

ANNUAL REPORT 2007





2007 ANNUAL REPORT

The Tennessee Department of Correction Fiscal Year 2006 – 2007 Annual Report Coordinated and Published by

Policy, Planning, and Research Division

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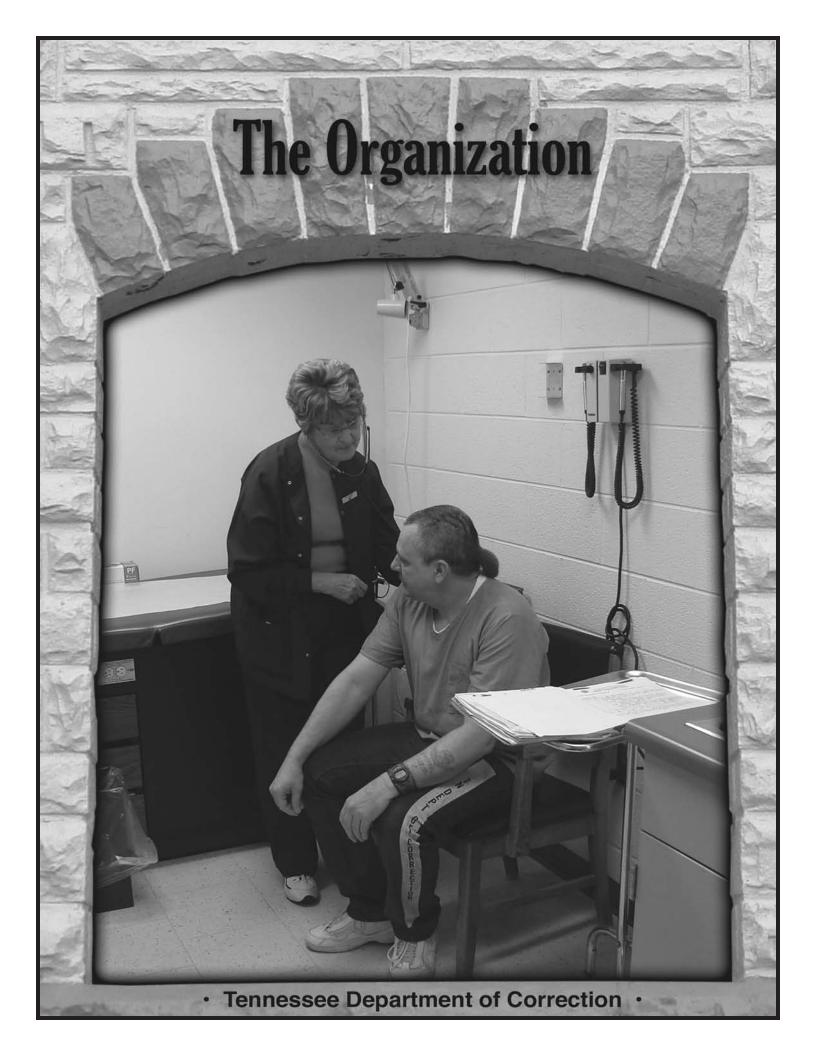
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LETTER FROM THE COMMISSIONER...



Commissioner George M. Little

Ladies and Gentlemen:

It is my pleasure to present the Tennessee Department of Correction's (TDOC) annual report for fiscal year (FY) 2006-2007. In this report, we have documented our stewardship of the personnel, fiscal, and programmatic resources entrusted to us to fulfill our mission.

The Department of Correction has accomplished a great deal over the past year. Listed below are a few highlights from FY 2006-07 that I am pleased to bring to your attention:

- The Department continues to be one of a few states to maintain its national accredited status by the American Correctional Association;
- Inmates in TDOC facilities showed a system wide average GED passing rate of 74 percent, which is a 3.1 percent increase from the previous fiscal year;
- In FY 2007, 94 percent of eligible inmates were assigned to jobs;
- Community work crews completed 1,103,569 hours of work in Tennessee communities during FY 2006-07 with a total savings of \$5,683,380;
- Implemented a smoke-free environment at each of our correctional facilities;
- Initiated a technical violator program in one of our correctional facilities:
- Received a \$567,709 grant to address sexual violence in Tennessee prisons;
- Implemented random employee drug testing as a measure to reduce the threat of increased introduction of contraband into facilities and to create a safer workplace.

Despite the challenges presented by necessary budget reductions, these accomplishments reflect the dedication of our staff in managing a safe and humane correctional environment.

Although the Tennessee Department of Correction will continue to face difficult challenges, we anticipate that sound management and implementation of best practices will prevail. I am encouraged by the endless opportunities that lie ahead. We face new challenges

with special populations such as elderly and mentally ill inmates, who must be managed within the scope of available resources.

Several priority initiatives and budgetary directions that will be pursued in the next fiscal year's planning and budgeting cycle include:

- Continue to meet the American Correctional Association standards of accreditation at each of our 16 facilities:
- In conjunction with Capital Projects, continue to examine innovative, cost effective, and safe options to address bed demand and expansion;
- Establish additional transition center programs. This will include interagency agreements and partnerships with community-based organizations for pre- and post-release services;
- Continue to improve delivery of medical care to the inmate population, with special emphases on hospice and telemedicine;
- Continue the use of drug dogs to reduce the introduction of contraband into our facilities;
- Reinforce the use of the Transitional Assessment Plan (TAP) to fortify the internal classification system and re-entry plan for inmates that includes a validated risk assessment instrument to identify and prioritize any programming needs during incarceration;
- Decrease the correctional officer turnover rate to 20 percent.

While the above list reflects current concerns and future emphasis, it is not exhaustive. The Department will continue to focus on many areas in the next several years. We recognize that one of our biggest challenges is the increasing numbers of offenders, the finite number of dollars to operate and build prisons, and the need for cost-efficient ways to reduce recidivism. Because of this, the leaders of the Department of Correction have developed a long-term strategic plan that is reviewed and updated annually. This plan is realistic, available, and serves as a benchmark for growth and improvement.

During the next fiscal year, the Department of Correction will continue to incarcerate felony offenders in a secure, humane, and disciplined institutional setting that meets the standards of law, while emphasizing public safety, offender rehabilitation, and the advancement of strong criminal justice policy. We will continue to seek ways to fulfill our mission at the lowest possible cost to the state.

Sincerely,

George M. Little, Commissioner



To enhance public safety in Tennessee through the incarceration and rehabilitation of felony offenders.

VISION....

The Department will maintain a standard of excellence in security and corrections through:

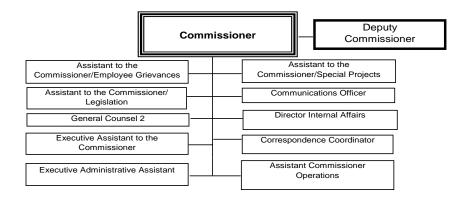
- Professional development of its employees
- Operations enhanced by technology and best practices
- Opportunities for offender rehabilitation so as to reduce recidivism

VALUES....

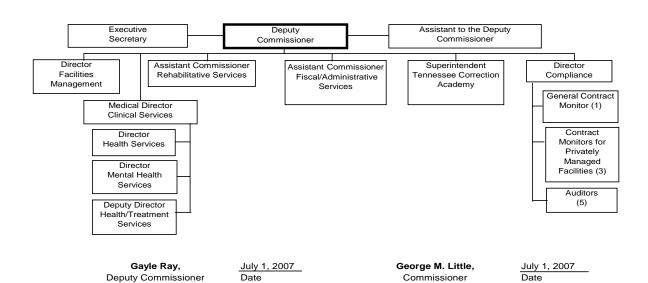
- Commitment to fair and ethical treatment of convicted felons
- Respect for fellow employees
- Responsibility and accountability to the citizens of Tennessee
- Integrity in both external and internal relationships



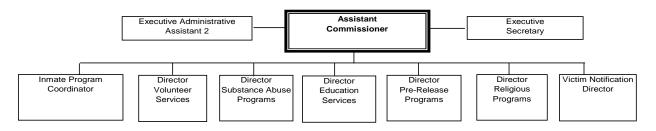
ORGANIZATIONAL CHARTS



George M. Little, July 1, 2007 Commissioner Date



REHABILITATIVE SERVICES



Jim Cosby, Assistant Commissioner July 1, 2007 Date

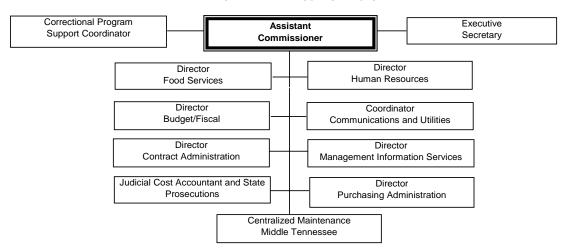
Gayle Ray, Deputy Commissioner July 1, 2007 Date



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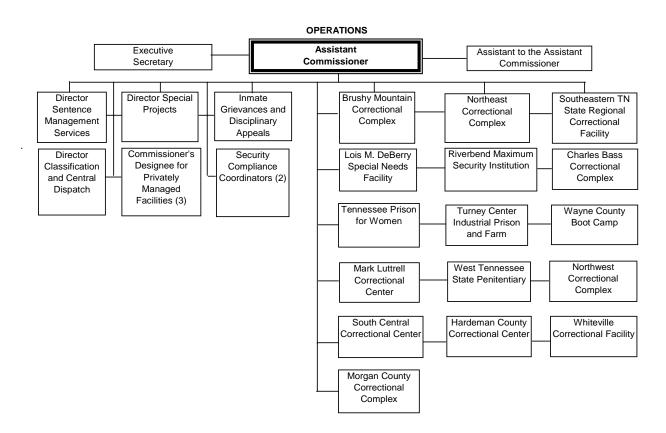
ORGANIZATIONAL CHARTS

ADMINISTRATIVE AND FISCAL SERVICES



Catherine A. Posey, Assistant Commissioner July 1, 2007 Date **Gayle Ray,**Deputy Commissioner

July 1, 2007 Date



Reuben Hodge, Assistant Commissioner July 1, 2007 Date

George Little, Commissioner July 1, 2007 Date



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DEPARTMENT GOALS

The Tennessee Department of Correction (TDOC) exists for the purpose of safeguarding the public by providing supervision of convicted felons during their period of commitment to its jurisdiction. The Department fulfills its obligations through the incarceration of inmates in a variety of secured institutional settings.

In an effort to ensure continued protection of the citizens of Tennessee in the most efficient and effective manner, TDOC has developed five major goals and strategies for achieving these goals. TDOC tracks its success regarding these goals on a quarterly basis.

TDOC Goals

- Goal 1: Through FY 2010, the inmate population projection model will vary less than 2% from the actual inmate population.
- Goal 2: Through FY 2010, maintain accreditation of the department through the American Correctional Association with an average compliance score of 98%.
- Goal 3: By FY 2010, TDOC will decrease the correctional officer turnover rate to 20%.
- Goal 4: By FY 2010, 93% of inmates will be assigned to jobs.
- Goal 5: Through FY 2010, 86% of HIV positive offenders will be treated with antiretroviral agents.

Where We Are

- Goal 1: During FY 2007, the average percentage of error between the projected incarcerated felon population and the actual population was 2.1%
- Goal 2: TDOC maintained accreditation of the Department with a final compliance score of 98.7%.
- Goal 3: In FY 2007, the average TDOC correctional officer turnover rate was 28.3%.
- Goal 4: During FY 2006-07, 94% of eligible inmates were assigned to jobs.
- Goal 5: During FY 2006-07, 88% of HIV positive offenders were treated with antiretroviral agents.

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MAJOR MILESTONES AND ACCOMPLISHMENTS

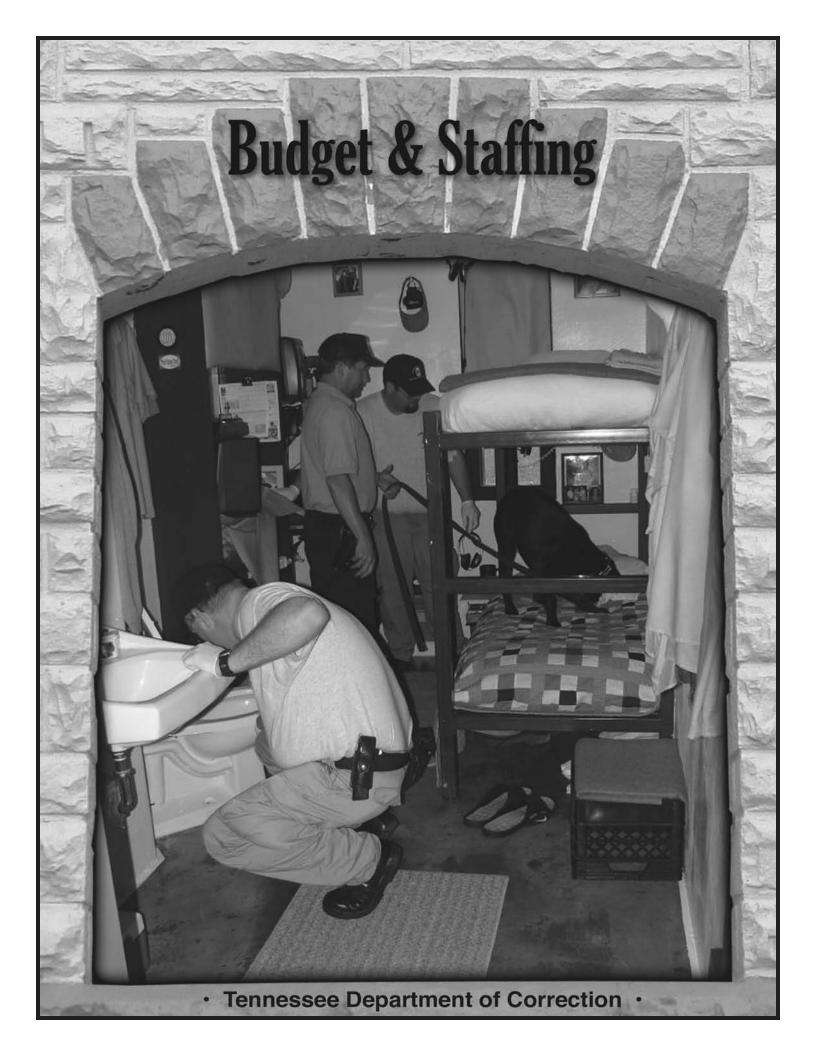
Fiscal year 2006-2007 was extremely successful for the Department.

Some of the major accomplishments were:

- ➤ Over 30% of TDOC inmates received a Transition Assessment Plan (TAP) as of June 30, 2007.
- ➤ Performed 1,103,569 hours of inmate community service work.
- Implemented a technical violator program for men at Wayne County Boot Camp (WCBC).
- Received a \$567,709 grant to address sexual violence in Tennessee prisons.
- > Implemented pre-employment and random employee drug testing for security sensitive staff.
- Prohibited the possession and use of all tobacco products by staff, inmates, visitors, and volunteers on state property and/or vehicles under TDOC control.
- Initiated a critical incident stress management (CISM) program for central office and institutional staff.

Critical Incident Stress Management (CISM)

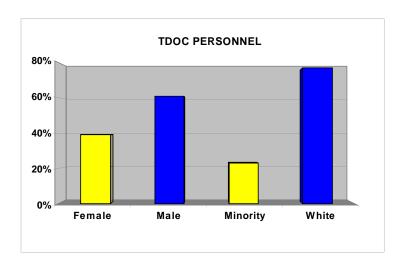
TDOC's response for our employees when they become victims through critical incidents at work or in the community is a program that is a collaborative effort from institutional and Central Office employees who formed a Critical Incident Task Force. Policy #305.04 was completed and approved, and institutions are in the process of nominating applicants to be part of each institutional CISM team. Each institution will have a team of six (6) trained persons providing a state-wide network of ninety-six (96) team members. Training is scheduled for August and September and will be conducted according to the guidelines provided by the International Critical Incident Stress Foundation (ICISF), with full implementation of each team in each institution by autumn 2007.



HUMAN RESOURCES

The Central Office Human Resources section provides technical assistance and advice and ensures compliance with Civil Service rules, EEOC/Affirmative Action, state law, and policies. This section also implements and monitors personnel-related programs such as employee relations, recruitment and retention, training, performance evaluations, employee transactions, and employee benefits, including employee assistance, insurance, retirement, family medical leave, worker's compensation, and accommodations under the Americans with Disabilities Act.

Personnel by Race and Sex June 30, 2007



	Male	Female	Total
White	2,624	1,398	4,022
Minority	544	626	1,170
Total	3,168	2,024	5,192

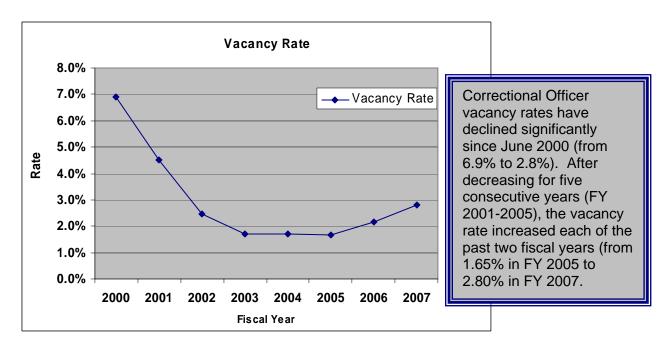
Personnel by Class Fiscal Year End

Personnel Type	FY06- 07	FY05- 06	FY04- 05	FY03- 04	FY02- 03	FY01- 02	FY00- 01
Officials/Administrators	2.2%	2.0%	2.0%	1.8%	1.8%	1.8%	1.9%
Security	64.3%	64.4%	64.9%	62.0%	60.1%	62.6%	60.5%
Maintenance	4.3%	4.4%	4.3%	1.2%	0.6%	1.2%	1.0%
Professional	16.3%	16.1%	15.8%	14.4%	15.2%	13.9%	14.3%
Skilled	2.1%	2.1%	2.1%	3.5%	3.5%	3.4%	3.4%
Clerical	7.4%	7.5%	7.8%	6.1%	6.1%	6.6%	6.6%
Technical	3.4%	3.5%	3.0%	6.3%	6.7%	7.1%	7.1%
Para-Professional	0.0%	n/a	0.1%	4.8%	5.9%	5.2%	5.2%

VACANCIES IN UNIFORMED STAFF

Correctional Officer Series Vacancy Rates From 2007

As of:	Vacant Positions	Total Positions	Vacancy Rate
7/1/2007	94	3,356	2.80%
7/1/2006	73	3,340	2.18%
7/1/2005	55	3,335	1.65%
7/1/2004	56	3,318	1.70%
7/1/2003	57	3,326	1.71%
7/1/2002	85	3,322	2.47%
7/1/2001	144	3,221	4.50%
7/1/2000	221	3,213	6.90%



Correctional Officer Series June 30, 2007

Positions	Correctional Officer	Correctional Clerical Officer	Corporal	Sergeant	Lieutenant	Captain	TOTAL
Total	2,490	133	417	179	77	60	3,356
Filled	2,434	133	408	178	74	59	3,286



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Authorized FTE in FY 2006 – 2007

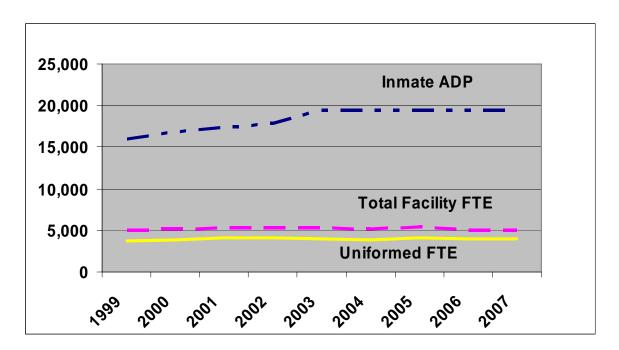
Facility	Uniformed	Non- Uniformed
Brushy Mountain Correctional Complex (includes Morgan County Correctional Complex)	475	96
Charles Bass Correctional Complex	301	67
DeBerry Special Needs Facility	336	92
Mark Luttrell Correctional Complex	151	40
Northeast Correctional Complex	431	112
Northwest Correctional Complex	534	154
Riverbend Maximum Security Institution	255	51
Southeastern Tennessee State Regional Facility	263	67
Tennessee Correction Academy	28	54
Tennessee Prison for Women	192	52
Turney Center Industrial Prison & Farm	254	66
Wayne County Boot Camp	125	28
West Tennessee State Penitentiary	604	135
Facility Subtotal	3954	1014
Central Office	0	211
Total	3954	1225
% of Total	76%	24%

96% of the total authorized positions for TDOC are in correctional facilities.

76% of the total system-wide FTE are in uniformed security.

STAFFING TRENDS

Facility Staffing vs. Inmate Average Daily Population FY 1999 – FY 2007



Correctional facility staffing trends are presented in the graph above, which include data on total facility staffing and uniformed security staffing levels as compared to the average daily inmate population.

Between FY 1999 and FY 2007:

- > Inmate average daily population increased by 22%
- ➤ Total facility staffing increased by 0.5%
- > Total uniformed security staffing increased by 5.1%.

SALARY COMPARISONS

The ability to recruit and retain qualified staff continues to be a concern for the Department. Because salary levels are critical in recruitment and retention of staff, the Department closely monitors other correctional and law enforcement agencies to compare its salaries with those offered by agencies performing similar functions.

State DOC	Average Starting Salary
Arkansas	\$27,354
North Carolina	\$26,105
Alabama	\$25,354
Missouri	\$25,248
Tennessee	\$23,748
Georgia	\$23,614
Kentucky	\$22,595
Mississippi	\$20,371

When compared to other neighboring state correctional departments, TDOC ranks 5th in the average starting salary for correctional officers.

Source: Southern Legislative Conference, July 2006.

Shelby County Sheriff's Office	\$29,970
Davidson County Sheriff's Office	\$29,754
Hamilton County Sheriff's Office	\$29,799
Knox County Sheriff's Office	\$26,887
Federal Bureau of Prisons (2005)	\$26,747

TDOC also ranks low when compared to other correction and law enforcement agencies located near some of our facilities. These are some of the agencies with whom we compete directly in the recruitment and retention of uniformed staff.

CORRECTIONAL OFFICER TURNOVER

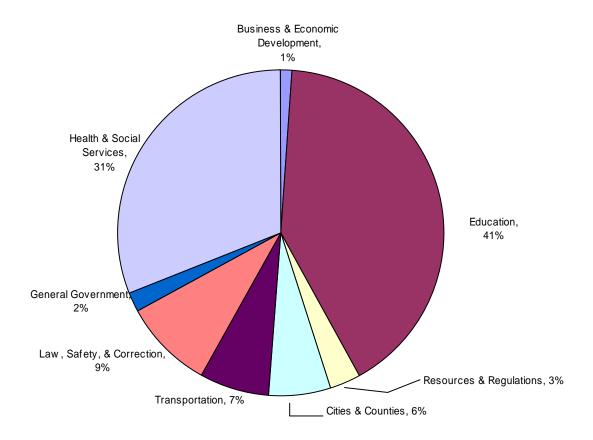
TDOC Correctional Officer Turnover Rates: FY 2006-2007

Institution	Correction Officer Turnover Rate
Brushy Mountain Correctional Complex (includes Morgan County Correctional Complex)	12.32%
Charles Bass Correctional Complex	37.40%
DeBerry Special Needs Facility	40.02%
Mark Luttrell Correctional Facility	17.44%
Northeast Correctional Complex	14.78%
Northwest Correctional Complex	30.55%
Riverbend Maximum Security Institution	49.63%
Southeastern TN State Regional Facility	14.84%
Tennessee Prison for Women	49.15%
Turney Center Industrial Prison	26.50%
Wayne County Boot Camp	5.98%
West Tennessee State Penitentiary	30.83%
System wide	27.5%

In fiscal year 2006 - 2007, the correctional officer turnover rate was 27.5% system wide. This represents a 2.0% increase from calendar year 2005. The turnover rate includes all correctional officers exiting positions, except those occurring when an employee is transferred or promoted within the TDOC system and in the correctional officer series.

TDOC IN THE CONTEXT OF THE STATE BUDGET

FY 2006-2007 Total Budget Recommendations By Function of Government



The Governor's Budget included \$25.6 billion in recommended funding allocated by "functional area."

The Department's total operating budget for FY07 was \$648,053,000. Improvements in this operating budget totaled \$13,828,700. Of this amount, \$5,000,000 was for capacity increase dealing with the growing local jail population, \$1,826,600 was for the Morgan County prison expansion project, \$1,459,500 was for increases in utility and food services cost, and \$5,542,600 was for contract increases related to the private facilities, health, and mental health services.

The Department's actual expenditures were \$646,966,600. These expenditures were based on the STARS fourth preliminary closing report for FY07.

EXPENDITURE SUMMARY

Tennessee Department of Correction Expenditure Summary Fiscal Year 2006 – 2007 From 4th Preliminary dated September 9, 2007

		Major Maintenance and	Adult	Sex	State	Total
Expenditures by Object	Administration	Construction	Institutions	Offender	Prosecution	Total
Dec le Odeire	44.740.000	004 500	440 440 477			450.070.054
Regular Salaries	11,742,969	921,509	140,412,477	-	-	153,076,954
Longevity	464,200	20,150	5,988,065	-	-	6,472,415
Overtime	140,048	29,242	7,871,245	-	-	8,040,535
Benefits	4,692,912	375,094	70,765,467	-	-	75,833,472
Total Personal Services & Benefits	17,040,129	1,345,995	225,037,253	-	•	243,423,376
Travel	576,351	145	2,367,898	8,044		2,952,439
Printing, Duplicating & Binding	114,048	-	555,453	517	-	670,017
Utilities and Fuel	519,630	-	16,019,394	-	-	16,539,024
Communications	113,225	3,398	333,874	-	_	450,497
Maintenance Repairs & Services	198,384	961,965	2,007,390	-	_	3,167,739
Professional Services & Dues	1,889,229	147,471	73,536,181	146,326	11,658,002	87,377,209
Supplies & Materials	2,129,536	1,217,121	32,193,506	140,020	11,000,002	35,540,163
Rentals & Insurance	1,330,480	15,409	2,571,554	_	_	3,917,443
Motor Vehicle Operations	12,445	2,929	575,433	_	_	590,807
Awards & Indemnities	24,092	2,323	5,106,947	_		5,131,039
Grants & Subsidies	316.042	382	58,375,832	-	107,882,157	166,574,414
Unclassified	2,800	55,000	2,036	_	107,002,107	59,836
Stores for Resale/Reissue/Manufacture	22	30,000	6,774,336	-		6,774,358
Equipment		75,474	473,133	-	_	548,607
Land	_	75,474	473,133	_		J40,007
Buildings	_	_		_		
Discounts Lost	_	2,303	906			3,209
Highway Construction	_	2,000	300	_		5,205
Professional Services Provided By Other State Agencies	1,095,968	310,674	9,563,501		720,382	11,690,525
Debt Retirement	1,033,300	310,074	3,303,301	_	254,226	254,226
Debt Interest		_		_	204,220	204,220
Total Other Expenditures	8,322,252	2,792,270	210,457,375	154,888	120,514,768	342,241,552
Total Other Experiences	0,022,202	2,132,210	210,401,010	104,000	120,014,100	042,241,002
GRAND TOTAL	25,362,381	4,138,265	435,494,628	154,888	120,514,768	585,664,928
Funding Courses						
Funding Sources	20,794,660	4,126,262	424,533,831	100.670	119,682,109	569,237,533
State Appropriation Federal	515,392	4,120,202	424,333,031	100,670	119,002,109	515,392
Counties		-	-	-	-	
Cities	20,576	-	-	-	+	20,576
					 	
Non-Governmental	2 504 404		9,319,145	40,697	832,658	12 602 604
Current Services Inter-Departmental	3,501,194 530,559	12,003	1,641,652	13,520	032,038	13,693,694 2,197,733
				13,520	-	2,191,133
Reserves	-	-	-	-	-	-
Processed	•					
Personnel		2.1	F 05.1			5.071
Full Time	293	24	5,054	-	-	5,371
Part Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	293	24	5,054	-	-	5,371



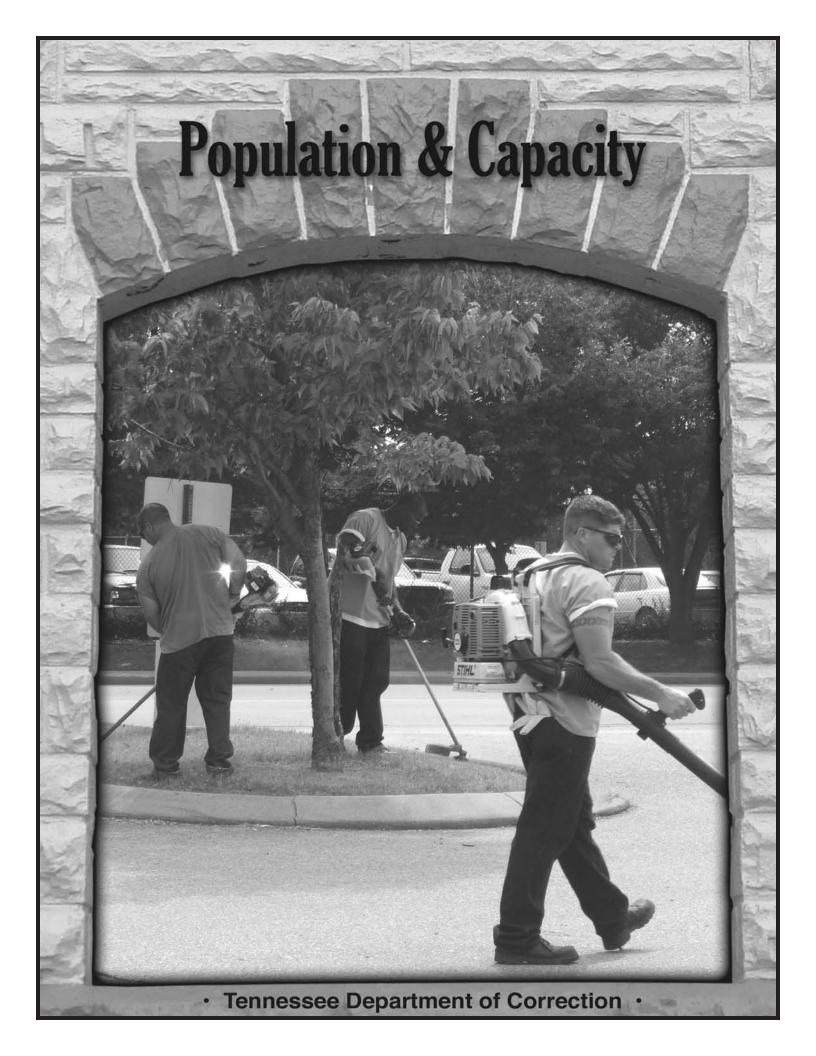
ANALYSIS OF PROGRAM SERVICE COSTS

Actual Expenditures for Fiscal Year 2006 - 2007

			-							
	Average Daily Count	Total Cost	Total Operating Costs per Day	State Appropriation	State Appropriation Operating Cost Per Day	State Appropriated Health Cost	Health Services Cost Per Inmate/Day	State Appropriated Mental Health Cost	Mental Health Services Cost Per Inmate/Day	State Appropriated Education/ Library Cost
Brushy Mountain Correctional Complex*	1,523	39,320,933	\$ 70.73	38,233,305	\$ 68.78	5,550,187	\$ 9.98	712,830	\$ 1.28	910,661
Charles Bass Correctional Complex	1,031	28,233,374	\$ 75.03	27,132,096	\$ 72.10	4,219,125	\$ 11.21	675,445	\$ 1.79	138,855
DeBerry Special Needs Facilty	687	35,988,819	\$ 143.52	35,634,570	\$ 142.11	10,976,378	\$ 43.77	4,853,544	\$ 19.36	287,091
Hardeman County Correctional Facility	1,964	33,784,480	\$ 47.13	33,774,342	\$ 47.11	659,573	\$ 0.92		-	
Mark Luttrell Correctional Complex	410	12,634,399	\$ 84.43	12,163,886	\$ 81.28	1,773,277	\$ 11.85	343,383	\$ 2.29	546,011
Northeast Correctional Complex	1,787	37,336,765	\$ 57.24	36,058,820	\$ 55.28	5,192,899	\$ 7.96	884,288	\$ 1.36	1,418,916
Northwest Correctional Complex	2,293	45,732,727	\$ 54.64	43,999,447	\$ 52.57	6,398,285	\$ 7.64	1,016,304	\$ 1.21	3,225,759
Riverbend Maximum Security Institution	698	23,381,943	\$ 91.78	22,980,672	\$ 90.20	3,617,850	\$ 14.20	549,346	\$ 2.16	926,828
South Central Correctioanl Center	1,632	25,994,693	\$ 43.64	25,981,720	\$ 43.62	574,246	\$ 0.96		\$	
Southeastern Tennessee State Regional Correctional Facility	943	21,683,341	\$ 63.00	20,796,607	\$ 60.42	2,538,712	\$ 7.38	559,204	\$ 1.62	1,016,792
Tennessee Prison for Women	735	20,645,258	\$ 76.96	19,842,404	\$ 73.96	4,482,309	\$ 16.71	532,145	\$ 1.98	1,107,834
Turney Center Industrial Prison	1,092	24,685,715	\$ 61.93	23,569,843	\$ 59.13	4,126,532	\$ 10.35	447,802	\$ 1.12	1,110,810
Wayne County Boot Camp	402	9,907,000	\$ 67.52	9,583,824	\$ 65.32	1,521,361	\$ 10.37	160,925	\$ 1.10	183,751
West Tennessee State Peneteniary	2,434	49,743,078	\$ 55.99	48,372,407	\$ 54.45	7,389,004	\$ 8.32	1,192,060	\$ 1.34	2,144,166
Whiteville Correctional Facility	1,488	26,422,101	\$ 48.65	26,409,888	\$ 48.63	511,564	\$ 0.94		- \$	
Total Institutions	19,119	435,494,628	\$ 62.41	424,533,831	\$ 60.84	59,531,302	\$ 8.53	11,927,276	\$ 1.71	13,017,474
State Prosecutions Account	7,216	120,514,768	\$ 45.76	119,681,109	\$ 45.44					

* Includes Morgan County Correctional Complex





INCARCERATION RATES: TENNESSEE VS. OTHER STATES

(Number incarcerated per 100,000 population)

State Incarceration Rates: June 30, 2006

Rank			Rank			Rank		
1	Louisiana	835	18	Colorado	466	35	New Mexico	334
2	Texas	687	19	Kentucky	464	36	New York	326
3	Mississippi	661	20	South Dakota	449	37	New Jersey	326
4	Oklahoma	658	21	Indiana	435	38	Kansas	323
5	Alabama	587	22	Tennessee	433	39	West Virginia	295
6	Georgia	550	23	Ohio	414	40	Iowa	290
7	Arizona	529	24	Wyoming	407	41	Washington	260
8	South Carolina	527	25	Maryland	400	42	Vermont	258
9	Missouri	524	26	Alaska	400	43	Nebraska	247
10	Michigan	502	27	Wisconsin	386	44	Massachusetts	241
11	Nevada	494	28	Montana	384	45	Utah	240
12	Florida	492	29	Connecticut	382	46	North Dakota	211
13	Delaware	481	30	Oregon	368	47	New Hampshire	200
14	Arkansas	478	31	North Carolina	361	48	Rhode Island	195
15	Idaho	476	32	Illinois	354	49	Minnesota	189
16	Virginia	472	33	Pennsylvania	346	50	Maine	141
17	California	466	34	Hawaii	345		All States	440

Source: Prison and Jail Inmates at Midyear 2006, Bureau of Justice Statistics.

Note: The following jurisdictions have integrated prison & jail systems: Delaware, Vermont, Connecticut, Alaska, Hawaii, and Rhode Island.

The most recent statistics, released in May 2007, indicate that Tennessee has the 22nd highest incarceration rate in the country.

TDOC INSTITUTIONAL CAPACITY & POPULATION DISTRIBUTION

Institutional Capacity & Population Distribution

INSTITUTION	Total Beds Available	TDOC Operating	Assigned Count as of	Population as	s a Percent of
		Capacity	6/28/2007	Available Beds	Operating Capacity
GENERAL PURPOSE FACILITIES					
Hardeman County Correctional Center (HCCF)	2,016	1,976	1,988	98.6%	100.6%
Morgan County Correctional Complex (MCCX)	1,013	1,003	976	96.3%	97.3%
Northeast Correctional Complex (NECX)	1,856	1,819	1,828	98.5%	100.5%
Northwest Correctional Complex (NWCX)	2,425	2,377	2,323	95.8%	97.7%
South Central Correctional Facility (SCCF)	1,676	1,642	1,658	98.9%	101.0%
Southeastern TN State Regional Corr. Facility (STSRC)	981	971	954	97.2%	98.2%
Turney Center Industrial Prison and Farm (TCIP)	1,136	1,113	1,107	97.4%	99.5%
Whiteville Correctional Facility (WCFA)	1,536	1,505	1,520	99.0%	101.0%
SUB-TOTAL	12,639	12,406	12,354	97.7%	99.6%
CLASSIFICATION FACILITIES					
Brushy Mountain Correctional Complex (BMCX)	590	584	548	92.9%	93.8%
Charles Bass Correctional Complex (CBCX)	1,110	1,099	1,065	95.9%	96.9%
Tennessee Prison for Women (TPW)	775	744	733	94.6%	98.5%
SUB-TOTAL	2,475	2,427	2,346	94.8%	96.7%
SPECIAL PURPOSE FACILITIES					
DeBerry Special Needs Facility (DSNF)	800	736	734	91.8%	99.7%
Mark Luttrell Correctional Center (MLCC)	440	436	410	93.2%	94.0%
Wayne County Boot Camp (WCBC)	450	446	388	86.2%	87.0%
SUB-TOTAL	1,690	1,618	1,532	90.7%	94.7%
HIGH SECURITY FACILITIES					
Riverbend Maximum Security Institution (RMSI)	736	714	709	96.3%	99.3%
West Tennessee State Penitentiary (WTSP)	2,582	2,505	2,400	93.0%	95.8%
SUB-TOTAL	3,318	3,219	3,109	93.7%	96.6%
TOTALS	20,122	19,670	19,341	96.1%	98.3%

Source: TDOC Population Overview Report.

OPERATING CAPACITY VS. FELON INMATE POPULATION PROJECTIONS

Population Projections

The felon population projection numbers are produced for the Tennessee Department of Correction by JFA Associates in Washington D.C. Thirteen year projections are developed for the total felon population, as well as for the individual male and female felon populations.

Capacity

The operational capacity numbers, which reflect a realistic estimate of bed availability within each institution, is set at 98-99% of the total beds at each institution. All planned and funded TDOC building projects are included in the following capacity assumptions.

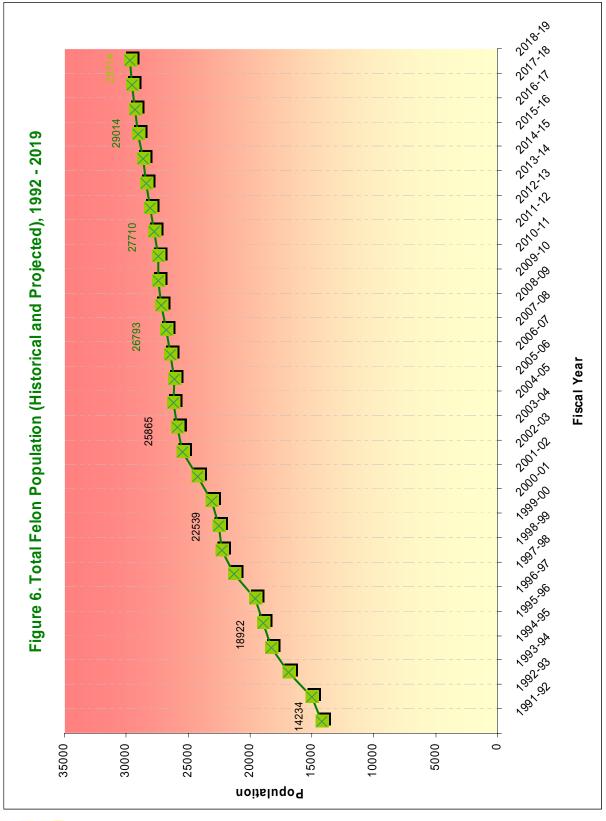
Fiscal Year End	Operating Capacity	Projected Population	Unmet Bed Demand
June 30, 2007	24,949	26,415	1,466
June 30, 2008	24,949	26,793	1,844
June 30, 2009	26,069	27,174	1,105
June 30, 2010	26,069	27,449	1,380
June 30, 2011	26,069	27,380	1,311
June 30, 2012	26,069	27,710	1,641
June 30, 2013	26,069	28,073	2,004
June 30, 2014	26,069	28,403	2,334
June 30, 2015	26,069	28,621	2,552
June 30, 2016	26,069	29,014	2,945
June 30, 2017	26,069	29,280	3,211
June 30, 2018	26,069	29,566	3,497
June 30, 2019	26,069	29,714	3,645

Source: 2007 Population Projection Report

By June 2019, Tennessee's incarcerated population is projected to increase by a total of 12.5% (from 26,415 to 29,714). The operational capacity is expected to increase 4.5% during this same period.

Unmet Bed Demand

Based on the current trends and TDOC expansion plans, the unmet bed demand (the number of incarcerated felons exceeding the number of beds) is currently projected to be 1,844 by June 2008. Even if the planned Morgan County expansion of approximately 830 operational beds is completed by June 2009, the unmet bed demand is still expected to be 2,552 in June 2015 and 3,645 by June 2019.



UNMET BED DEMAND BY SEX

Male

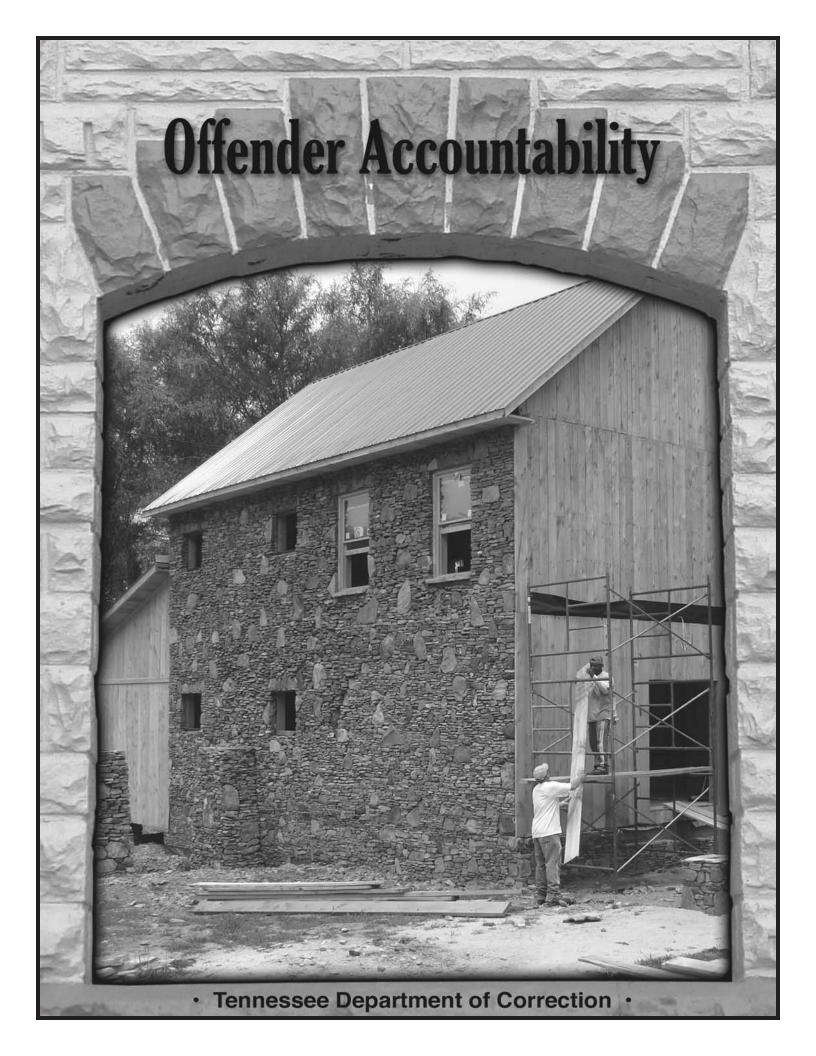
Fiscal Year End	Operating Capacity	Projected Population	Unmet Bed Demand
June 30, 2007	23,197	24,407	1,210
June 30, 2008	23,197	24,796	1,599
June 30, 2009	24,317	25,150	833
June 30, 2010	24,317	25,395	1,078
June 30, 2011	24,317	25,349	1,032
June 30, 2012	24,317	25,617	1,300
June 30, 2013	24,317	25,984	1,667
June 30, 2014	24,317	26,241	1,924
June 30, 2015	24,317	26,427	2,110
June 30, 2016	24,317	26,774	2,457
June 30, 2017	24,317	27,029	2,712
June 30, 2018	24,317	27,260	2,943
June 30, 2019	24317	27402	3,085

Source: 2007 Population Projection Report

Female

Fiscal Year End	Operating Capacity	Projected Population	Unmet Bed Demand
June 30, 2007	1,752	2,008	256
June 30, 2008	1,752	1,997	245
June 30, 2009	1,752	2,024	272
June 30, 2010	1,752	2,054	302
June 30, 2011	1,752	2,031	279
June 30, 2012	1,752	2,093	341
June 30, 2013	1,752	2,089	337
June 30, 2014	1,752	2,162	410
June 30, 2015	1,752	2,194	442
June 30, 2016	1,752	2,240	488
June 30, 2017	1,752	2,251	499
June 30, 2018	1,752	2,306	554
June 30, 2019	1,752	2,312	560

Source: 2007 Population Projection Report



INTRODUCTION

Over the past several years, the Department of Correction has consistently placed a strong emphasis on offender accountability. TDOC collects fees for services such as telephone calls, copy machine use, postage, disciplinary actions, and frivolous lawsuits. In addition, the Department collects the following fees:

Reimbursement for Room and Board

Work release inmates must reimburse the Department for a portion of their room and board. Inmates adhere to a fee schedule of 35% of their weekly net pay, not to exceed \$12.50 per day. Certain minimum trusty inmates who participate in full-time educational release programs and work part time, making less than \$100 per week, pay 25% of their weekly net pay for room and board.

Supervision Fee

Inmates who are assigned to a work or educational release program pay a \$5 supervision fee each week. In addition, work release inmates are assessed a fee of \$14 a week for electronic monitoring.

Sick Call Fee

When inmates initiate medical, nursing, dental, or any other health service encounters, they are charged a fee of \$3 for a routine scheduled or non-scheduled encounter with health care staff. Fees are not assessed for any encounters required by policy or protocol or for follow-up care initiated by health care staff. However, health care is provided regardless of an inmate's ability to pay the co-pay charge.

Drug Test Fee

After a confirmation test, inmates assigned to a substance abuse treatment program who test positive on a drug or alcohol screen are required to incur the cost of the confirmation test. Inmates cited with a "refusal of a drug/alcohol screen" are assessed a fee of \$25.

Criminal Injuries Fee

Each inmate participating in work release programs, regardless of custody designation and participation in any other restitution program, must pay a monthly Criminal Injuries Fee Privilege Tax (\$26.50) levied for each offense for which the offender was convicted.

Community Service Restitution

All work release inmates must complete supervised, non-paid service at a public, non-profit site. Inmates are required to complete sixteen (16) hours of service for each year of their maximum sentence imposed. When community service restitution is not feasible, payments not to exceed \$30 per month must be paid to the Criminal Injuries Compensation Fund.

Court Cost Repayment

TDOC collects payments from an inmate trust fund account for court cost repayments ordered by the court.

2007 TDOC ANNUAL REPORT

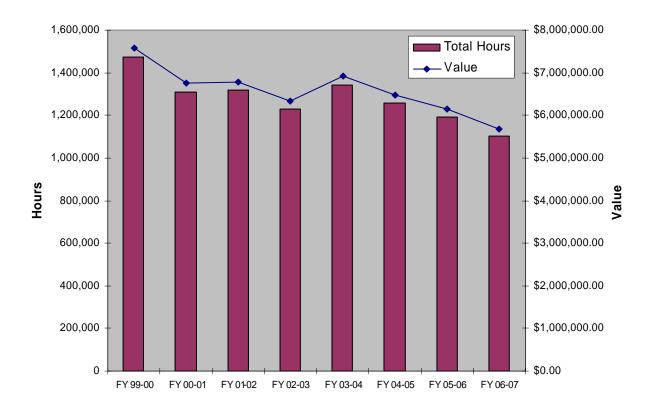
COMMUNITY SERVICE WORK CREWS

The Tennessee Department of Correction expects all inmates to work or attend school. One of the primary work venues for minimum security inmates is community service work. The Inmate Work Crew program allows offenders to contribute to the community in a positive way while at the same time enforcing a sense of pride. Approximately 900 inmates are assigned to work crews each month. Most say the program gives them a sense of pride. Since 1998, TDOC work crews have completed more than 11 million hours of community service for various state and local governments, as well as non-profit agencies across the state, with an estimated savings of over \$60 million (based on a minimum wage of \$5.15/hr.). However, the value of this service is much higher given that most of the labor performed by these work crews could not be hired out for minimum wage.

Although inmates are typically associated with roadside clean-up, they are involved in a variety of community service work including Meals on Wheels, state park maintenance, cemetery landscaping, and new construction of community buildings.

In addition to the services inmate work crews provide, they also save millions of taxpayer dollars each year. In FY 2006-2007 alone, community work crews performed over 1.1 million hours of services, resulting in a savings of over \$5.6 million (based on a minimum wage of \$5.15/hr.).

Total Hours and Estimated Value of Community Service Work: FY 1999-2007



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COMMUNITY SERVICE HOURS

Community Service Hours Worked By Facility FY 2006 – 2007

	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Facility Total
ВМСХ	13,188	10,924	10,940	11,193	46,245
HCCF	5,807	2,924	3,111	3,644	15,486
MCCX	41,290	33,964	29,612	37,002	141,868
MLCC	8,180	4,887	3,892	4,542	21,501
СВСХ	59,830	56,163	56,879	62,149	235,021
NECX	59,750	49,414	49,058	52,916	211,138
NWCX	21,411	16,309	16,482	19,524	73,726
SCCF	6,781	4,025	4,009	6,941	21,756
STSR	11,765	8,171	9,042	10,061	39,039
TPFW	35,980	32,689	32,551	27,995	129,215
TCIP	0	0	0	0	0
WCBC	37,032	37,127	41,022	46,369	161,550
WTSP	1,440	1,248	2,280	2,056	7,024
SYSTEM	302,454	257,845	258,878	284,392	1,103,569
TOTAL SAVI	NGS: Dollar Va	lue @ Minimun	n Wage		\$5,683,380.35

Note: Minimum wage = \$5.15/hr.



INMATE PROGRAMMING (JOBS/EDUCATION/TREATMENT)

The Department of Correction is legislatively mandated to establish and assign inmates to the following programs:

- Academic and vocational education
- Special needs programming
- Jobs necessary for supporting the operations of the prisons
- Jobs that provide services to the community.

In 1994, the General Assembly created TRICOR (Tennessee Rehabilitative Initiative in Correction). TRICOR is responsible for developing inmate jobs in the following areas:

- Manufacturing
- Business services
- Agricultural

All inmates in sufficient health shall be assigned to a program if available. Performance expectations are objective and easily measured for each job, class, and treatment program. Any inmate who refuses to successfully participate in an assigned program can be issued a disciplinary infraction report.

Prison work combats idleness and thus helps maintain order. It conveys fundamental work habits where such skills are totally lacking. When coupled with academic and vocational training, work programs can provide an inmate the job skills that will help him/her upon release, find employment that pays a living wage, often resulting in a reduced recidivism rate.

Uniform procedures have been established for assigning inmates to programs for which he/she is paid and/or is evaluated for program sentence credits. Each institution has an Inmate Job Coordinator who assigns inmates to programming. Inmate programming assignments are not based on race, religion, national origin, sex, handicap, or political beliefs. Inmate Job Coordinators consider each inmate's Transitional Assessment Plan (TAP) when making assignments. Inmates are not

permitted to refuse or quit an assignment, with the exception of those assigned to a TRICOR Prison Industries Enhancement Program or to a mental health treatment program.

Inmate Job Coordinators ensure accurate data is maintained in the Tennessee Offender Management Information System (TOMIS). Data can then be extracted from TOMIS to reflect an individual inmate's programming history or to provide statistics on particular programs.

FY 2006-2007 Accomplishments

- Approximately 93.5% of all eligible inmates were assigned to activities.
- Improved the Tennessee Offender Management Information System (TOMIS) to enable TDOC to track various non-paid treatment programs.
- Established a unique tracking method for inmates participating in the Parole Technical Violators' Diversion Program at Wayne County Boot Camp.
- Provided E-TOMIS training for institutional inmate job coordinators and job tracking clerks.
- Assisted with planning paid activities for additional inmates that will be incarcerated at Turney Center Industrial Prison starting FY 2007-2008.

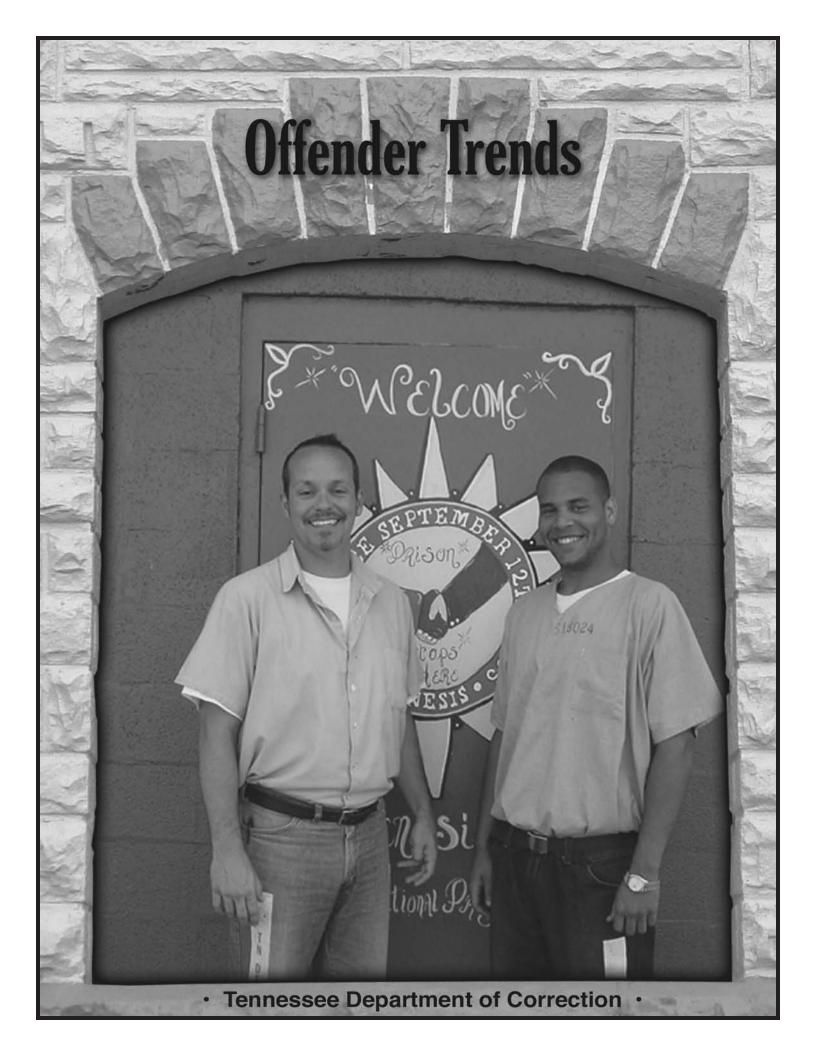


INMATE ASSIGNMENTS

Inmate Assignments June 30, 2007

Assignment	Inmates	% of Population
Academic Education	2,112	10.9%
Vocational Programs	1,690	8.7%
Support	5,187	26.8%
Program Services	1,254	6.5%
TRICOR	711	3.7%
Work Lines	419	2.2%
Other Agencies	141	0.7%
Community Service	478	2.5%
Work Release	78	0.4%
Mental Health & Substance Abuse Programs	1,115	5.8%
Boot Camp	69	0.4%
Pre-Release	356	1.8%
Recycling	196	1.0%
Transition Center Program	119	0.6%
Technical Viol. Diversion Program	180	0.9%
Other	1,175	6.1%
Total Assigned	15,280	79.0%
Unassignable Status*	3,043	15.7%
Job Waiting List	1,018	5.3%
TOTAL INMATES	19,341	100.0%
% of Eligible Inmates Assigned	16,298	93.8%

^{*}Inmates who can not be assigned due to their status, which may include those in segregation or classification, etc.



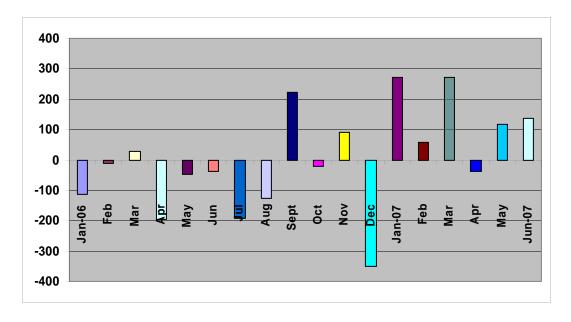
FELON POPULATION TRENDS

The felon population data included in this annual report is from the Tennessee Offender Management Information System (TOMIS) unless otherwise stated. Data from other sources may vary slightly from TOMIS due to the time delay in the TOMIS data entry process. In some cases information is not received until several months after sentencing, admissions, release, etc.

Tennessee Offender Population: June 30, 2007

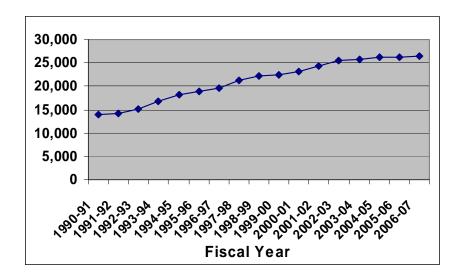
TDOC Facilities (In-house)	19,341
Probation	44,837
Intensive Supervision Probation (ISP)	904
Community Correction Grant Programs	6,604
Local Jails	7,210
Total Felons	78,896
Source: Tennessee Felon Population Update	

Change in Month End Inmate Population January 2006 – June 2007



The felon population fluctuated considerably during the 18-month period, with the monthly changes ranging from +273 to -351. The population increased for eight (8) months and decreased for the other ten (10) months.

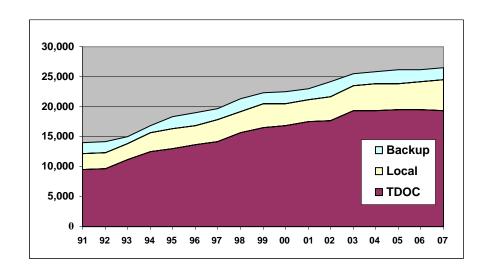
Fiscal Year-End Inmate Population Trends: FY 1991-2007



Over the past 17 fiscal years (1991-2007), the incarcerated felon population (including TDOC backup and locally sentenced felons) has increased 90.0% (from 13,975 to 26,551).

During the past fiscal year, the total incarcerated felon population increased from 25,918 in July 2006 to 26,551 in June 2007, an increase of 2.4%. This increase follows a decrease of 0.3% that was seen during FY 2006.

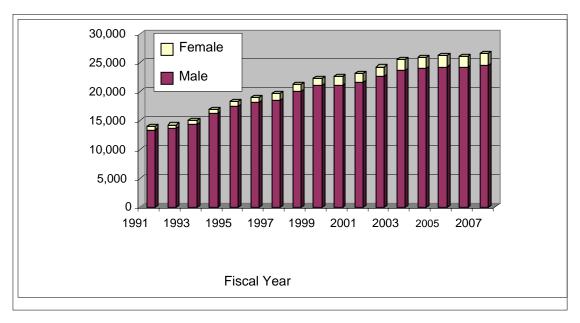
Fiscal Year-End Incarcerated Felon Population: FY 1991-2007



The TDOC in-house population has increased 104.6% over the past 17 years (from 9,454 to 19,341). TDOC backup was 10.8% higher in June 2007 than in June 1991 (from 1,826 to 2,023); locally sentenced felons have increased 92.5% during this same period (from 2,695 to 5,187).

42





The male felon population (including TDOC backup and locally sentenced felons) increased 83.8% over the past 17 years, representing a mean annual change of 3.9%. During this same period, the total female felon population grew 223.5%, with a mean annual change of 8.2%.

Over the next 12 years (FY 08-FY19), the total felon population (including TDOC backup and locally sentenced felons) is projected to increase by 10.9%. The male population is expected to grow 10.5%, and the female felon population is expected to increase 15.8%.



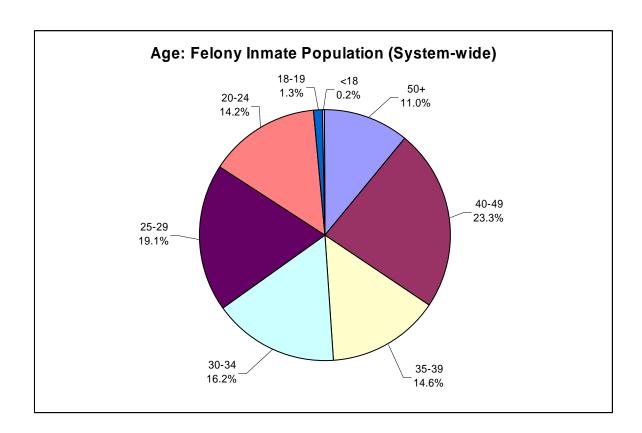
Local Jail Census: FY 2006 - 2007

Total Iail Donulation	>==		CEDT	T	NON N	טבט	N		MAD	QQV	MAV	
	24,516	24,555	24,777	24,666	24,352	23,474	24,144	23,959	25,079	25,038	25,132	25,661
TDOC Backup	1,809	1,772	1,685	1,725	1,813	1,817	1,946	1,963	1,993	2,048	2,029	2,023
Local Felons	4,778	4,643	4,840	4,836	4,813	4,634	4,664	4,757	4,896	4,907	5,080	5,187
Other Convicted Felons	205	849	722	799	545	513	818	902	913	954	818	798
Convicted	5,418	5,262	5,349	5,065	4,814	4,610	5,122	4,970	5,433	5,171	5,208	5,580
Others	770	798	774	816	824	775	814	812	860	803	867	851
Pre-trial Detainees												
Felony	966'2	7,927	7,913	7,955	8,148	7,918	7,641	7,467	7,705	7,695	7,661	7,652
Misdemeanant	3,243	3,304	3,494	3,470	3,395	3,207	3,139	3,085	3,279	3,460	3,469	3,570
Percentage of Jail	JULY	AUG	SEPT	OCT	NON N	DEC	NAL	811	MAR	APR	MAY	JUNE
Population												
TDOC Backup	7.4%	7.2%	%8'9	7.0%	7.4%	7.7%	8.1%	8.2%	7.9%	8.2%	8.1%	7.9%
Local Felons	19.5%	18.9%	19.5%	19.6%	19.8%	19.7%	19.3%	19.9%	19.5%	19.6%	20.2%	20.2%
Other Convicted Felons	2.0%	3.5%	2.9%	3.2%	2.2%	2.2%	3.4%	3.8%	3.6%	3.8%	3.3%	3.1%
Convicted	22.1%	21.4%	21.6%	20.5%	19.8%	19.6%	21.2%	20.7%	21.7%	20.7%	20.7%	21.7%
Others	3.1%	3.2%	3.1%	3.3%	3.4%	3.3%	3.4%	3.4%	3.4%	3.2%	3.4%	3.3%
Pre-trial Detainees												
Felony	32.6%	32.3%	31.9%	32.3%	33.5%	33.7%	31.6%	31.2%	30.7%	30.7%	30.5%	29.8%
Misdemeanant	13.2%	13.5%	14.1%	14.1%	13.9%	13.7%	13.0%	12.9%	13.1%	13.8%	13.8%	13.9%
Source: TDOC Jail Summary Report	Report											

FELONY INMATE DEMOGRAPHICS: AGE, SEX, AND RACE

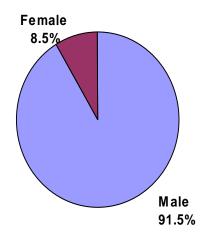
Felony Inmate Population by Age: June 30, 2007

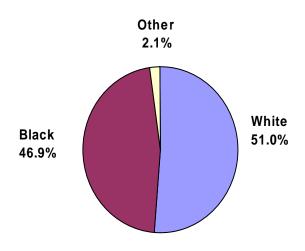
	TDOC INHOUSE	%	TDOC BACKUP	%	LOCAL FELON	%	SYSTEM- WIDE	%
50+	2,421	12.8%	313	7.1%	319	7.5%	3,053	11.0%
40-49	4,670	24.6%	877	19.8%	902	21.2%	6,449	23.3%
35-39	2,875	15.1%	615	13.9%	550	13.0%	4,040	14.6%
30-34	3,136	16.5%	712	16.1%	625	14.7%	4,473	16.2%
25-29	3,509	18.5%	920	20.8%	865	20.4%	5,294	19.1%
20-24	2,207	11.6%	869	19.6%	860	20.2%	3,936	14.2%
18-19	140	0.7%	110	2.5%	114	2.7%	364	1.3%
<18	26	0.1%	11	0.2%	12	0.3%	49	0.2%
TOTAL	18,984	100%	4,427	100%	4,247	100%	27,658	100%



Felony Inmate Population by Sex, Race, and Location June 30, 2007

	TDOC	%	Backup	%	Local	%	System- Wide
Male							
Black	8,180	45.8%	1,619	43.7%	2,447	65.3%	12,246
White	9,279	52.0%	2,010	54.3%	1,234	32.9%	12,523
Other	402	2.3%	73	2.0%	67	1.8%	542
Total Male	17,861	100.0%	3,702	100.0%	3,748	100.0%	25,311
Female							
Black	343	30.5%	141	19.4%	233	46.7%	717
White	752	67.0%	577	79.6%	262	52.5%	1591
Other	28	2.5%	7	1.0%	4	0.8%	39
Total Female	1,123	100.0%	725	100.0%	499	100.0%	2,347
TOTAL	18,984		4,427		4,247		27,658



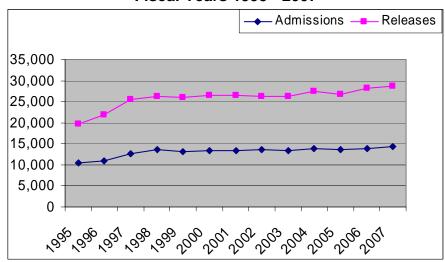


Felony Inmate Population: Average Total Sentence Length by Primary Offense: FY 2006 - 2007

		DI	TDOC INHOUSE	ш	Ţ	TDOC BACKUP		TOC'	LOCALLY SENTENCED	ËD	λS	SYSTEMWIDE	
		NUMBER	% OF	AVERAGE	NUMBER	% OF	AVERAGE	NUMBER	% OF	AVERAGE	NUMBER	% OF	AVERAGE
		R	TDOC	SENTENCE	R	TDOC	SENTENCE	R	LOCALLY	SENTENCE	R	SYSTEM	SENTENCE
	PRIMARY OFFENSE GROUP	OFFENDERS	INHOUSE	(YY/MM)	OFFENDERS	BACKUP	(YY/MM)	OFFENDERS	SENTENCED	(YY/MM)	OFFENDERS	WIDE	(YY/MM)
	Homicide												
	Murder	3,594	18.93%	14/09	52	1.17%	15/06	36			3,682	13.31%	14/08
	Negligent Manslaughter	15	0.08%	90/90	7	0.25%	01/05	7			37	0.13%	04/02
N		232	1.22%	21/02	16	0.36%	60/90	31	0.73%	04/04	279	1.01%	18/06
รย	Š		74 0000	00/00		ò	70,00	7	940	00,00	c	707	Ç
3 c		2,720	14.55%	22/00	132	4.00%	06/00	- 6		02/09	2,903	0.7.1.70	21/03
1		0/	0.37%	08/11	09	1.13%	02/03	23	0.54%	01/02	143	0.52%	05/04
	Assault Addravated Assault	2.129	11.21%	15/04	369	8.34%	05/05	548	12.90%	02/11	3.046	11.01%	11/11
	Simple Assault	42	0.22%	05/07		0.88%	01/08	39			120	0.43%	02/10
	Arson	116	0.61%	14/04	24	0.54%	02/02	18	0.42%	01/10	158	0.57%	12/04
λ	Burglary	1,847	9.73%	09/10	610	13.78%	04/09	902	16.62%	05/09	3,163	11.44%	01/03
ТЯ	Forgery/Fraud	307	1.62%	01/10	287	6.48%	02/01	153	3.60%	01/02	747	2.70%	04/08
3 d (841	4.43%	07/05	431	9.74%	03/02	454	10.69%	02/02	1,726	6.24%	02/00
ВВ	Robbery												
1	Aggravated Robbery	2,395	12.62%	18/07	529	11.95%	01/60	83	1.95%	04/07	3,007	10.87%	16/08
	All Other Robbery	519	2.73%	00/60	131	2.96%	05/08	173	4.07%	03/03	823	2.98%	07/03
	Drug Offenses												
יר		2,028	10.68%	11/09	625	14.12%	80/90	731	17.21%	02/08	3,384	12.24%	08/10
ΑTΞ	Other Drug Offenses	926	4.93%	20/60	509	11.50%	03/10	485	11.42%	02/02	1,930	6.98%	06/03
OCIE	>												
วร	Vehicular Homicide/DUI	169	0.89%	15/01	26	0.59%	08/10	20	0.47%	01/10	215	0.78%	13/01
	All Other Vehicular	71	0.37%	05/04	99	1.49%	02/02	130	3.06%	60/00	267	0.97%	02/04
	C/S/F Person	227	1.20%	20/07	14	0.32%	09/05	6	0.21%	01/07	250	%06:0	19/03
Я	C/S/F Property	83	0.44%	08/04	34	0.77%	04/00	51	1.20%	02/10	168	0.61%	06/03
ΞHJ	C/S/F Societal/Drugs	116	0.61%	77/05	63	1.42%	03/02	84	1.98%	02/01	263	0.95%	20/90
.0		24	0.13%	08/01	9	0.14%	05/04	5	0.12%	03/02	35	0.13%	06/11
	All Other	503	2.65%	06/03	403	9.10%	02/10	346	8.15%	01/09	1,252	4.53%	03/11
	TOTAL	18,984	100%	14/07	4,427	100%	02/03	4,247	100%	07/06	27,658	100.00%	11/03
	Sentence Type												
	Death	66	1.83%	00/00	0	0.00%	00/00	0	0.00%	00/00	66	1.42%	00/00
	Life	1,983	36.69%	00/00	10	1.44%	00/00	0	0.00%	00/00	1,993	25.64%	00/00
	85%	3,089	57.15%	21/06	06	12.95%	13/01	12	1.40%	03/03	3,191	45.86%	21/03
	1-2 Years	234	4.33%	01/11	595	85.61%	01/09	846	98.60%	01/07	1,675	24.07%	01/08

ADMISSIONS AND RELEASES

Yearly Admissions and Releases: Fiscal Years 1995 - 2007



Felony Admissions by Type: FY 2006-2007

TYPE	TDOC	%	LOCAL	%	SYSTEM- WIDE	%
Returned Escape & Others	826	7.8%	131	3.4%	957	6.6%
Parole & Probation Violators	3,943	37.4%	1,231	31.9%	5,174	35.9%
New Commitments	5,771	54.8%	2,498	64.7%	8,269	57.4%
TOTAL	10,540		3,860		14,400	

Felony Releases by Type: FY 2006-2007

TYPE	TDO C	%	BACK -UP	%	LOCA L	%	UNKNOWN*	%	SYSTEM -WIDE	%
Parole	3,365	51.2%	573	13.6%	349	9.9%	0	0.0%	4,287	29.9%
Probation/Community Corrections	826	12.6%	2,405	57.2%	1,697	48.4%	21	33.3%	4,949	34.5%
Sentence Expiration	2,285	34.7%	1,091	26.0%	1,439	41.0%	41	65.1%	4,856	33.8%
Death	62	0.9%	1	0.0%	2	0.1%	0	0.0%	65	0.5%
Other	38	0.6%	131	3.1%	22	0.6%	1	1.6%	192	1.3%
TOTAL	6,576		4,201		3,509		63		14,349	

^{*}Unknown includes offenders without a valid judgment order where the appropriate category is unknown.

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Felony Admissions by Age, Race and Gender: FY 2006-2007

AGE	TDOC	%	LOCAL	%	SYSTEM- WIDE	%
50+	712	6.8%	283	7.3%	995	6.9%
40-49	2,173	20.6%	893	23.1%	3,066	21.3%
35-39	1,533	14.5%	489	12.7%	2,022	14.0%
30-34	1,695	16.1%	569	14.7%	2,264	15.7%
25-29	2,204	20.9%	747	19.4%	2,951	20.5%
20-24	1,984	18.8%	780	20.2%	2,764	19.2%
18-19	209	2.0%	96	2.5%	305	2.1%
<18*	30	0.3%	3	0.1%	33	0.2%
TOTAL	10,540		3,860		14,400	

^{*} Includes 1 unknown in TDOC numbers

RACE	TDOC	%	LOCAL	%	SYSTEM- WIDE	%
Black	4,068	38.6%	2,813	72.9%	6,881	47.8%
White	6,243	59.2%	981	25.4%	7,224	50.2%
Other	229	2.2%	66	1.7%	295	2.0%
TOTAL	10,540		3,860		14,400	

					SYSTEM-	
GENDER	TDOC	%	LOCAL	%	WIDE	%
Male	9,010	85.5%	3,406	88.2%	12,416	86.2%
Female	1,530	14.5%	454	11.8%	1,984	13.8%
TOTAL	10,540		3,860		14,400	

Felony Admissions by Geographical Region FY 2006 - 2007



	TDOC	LOCAL FELON	SYSTEM- WIDE
West	2,371	2,368	4,739
Middle	4,207	1,233	5,440
East	3,962	259	4,221

Admissions by County of Conviction: FY 2006-2007

	TDO	C	LOC	AL	SYSTEM	/WIDE		TDO	<u></u>	LOC	AL	SYSTEM	IWIDE
COUNTY	Number	%	Number	%	Number	%	COUNTY	Number	%	Number	%	Number	%
COUNTY	Nullibei	/0	Number	/0	Number	/0	COUNTY	Nullibei	/0	Nullibel	/0	Number	
ANDERSON	59	0.6%	0	0.0%	59	0.4%	LAUDERDALE	63	0.6%	3	0.1%	66	0.5%
BEDFORD	167	1.6%	1	0.0%	168	1.2%	LAWRENCE	60	0.6%	0	0.0%	60	0.4%
BENTON	14	0.1%	0	0.0%	14	0.1%	LEWIS	34	0.3%	2	0.1%	36	0.3%
BLEDSOE	7	0.1%	0	0.0%	7	0.0%	LINCOLN	66	0.6%	2	0.1%	68	0.5%
BLOUNT	163	1.5%	13	0.3%	176	1.2%	LOUDON	18	0.2%	0	0.0%	18	0.1%
BRADLEY	227	2.2%	6	0.2%	233	1.6%	McMINN	156	1.5%	6	0.2%	162	1.1%
CAMPBELL	84	0.8%	10	0.3%	94	0.7%	McNAIRY	41	0.4%	0	0.0%	41	0.3%
CANNON	48	0.5%	2	0.1%	50	0.3%	MACON	28	0.3%	1	0.0%	29	0.2%
CARROLL	63	0.6%	5	0.1%	68	0.5%	MADISON	393	3.7%	7	0.2%	400	2.8%
CARTER	122	1.2%	2	0.1%	124	0.9%	MARION	25	0.2%	0	0.0%	25	0.2%
CHEATHAM	65	0.6%	2	0.1%	67	0.5%	MARSHALL	101	1.0%	0	0.0%	101	0.7%
CHESTER	31	0.3%	0	0.0%	31	0.2%	MAURY	139	1.3%	7	0.2%	146	1.0%
CLAIBORNE	35	0.3%	2	0.1%	37	0.3%	MEIGS	10	0.1%	0	0.0%	10	0.1%
CLAY	12	0.1%	0	0.0%	12	0.1%	MONROE	123	1.2%	1	0.0%	124	0.9%
COCKE	67	0.6%	4	0.1%	71	0.5%	MONTGOMERY	121	1.1%	1	0.0%	122	0.8%
COFFEE	130	1.2%	4	0.1%	134	0.9%	MOORE	15	0.1%	1	0.0%	16	0.1%
CROCKETT	28	0.3%	0	0.0%	28	0.2%	MORGAN	10	0.1%	0	0.0%	10	0.1%
CUMBERLAND	53	0.5%	1	0.0%	54	0.4%	OBION	101	1.0%	0	0.0%	101	0.7%
DAVIDSON	1,211	11.5%	1,134	29.4%	2345	16.3%	OVERTON	44	0.4%	2	0.1%	46	0.3%
DECATUR	15	0.1%	1	0.0%	16	0.1%	PERRY	24	0.2%	0	0.0%	24	0.2%
DEKALB	32	0.3%	2	0.1%	34	0.2%	PICKETT	8	0.1%	0	0.0%	8	0.1%
DICKSON	71	0.7%	1	0.0%	72	0.5%	POLK	40	0.4%	0	0.0%	40	0.3%
DYER	105	1.0%	1	0.0%	106	0.7%	PUTNAM	117	1.1%	10	0.3%	127	0.9%
FAYETTE	59	0.6%	1	0.0%	60	0.4%	RHEA	16	0.2%	0	0.0%	16	0.1%
FENTRESS	65	0.6%	3	0.1%	68	0.5%	ROANE	30	0.3%	0	0.0%	30	0.2%
FRANKLIN	68	0.6%	4	0.1%	72	0.5%	ROBERTSON	90	0.9%	1	0.0%	91	0.6%
GIBSON	109	1.0%	4	0.1%	113	0.8%	RUTHERFORD	396	3.8%	29	0.8%	425	3.0%
GILES	50	0.5%	0	0.0%	50	0.3%	SCOTT	25	0.2%	5	0.1%	30	0.2%
GRAINGER	30	0.3%	0	0.0%	30	0.2%	SEQUATCHIE	19	0.2%	1	0.0%	20	0.1%
GREENE	81	0.8%	76	2.0%	157	1.1%	SEVIER	123	1.2%	1	0.0%	124	0.9%
GRUNDY	13	0.1%	0	0.0%	13	0.1%	SHELBY	930	8.8%	2331	60.4%	3261	22.6%
HAMBLEN	144	1.4%	83	2.2%	227	1.6%	SMITH	26	0.2%	1	0.0%	27	0.2%
HAMILTON	429	4.1%	8	0.2%	437	3.0%	STEWART	6	0.1%	0	0.0%	6	0.0%
HANCOCK	16	0.2%	14	0.4%	30	0.2%	SULLIVAN	452	4.3%	7	0.2%	459	3.2%
HARDEMAN	52	0.5%	5	0.1%	57	0.4%	SUMNER	304	2.9%	6	0.2%	310	2.2%
HARDIN	27	0.3%	0	0.0%	27	0.2%	TIPTON	99	0.9%	1	0.0%	100	0.7%
HAWKINS	103	1.0%	0	0.0%	103	0.7%	TROUSDALE	22	0.2%	0	0.0%	22	0.2%
HAYWOOD	36	0.3%	0	0.0%	36	0.3%	UNICOI	44	0.4%	2	0.1%	46	0.3%
HENDERSON	50	0.5%	1 -	0.0%	51	0.4%	UNION	34	0.3%	2	0.1%	36	0.3%
HENRY	100	0.9%	5	0.1%	105	0.7%	VAN BUREN	10	0.1%	1 -	0.0%	11	0.1%
HICKMAN	40	0.4%	1	0.0%	41	0.3%	WARREN	82	0.8%	7	0.2%	89	0.6%
HOUSTON	1	0.0%	0	0.0%	1	0.0%	WASHINGTON	286	2.7%	4	0.1%	290	2.0%
HUMPHREYS	31	0.3%	0	0.0%	31	0.2%	WAYNE	52	0.5%	0	0.0%	52	0.4%
JACKSON	21	0.2%	0	0.0%	21	0.1%	WEAKLEY	32	0.3%	0	0.0%	32	0.2%
JEFFERSON	77	0.7%	1	0.0%	78	0.5%	WHITE	17	0.2%	1	0.0%	18	0.1%
JOHNSON	30	0.3%	0	0.0%	30	0.2%	WILLIAMSON	215	2.0%	3	0.1%	218	1.5%
KNOX	864	8.2%	11	0.3%	875	6.1%	WILSON	165	1.6%	3	0.1%	168	1.2%
LAKE	23	0.2%	3	0.1%	26	0.2%	TOTAL	40.540		2.000		44.400	l l
l							TOTAL	10,540	l	3,860	l	14,400	ı

Felony Admissions Average Sentence Length by Primary Offense Group: FY 2006-2007

		T	TDOC SENTENCED	Q		I OCALLY SENTENCED	ICED		SYSTEMWIDE	
	PRIMARY OFFENSE	Number of Offenders	% Of TDOC Total	Average Sentence (YY/MM)	Number of Offenders	% Of Local Total	Average Sentence (YY/MM)	System-wide Total	% Of System Total	Average Sentence (YY/MM)
ЬЕКЗОИ	Homicide Murder Nurder Negligent Manslaughter Kidnapping Sex Offenses Forcible Non-Forcible Assault Aggravated Assault	297 19 48 305 117 101	2.82% 0.18% 0.46% 1.11% 8.82% 1.00%	30/03 03/10 13/05 11/08 02/10 07/10	19 10 22 48 28 446	0.49% 0.26% 0.57% 1.24% 0.73% 11.55%	05/05 02/11 04/05 04/00 01/07 03/06 01/08	316 29 70 353 145 1,376	2.19% 0.20% 0.49% 2.45% 1.01% 9.56%	28/08 03/06 10/07 10/08 02/07 06/05
Р КОРЕ К ТУ	Arson Burglary Forgery/Fraud Larceny/Theft Robbery Aggravated Robbery All Other Robbery	43 1,527 621 1,073 857 343	0.41% 14.49% 5.89% 10.18% 8.13% 3.25%	07/00 05/10 03/05 04/04 12/11	7 714 221 549 46 143	0.18% 18.50% 5.73% 14.22% 1.19% 3.70%	03/07 03/00 02/00 02/06 06/07 04/08	50 2,241 842 1,622 903 486	0.35% 15.56% 5.85% 11.26% 6.27% 3.38%	06/06 04/11 03/00 03/09 12/07 06/01
SOCIETAL	Drug Offenses Cocaine Other Drug Offenses Vehicular Vehicular Homicide/DUI	1,652 1,218 54 141	15.67% 11.56% 0.51% 1.34%	08/05 05/03 09/11 02/04	495 372 7 58	12.82% 9.64% 0.18%	04/05 03/01 04/07 01/11	2,147 1,590 61 199	14.91% 11.04% 0.42% 1.38%	07/06 04/09 09/04 02/02
ЯЭНТО	C/S/F Person* C/S/F Property* C/S/F Societal/Drugs* Escape All Other	58 80 151 17 888 10,540	0.55% 0.76% 1.43% 0.16% 8.43%	13/00 05/09 05/04 04/06 03/03	13 68 144 5 393 3.860	0.34% 1.76% 3.73% 0.13% 10.18%	02/04 03/02 02/05 02/10 02/01	71 148 295 22 1,281	0.49% 1.03% 2.05% 0.15% 8.90%	11/00 04/07 03/11 04/02 02/11
*For bu	Sentence Type 3 0.03% *Life 97 0.92% 85% 2.74% 1-2 Years 2,280 21.63% *For purposes of calculating sentences, life offenders are assigned 45 years.	3 97 289 2,280 ffenders are assi	0.03% 0.92% 2.74% 21.63% igned 45 vears.	N/A 45/00 20/01 01/09	, 0 0 3 1,817 * C/S/F refers	0.00% 0.00% 0.08% 47.07% to non-substanti	N/A N/A 06/04 01/08	3 97 292 4,097	0 0.00% N/A 3 0.02% 0.00% 0.00% N/A 97 0.67% 3 0.08% 06/04 292 2.03% 1,817 47.07% 0.1/08 4,097 28.45% 4.05/F refers to non-substantive offenses such as considered.	N/A 45/00 20/00 01/09 tion.

^{*} C/S/F refers to non-substan aiding and abetting, etc.

Felony Releases by Age, Race, and Sex: FY 2006 – 2007

AGE	TDOC	%	BACKUP	%	LOCAL	%	UNKNOWN	%	SYSTEM- WIDE	%
50+	634	9.6%	233	5.5%	268	7.6%	3	4.8%	1,138	7.9%
40-49	1,594	24.2%	899	21.4%	857	24.4%	11	17.5%	3,361	23.4%
35-39	1,048	15.9%	584	13.9%	465	13.3%	11	17.5%	2,108	14.7%
30-34	1,124	17.1%	696	16.6%	506	14.4%	7	11.1%	2,333	16.3%
25-29	1,333	20.3%	894	21.3%	660	18.8%	11	17.5%	2,898	20.2%
20-24	814	12.4%	835	19.9%	698	19.9%	19	30.2%	2,366	16.5%
18-19	29	0.4%	60	1.4%	54	1.5%	1	1.6%	144	1.0%
<18	0	0.0%	0	0.0%	1	0.0%	0	0.0%	1	0.0%
TOTAL	6,576		4,201		3,509		63		14,349	

RACE	TDOC	%	BACK-UP	%	LOCAL	%	UNKNOWN	%	SYSTEM- WIDE	%
Black	2,728	41.5%	1,404	33.4%	2,516	71.7%	21	33.3%	6,669	46.5%
White	3,756	57.1%	2,727	64.9%	935	26.6%	40	63.5%	7,458	52.0%
Other	92	1.4%	70	1.7%	58	1.7%	2	3.2%	222	1.5%
TOTAL	6,576		4,201		3,509		63		14,349	

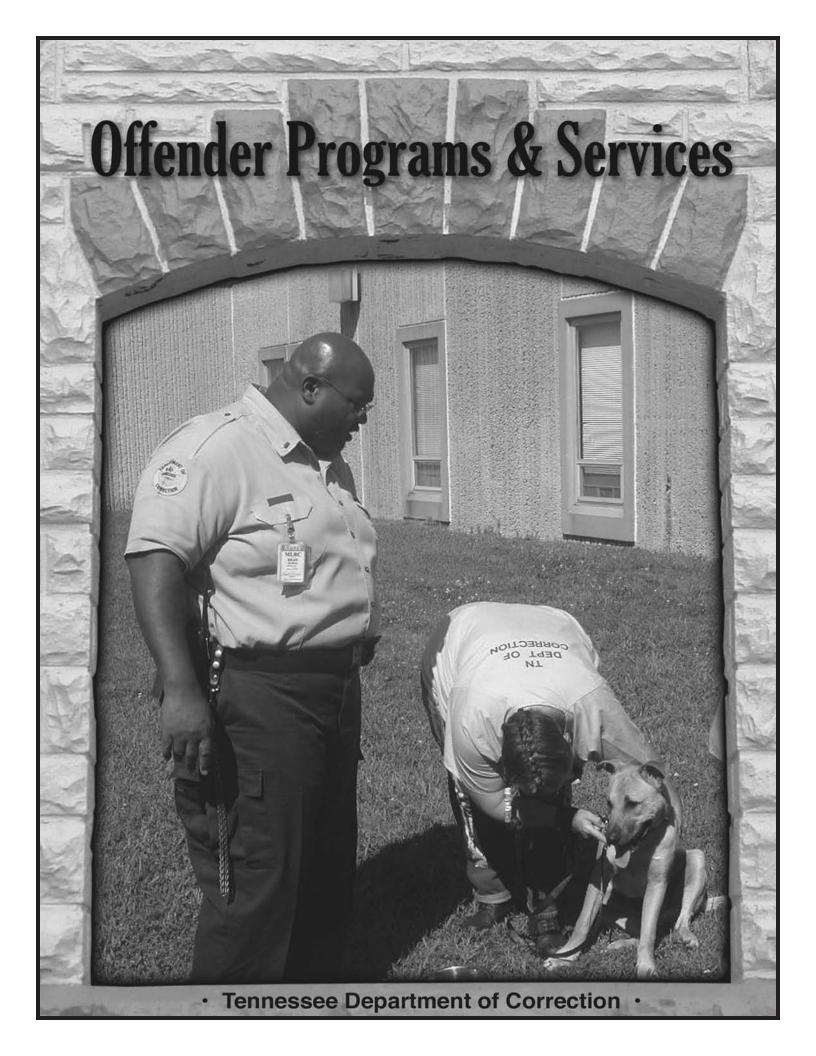
SEX	TDOC	%	BACK-UP	%	LOCAL	%	UNKNOWN	%	SYSTEM- WIDE	%
Male	5,939	90.3%	3,323	79.1%	3,086	87.9%	49	77.8%	12,397	86.4%
Female	637	9.7%	878	20.9%	423	12.1%	14	22.2%	1,952	13.6%
TOTAL	6,576		4,201		3,509		63		14,349	

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	Fe	Felony Rele	ases	ly Releases Average Time Served by Release Type: FY 2006 - 2007	ime Serv	ed by	Release	Type: F	Y 200	6 - 2007			
			PAROLE		EXPIRA	EXPIRATION & OTHERS	THERS	PROBA Ω	ATION/COMMIC CORRECTIONS	PROBATION/COMMUNITY CORRECTIONS	SKS	SYSTEMWIDE	
	PRIMARY OFFENSE GROUP	Number of Offenders	%	Average Time Served (YY/MM)	Number of Offenders	%	Average Time Served (YY/ MM)	Number of Offenders	%	Average Time Served (YY/ MM)	Number of Offenders	%	Average Time Served (YY/MM)
	Homicide Murder	166	3.87%	18/01	109	2.15%	12/05	7	0.14%	09/11	282	1.97%	15/08
	Negligent Manslaughter	2	0.05%	02/01	16	0.32%	03/ 03	Έ	0.22%	01/03	29	0.20%	05/06
N		14	0.33%	10/00	37	0.73%	20 /60	+	0.22%	02/05	62	0.43%	08/04
EBSC	Sex Offenses Forcible	135	3.15%	07/02	190	3.75%	09/11	61	1.24%	02/05	386	2.70%	60/20
d		က	0.07%	00/90	54	1.06%	03/05	83	1.69%	01/05	140	0.98%	02/03
	Assault		İ		į			6	i				
	Aggravated Assault	346	8.07%	06/02	929	13.33%	04/09	360	7.31%	02/00	1,382	9.68%	04/05
	A Security of the Assault	+ '	0,00	00/ 02	2	0.57	00/20	2 5	0,000	01,00	2	300	2 2 2
	Arson	15	0.35%	02/03	\$	0.67%	05/ 04	1/	0.35%	01/ 08	99	0.46%	04/02
λ		229	15.80%	05/04	939	18.52%	04/01	685	13.92%	01/08	2,301	16.11%	03/08
ТЯ		147	3.43%	90/80	246	4.85%	02/11	489	9.93%	01/06	882	6.18%	02/03
0bE		314	7.33%	04/00	220	11.24%	90 /60	982	13.92%	01/06	1,569	10.99%	05/08
ЯЧ	Kobbery Aggravated Robbery	269	13.28%	08/01	282	5.56%	08/04	39	0.79%	02/00	890	6.23%	08/00
	All Other Robbery	178	4.15%	05/01	216	4.26%	04/10	111	2.26%	02/02	202	3.54%	04/04
	Drug Offenses												
٦٧		880	20.53%	90/90	286	_	02/00	283	583 11.84%	02/05	2,049	14.35%	04/08
T3I		463	10.80%	03/06	425	8.38%	03/05	999	13.53%	05/06	1,554	10.88%	02/08
၁ 09	Veh				:	į		1			:		1
3		19	0.44%	05/11	19	0.37%	05/ 10	5 2	0.10%	02/00	43	0.30%	05/05
	All Other Venicular	2	0.307/0	02/03	00	0.0c.1	00/20	101	7.0070	01/01	017	1.4770	01/00
	C/S/F Person	32	0.75%	07/04	19	0.37%	07/03	13	0.26%	01/01	64	0.45%	06/01
ЯЗ		34	0.79%	04/03	43	0.85%	02/11	51	1.04%	01/03	128	0.90%	05/08
ΙHΤ		52	1.21%	03/00	83	1.64%	02/07	121	2.46%	01/08	256	1.79%	02/03
0		9	0.14%	04/03	10	0.20%	03/ 08	10	0.20%	01/11	26	0.18%	03/01
	All Other	207	4.83%	03/02	402	7.93%	02/11	685	13.92%	01/02	1,294	%90.6	05/00
	TOTAL	4,286		05/10	5,071		04/ 08	4,922		01/08	14,279		04/00

	F.	elony Rele	ases	Averag	e Time S	erved	by Loca	Felony Releases Average Time Served by Location: FY 2006 - 2007	- 900	2007			
		TDO	TDOC INHOUSE	Ή	<u>a</u>	TDOC BACKUP	UP	TOCALLY SENTENCED	/ SENTE	NCED	SYS	SYSTEMWIDE	.
	Drimary Office Cotogory	Number of Offenders	%	Average Time Served	Number of Offenders	%	Average Time Served (YY/MM)	Number of Offenders	· %	Average Time Served (YY/MM)	Number of Offenders	%	Average Time Served
	i iiiiai y on eiise dategory		1						1		1	1	
	Homicide Murder	248	3.77%	16/06	21	0.50%	13/11	13	0.37%	02/06	282	1.97%	15/08
	Negligent Manslaughter	10	0.15%	90/60	်	0.21%	02/07		0.29%	01/04	29	0.20%	05/06
N (ž į	41	0.62%	10/01	12	0.29%	00 // 00	6	0.26%	02/07	62	0.43%	08/04
RSO	Sex Offenses Forcible	265	4.03%	09/10	9/	1.81%	03/02	45	1.28%	03/00	386	2.70%	60//0
9 d		5 2	0.82%	03/04	29	1.40%	01/08	27	0.77%	01/04	140	0.98%	02/03
	Assault												
	Aggravated Assault	682	10.38%	06/01	300	7.14%	03/03		11.41%	02/04	1,382	%89.6	04/05
	Simple Assault	42	0.64%	02/06	61	1.45%	01/10	28	1.65%	01/04	161	1.13%	01/10
<u></u>	Arson	37	0.56%	60/90	19	0.45%	02/11	01	0.29%	02/04	99	0.46%	04/05
λ.	. Burglary	1,050	15.98%	05/04	282	13.93%	03/00	666 1	18.99%	05/00	2,301	16.11%	03/00
ГЯ	Forgery/Fraud	253	3.85%	03/04	410	9.76%	01/00	219	6.24%	01/00	882	6.18%	02/03
9 0		253	8.41%	04/00	514	12.24%	02/05	502 1	14.31%	01/00	1,569	10.99%	02/08
) Я с	8			-							•		
1	Aggravated Robbery All Other Robbery	735 271	11.18% 4.12%	08/09 05/06	124 114	2.95% 2.71%	04/ 08 03/ 03	31 120	0.88% 3.42%	02/10 02/07	890 505	6.23% 3.54%	08/00 04/04
	Drug Offenses												
٦٧	Cocaine Offenses	1,062	16.16%	06/02	220	13.57%	90 /80	417 1	11.89%	02/07	2,049	14.35%	04/08
T3		909	9.22%	03/00	594	14.14%	02/05	354 1	10.09%	01/07	1,554	10.88%	02/08
208	Vehicular	7.0	0 560/	05/40	c	/000	05/40	c	/000	20/00	2	/000	05/05
		92	1.16%	01/11	° 6	2.14%	01/07		1.25%	01/04	210	1.47%	01/08
	C/S/F Person	45	0.68%	07/11	6	0.21%	05/06	10	0.29%	01/00	64	0.45%	06/01
Я		29	0.44%	04/07	42	1.00%	05/08	22	1.63%	01/11	128	0.30%	05/09
HI	C/S/F Societal/ Drugs	48	0.73%	04/08	74	1.76%	05/00	134	3.82%	01/07	256	1.79%	02/03
.0		13	0.20%	03/02	9	0.14%	03/02	7	0.20%	02/01	26	0.18%	03/01
	All Other	415	6.31%	03/01	208	12.10%	01/09	371 1	10.58%	01/02	1,294	%90.6	05/00
	TOTAL	6,572		90/90	4,200		02/08	3,507		01/11	14,279		04/00





REHABILITATIVE SERVICES: INTRODUCTION

Statistics show that approximately 97% of all incarcerated felons are eventually released back into the community. Consequently, TDOC is committed to offering programs to help educate and rehabilitate inmates.

Research indicates that programming in prison and community corrections is the best method to reduce the risk of recidivism. Moreover, research-based programs can reduce recidivism up to 25%. Providing offenders the opportunity to overcome addictions, obtain their GED, obtain job skills, and to obtain health and mental health care are all essential parts of corrections. *Programs are the best way to ensure community safety.*

TDOC Inmate Programs and Services

- Substance Abuse Treatment
- Educational Services
- Pre-Release Services
- Vocational Training
- Sex Offender Treatment
- Victim Impact
- ➤ Life Skills Training
- Clinical Services
- Volunteer Services
- Inmate Jobs
- Housing and Work Release

TAP: Transitional Assessment Plan

After two years of planning and design, the Transitional Assessment Plan came to fruition in February 2007. The TAP is a mechanism to identify an offender's needs upon arrival at a classification center and to follow the offender's progress through their entire incarceration. It is a new way of doing business for the Department in some regards. For example, an inmate and staff are now held accountable for the offender's needs being addressed for the individual within the sentence structure.

Upon arrival at a TDOC facility, the initial classification staff assesses the offender and makes recommendations based on professional assessments. When the offender moves from classification to a permanently assigned housing unit, the counselor reviews the TAP recommendations, assesses the inmate's anticipated time in the TDOC, and notifies the job coordinator of the programs/services that will best benefit the offender during his incarceration. The offender's progress or lack of progress is then tracked throughout his stay, and the information is available to the Board of Probation and Parole (BOPP) for consideration.

PTVDP: Parole Technical Violator Diversion Program

The Parole Technical Violator Diversion Program (PTVDP) is a partnership between TDOC and the Board of Probation and Parole (BOPP), created to address the problem of technical violators re-entering the prison system. Data indicates that nearly 40% of prison admissions are parolees or probationers who have violated the conditions of their release. The average length of stay as a result of technical violations was 14 months of incarceration. The PTVDP for males is located at the Wayne County Boot Camp . The program allows for a violator to be revoked and re-paroled in the same action by BOPP. The parole release is contingent upon successful completion of the PTVDP, which is completed within a six month time frame. The program is designed with three treatment tracks-substance abuse treatment, a track for errors in thinking, and a third for life skills and transitional services. All participants are expected to be in the GED program or work/community service program in addition to the treatment programs.

Since the PTVDP's inception in September 2006, 270 parolees have participated in the program. This partnership allows for a cost avoidance of \$3,854,296 to the State of Tennessee. Further, parole violation issues are addressed in a constructive manner that enhances public safety and reduces recidivism.

REHABILITATIVE SERVICES MILESTONES & FUTURE INITIATIVES

FY 2006-2007 HIGHLIGHTS

- ✓ Implementation of phase one of the Transitional Assessment Plan (TAP). Offenders currently entering TDOC now have a TAP completed, and the Department has begun the process of developing a TAP for the existing population. This changes the way TDOC does business. As of June 30, 2007, 31% of the TDOC population had a TAP developed.
- ✓ Successfully implemented a new technical violator program at Wayne County Boot Camp (WCBC). Over 270 offenders have been referred by BOPP since September of 2006. This more than doubles the number served in past years within six months.
- ✓ Seven stand alone victim impact classes have been implemented at six different institutions. Additionally, we have developed the Victim Offender Dialogue policy, and implementation is proceeding with the review of the first cases.
- ✓ Initiated the first Faith in Corrections conference with over 200 people in attendance at no additional costs to the taxpayer. This was accomplished through the efforts of our Volunteer Services division in cooperation with the Tennessee Community Resource Board. Volunteers were energized about working closely with TDOC to improve our overall offender re-entry efforts.
- ✓ Implemented 300 additional therapeutic treatment slots for drug addicted offenders with an increase in RSAT funding at three different institutions.
- Change is Possible grant for women was sought and received. 330 female offenders will receive life skills training and transitional assistance to the community.

INITIATIVES FOR FY 2007-2008

- Begin planning for two free standing transition centers in East and West Tennessee. The center for women will be developed with gender specific issues incorporated into the design.
- Continue implementation of the Transitional Assessment Plan and begin design of TAP II. TAP II will enhance the transition process.
- Education will initiate new vocational classes, the Correction Learning Network, and postsecondary educational programs at selected institutions.
- Establish two Correctional Treatment Academies--one at West Tennessee State Penitentiary (WTSP) and one at Morgan County Correctional Complex (MCCX). These academies are a new initiative to the Department as they are first non-substance abuse specific therapeutic communities designed specifically for offenders with more serious and violent offenses.



TDOC TRANSITION CENTERS

The TDOC has developed two transition communities within our prisons which are designed to gradually prepare offenders to live successfully in the free world. The primary goal is to assist participants to change negative patterns of thinking, feeling, and behaviors that predispose them to behavior such as drug abuse, criminal activities, and other anti-social behaviors.

The program is designed for completion within a nine-month period. The design calls for successful progress through the three 3-month phases. Phase I is a treatment/classroom phase including substance abuse treatment, life skills. victim awareness, cognitive behavior programming, and anger and stress management. Phase II is community service with emphasis on after care for substance abuse and job readiness. Phase III is work release and programming on job retention, family reunification, assignment of a mentor, and aftercare for substance abusers.

The criteria for acceptance at a transition center includes the probability of release from incarceration within 9-12 months, eligibility for minimum custody placement, meeting the physical requirements of community service projects and/or work release, and an absence of restrictions related to disciplinary convictions and history.

GENESIS AND NEW START

The transition center program for males, Genesis, is located at the Annex of CBCX. The criteria for consideration to the program includes a conviction in Davidson County or a county contiguous to Davidson County. Eightysix beds are designated for Genesis. If a participant has completed the Genesis program and is not yet released from incarceration, he may be allowed to remain on work release at the Annex in an after-care component. The Genesis program began in September 2005. As of July 2007, 206 men have been accepted into the program. Of those, 87 have been paroled to the community, and 6 have expired their sentence and been released back into the community. As of June 30, 2007, 6 of the paroles have been revoked – 3 on technical violations and 3 on new charges.

New Start is the program for females. The TDOC has a contract with the YWCA to provide the majority of the transition center programs and services. New Start is located at the Annex of the Tennessee Prison for Women and has a 40 bed capacity. New Start opened its program in July 2005. To date, 40 women have been paroled, and 12 have expired their sentence. Of the 52 women who have been released to the community, 5 of the parolees have had a technical violation.

Preliminary data indicating recidivism rates are very encouraging. The transition centers have a one year recidivism rate of 15% compared to 21% for the department. However, it should be noted that very few participants have been out for 12 or more months.

TREC TENNESSEE RE-ENTRY COLLABORATIVE

The Tennessee Re-entry Collaborative (TREC) completed another successful year. TREC was established in 2004 and has continued to meet monthly to provide a continuum of services for all offenders re-entering society and seeks to 1) restore victims, communities, and offenders, 2) help offenders to be successful in order to reduce recidivism, and 3) promote public safety. The twenty-two agencies representing TREC have numerous significant accomplishments for the FY 2006/2007 reporting period.

- A policy-level TREC meeting was held on April 27 with over 100 quests representing all regions of
- A management information system method to identify veterans who are incarcerated and offenders who have child support obligations was developed; and
- A multi-agency team was sent to the National Institute of Corrections for offender workforce development specialist training and assisted with legislation to provide offenders a recognized I.D. when leaving incarceration.

			Ins	stituti	onal F	Progra	ıms: l	Y 200	06 - 2	007						
INSTITUTION	вмсх	СВСХ	DSNF	HCCF	мссх	MLCC	NECX	NWCX	RMSI	SCCF	STSR	TCIP	TPFW	WCBC	WCFA	WTSP
Facility/Security Level	IV	III	IV	II	II	III	IV	III	I۷	III	II	III	IV	ı	II	IV
ACADEMIC PROGRAMS																
Adult Education	X	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Х	Χ	Χ
GED	X	X	X	X	X	X	Χ	Х	Х	X	Χ	X	Χ	Х	Х	Χ
Literacy Program		Χ			Х	Χ	Χ		Х	Χ		Χ	Χ		Х	Χ
Title I Program								Х					X			
VOCATIONAL PROGRAMS Auto Mechanics, Core																
Construction, and Welding								Х								
Barbering								X			Х					Χ
Carpentry I & II					Х	Х	Х	Х	Х	Х	Х	Х				Х
Commercial Cleaning Foundations of the Hospitality				Х	Х	Х	X	Х	Х	Х		X	X			X
Industry, Culinary Arts I, II, and III					Х		X				Х	Х	X			X
Computer Applications & Literacy							Х	Х		Х		Χ	X			Χ
Cosmetology						Х						Χ	X			
Electrical I & II		_	.	Х	 		X	Х		Х	Х		-		Х	
Graphic Arts Communications							Х									<u> </u>
HVAC & Refrigeration I & II Painting				Х	Х			Х		Х	Х					Х
Landscaping/Horticulture				Х			Х	Х		Х		Χ	Х			
Leisure Craft/Small Engine Technology								Х							Х	Х
Masonry I & II								Х	Х	Х	Х				Х	Χ
Plumbing I & II								Х		Х						
Sewing																Χ
Upholstery				Х	Х				1	Х	Х					Х
MENTAL HEALTH/ BEHAVIORAL																
Sex Offender Aftercare	X	Х	Х	Х	Х	Х	Χ	X	Х	Χ	Х	Х	X	Х	Х	Х
Sex Offender Treatment Phase 1			Χ										Χ			
Orion/Polaris										Χ						
NTTP		Χ											Χ			
Stand Alone Victim Impact Classes	Х	Х			Х		Х				Х		Х			
Cognitive Restructuring Program						Х					Χ	Χ				Χ
SUBSTANCE ABUSE																
Substance Abuse Group Therapy	Χ	Х	Х		Х	Х	Х	Х	Х	Х	Χ	Х	X	Х	X	
Therapeutic Community				Х	Χ	Х		Х		Χ	Х	Х	X	Χ	Χ	Χ
HEALTH																
Geriatric Care			X										X	X		
Sick Call (Incl. Pharmacy & Lab)	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Χ
Chronic Care Clinics	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Χ
Infirmary	X		Х	Х			Χ	Χ	Χ	Χ	Χ	Х	Χ		Χ	Χ
Optometry	Χ	Х	Х	Х	Х	Х	Х	Х	Х	Х	Χ	Х	X	Х	Х	Χ
Dialysis			Х													
Dental Clinic	Х	Χ	Χ	Χ	Х	Х	Χ	Х	Х	Χ	Χ	Χ	Χ	Х	Х	Χ
EMPLOYMENT																
Community Service	Χ	Х		Х	Х	Х	Х	Х		Х	Χ		X	Х		Χ
Other Agencies		Χ			Χ		Χ				Χ		Χ			
Program Services	X	Χ	Х	Х	Х	Х	Х	Х	Χ	Х	Х	Χ	Х	Х	Х	Χ
Recycling		Х	Х	Х	Х	Х	Х	Х	Χ	Х	Х	Χ			Х	Х
Support	Χ	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Χ	Х	Х	Х	Х
Work Lines	Х	Х		Х	Х	Х	Х	Х		Х	Х	Χ	Х	Х	Х	Х
Work Release	Х	Х				Х							Х			
TRICOR																
Call Center & Test Distribution													Х			
Data Entry							Х		Х							
Farm											Х					Х
Manufacturing				Ī	Х	Ī	Х	Х		Х	Х	Х				Х
Print Plant							Х		Х							
Packaging Services						Х		Х								
TRANSITION AND PRE- RELEASE																
Transition Centers		Х											X			
PTVDP		_^	1	1	t	l	1	1		t			_^	Х	1	†
Pre-Release	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	Χ	Х	Х	X	Х	Х
i io itoloaso	^	^	_ ^	^	^	_ ^	_ ^	_ ^	_ ^	_ ^	_ ^	^	_ ^	_ ^	^	^_



SUBSTANCE ABUSE SERVICES

Substance abuse causes more illness, death, and disabilities than any other preventable health problem in America today and has contributed significantly to the recent growth in the prison population. On an average day, nearly 1.8 million people in the U.S. are incarcerated with more than 3 million on parole or probation. Studies demonstrate the effectiveness of substance abuse treatment in reducing drug use, criminal activity, homelessness, risky sexual behavior, and recidivism rates.

Incarceration provides the opportunity to offer intensive treatment services for drug and alcohol abusing offenders. When in-prison substance abuse treatment is combined with transitional release services, followed by community aftercare, the positive effects become even stronger.

Program Goal:

Reduce the rate of recidivism by breaking the cycle of substance abuse, criminal behavior, and incarceration.

FY 2006-2007 Accomplishments

- The first quarterly meeting of substance abuse program managers was held to reinforce consistency statewide in service delivery.
- A cross section of 62 TDOC staff (Therapeutic Community Deputy Wardens, Correction Officers, Correctional Counselors) participated in a week long experiential training session on the use of the Therapeutic Community modality for drug involved offenders.
- TDOC Transitional Centers and Parole Technical Violator Center treatment service components were enhanced to strengthen therapeutic engagement, identify positive behavioral changes, and improve treatment outcomes for program participants.

TDOC's substance abuse programs are based on the idea that the program participant is ultimately responsible for his or her recovery. Participants work closely with counselors to develop individual treatment goals and strategies. Treatment focuses on individual needs and does not have to be voluntary. Mandated treatment can result in longer stays in the program, which are associated with more successful treatment outcomes.

TDOC Substance Abuse Felony and Correctional Treatment Programs: FY 2006 - 2007

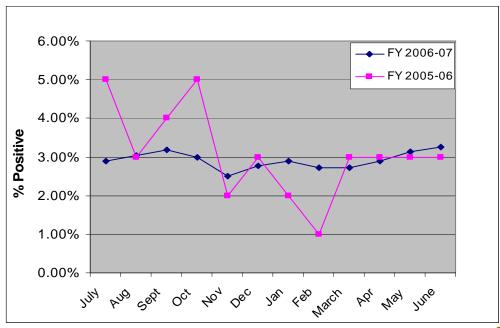
Institution	Program Bed Capacity	Length of Program	Program Components			
Charles Bass Correctional Complex Phone: 615-350-3361	100 86	10 Weeks	Assessment, Cognitive Group Therapy treatment Transition Center Self Help, Urinalysis Testing			
DeBerry Special Needs Facility Phone: 615-350-2700	50	12 Weeks	Cognitive Group Counseling, Urinalysis Testing Self Help			
Mark H. Luttrell Correctional Center* Phone: 901-372-2080	32 100	9-12 Months 3 Months	Assessment, Therapeutic Community, Cognitive Group Therapy Self Help, Urinalysis Testing			
Morgan County Correctional Complex Phone: 423-364-6641	100 100 32	6 Months	Modified Therapeutic Community, Education/Didactic Group Process, Self Help, Urinalysis Testing			
Northeast Correctional Complex Phone: 423-727-7387	100 50	6 Months	Assessment, Cognitive/Didactic Group Process, Cognitive Group Therapy, Self Help, Urinalysis Testing			
Northwest Correctional Complex Phone: 731-253-5000	128	6 Months	Assessment, Modified TC Outpatient Cognitive Skills Development			
	48	9 Months	Therapeutic Community (MRT) Self Help, Urinalysis Testing			
Riverbend Maximum Security Institution Phone: 615-350-3100	100	6 Months	Assessment, Individual and Cognitive Group Therapy Self Help Group, Urinalysis Testing			
Southeastern Tennessee State Regional Correctional Facility Phone: 423-881-3251	100 54	6 Months 9 Months	Assessment, Education/Didactic Group Process, Residential Therapeutic Community.			
Tennessee Prison for Women* Phone: 615-741-1255	64	9-12 Months	Self Help, Urinalysis Testing Assessment, Residential Therapeutic Community, Self Help Group, Urinalysis Testing			
	100	3 Months	Cognitive Group Therapy			
Turney Center Industrial Prison and Farm Phone: 931-729-5161	100 76	6 Months 9 Months	Assessment, Education/Didactic Group Process, Self Help Group, Urinalysis Testing Therapeutic Community Treatment			
Wayne County Correctional Complex Phone: 931-676-3345	100	10 Weeks	Assessment, Cognitive Group Therapy Self Help Group, Urinalysis Testing			
Wayne County Annex Phone: 931-676-3345	200	6 Months	Assessment, Community Technical Violators Program, Individual/Group Counseling Services, Cognitive Skills Development, Urinalysis Testing			
West Tennessee State Penitentiary Phone: 731-738-5044	128	9 Months	Assessment, Therapeutic Community treatment with Cognitive Skills Development, Self Help			
Total Annual Program Capacity	1948					

DRUG SCREENS: FY 2006 - 2007

Random drug screens are conducted monthly on 10% of the inmate population. These screens are necessary to identify the use of contraband substances frequently used in prison. In addition, substance abuse program participants are tested on a regular and random basis. All positive screens are confirmed through additional testing, and graduated sanctions are used for any positive drug screen.

MONTH	*NUMBER TESTED	REFUSED	POSITIVE	FY 2007 % Positive (includes refusals)	FY 2006 % POSITIVE	
July	2,104	8	53	2.9%	5.0%	
Aug	2,142	7	58	3.0%	3.0%	
Sept	2,102	7	60	3.2%	4.0%	
Oct	2,143	5	59	3.0%	5.0%	
Nov	2,118	5	48	2.5%	2.0%	
Dec	2,132	5	54	2.8%	3.0%	
Jan	2,149	5	57 2.9%		2.0%	
Feb	1,941	5	48	2.7%	1.0%	
March	1,912	5	47	2.7%	3.0%	
Apr	1,792	5	47	2.9%	3.0%	
Мау	1,759	7	48	3.1%	3.0%	
June	1,747	6	51	3.3%	3.0%	
TOTAL	24,041	70	630	2.9%	3.0%	

^{*} Includes CCA totals



EDUCATION

The Department of Correction recognizes the crucial role education and vocational training play in the successful rehabilitation of incarcerated felons. With additional education and training, ex-felons are less likely to re-offend than those who do not learn a skill or trade while incarcerated. TDOC operates as its own school system, recognized by the Department of Education, with the Commissioner acting as the Superintendent. Approximately 20% of the eligible inmate population is enrolled in either academic or vocational training. Education programs help create a correctional environment where inmates can be constructive while incarcerated and productive when they are released.

Qualified, committed teachers and support staff are vital toward our student success rate. All principals and teachers hold valid professional licenses granted by the Tennessee Department of Education.

All facilities have adult education programs that offer both adult basic education and GED preparation. Inmates are given the opportunity to take the GED test if they meet the requirements. The GED pass rate for 2006-2007 was 74%. TDOC serves as a testing center for administering the GED test and adheres to the guidelines set forth by the GED Testing Service in Washington DC, the Tennessee Department of Labor and Workforce Development Adult Education Office, and the State GED Administrator. Many inmates also participate in volunteer literacy programs.

FY 2006-2007 Accomplishments

- Established consistency for all vocational programs within the Department in terms of length of program and minimum entrance requirements.
- The Education division adopted a new academic curriculum in February to be used in all schools across the state no later than July 1, 2007. New academic curriculum check sheets were also adopted to track student progress.
- In response to the recent bill regarding sentence credits for program completion, Education staff worked with the Sentence Management division to develop and implement a manual system for submitting educational good time credits to Sentence Management. Over 1100 offenders earned education good time credits.

Goals for 2007-2008

- Improve job readiness of offenders participating in vocational programs.
- Subscribe to Correction Learning Network to provide inmate and staff education/professional development at all TDOC facilities.
- Update student competency profiles for select trade and industrial programs to reflect the updated curricula used.

Thirteen of the institutions also offer vocational training. Many of these vocational programs follow a curriculum from the Tennessee Department of Education and provide a certificate upon graduation. A select number of vocational programs also offer certification/apprenticeships from the Department of Labor.

The Education division also oversees inmates participating in college programs. Such work is voluntary and is at the expense of the inmate.

Educational Enrollment: FY 2006-2007								
	ABE/GED		SEGREGATED Closed Circuit	VOLUNTEED		VOCATIONAL		
INSTITUTION	Full-Time	Part-Time	TV	LITERACY	COLLEGE*	Full-time	Part-Time	TOTAL
ВМСХ	412	0	0	47	30	238	0	727
CBCX	0	81	0	81	21	0	0	183
DSNF	0	139	0	0	0	0	0	139
HCCF	1352	0	0	0	0	442	0	1794
MLCC	168	0	0	8	16	107	0	299
NECX	198	3	0	0	1	241	1	444
NWCX	1351	0	0	32	0	833	0	2216
RMSI	202	23	0	40	18	189	0	472
SCCF	1041	187	0	0	7	742	0	1977
STSRCF	150	11	0	73	0	186	0	420
TCIP	362	0	0	0	29	370	0	761
TPW	188	0	0	0	15	86	0	289
WCBC	295	106	0	0	0	0	0	401
WCF	886	0	0	0	9	614	0	1509
WTSP	525	0	49	44	1	624	0	1243
YEARLY TOTALS	7130	550	49	325	147	4672	1	12874

^{*}College courses are taken via correspondence at the inmate's expense.

Test Results: FY 2006 - 2007							
		VOCATIONAL					
INSTITUTION	# Tested	# Graduates					
ВМСХ	59	48	81%	21			
CBCX	33	26	79%	0			
DSNF	8	7	88%	0			
HCCF	49	43	88%	167			
MLCC	21	19	90%	22			
NECX	72	56	78%	83			
NWCX	127	100	79%	147			
RMSI	38	20	53%	27			
SCCF	111	70	63%	314			
STSRC	49	36	73%	59			
TCIP	46	40	87%	102			
TPW	56	44	79%	31			
WCBC	66	46	70%	0			
WTSP	83	58	70%	118			
WCFA	104	72	69%	274			
SYSTEM WIDE TOTAL	922	685	74%	1365			

GED & Vocational Certificates: FY 2000-2007								
FY	2000	2001	2002	2003	2004	2005	2006	2007
G.E.D	609	766	511	326	606	598	464	685
Vocational	651	692	865	425	1434	1765	1473	1365

PRF-RELEASE

Pre-release and transition services are responsible for establishing programs at each institution to ease inmate adjustment from institutional to "free world" life and ultimately reduce the likelihood that the offender will re-offend. In preparation for community reintegration, inmates attend programming in the following areas:

Pre-Release Programming/Services

- Self-evaluation
- Cognitive Behavioral Program
- Decision-making & critical thinking
- Education
- Anger management
- Parenting & family reunification
- Substance abuse treatment
- Job seeking and retention
- Housing

Pre-release programming is offered at each TDOC correctional facility as well as the three privately managed facilities. Each facility has a designated Pre-Release Coordinator and full time paid program positions for inmates participating in the pre-release program.

FY 2006-2007 STATISTICS

- 30% of all inmates released participated in the formal pre-release program.
- 53% of program participants were released into the community.
- 27% of program graduates were granted parole.
- 40% of graduates were released at the expiration of their sentence.

FY 2006-2007 ACCOMPLISHMENTS

- Training of twenty (20) pre-release coordinators and vocational teachers to become Global Career Development Facilitators in partnership with the Department of Labor and Workforce Development
- Expanded the delivery of Pre-Release Services at WTSP, CBCX and SRCF.



VICTIM SERVICES

The Tennessee Department of Correction is committed to assisting the victims of crime. In line with that commitment, one of the Department's primary responsibilities is to keep victims and their family members informed of an offender's status, including any hearing dates and decisions, release dates, movements to less secure institutions, and escapes. Each week, approximately 35 new people request to be notified about specific inmates, resulting in a weekly average of 80 various mailed legal notifications.

PAROLE HEARING SUPPORT TRAINING

In response to the victim community who attend parole hearings in our institutions, nearly 200 persons were trained in how to provide meaningful support to both opposition and supporters at a parole hearing. The training focused on how each institution is addressing the persons attending the parole hearing and culminated with each institution being charged to have an institutional policy outlining its procedures.

VICTIM-OFFENDER DIALOGUE

Policy #103.11.1, The Victim-Offender Dialogue Program, which effectively allows victims to meet face-to-face with their offender, is in the active pilot program phase. Two cases are actively being pursued, with each victim and offender meeting separately with an approved facilitator from Victims Voices in Oak Ridge, TN. Each case will be prepared thoroughly before a one-time meeting is set up at the offender's facility. Through a very structured setting, each person will have an opportunity to address the harm created by the crime and to determine what can help each party find meaning from his/her experience. This program is set up to provide an experience of help and healing for each person to the maximum extent possible.

VICTIM IMPACT CLASSES

Stand-alone Victim Impact classes are being initiated into our substance abuse and therapeutic communities. These classes, modeled from participation in the national pilot study led by California, provide 36 hours of instruction for inmates. The pilot study showed statistically significant improvement in the following areas for involved inmates: 1) in knowledge of the facts, 2) in knowledge of victims' rights, and 3) in sensitivity to victims' plight. Of the four states involved in the study, only Tennessee showed significant improvement in offender accountability. Speakers, who were actual victims of crime, are used in training and classroom experiences for inmates. Victim Impact class results are also tracked through the pre-release curriculum. Indicators from pre and post-tests show an average of 67% increase in the number of inmates understanding the impact of crime upon victims.

VOLUNTEER SERVICES

Roughly 97% of incarcerated individuals at a TDOC facility eventually go back to the community. Within the Department we have approximately 4,000 volunteers. It's crucial that the Department and community work hand in hand to help offenders become better citizens while serving their sentence. Volunteers are the greatest outside resource in accomplishing this goal.

Volunteers are used throughout TDOC to provide services to inmates and their families that are not offered by the Department. Volunteers are recruited from communities throughout the state to deliver important services such as tutoring, financial planning, and counseling services within the institutions.

Current Volunteer Programs

- Alcoholics Anonymous
- Narcotics Anonymous
- Inside/out
- Anger management
- Celebrate Recovery
- Theotherapy

Good Samaritan Network

The Good Samaritan Network is a network of faith-based, non-profit, and civic organizations that agree to help offenders once released with:

- Mentoring
- Housing
- Employment
- Food
- Clothing
- Transportation

The development of the Good Samaritan Network has sparked great interest. It now has three organization members representing five counties in Tennessee. It has also been in several media publications since its inception.

FY 2006 – 2007 Accomplishments

- Conducted the first "Faith in Corrections" Conference
- Have ongoing mentoring programs in three institutions



CLINICAL SERVICES DIVISION

The goal of the Department of Clinical Services is to provide the required constitutional level of health and mental health care in the most efficient, cost-effective manner possible. During FY06-07 the Department remained vigilant in delivering care as economically as possible while remaining attentive to the public health responsibilities inherent in a correctional population.

The Department undertook several innovative initiatives in FY06-07 to address these growing demands:

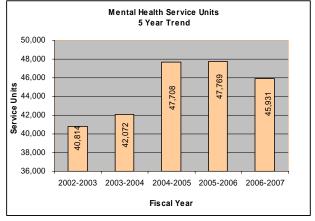
- Regionalization of a selected portion of health care delivery (diagnostics and minor surgery) to the facilities in the three regions of Tennessee.
- Successful implementation and monitoring of the new Mental Health contract
- Telemedicine for high demand clinical subspecialties: 129 procedures.
- Mobile mammography at TPW and MLCC and mobile MRI/CT at DSNF: 33 CT and 25 MRI.
- Integration of managed care Utilization Review standards of health and mental health services.
- Performance-based initiatives in medical contracts and vigorous contract monitoring.

In FY06-07 the Department spent \$66,545,600 on inmate health and mental health care (\$3,478 per inmate). This translated into a per diem cost of \$9.13, a 1% increase over FY05-06. This was due to the continued increase in inmates who enter corrections with higher incidences of substance abuse, mental illness, injuries, infectious diseases, advanced stages of chronic illnesses, and limited access to health care prior to incarceration.

The division of Clinical Services will remain committed to managing an increasing number of physically and mentally ill offenders efficiently with medical and ethical integrity. The following sections provide more pertinent facts regarding our programs.

Mental Health Services

Each prison is composed of mental health professionals who are responsible for specialty psychiatry and psychology services. Routine and specialty services are dictated by state, federal, and accreditation mandates. Staff and inmates are encouraged to utilize the referral process to access services for inmates who may be in need of mental health services.



Over the last ten years, the mental health case load has continued to grow statewide. There are approximately 5,225 mentally ill inmates diagnosed within the TDOC system, an increase of almost 3% from the previous FY. In the last few fiscal years TDOC has utilized its resources to meet this increasing demand by implementing case management and utilization review. Of the 5,225 mental health diagnoses within TDOC, 1,784 were Serious/Persistent Mental Illnesses (SPMI) and 756 were co-occurring disorders. A total of 4,091 mentally ill patients were on medication management.

Key Statistics and Major Accomplishments:

- Began implementation of utilization management and review – InterQual Behavior Healthcare System
- Neuroscience Treatment Team Partner Program – implemented two disease & health management groups for mentally ill offenders (CBCX, TPFW)
- Transition / Re-entry developed re-entry model, submitted grant application

Health Services

Health Services sets policy standards for delivery of inmate health care and evaluates care provided throughout TDOC's system. Medical, dental, and mental health screenings are performed on all new inmates. A broad spectrum of services is provided including acute and chronic medical, dental, diagnostic, and inpatient/outpatient services. The goal is to improve the health status of our inmate population while providing a safe housing and working environment for them. Communicable illnesses (e.g., HIV, MRSA, and TB) continue to be a major focus. Health Services has begun implementing standardized treatment plans and guidelines for the management of chronic illnesses (e.g., Diabetes, Hypertension, and Hepatitis C). Health Services partners with our medical vendor to provide managed care practices to assure the efficient management of our medical and dental operations and expenditures.

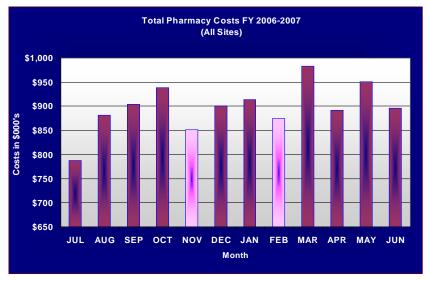
The number of hospital admissions per month has dramatically increased over the past year from 903 in 2004, 800 in 2005 to a high of 1,071 in 2006. In 2006, a cost of \$10.7 million was paid for hospitalizations. Despite the increasing number of hospitalizations, the average length of stay has decreased from 4.71 days in 2005 to 3.85 in 2006.

Key Statistics and Major Accomplishments:

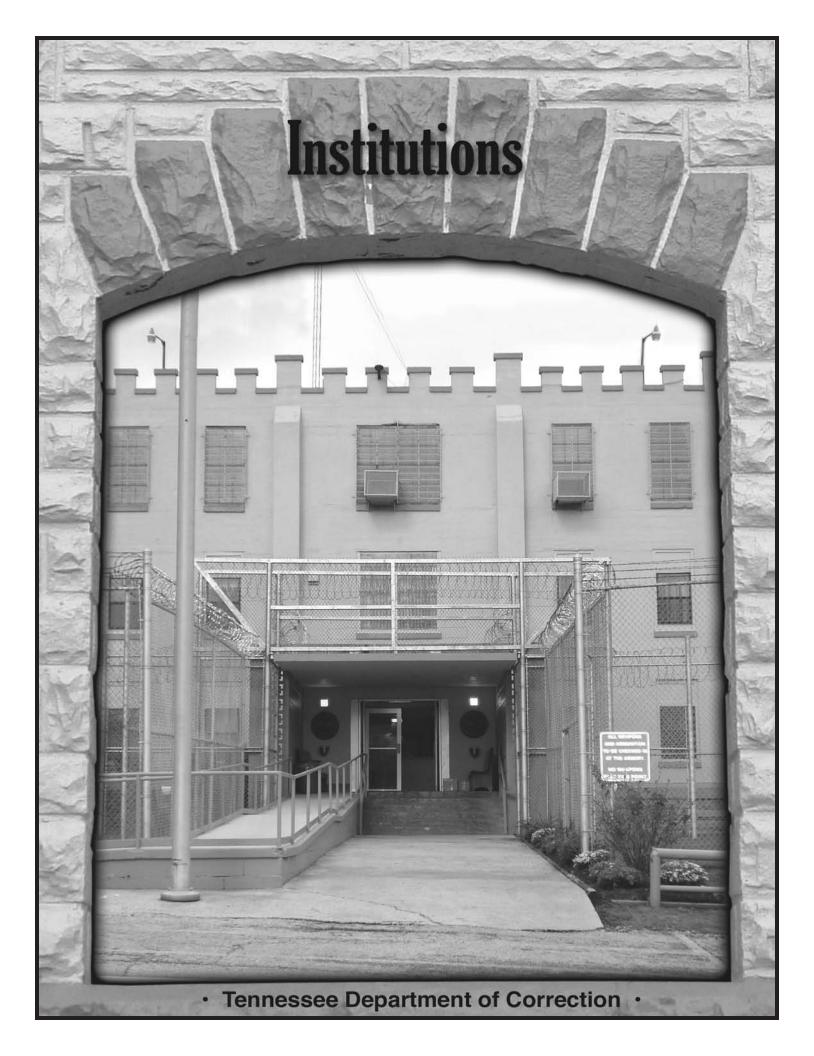
- Successful implementation and monitoring of the new medical contract
- 1.5 million medical and 39,000 dental encounters
- 22,513,292 prescription drug doses administered
- 165 Regional Diagnostic Consultations
- 2007 Minority Health Conference- 50 attendees
- Enhanced Telemedicine Clinics:
- 45 Consultations (at local sites)
- 7,457 Specialty Consults:
- Formalized Clinical Services' Committee Structure to assure quality improvement

2006 - 2007 Pharmacy Costs

- Pharmaceutical drug costs were \$9,881,526/year
- 51% of inmates on prescription medications
- Hepatitis C therapy: Annual total of \$642,269; average of 34 inmates treated per month at \$1,595 per inmate
- HIV therapy: Annual total of \$2,539,039; average of 173 HIV inmates treated per month at \$1,224 per inmate







TDOC Facilities and Security Designations: June 30, 2007

Institutional Security Levels	CUSTODY Minimum Direct/Trusty Medium Close Maximum
Institution	

	Number of	Number of Percent of
Custody Level	Offenders	Total
Maximum	980	5.1%
Close	491	7.6%
Medium	13,847	72.2%
Minimum	3,668	19.1%
Unclassified	188	1.0%
TOTAL	19,174	



County	Facility	Acronym	Security Level
1. Johnson County	Northeast Correctional Complex	NECX	2
2. Morgan County	Brushy Mountain Correctional Complex	BMCX	≥
	Morgan County Correctional Complex	MCCX	ш
Bledsoe County	Southeastern Tennessee State Regional Correctional Facility	STSRC	Ξ
4. Davidson County	Charles Bass Correctional Comples	CBCX	Ξ
	DeBerry Special Needs Faclity	DSNF	≥
	Riverbend Correctionl Complex	RMSI	≥
	Tennessee Prison for Women	TPW	Ν
Hickman County	Turney Center Industrial Prison and Farm	TCIP	Ξ
Wayne County	South Central Correctional Facility	SCCF	Ξ
	Wayne County Boot Camp	WCBC	-
Hardeman County	Hardeman County Correctional Facility	HCCF	п
	Whiteville Correctional Facility	WCFA	п
8. Shelby County	Mark Luttrell Correctional Center	MLCC	Ξ
Lauderdale County	West Tennessee State Penitentiary	WTSP	2
10. Lake County	Northwest Correctional Complex	NWCX	Ε

Average Daily Population: FY 2006 - 2007

Institution	Average Daily Population
Brushy Mountain Correctional Complex	554
Charles Bass Correctional Complex	1053
DeBerry Special Needs Facility	699
Hardeman County Correctional Facility	1994
Mark Luttrell Correctional Center	412
Morgan County Correctional Complex	975
Northeast Correctional Complex	1812
Northwest Correctional Complex	2326
Riverbend Maximum Security Institution	706
South Central Correctional Facility	1653
Southeastern TN State Regional Corr. Facility	951
Tennessee Prison for Women	744
Turney Center Industiral Prison and Farm	1103
Wayne County Boot Camp	405
Whiteville Correctional Facility	1516
West Tennessee State Penitentiary	2486
System Total	19,389

Demographics by Facility

					AGE						RACE		GE	NDER
								Not	Avg			Other/		
	<20	20-24	25-29	30-34	35-39	40-49	50+	Known	Age	Black	White	Unknown	Male	Female
BMCX	4	83	119	98	101	130	36	0	34.4	177	389	5	571	0
CBCX	22	138	177	150	135	229	108	3	35.4	487	434	41	962	0
DSNF	0	43	69	80	77	181	182	0	42.6	223	391	18	632	0
HCCF	15	262	403	348	312	449	189	0	35.5	1,115	830	33	1978	0
MLCC	2	33	73	79	91	102	31	0	36.1	178	220	13	0	411
MCCX	3	85	139	140	157	292	167	0	39.1	203	766	14	983	0
NECX	5	123	297	292	301	520	274	0	38.5	466	1,310	36	1,812	0
NWCX	62	349	391	320	328	578	320	0	36.3	1,146	1,103	99	2,348	0
RMSI	1	60	116	117	94	201	112	0	38.2	381	311	9	701	0
SCCF	12	220	319	300	233	382	201	0	36.0	777	852	38	1,667	0
STSR	2	55	163	146	144	268	173	0	39.1	259	683	9	951	0
TCIP	4	122	231	224	146	262	122	0	36.0	575	508	28	1,111	0
TPW	5	50	145	131	140	171	90	5	36.8	173	545	19	0	737
WCBC	0	35	21	12	0	0	0	0	25.2	33	34	1	68	0
WANX	0	13	42	35	49	96	84	0	42.6	164	154	1	319	0
WCFA	14	258	344	258	215	312	125	0	34.2	916	592	18	1,526	0
WTSP	14	299	496	440	386	542	220	0	35.4	1,328	1,017	52	2,397	0
SYSTEM	165	2,228	3,545	3,170	2,909	4,715	2,434	8.0	36.6	8,601	10,139	434	18,026	1148

Facility Populations by Primary Offense: June 30, 2007

						"	ercent	of Indivi	dual Fac	Percent of Individual Facility Population	oulation						
	BMCX	CBCX	DSNF	HCCF	MCCX	MLCC	NECX	NWCX	RMSI	SCCF	STSRC	TCIP	TPW	WCBC	WANX	WCFA	WTSP
Facility Population	571	962	632	1,978	983	411	1,812	2,348	5	1,667	951	1,111	737	89	319	1,526	2,397
OFFENSE																	
PERSON OFFENSES	29%	24%	%99	21%	21%	37%	53%	46%	%99	39%	62%	53%	34%	%0	32%	39%	43%
Homicide	11%	7%	25%	16%	26%	19%	23%	15%	42%	13%	28%	26%	19%	%0	15%	14%	19%
Kidnapping	1%	1%	1%	1%	1%	1%	2%	1%	2%	1%	1%	1%	1%	%0	1%	1%	2%
Sex Offenses	4%	2%	32%	21%	22%	2%	17%	18%	13%	15%	23%	15%	3%	%0	%6	10%	11%
Assault	13%	11%	8%	13%	%6	14%	11%	12%	%6	11%	10%	10%	10%	%0	%/	14%	12%
PROPERTY OFFENSES	45%	36%	20%	31%	25%	33%	29%	33%	27%	33%	24%	30%	34%	34%	40%	34%	36%
Arson	1%	%0	1%	%0	1%	%0	1%	1%	1%	%0	1%	1%	1%	%0	1%	%0	0%
Burglary	17%	13%	%9	8%	10%	7%	10%	10%	4%	11%	7%	9%	8%	16%	12%	10%	12%
Forgery/Fraud	2%	2%	1%	1%	1%	7%	1%	1%	1%	1%	0%	1%	%6	3%	1%	1%	2%
Larceny/Theft	11%	5%	3%	3%	2%	8%	4%	4%	2%	2%	4%	3%	8%	%6	4%	3%	5%
Robbery	13%	17%	9%	18%	8%	10%	13%	17%	19%	16%	13%	17%	%6	%9	22%	19%	17%
SOCIETAL OFFENSES	20%	31%	11%	14%	14%	22%	13%	17%	%9	22%	10%	13%	22%	62%	25%	20%	16%
Drugs/Narcotics	18%	30%	10%	13%	13%	21%	11%	16%	2%	21%	9%	12%	20%	62%	24%	19%	15%
Vehicular Homicide/DUI	2%	2%	1%	1%	2%	1%	2%	1%	%0	1%	2%	%0	3%	%0	1%	1%	1%
ALL OTHER OFFENSES	6%	8%	3%	4%	4%	%6	4%	5%	2%	2%	3%	4%	10%	4%	3%	%9	2%
C/S/F Person*	%0	1%	%0	1%	1%	4%	1%	1%	1%	1%	1%	1%	3%	%0	1%	2%	1%
C/S/F Property*	1%	1%	%0	%0	%0	1%	%0	%0	%0	1%	%0	1%	2%	%0	%0	%0	%0
C/S/F Societal*	1%	3%	%0	1%	1%	%0	%0	1%	%0	1%	0%	1%	1%	%0	%0	1%	0%
Escape	0%	%0	%0	%0	%0	%0	%0	%0	%0	%0	0%	%0	1%	%0	%0	%0	0%
All Other	4%	3%	2%	2%	2%	3%	3%	3%	1%	3%	1%	1%	4%	4%	1%	3%	3%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Note: Facilities total do not include 11	clude 11	missing	or unpro	missing or unprocessed judgement orders.	ndgeme	nt order	*	/S/F = R	efers to	sqns-uou	C/S/F = Refers to non-substantive offenses such as conspiracy, solicitation	fenses	such a	s conspir	acy, soli	citation,	

TDOC INABALI SOMETIMA

facilitation, aiding and abetting, etc.

Inmates Incarcerated Over 10 Consecutive Years Primary Offense, Average Time Served, and Location: June 30, 2007

	ВМСХ	свсх	DSNF	нссь	MLCC	MCCX	NECX	NWCX	RMSI	SCCF	STSR	TPW	TCIP	WCBC	WCFA	WTSP	Number of Offenders	Avg Time Served (YY/MM)
Primary Offense Group)																	
Homicide	20	21	81	66	28	113	202	126	134	73	118	30	107	24	37	154	1334	18/02
Kidnapping	0	1	6	5	0	0	6	3	2	5	1	0	2	0	2	5	38	21/08
Sex Offenses	3	5	37	33	3	62	108	73	35	59	79	3	53	11	11	59	634	18/02
Robbery	1	4	4	7	0	8	12	13	11	5	8	0	10	0	5	25	113	17/02
Burglary	0	0	0	0	0	2	3	0	1	0	0	0	1	0	1	2	10	16/02
Assault	2	4	6	5	1	3	8	7	1	7	5	2	6	1	5	17	80	17/08
Drugs	1	0	0	0	0	0	1	1	0	0	0	0	0	0	0	1	4	16/08
Arson	1	0	1	1	1	1	1	1	0	0	0	0	2	0	0	0	9	14/06
Larceny/Theft	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	2	27/01
C/S/F Person	0	0	1	0	1	2	0	1	0	3	0	2	0	0	1	0	11	19/02
Other	0	0	0	1	0	0	0	0	1	0	1	0	0	0	1	1	5	22/05
Total	28	35	136	118	34	191	341	225	185	152	212	37	181	36	63	266	2,240	
Sentence Type																		
Death	1	0	2	0	0	0	0	1	53	0	0	2	0	0	0	0	59	20/05
Life	2	0	0	3	0	3	3	6	4	4	6	1	3	0	2	11	48	13/04
Life without Parole	10	4	54	42	18	87	132	66	58	53	71	17	69	11	24	77	793	21/00
Life Minimum 25 yrs.	1	0	3	7	4	9	13	10	6	7	13	5	16	0	4	13	111	12/08
Habitual	0	0	1	1	0	2	2	2	2	2	3	0	4	0	0	5	24	24/00
85%	2	0	4	7	1	6	19	10	4	9	15	0	11	2	3	20	113	11/06

Assaults, Inmate Deaths, and Escapes FY 2006 - 2007

	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Total
Assault					
Assault on Offender	82	65	69	83	299
Assault on Staff	85	87	110	137	419
Death					
Homicide	1	0	0	0	1
Suicide	2	2	1	0	5
Accidental Death	0	0	0	0	0
Natural Death	19	19	17	20	75
Lethal Injection	0	0	0	1	1
Escape					
Secure Supervision	0	0	0	0	0
Minimum Security	0	0	0	0	0
Minimum Security - Work Crew - Supervised	0	1	1	0	2
Minimum Security - Work Crew - Unsupervised	0	0	1	1	2
Furlough/Pass	0	0	0	0	0

TDOC Incident Summary: FY 2006 - 2007

SYSTEM	19116		0	0	•	0	18	26	0	0	0	11	55	136	217	30	59	132	78	0	0	0	4	75	0	-	-	2	0	0	0	0	0	0	0	0	0	-	-	11	2076
WCFA	1487		0	0	0	0	5	2	0	0	0	0	3	7	21	က	6	14	2	0	0	0	0	5	0	0	0	-	0	0	0	0	0	0	0	0	0	0	0	0	199
NWCX	2292		0	0	0	0	က	9	0	0	0	4	9	16	35	6	6	21	16	0	0	0	2	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-	က	403
ЭЭЭН	1964		0	0	0	0	2	2	0	0	0	2	က	=======================================	19	0	4	15	80	0	0	0	0	5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	_	257
WTSP	2432		0	0	0	0	က	17	0	0	0	1	80	25	46	-	=	16	80	0	0	0	0	3	0	0	0	_	0	0	0	0	0	0	0	0	0	0	0	_	256
BMCX	552		0	0	0	0	0	9	0	0	0	1	2	10	6	-	2	2	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	9/
MCCX	971		0	0	0	0	0	2	0	0	0	0	0	0	0	0	-	က	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	53
NECX	1786		0	0	0	0	-	9	0	0	0	0	က	12	6	0	-	7	3	0	0	0	1	0	0	_	0	_	0	0	0	0	0	0	0	0	0	_	0	0	136
၁၁၁Տ	1631		0	0	0	0	-	2	0	0	0	0	80	6	2	80	80	=	2	0	0	0	0	2	0	0	0	_	0	0	0	0	0	0	0	0	0	0	0	0	214
TCIP	1092		0	0	0	0	-	4	0	0	0	1	9	=	12	က	9	=	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3	187
CBCX	1033		0	0	0	0	-	0	0	0	0	1	0	2	7	0	-	7	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	_	39
STSRC	943		0	0	0	0	0	က	0	0	0	0	-	က	-	-	2	4	3	0	0	0	0	0	0	0	0	_	0	0	0	0	0	0	0	0	0	0	0	0	39
DSNF	889		0	0	0	0	-	_	0	0	0	0	2	41	8	-	က	က	က	0	0	0	0	54	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	30
RMSI	869		0	0	0	0	0	0	0	0	0	0	9	6	40	2	0	2	3	0	0	0	0	1	0	0	-	0	0	0	0	0	0	0	0	0	0	0	0	2	06
TPW	735		0	0	0	0	0	0	0	0	0	0	က	4	0	0	0	9	က	0	0	0	0	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	61
MLCC	410		0	0	0	0	0	0	0	0	0	1	-	က	3	_	-	7	10	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	15
WCBC	402		0	0	0	0	0	2	0	0	0	0	0	0	2	0	-	0	က	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	21
	Average Population	Incident Description	ABT FURL/PASS-VIOLENT CRIME	ABS FURL/PASS-FELONY	ABM FURL/PASS-MISDEMEANOR	AFO FELONY-OFN		AFV FELONY-VISITOR			ARP PROP DMG>\$500	ASA STAFF-SERIOUS INJURY		ASC STAFF-MINOR INJURY		ASD OFN-SERIOUS INJURY	ASE OFN-INJURY	ASF OFN-MINOR INJURY	ASK OFN-NO INJURY	ASG VIS-SERIOUS INJURY		ASI VIS-MINOR INJURY	ASM VIS-NO INJURY			DEH OFN-HOMICIDE						DED STAFF-ACCIDENT (ON DUTY)		DEV VISITOR	DVH VISITOR-HOMICIDE			DVN VISITOR-NATURAL			IS MINOR
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TDOC Incident Summary: FY 2006 - 2007

TDOC Incident Summary: FY 2006 - 2007

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Tennessee Correctional Academy

The Tennessee Correction Academy (TCA), located in the city of Tullahoma, serves as the primary training and staff development center for the Department of Correction. Additionally, the Academy provides training to personnel from the Board of Probation and Parole as well as the Department of Children's Services. Each year, over 6,000 people attend the Academy's numerous pre-service, inservice, or specialized training programs.

TCA, which opened in January 1984, is committed to contributing to the success of the Department through quality job-based professional development for newly-hired and in-service personnel. In 1993, TCA became the second correctional training academy in the nation to be fully accredited by the American Correctional Association.

Tennessee Correctional Academy

Superintendent Sam DiNicola

Our Mission

To ensure state of the art training to all employees whom we have the opportunity to serve.

Our Vision

The Tennessee Correction Academy, through a focus on professional service, will set the example for excellence in the delivery of criminal justice training.

Our Goals/Objectives

- Establishing professional development as a clear organizational priority.
- Implementing a targeted training system.
- Operating in a quality environment.



TCA Accomplishments FY 2006-2007

- Total training attendance surpassed 6,000.
- ➤ Hosted a first-ever training session for institutional Visitation Managers.
- Certified TDOC employees as "Freedom from Tobacco" trainers.
- > Academy Instructors began serving as members of institutional annual inspection teams.
- Conducted a first ever week-long training for Hostage Negotiators at a Youth Development Center.
- Pre-service cadets successfully participated in five institutional searches.

Specialized Workshops Offered

- Correctional Emergency Response Team (CERT) Basic Training
- Correctional Emergency Response Team Commanders
- Taser Instructor Certification
- Interview and Interrogation Training
- National Incident Management System Training
- Firearms Instructor School
- Glock Transition Schools
- Defensive Tactics Specialty Impact Munitions Training
- Chemical Agent Instructor Training
- Sentencing Issues Training
- "ServSafe" Food Service Certification
- Radio Repair & Communications
- New Supervisors Training
- Disciplinary Board Training
- Sanitation Officer Certification Training

Tennessee Correction Academy Graduates

Fiscal Year	Graduates		
2006-2007	1448		
2005-2006	1,219		
2004-2005	1,199		
2003-2004	584		
2002-2003	870		
2001-2002	1,098		
2000-2001	871		
1999-2000	830		

Brushy Mountain Correctional Complex

The Brushy Mountain Correctional Complex (BMCX) and the Morgan County Correctional Complex (MCCX) separated in June 2006. BMCX, a maximum security institution located in Petros, is the reception, classification, and diagnostic center for male felons in East Tennessee.

Brushy Mountain opened on January 2, 1886. It was constructed of wood and cost between \$80,000 to \$100,000 to build and accommodate 600 inmates. Following a fire, a new prison was started in May 1933 and was completed in January 1935. Its capacity was 640 men. Labor disputes led to the prison closure in 1972, and it was re-opened in 1976. In November 1989, construction was completed on our 96-bed segregation unit to house maximum security inmates. These are inmates whose behavior warrants the highest security available in the TDOC system.

An expansion project at MCCX is currently underway. Once this expansion is complete in early 2009, the historic Brushy Mountain site will close, while still providing the department with a net gain of 838 operational beds.

Brushy Mountain Correctional Complex:

Warden Jim Worthington

Average Daily Population: 554
Operating Capacity: 584
Security Level: Maximum
Phone: (423) 324-4011



- Steam line repairs resulted in our utility bill (gas) being reduced by approximately \$900,000.00 for FY 06/07 from previous fiscal year.
- Successfully completed The American Correctional Association (ACA) Audit. The facility received a score of 100% in mandatory standards and a score of 97.9% on non-mandatory standards.
- The entire facility was painted during this past fiscal year.
- 42 inmates graduated from our Pre-Release Class.
- The institutional annual inspection was conducted with a total of 480 items being reviewed. Only ten (10) items were found in non-compliance.

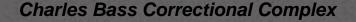


Charles Bass Correctional Complex

The Charles Bass Correctional Complex (CBCX) is the reception, classification, and diagnostic center for male felons in the Middle Tennessee area. Its primary mission is to classify offenders entering or re-entering the TDOC. The CBCX annex is responsible for providing training to inmates who are nearing the end of their sentences and will be re-entering society. Pre-release inmates must complete a 90-day program including 80 hours of classroom instruction and community service work. Some minimum custody inmates are placed on work release where they work in the community and pay room and board fees.

CBCX is also the location for the Central Transportation System for the TDOC. The Central Transportation System operates across the state, transporting inmates to various institutions, court appearances, and medical appointments.

Each year, CBCX provides over 250,000 hours of community service work to state and local government and non-profit agencies in Davidson County and surrounding areas.



Warden Flora Holland

Avg. Daily Population: 1,053 Operating Capacity: 1,099 Security Level: Close Phone: (615) 350-3361



- Purchased furniture, equipment, and program materials for the Genesis and Work Release programs funded by Supervisory fees.
- Added Nabil Murad, EDD, to the Genesis program with a mental health, self-actualization program.
- Moved all Genesis and Work Release inmates together into Guilds 21 and 22 for accountability purposes.
- Replaced half of cotton mattresses with foam to begin compliance with 2007 health inspection.
- The CBCX re-roofing project (needed for years) finally began.

Lois DeBerry Special Needs Facility

The mission of the Lois M. DeBerry Special Needs Facility (DSNF) is to provide quality health care, intensive mental health, and sex offender treatment programming in a setting that ensures a safe and secure environment for facility staff and inmates. The standards of care at this institution are commensurate with standards established in the community.

DSNF provides a number of services for the Department, including acute and convalescent health care, intensive mental health intervention and a therapeutic program for sex offenders. In addition, geriatric, specialty clinics, short-stay and long-stay surgeries, individual treatment and diagnostic services that are not available at other facilities are provided to inmates through the transient unit and contract staff at DSNF.

Mental health units are provided for inmates with acute mental health needs. The mental health program is designed to stabilize the inmate and move him through a process where the inmate takes more responsibility for his behavior and mental health. There are units for the mentally challenged, sex offender treatment, and a sheltered-living program for inmates.

DeBerry Special Needs Facility

Warden Roland Colson

Avg. Daily Population: 699 Operating Capacity: 736 Security Level: Maximum Phone: (615) 350-2700



- Celebrated 15th anniversary of the Lois M. DeBerry Special Needs Facility
- Designed and raised the Lois M. DeBerry Special Needs Facility flag
- Built entry welcome gates to the facility
- Pre-release program graduated 31 participants
- Organized the first honor guard at the facility
- Implemented utilization review management with MHM

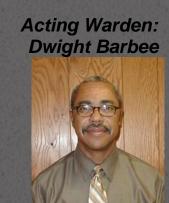
Mark Luttrell Correctional Center

The Mark Luttrell Correctional Center (MLCC), which includes a minimum security annex, is located in Memphis, Tennessee, and is one of two female facilities in the state prison system. Opened in 1976 as a male institution, the facility was converted for females in June 1999.

Major programs at MLCC include educational and library services, counseling, job assignments, religious services, medical and mental health. In addition, MLCC provides a number of support group programs such as Alcoholics Anonymous, therapeutic community programs, and drug education.

Mark Luttrell Correctional Center:

Avg. Daily Population: 412 Operating Capacity: 436 Security Level: Close Phone: (901)372-2080



- Implemented the PAWS program in which 8 inmates participated and graduated.
- Facility improvements consisting of a new roof have progressed to 80% completion.
- Received approval for the installation of facility wide airconditioning.
- Maximum inmate participation in the Thinking for a Change) (35 graduated), Change is Possible (7 enrolled), Pre-release (79 graduated), and Work Release programs.
- Achieved ACA re-accreditation in August 2006.

Morgan County Correctional Complex

The Morgan County Correctional Complex expansion construction project is well under way. M Building has been completed and is now occupied by Maintenance, Procurement, Fire/Safety, MIS and Commissary. Building #27, the Minimum Security Complex is nearing completion and should be online in early October 2007 and will house 300 minimum custody inmates. The remaining phases of the project are on schedule with project completion scheduled for January 2009.

Morgan County Correctional Complex

Warden David Mills

Avg. Daily Population: 975 **Operating Capacity: 1003**

Security Level: Minimum Restricted

Phone: (423) 346-6641



- We have implemented the "Impact of Crime on Victims" curriculum with 66 graduates. This is part of a National Institute of Corrections Grant.
- Arrangements have been made to move the T-Crest Program from BMCX to MCCX upon opening of Building #27.
- 81.4% pass rate on GED testing for inmates (48 out of 59 passed). Twenty-one graduated from the vocational program.

Northeast Correctional Complex

The Northeast Correctional Complex (NECX) Main Compound and Annex is located in Mountain City with an annex in Carter County. NECX operates community service crews which provide several hundred thousand hours of labor to local government and non-profit organizations each year.

NECX offers intensive counseling programs for drugs and anger management, pre-release and victim services. The prison operates four industries including the data plant (employs approximately 50 inmates), the printing plant (employs 25 inmates), and the sewing plant (employs 30 inmates). Inmates may also attend Adult Basic Education and GED classes or participate in ten vocational programs.

Northeast Correctional Complex:

Warden Howard Carlton

Avg. Daily Population: 1,812 Operating Capacity: 1,819 Security Level: Maximum Phone: (423)727-7387



- Implemented a departmental pilot program for confirmed Security Threat Group (STG) members.
- Completed a new sewer line and lift station to the city plant.
- Installed over 300 security monitors in all areas of the facility to increase safety and supervision.
- Implemented a new departmental initiative for Victim Awareness through an intensive counseling program.
- Continued to expand and enhance a fulltime pre-release program.

Northwest Correctional Complex

The Northwest Correctional Complex (NWCX) is located in Tiptonville on 249 acres in the rural northwest corner of Tennessee. The facility is comprised of the main compound, a minimum security unit, and the annex. The main compound houses all custody levels except maximum; the minimum security unit houses the community service crews; and the Annex houses minimum restricted custody inmates and youthful offenders.

NWCX, being one of the primary educational facilities in the Department, offers a variety of educational opportunities for the inmate population. Educational programs include special education services, Adult Basic Education, GED preparation, Title I, and vocational programs.

Northwest Correctional Complex:

Avg. Daily Population: 2,326 Operational Capacity: 2,377

Security Level: Close Phone: (731)253-5000

Warden Tommy Mills



- The institutional annual inspection was conducted, with a total of 549 items being reviewed. Only seven (7) items were found in non-compliance.
- Implemented TAPS (Transition Assessment Plans) designed to develop an overall program plan that assists in preparing a more productive inmate upon release.
- A total of 127 inmates took the GED test with a pass rate of 79%.
- 147 inmates completed various vocational classes.
- Reclassified two vocational classes into computer applications and core construction that provide up to date work skills, thereby enhancing employment opportunities upon release.

Riverbend Maximum Security Institution

Riverbend Maximum Security Institution (RMSI) opened in 1989, replacing the Tennessee State Penitentiary. RMSI's overall mission is to manage high-risk male offenders classified as either maximum or close security. These behaviors require more intense control, supervision, and structure than are offered at other institutions.

RMSI is also the location for housing for the majority of Tennessee's inmates sentenced to death and is tasked with carrying out that sentence in the manner and at the time ordered by the court.

In addition, RMSI houses a number of medium and minimum security inmates who attend educational programming or work in institutional support jobs. Education programs at the prison include GED and Adult Basic Education. There are also vocational classes available for industrial cleaning, cabinet making and masonry.

Riverbend Maximum Security Institution

Average Daily Population: 706
Operational Capacity: 714
Security Level: Maximum
Phone: (615) 350-3100



- Graduated 37 inmates from the pre-release educational program.
- 20 inmates successfully completed the GED program.
- 27 inmates received certificates from vocational programs.
- New roofs were installed on all housing units.
- Installed ceramic tile in all inmate showers.
- Completed an Energy Management System upgrade.
- Became a tobacco-free institution in February 2007.
- Received recommendation for ACA recertification in April 2007.

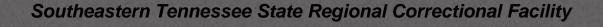
Southeastern Tennessee State Regional Correctional Facility

Southeastern Tennessee State Regional Correctional Facility (STSRCF), located near Pikeville in Bledsoe County, opened in 1979 as one of three regional prisons proposed by TDOC and approved by legislature during the early 1970's.

STSRCF offers quality programming which contains educational groups that include literacy, adult education, and vocational trade classes. A variety of vocational trade classes offer barber training, sewing/upholstery training, heating/air condition (HVAC), carpentry, masonry, culinary arts, and electronics. The facility's professional counseling and chaplaincy departments offer a therapeutic community for drug and alcohol treatment, counseling, pre-release services, mental health counseling, religious counseling and services, and volunteer activities. Recreational programs developed by recreation staff offer numerous activities in which inmates can participate.

STSRCF operates two Security Threat Group (STG) units. The purpose of the program is to reeducate those inmates who are confirmed STG members who have demonstrated a propensity for violence to a non-violent lifestyle. The units are operated under very stringent security measures and inmates are provided various programs as tools to assist them in refuting STG affiliation and behavior.

Tennessee Rehabilitative Initiative in Correction (TRICOR) operates a 2500-acre farm and a Prison Industry Enhancement (PIE) program at STSRCF. Southeastern Regional Facility was innovative in providing inmate jobs in conjunction with private industry. The PIE program provides employment for approximately 60 inmates through the manufacturing of products for private industries. The farm operates a dairy and processing plant that produces milk, tea, lemonade, and fruit punch. The farm also maintains a small beef herd. Field crops grown on the farm are utilized as cattle feed.



Warden Jim Morrow

Avg. Daily Population: 951 Operational Capacity: 971 Security Level: Close Phone: (423) 881-3251

- Maintained a correctional officer turnover rate of 14.8%.
- Maintained a low violent incident rate.
- Maintained excellent annual inspection evaluation.
- A site was selected for the prison expansion project.
- Energy efficient hot water heaters were installed in all housing units.
- Increased participation of inmates in pre-release services.



Tennessee Prison for Women

The Tennessee Prison for Women (TPFW), located in Nashville serves as the reception and classification center for female offenders. TPFW houses all security level of inmates from work release to those under the death sentence.

TPFW offers academic courses that include Adult Basic Education, GED and Special Education, vocational classes including commercial cleaning, foundations of the hospitality industry - culinary arts. computer applications/computer literacy, fundamentals of greenhouse management, principles of cosmetology, and construction (core/carpentry). TRICOR provides job opportunities through the Tennessee Comprehensive Assessment Program (TCAP) test distribution center and the TennCare hotline.

Inmates also have access to a full range of psychological and treatment programs which includes substance abuse, sex offender treatment and aftercare, anger management, pre-release, and change is possible.

The YWCA collaborates with the Department to operate a 40-bed job readiness/life skills therapeutic transitional program.

Tennessee Prison for Women

Avg. Daily Population: 744 Operational Capacity: 744 Security Level: Maximum Phone: (615) 741-1255

Warden Jewel Steele



- Received our ACA re-accreditation certificate. TPFW had a score of 99.1%.
- TPFW became tobacco free.
- The Big Brother/Big Sister of Middle Tennessee Amachi program honored TPFW with a plaque for the support of children in our
- Reduced the correctional officer turnover rate from 58.9% to 49.2%
- In the last fiscal year, sixty-two (62) inmates successfully completed the New Start Transitional Program.
- Forty-four (44) students passed the GED test in the last fiscal year.

Turney Center Industrial Prison

Turney Center Industrial Prison (TCIP) is located in Only in Hickman County. TCIP has a strong emphasis on prison industry.

TCIP includes a minimum security annex outside the secure perimeter housing inmates who work as support workers outside the perimeter, and the other half of the population are assigned to the therapeutic community program.

Academic programs available at the facility include GED and Adult Basic Education. Vocational programs include cosmetology, cabinet making and mill work, industrial maintenance, landscaping, vocational office education, commercial food services, and commercial cleaning. TRICOR industry programs include the wood, metal, and specialty products.

Turney Center Industrial Prison

Warden James Fortner

Avg. Daily Population: 1,103
Operational Capacity: 1,272

Security Level: Close Phone: (931)729-5161



Accomplishments 2006-2007

- Underwent ACA audit in April 2007 passing with a 99 score.
- New Sewer Plant came on line in January 2007
- Water holding tanks refurbished in July 2006.
- 136 beds added to existing single cells.

92

Wayne County Boot Camp

In 1989, the Wayne County Boot Camp (WCBC) was reorganized as a Special Alternative Incarceration Unit Program, or "Boot Camp." It is a highly disciplined, military-style training program combined with various treatment programs. To be eligible, one must be a first time felony offender, between 18 to 35 years of age, convicted of non-violent crimes with sentences of six years or les, or non-drug related charges, and 12 years or less on drug related charges involving 26 grams or less of cocaine.

Military training consists of drill and ceremony, physical training, and respect for authority. Inmates are involved in support jobs at the facility and also provide labor for many community service projects. Inmates participate in the boot camp program for 90 to 120 days.

In February 1993, the mission of the boot camp was modified to include 50 beds for geriatric inmates, thereby reducing the boot camp program space to 100. Geriatric inmates must be 55 years of age or older and able to participate in a work program within 10 years of their release eligibility date, and must be minimum direct or minimum trusty custody level. They will generally be provided with access to the same programs as other TDOC inmates and may also provide labor for community service projects. WCBC also houses a number of technical violators. In 1997, a 300-bed minimum-security annex was opened to house technical probation and parole violators who were temporarily housed at Tennessee Correctional Work Center and other minimum-security inmates. Total occupant capacity is currently 450 inmates. In June 2007, the annex was revamped to a Parole Technical Violator Diversion Program (PTVDP). The PTVDP is a six-month intensified treatment program that has to be successfully completed on a day by day basis. Offenders in this program are issued a parole grant with a determinate release date conditional upon successful completion of the program.

Wayne County Boot Camp

Warden Wayne H. Brandon

Avg. Daily Population: 405 Operational Capacity: 446 Security Level: Minimum Phone: (931)676-3345

- Attained a correctional officer turnover rate of 5.98%, significantly lower than the system-wide average of 27.4%.
- Achieved a GED pass rate of 70%.
- Maintained a violent incident rate of 1.03 per 100 inmates.

West Tennessee State Penitentiary

West Tennessee State Penitentiary (WTSP), located west of Henning, is the largest facility for male felons in the TDOC. WTSP is a multi-mission institutional complex and serves as the reception and classification center for West Tennessee.

Academic courses include Adult Basic Education and GED. Vocational courses include commercial cleaning, upholstery, tailoring, residential construction, masonry, personal computing, office occupations, small engine repair, barbering, and culinary arts. TRICOR provides training and job opportunities through two manufacturing operations and a farming operation. Fruits and produce grown on the institution's farm help offset food costs at a number of TDOC institutions.

West Tennessee State Penitentiary

Avg. Daily Population: 2,486 Operational Capacity: 2,505 Security Level: Maximum Phone: (731)738-5044



- Continued to implement additional security measures to reduce the introduction of contraband.
- Facility became tobacco-free on February 1, 2007 to comply with state law and to reduce health cost to Tennessee taxpayers.
- Funding approved for 150-bed expansion of Minimum Security Complex.
- Began random Drug Screens for employees to detect those employees that participate in illegal drug use.
- Additional training to prevent, detect, investigate, and resolve workplace harassment complaints.
- Additional training and requirement to prevent, detect, and investigate sexual assaults.
- Continued to partner with UT Martin to promote staff development by offering college courses in Criminal Justice Ethics, Introduction to Criminal Justice, Crime Scene and Communications to approximately 60 staff.
- Continued to implement steps to reduce staff overtime.

CCA FACILITIES - PRIVATELY MANAGED FACILITIES

Hardeman County Correctional Facility

Hardeman County Correctional Facility (HCCF) is a private, time-building institution with a medium security designation. The Hardeman County Correctional Facilities Corporation owns HCCF and contracts with Corrections Corporation of America (CCA) for its management. HCCF has an operational capacity of 1,976 beds.

Whiteville Correctional Facility

Whiteville Correctional Facility (WTCF) is a private, time-building institution with a medium security designation. WTCF is managed by CCA and began housing TDOC felons in 2002. WTCF has an operational capacity of 1,505 beds.

South Central Correctional Facility

South Central Correctional Facility (SCCF) is a private, time-building institution with a medium security designation. SCCF is a state owned facility and is managed by a contract with CCA. SCCF has an operational capacity of 1,642.

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