

1	STATE OF TENNESSEE
2	DEPARTMENT OF LABOR AND WORKFORCE DEVELOPMENT
3	BOARD OF BOILER RULES
4	
5	
6	
7	
8	
9	
10	QUARTERLY MEETING OF THE
11	STATE OF TENNESSEE
12	BOARD OF BOILER RULES
13	ZOOM VIDEOCONFERENCE
14	JULY 17, 2020
15	
16	
17	
18	
19	
20	
21	
22	
23	Jennifer G. Haynie, LCR, 403 Stone & George Court Reporting
24	2020 Fieldstone Parkway Suite 900 - PMB 234
25	Franklin, Tennessee 37069 615.221.1089

1 APPEARANCES: (VIA ZOOM VIDEOCONFERENCE) 2 Brian R. Morelock, Board Member Owner-User Representative 3 David W. Baughman, Board Member 4 Owner/User Representative Allied Boiler & Supply, Inc. 5 4006 River Lane Milton, Tennessee 37118 6 Dr. S. Keith Hargrove, Board Member 7 Mechanical Engineer Representative Goodlettsville, Tennessee 8 Harold Bowers, Board Member 9 Insurance Representative Centerville, Tennessee 10 Jeffery Henry, Board Member 11 Terry Fox, Board Member 12 Boilermaker Representative Chattanooga, Tennessee 13 Sam Chapman, Chief Boiler Inspector 14 Christopher OGuin, Assistant Chief Boiler 15 Inspector 16 Thomas Herrod, Assistant Commissioner, WRC State of Tennessee 17 Deborah Rhone, Boiler Office Supervisor 18 State of Tennessee 19 Jamie Presson, Executive Admin. Asst. State of Tennessee 20 Daniel A. Bailey, Legal Counsel 21 State of Tennessee 22 Tiffany Baker, Boiler Office Staff State of Tennessee 23 Deonne Bell, Boiler Office Staff 24 State of Tennessee 25

1	APPEARANCES CONTINUED
2	Carlene T. Bennett, Board Secretary
3	State of Tennessee Workplace Regulations & Compliance Division
4	
5	GUEST APPEARANCES:
6	James Neville, Neville Engineering (Representing Superior Carriers)
7	Stephen McDermott, Terminal Manager for Superior Carriers; Carry Transit/Superior Carriers
8	PERDUE FARMS:
9	Marty Toth, ECS Consulting & Boisco Training
10	Group
11	Dan Markey, Weston Foods, Maintenance Manager Wendy LaVan, Boiler Supply Company
12	Greg Kelley, Boiler Supply Company Del Robinson, Perdue Farms Darrell Jackson, Perdue Farms
13	Drew Garrett, Perdue Farms
14	
15	COURT REPORTING SERVICES AND ZOOM VIDEOCONFERENCING:
16	Jennifer Haynie, LCR, Stone & George Court
17	Reporting Nan George, Stone & George Court Reporting
18	Nam deorge, beone a deorge court heporenng
19	
20	
21	
22	
23	
24	
25	

1		INDEX	
2	ITEM	COMPANY	PAGE
3	20-03	Superior Carriers By Mr. Neville	17
4		By Mr. McDermott	
5	20-04	Weston Foods	41
6	20 01	By Mr. Toth By Mr. McDermott	11
7	20-05	Perdue Farms	54
8		Monterey, Tennessee By Mr. Toth	
9		By Mr. Robinson By Mr. Jackson	
10		By Mr. Garrett	
11		AGENDA	
12	I. CALL ME	ETING TO ORDER	
13	II. INTRODU	JCTIONS AND ANNOUNCEMENTS	
14	III. ADOPTIC	ON OF THE AGENDA	
15	IV. CHIEF E	BOILER INSPECTOR'S REPORT	
16	V. VARIANC	CE REPORT	
17	VI. OLD BUS	SINESS	
18	. NONE		
19	VII. NEW	N BUSINESS	
20		- Superior Carriers, Inc.	
21	requesting a	Avenue, Memphis, Tennesse new variance for one (1)	
22		re boiler to operation und s of Chapter 0800-03-038	
23		Weston Foods located at	
24	new variance	on, Tennessee 37090, is r e for two (2) high-pressur	e boilers
25	to operate u 0800-03-03	under the requirements of 8(11).	cnapter

4

5

2	Industrial Drive, Monterey, Tennessee 38574, is requesting a new variance for four (4) high-pressure boilers to operate under the
3	requirements of Chapter 0800-03-038(11).
4	VIII. OPEN DISCUSSION ITEMS . None
5	. None
6	IX. ANNOUNCEMENT OF NEXT MEETING
7	The next regularly scheduled meeting of the Board of Boiler Rules will be held at 9:00
8	a.m. on Wednesday, June 24, 2020, via Zoom Video Conferencing.
9	X. ADJOURNMENT
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

20-05 - Perdue Farms located at 2300

1

1	* * * * * *
2	MS. GEORGE: Good morning. I'm
3	Nan George with Stone & George Court Reporting,
4	and I'll be the Zoom host for today. Our Court
5	Reporter is Jennifer Haynie if you see the
6	box that says, "Jennifer." She's having issues
7	with her video but she is comfortable to
8	proceed, and she can see and hear everybody
9	okay.
10	Our job is to ensure a verbatim
11	transcript of the proceedings is produced, so
12	please think about attending this
13	videoconference no differently than you would
14	think about being in a conference in person with
15	a group of people. Anything that you say or do
16	can be seen and heard by everyone else on the
17	Zoom if your microphone is not muted. So
18	because of that and the number of attendees
19	today, we will mute everybody until you are
20	called on to speak. If you have something to
21	say before you're called on, please use the
22	raise-hand function that's located in the
23	participant's screen.
24	We want to make sure that everybody
25	on Zoom is set up properly prior to the hearing

6

1 starting so that we don't have any issues with 2 audio or video once the meeting begins. When 3 everyone is set up efficiently, this hearing 4 should pretty much mirror what happens when 5 we're all in the hearing room together. 6 So if you haven't done so, please go 7 to the chat box now and enter your name and the company you represent, and when you're called 8 on, please unmute yourself and verbally state 9 10 your name and your company. 11 So thank you all very much. 12 Mr. Chairman? 13 CHAIRMAN MORELOCK: Thank you, Nan. 14 This is the June 17th, 2020, meeting of the 15 Tennessee Board of Boiler Rules. I hope 16 everyone has a copy of the agenda, and so 17 looking at that agenda the first item is to call the meeting to order. So I am doing that now. 18 19 I am calling this meeting to order. 20 Item II is introductions and 21 announcements and so what we will do is we will 2.2 begin with the Tennessee Board Members. Thev 23 will introduce themselves and then we will have 24 the visitors and presenters to introduce 25 themselves.

So I am Brian Morelock and I'm with 1 2 Eastman Chemicals and I'm the Chair of the 3 Tennessee Board. So let's go to Mr. Baughman. 4 MR. BAUGHMAN: I'm Dave Baughman, 5 I'm a Board Member. I'm with Allied Boiler & 6 Supply. 7 CHAIRMAN MORELOCK: Thank you, 8 Mr. Baughman. Mr. Bowers? MR. BOWERS: Im Harold Bowers, Board 9 10 Member, and I'm with FM Global Insurance 11 Company. 12 CHAIRMAN MORELOCK: Thank you, 13 Mr. Bowers. Mr. Fox? 14 MR. FOX: Terry Fox, Board Member. 15 CHAIRMAN MORELOCK: Thank you, 16 Mr. Fox. Mr. Henry? 17 MR. HENRY: Jeff Henry with ADC 18 Chattanooga, Board Member. 19 CHAIRMAN MORELOCK: Thank you, 20 Mr. Henry. Mr. Hargrove, Dr. Hargrove? 21 MR. HARGROVE: Keith is fine. Good 2.2 morning, everyone. Keith Hargrove, from 23 Tennessee State University, Board Member. 24 CHAIRMAN MORELOCK: Thank you. So 25 now we will begin with the visitors -- well,

1	let's go to the State of Tennessee. Let them
2	make their introduction, and then we'll have the
3	visitors.
4	So, Mr. Herrod, we'll let you kick
5	that off.
6	MR. HARROD: My name is Tom Harrod,
7	Assistant Commissioner for the Workplace
8	Relations and Compliance.
9	CHAIRMAN MORELOCK: Chief Chapman?
10	MR. CHAPMAN: Sam Chapman, Chief
11	Boiler Inspector.
12	CHAIRMAN MORELOCK: Assistant Chief
13	OGuin?
14	MR. OGUIN: Chris OGuin, Assistant
15	Chief Boiler Inspector.
16	CHAIRMAN MORELOCK: Ms. Bennett?
17	MS. BENNETT: Carlene Bennett, Board
18	Secretary.
19	CHAIRMAN MORELOCK: Mr. Bailey?
20	MR. BAILEY: Dan Bailey, Legal
21	Counsel.
22	CHAIRMAN MORELOCK: Ms. Rhone?
23	MS. RHONE: Deborah Rhone, Boiler
24	Office Supervisor.
25	CHAIRMAN MORELOCK: And who have I

Г

1 left out? 2 MS. PRESSON: Jamie Presson, 3 Executive Administrative Assistant, WRC. 4 CHAIRMAN MORELOCK: So going down to 5 our visitors and let me see. Mr. Neville? 6 MR. NEVILLE: (Inaudible). 7 CHAIRMAN MORELOCK: Mr. Neville, you 8 are very hard to understand. I don't know if 9 you have a bad connection or what, but we're 10 going to have to see if you can get a better 11 connection so we can understand you better. 12 MR. NEVILLE: Okay. James Neville, 13 with Neville Engineering. Can you hear me now? 14 CHAIRMAN MORELOCK: Yes, that's much 15 better. 16 MR. NEVILLE: Okay. Representing 17 Superior Carriers. 18 CHAIRMAN MORELOCK: Okay. 19 Mr. McDermott? 20 MR. MCDERMOTT: Yes, Steve 21 McDermott, Terminal Manager for Superior 2.2 Carriers. 23 CHAIRMAN MORELOCK: Thank you, sir. 24 Mr. Toth? 25 MR. TOTH: Good morning. Marty

1	Toth, ECS Consulting & Boisco Training Group. I
2	also have a number of individuals in the room
3	with me. I will let them go ahead and introduce
4	themselves, if you're okay with that,
5	Mr. Chairman?
6	CHAIRMAN MORELOCK: Yes, please.
7	MS. LAVAN: Hi, I'm Wendy LaVan with
8	Boiler Supply; I'm an account manager.
9	MR. MARKEY: Dan Markey with Weston
10	Foods, Maintenance Manager.
11	MR. GARRETT: Drew Garrett, Perdue
12	Farms.
13	MR. JACKSON: Darrell Jackson,
14	Perdue Farms.
15	CHAIRMAN MORELOCK: Thank you, sir.
16	Did everyone understand those names?
17	THE REPORTER: I didn't. I'm sorry.
18	MR. TOTH: I'll go ahead and
19	re-announce those. Wendy LaVan with Boiler
20	Supply Company, Dan Markey with Weston Foods.
21	We have Drew Garrett with Perdue Farms,
22	Del Robinson with Perdue Farms, and Darrell
23	Jackson with Perdue Farms.
24	CHAIRMAN MORELOCK: Thank you,
25	Mr. Toth. Bear with me. The names shuffle as

Г

1	we introduce people. I'm not intentionally
2	overlooking anybody. I'm looking at my list
3	here. If I've left anyone out, please let me
4	know now.
5	Is that all of our visitor?
б	MR. KELLEY: You have Greg Kelley
7	with Boiler Supply.
8	CHAIRMAN MORELOCK: Thank you, sir.
9	Is there any other visitors that we
10	have not recognized? Okay. Thank you.
11	Item III of the agenda is the
12	adoption of the agenda. I hope everyone has
13	access to the agenda, and so now we will we
14	will have the motion from the Tennessee Board to
15	adopt the June 17th, 2020, agenda.
16	MR. HENRY: I adopt this motion.
17	CHAIRMAN MORELOCK: Thank you,
18	Mr. Henry. I have a motion from Mr. Henry.
19	Do I have a second?
20	MR. BAUGHMAN: Second.
21	CHAIRMAN MORELOCK: Thank you,
22	Mr. Baughman, for that second.
23	So with this meeting being a virtual
24	meeting, we will have a rollcall for all voted
25	motions and actions. So I will now rollcall the

1 Board Members to vote. 2 So, Mr. Baughman, do you approve? 3 MR. BAUGHMAN: Aye. 4 CHAIRMAN MORELOCK: Thank you. 5 Mr. Bowers? 6 MR. BOWERS: Aye for me. 7 CHAIRMAN MORELOCK: Mr. Fox? 8 MR. FOX: Aye. 9 CHAIRMAN MORELOCK: Mr. Henry? 10 MR. HENRY: Aye. 11 CHAIRMAN MORELOCK: Dr. Hargrove? 12 DR. HARGROVE: Aye. 13 CHAIRMAN MORELOCK: Thank you. So we 14 have an agenda. So that will take us to Item 15 IV, the Chief Boiler Inspectors Report, and I 16 will let Mr. Chapman, Chief Chapman, present 17 that report. 18 MR. CHAPMAN: Okay. Our state 19 inspection was 1,931. Insurance inspection --20 sorry about that -- is 5,135; giving us a total 21 of 7,063. And -- okay. Total delinquent 22 inspections, we have a total of 72,610 vessels 23 State inspection was 682. total. 24 If you don't mind, let me start over 25 real quick on that.

1	CHAIRMAN MORELOCK: Perfectly fine.
2	MR. CHAPMAN: Okay. Member
3	inspection from June July 1st through
4	June 15, 2019, a state inspection was a total of
5	7,478, insurance agency was 21,604, giving us a
6	total of 29,082 for the year of 2019.
7	For the year 2020 from July 1st,
8	2019, though June 15, 2020, the state inspection
9	was 8,060, insurance agency was 20,571, giving
10	us a total of 28,630 vessels right now. For a
11	total of 72,689 vessels throughout the State of
12	Tennessee.
13	Showing delinquent on just June 15,
14	2020, we have a total of 72,689 vessels
15	all-together, state inspection 1,300, insurance
16	agency 1,620. Those are the delinquents and
17	that gives us a total of 2,920. That gives us a
18	4 percent delinquency. Those are due to the
19	COVID 19. We're starting to starting our
20	inspection again, I'll call it "wrapping up,"
21	they're trying to get the delinquents down
22	again. We have one excuse me, 199
23	high-pressure vessels and both the state
24	inspection and the agency insurance is working
25	on those to get those down because the high

1 pressure is the most critical ones -- 108, 2 unconnected is 47. 3 We have two inspectors that are up 4 from Columbus, Ohio, as we speak, which is in 5 two weeks, which is Mike McGee, Michael McGee, 6 and Lincoln Williams. They should be back --7 hopefully we should have two new inspectors by 8 the 26th of June. 9 Various reports will be given by the 10 Assistant Chief, Chris OGuin. 11 CHAIRMAN MORELOCK: Thank you, 12 Mr. Chapman. 13 Are there any questions or comments 14 on the Chief's report? 15 MR. BAUGHMAN: Yes, Dave Baughman, 16 Board Member. 17 Chief, what areas are Mike McGee and 18 Lincoln Williams going to be covering? 19 Lincoln Williams will MR. CHAPMAN: 20 be taking over the Chattanooga area, because one 21 of the inspectors down there, he's a 2.2 replacement. Mike McGee is going to be taking 23 over the Memphis area. 24 MR. BAUGHMAN: Very good. Thank 25 you.

1 MR. CHAPMAN: You're welcome. 2 CHAIRMAN MORELOCK: Any other 3 questions or comments for the Chief's report? 4 Okay. We will move onto Item V which is 5 6 the variance report, and I will let Assistant 7 Chief Chris OGuin present that. MR. OGUIN: Thank you, Chairman. 8 9 As of today, we have 140 known 10 variances, 8 requiring following-up inspection, 11 75 are active, 20 require reinspection, 37 no 12 longer require the variances and in dormant. 13 This quarter we completed 11 variance audits 14 with 11 approved. Of those approved are Clover 15 Bottom, West Tennessee Healthcare of Jackson, 16 West Tennessee Healthcare of Dyersburg, 17 Claiborne Medical, Fort Sanders Regional, 18 Cumberland Medical, Poly One, Yoplait. That's 19 all I have. 20 CHAIRMAN MORELOCK: Thank you. 21 Are there any questions or comments 2.2 on the variance reports? All right. Hearing 23 none. 24 Let's move onto our next item on the 25 agenda which is Item VI which is old business

1 which we do not have any old business at this 2 time. 3 That will take us to Item VII on the 4 agenda for new business, and our first new 5 business item is Item 20-03 Superior Carriers, 6 located in Memphis, Tennessee, requesting a new 7 variance for one hot-pressure boiler to operate 8 under the requirements of Chapter 0800-03-03. 9 So if the presenters and the 10 representatives will introduce themselves and 11 present your item... 12 I will ask that if the Tennessee 13 Board Members, if there is a conflict of 14 interest on this item, please state that 15 conflict now. Okay. Hearing none. 16 Mr. Neville, are you going to 17 present this item? 18 Yes. How's my audio? MR. NEVILLE: 19 CHAIRMAN MORELOCK: It's pretty good 20 right now. 21 MR. NEVILLE: Yes. This is 2.2 James Neville with Neville Engineering 23 presenting a boiler variance request for 24 Superior Carriers. Our request is for one 25 boiler. This is a Hurst Boiler that will be --

Stone & George Court Reporting 615.221.1089

17

1	that is currently installed; it's Tennessee
2	Number T-116206.
3	On the call as well is Stephen
4	McDermott.
5	Last week this is a sister
6	company. It's a sister company but Carry
7	Transit is his company as well as he works with
8	Superior Carriers as well. Superior Carriers is
9	the truck transport line; whereas Carry Transit
10	was the rail line. This is the truck transport
11	line, so they use the steam in the same method
12	to clean their tanks and sanitize their tanks,
13	and they also use it for heating steam in part
14	of their building.
15	So these boilers are used nine hours
16	per day, five days a week, and the site-plan on
17	Figure 1, we show the distance from the remote
18	station at the dispatch office to the boiler
19	room was approximately 223 feet.
20	The individuals that will be
21	monitoring the at the remote station, those
22	will be Superior's operations supervisor and
23	dispatch. The job description that they'll use
24	for monitoring the boiler, will be the yard
25	foreman and the yard maintenance foreman. Their

Г

1 job descriptions are shown in Appendix G. 2 Now, the layout of the boiler room 3 is shown in Appendix B, and he, too, especially 4 has the layout. This is with Carry Transit, 5 they had it in a conic arrangement. This is in a building with the appropriate clearances 6 7 around the boilers. 8 Is there any questions? We can take 9 any questions. Mr. McDermott I believe is on 10 the line as well. 11 MR. MCDERMOTT: Yeah, this is on 12 the -- just to clarify on the carrier side, 13 yeah, we did a rail and trucking run because 14 that's approved by Superior's sister company, I 15 believe the trucking in that comes from the 16 chemical division, and I get the fortunate task 17 of running them both. Could we 18 MS. GEORGE: Excuse me. 19 ask Mr. McDermott to state your name before you 20 speak? Thank you. 21 MR. MCDERMOTT: Not a problem. 2.2 CHAIRMAN MORELOCK: Thank you. 23 I will go ahead and MR. BOWERS: 24 have a motion to discuss. 25 CHAIRMAN MORELOCK: Thank you,

1 Mr. Bowers. Do I have a second? 2 MR. FOX: I will second that. 3 Thank you, CHAIRMAN MORELOCK: 4 Mr. Fox. 5 What comments do you have on this 6 variance? 7 MR. BAUGHMAN: Any conflicts? MR. CHAIRMAN MORELOCK: We asked for 8 9 conflicts. 10 MR. BAUGHMAN: We did? 11 CHAIRMAN MORELOCK: Thank you for 12 reminding me, though. 13 MR. HENRY: Mr. Chairman, I would 14 like to ask a quick question. On the initial 15 page it says, Superior Carriers will install 16 a -- basically a monitoring control system? 17 MR. BAILEY: Please state your name. 18 MR. HENRY: Jeff Henry, Board 19 Member. 20 On the first page it indicates that 21 "Superior Carriers will install the monitoring 2.2 and control system." My question is simply: 23 Has that system been installed at this time? 24 MR. MCDERMOTT: No, not yet. This 25 is Steve with Superior.

1	
1	No, not yet. We have plans to we
2	had to go through the appropriate channels
3	MR. NEVILLE: That system is a Hawk
4	1,000 system.
5	MR. BAILEY: Mr. Neville, you also
6	need to state your name when you start speaking,
7	please.
8	MR. MCDERMOTT: Again, this is Steve
9	with Superior.
10	We've got to go through the proper
11	channels to get everything approved through our
12	corporate office.
13	MR. NEVILLE: As far as the Hawk
14	1,000 control
15	CHAIRMAN MORELOCK: Mr. Neville,
16	we're not hearing your audio at all.
17	MR. NEVILLE: James Neville. Was
18	that clear? That Hawk 1,000 system will be
19	installed. That is the proposed system.
20	MR. HENRY: Jeff Henry, Board
21	Member. Just a clarification. this is
22	MR. NEVILLE: Can you hear me now?
23	CHAIRMAN MORELOCK: Yes.
24	MR. BAILEY: Mr. Neville, can you
25	hear when others are speaking? Mr. Neville, can

1	you hear when other people are speaking? Why I
2	ask that is because he's interrupted two or
3	three times here. So I'm thinking he cannot
4	hear when Mr. McDermott is speaking
5	MR. NEVILLE: Yes, I can.
6	MR. BAILEY: Yes, you can. Okay.
7	MR. NEVILLE: This is James Neville.
8	Yes, I can hear others speaking.
9	MR. BAILEY: There was a couple of
10	times that you spoke over someone; that's why I
11	was asking.
12	CHAIRMAN MORELOCK: Okay.
13	Mr. Neville and Mr. McDermott, you can proceed.
14	I don't think the Board has clearly understood
15	the remote monitoring equipment and the Hawk
16	1,000 system; this is in the process of being
17	installed or not being installed? If you could
18	update the Board the status of where this
19	physical installation is, that would be helpful.
20	MR. MCDERMOTT: This is Steve with
21	Superior. We were in the middle of getting the
22	approvals. We were recently purchased by a
23	third-party investment group, so that got put on
24	hold. We are still following through with
25	getting everything installed, but we're still

Г

1	waiting on the proper approvals which we should
2	have very soon.
3	CHAIRMAN MORELOCK: Thank you.
4	What other questions does the Board
5	Members have?
6	MR. BOWERS: Harold Bowers, Board
7	Member.
8	I think the question we're looking
9	at is: With the system they have of upgrading
10	this system to the Hawk or not upgrading it, is
11	it adequate to submit this to the Board right
12	now for the approval of a variance or not? I
13	think that's a question that we need to look at.
14	During the process of doing stuff, should we be
15	looking at approving a variance right now or
16	not?
17	CHAIRMAN MORELOCK: That's a fair
18	question, Mr. Bowers. Just for information, the
19	Board is reviewing this request for a variance
20	and this variance manual, under the expectations
21	that all of the equipment listed in this
22	variance manual is the actual equipment that is
23	being installed for the variance, and even with
24	contingent approval today, the variance would
25	still the the physical location had to be

1 visited by the Boiler Unit and inspected and to 2 make sure that it matches up with what is 3 detailed in the variance manual before you can 4 operate it under the variance, and so the Board Members need to be assured that even though this 5 6 has not been installed yet, what is contained in 7 this manual is the current plan for 8 installation, and when the Boiler Unit makes a 9 stop visit, the equipment listed in the manual, 10 the physical equipment, they will see in the 11 field when they make their visit. 12 So can, Mr. Neville, Mr. McDermott, 13 please speak to that? 14 MR. MCDERMOTT: This is Steve with 15 Superior. I quess we lost James. So you're 16 saying it needs to be installed before we 17 proceed or? 18 CHAIRMAN MORELOCK: No. What I'm 19 stating is that what is contained in the manual 20 as far as equipment, installation, the operation 21 of it, the job descriptions of the personnel 2.2 that will monitor and attend the boiler. 23 The Board can look at this today and 24 vote on this today, but we need to understand 25 once that variance is approved, any technical

it's operated or any technical change to the manual would require you to come back to the Tennessee Board and ask for a revision to the variance manual. So I'm not saying that we can't vote on this today, but what I am saying is that the Board Members need to be assured in what we're reviewing today is what you plan to install, and if there's changes, then you'd have to come back to the Boiler unit to get on the agenda for the board meeting to revise your variance manual. Does that make sense, Mr. McDermott, MR. MCDERMOTT: This is Steve with MR. BOWERS: This is Harold Bowers,

change to the manual for equipment or the way

Mr. Neville? 14

1

2

3

4

5

6

7

8

9

10

11

12

13

15 16 Superior again, that makes sense.

17 18 Board Member. The only thought I have on 19 that -- and again, this is far-fetched -- you 20 know they're saying, well, we're going to put a 21 boiler in next month. We haven't got approval 2.2 for the boiler yet, but we want to submit 23 paperwork for a variance for a boiler we don't 24 even have yet. 25

Now, this is not a boiler we're just

talking about, equipment for the boiler, but 1 2 it's something that -- it's like -- it looks 3 like it's kind of undetermined of the subject 4 being bought out or if they have funding or not 5 funding or, you know, I guess it puts extra work 6 on the Chief to setup, to inspect the equipment 7 that's not even installed yet, and we could do 8 that, but it's just kind of stretching our 9 limits a little bit. Back to the Chairman. 10 MR. TOTH: Marty Toth, ECS 11 Consulting. This is not unprecedented. There 12 are various situations where companies choose to 13 present to the Board prior to them placing the 14 investment on additional equipment and installs 15 up to and including installing boilers. 16 In the past there's been information 17 that's been provided to the Board on a specific 18 boiler type, model, et cetera, and also 19 additional equipment, control equipment, such as 20 the Hawk System, steam systems, so on and so 21 It has been presented to the Board as forth. 2.2 Chairman Morelock alluded to. The Board votes 23 on the proposed variance, and the inspection 24 then follows thereafter. And as Chairman 25 Morelock alluded to, if there were any changes

1	to the boiler types, models, controls, or
2	processing, then it would have to come before
3	the Board.
4	So I wanted to give you some
5	background that I had.
6	CHAIRMAN MORELOCK: Thank you,
7	Mr. Toth.
8	MR. BOWERS: Yeah, this is Harold
9	Bowers, Board Member excuse me.
10	CHAIRMAN MORELOCK: Yeah, go ahead.
11	MR. BOWERS: Yeah, I understand what
12	Marty was saying right now and I agree with
13	that.
14	CHAIRMAN MORELOCK: What comments do
15	the Board Members have on this proposed
16	variance?
17	MR. BAUGHMAN: Mr. Chairman, I do.
18	I have some questions. This is Dave Baughman,
19	Board Member.
20	And I know we don't have or maybe we
21	do have no, I don't see Mr. Neville back.
22	But on Appendix A, page 1, there's no safety
23	relief valve, set pressure, or capacity info
24	listed. I always kind of like to see that in
25	the equipment description. Under that same

1 appendix, boiler data sheet, it lists the model 2 number, the Model 500, and that's actually the 3 series number of the boiler. That's not the 4 model number of the boiler, just for 5 clarification purposes. 6 We've got the correct serial number, 7 but the model number is not the Model 500. 8 Under Appendix E, the power piping diagram, feedwater diagram, Item 17 on our 9 10 checklist, just asks for a simplified drawing of 11 the power piping and the feedwater diagram. Ι 12 see the simplified power piping, but I don't see 13 a simplified feedwater diagram on this drawing. 14 CHAIRMAN MORELOCK: I agree with 15 you, Mr. Baughman. I have the same content in 16 Appendix E. The diagram needs a little more 17 detail. MR. BAUGHMAN: The 18 Yes, sir. 19 Appendix G, in the Table of Contents, shows it 20 as being G 1 through 9, but I don't have G 1 21 through 9. I've got multiple G 1 through 3's, 2.2 but I never go to a G 1 through 9 23 identification. The furthest I go is G 4, but 24 I've got 1 through 3 multiple times. 25 But under G 3, yard maintenance

1	foreman, essential duties and responsibilities,
2	I don't know if that individual needs to be
3	listed as a boiler attendant. It just says
4	under those duties and responsibilities that
5	they monitor the boiling per the system manual.
6	So it doesn't really identify whether they're a
7	boiler attendant or a remote attendant. It just
8	says that they monitor per the manual, and I
9	didn't know if that needed some clarification in
10	those essential duties and responsibilities. I
11	didn't quite understand it.
12	Mr. McDermott, you're the terminal
13	manager; is that correct?
14	MR. MCDERMOTT: Yes.
15	MR. NEVILLE: I'm back.
16	MR. BAUGHMAN: Thank you, Steve.
17	Let me speak about the two
18	facilities. So my question may even had been
19	asked previously with Carry, but for Superior,
20	in particular, your responsibilities include
21	training of this system and training of the
22	personnel; is that correct?
23	MR. MCDERMOTT: Yes, sir, that's
24	correct.
25	MR. BAUGHMAN: Okay. And at this

1	time since you don't have the system, you're not
2	particularly familiar with the system to
3	incorporate that training; is that correct?
4	MR. MCDERMOTT: Well, the boiler
5	this is Steve again the boiler that Carry has
6	is a system real similar to the Hawk System that
7	are being installed at Superior. So, I mean,
8	it's a big they obviously will provide us
9	training on the system. But the boiler at Carry
10	is actually a lot bigger, it's a newer system,
11	and the attendants are there. There are going
12	to be attendants there, the yardman. That's the
13	same job description that was approved by Carry
14	last week.
15	MR. BAUGHMAN: Very good. Has this
16	boiler been I'm sorry. This is Dave
17	Baughman, Board Member.
18	Has this boiler had any operational
19	issues?
20	MR. MCDERMOTT: This is Steve with
21	Superior. No, it has not.
22	MR. BAUGHMAN: Very good.
23	MR. MCDERMOTT: It was just
24	inspected here recently, just this past
25	Saturday.

1	MR. BAUGHMAN: Very good. I noticed
2	that the yard foreman and yard maintenance
3	foreman are not listed on the emergency call
4	list nor is dispatch, and there was an emergency
5	call list that is in our manual, and there's
6	kind of a flowchart of communication duties, but
7	I did not notice the operations supervisor and
8	dispatch are at the remote station. Boiler
9	attendant and yard foreman and yard maintenance
10	foreman but the yard foreman and yard
11	maintenance foreman are not listed on the
12	emergency call list nor is that of dispatch. Is
13	that actually correct or do they need to be
14	added in or what's I wanted to bring that up
15	just for conversation.
16	MR. MCDERMOTT: That would more
17	likely be added. That was more of just an
18	oversight.
19	MR. BAUGHMAN: Very good. That's
20	all I've got for now. Thank you.
21	CHAIRMAN MORELOCK: Thank you,
22	Mr. Baughman. But this manual, since it is very
23	similar to Carry Transit, one thing you'll
24	notice is on appendix actually several
25	appendixes, Appendix B and C, at the bottom of

ſ

1	the page, show "Carry Transit" and it should be
2	"Superior Carriers."
3	As Mr. Baughman has noted, there are
4	some page numbering issues that need to be
5	corrected which is just typographical errors.
6	If you look at Appendix D, F, G, H,
7	I, J, and K, most of the bottom of those pages
8	also show "Carry Transit" instead of "Superior
9	Carriers," and that needs to be corrected.
10	I think you addressed my concern on
11	Appendix D. The scope of work that we, you
12	know my question was: When will this be
13	installed and Mr. McDermott has spoken to that.
14	So the manual just needs not necessarily
15	editorial some typographical errors fixed to
16	make it a Superior manual instead of a Carry
17	Transit, and so that's my comments.
18	What are the other comments of the
19	Board Members?
20	MR. BAUGHMAN: This is Dave
21	Baughman, Board Member.
22	I don't see an example of the remote
23	station and I looked through it a couple of
24	times to see if there was a picture. I know
25	that in some other manuals that we are presented

Γ

1 with, we have pictures or diagrams of the remote 2 I just didn't know how that remote station. 3 station -- what it contains as far as an alarm, 4 a horn, what type of e-stop it has in it, and so 5 forth. I just don't see -- I just don't see 6 that in here, not that I even know that it's 7 mandated, but I know it's nice to look at it 8 because sometimes questions come up about that 9 remote station itself. 10 MR. MCDERMOTT: This is Steve with 11 Superior. 12 Those were part of the additional 13 items that will be added. There will be a 14 shutoff and alarm inside the remote station. 15 There is a diagram -- or a picture, aerial 16 picture, on page 2 that shows where the remote 17 station is. 18 CHAIRMAN MORELOCK: Any other 19 questions or comments from the Board? 20 MR. BAUGHMAN: Yes. Dave Baughman, 21 Regarding where the remote station is again. 2.2 at, it shows it on the site-plan and we show a 23 site-plan for the boiler room, but we don't 24 necessarily see the construction of the boiler 25 room to identify points of egress, size of the

1 boiler room, number of doors that have the 2 e-stops in particular, and with the remote 3 station, we see where it's identified on the 4 site-plan, but we don't know if that's inside of 5 a room. Is that room locked at any periods of 6 time, and so forth, accessibility into that the 7 room, and so forth? So it's just lacking a 8 little bit of information. Concerning the boiler room and the 9 10 remote station installation itself. 11 CHAIRMAN MORELOCK: That's up for 12 comments. 13 MR. MCDERMOTT: This is Steve with 14 Superior. There's a door at the south side and 15 I quess the north side. I quess that's the best 16 way to explain it. And there's e-stops at each 17 exit and both doors are locked after hours and 18 both doors are opened during business hours. 19 CHAIRMAN MORELOCK: So are there any other comments from the Board? 20 21 Yes, Dr. Hargrove? 2.2 I just want to make a DR. HARGROVE: 23 I think it's our responsibility to comment. 24 ensure that the quality of these variance 25 reports adhere to a format that allows the Board

1 Members to review the materials, and there are 2 an unlimited number of inconsistencies in terms 3 of the poor-managed structure of the report. 4 I'm sure you know, Neville 5 Engineering has done many of these reports in 6 the past, but I would argue that this particular 7 report should be redone and resubmitted. 8 That's just my own personal comment. 9 CHAIRMAN MORELOCK: Okay. Are there 10 any other comments from the Board? 11 MR. BOWERS: Yeah, this is Harold 12 Bowers, Board Member. 13 I agree with Dr. Hargrove. This 14 kind of thing is kind of just up in the air, and 15 we're not getting good communication from 16 Mr. Neville to explain a lot of this stuff. 17 So I think I agree with Dr. Hargrove 18 that this right here is kind of not put 19 together, I think, the way it needs to be put 20 together. 21 CHAIRMAN MORELOCK: Okay. So is 2.2 this a motion? 23 Yes, I make a motion MR. BOWERS: 24 that we let them come back for another board 25 meeting and redo this manual to make it a little

1 more presentable to the Board. 2 This is DR. HARGROVE: 3 Keith Hargrove. Second. 4 CHAIRMAN MORELOCK: So I've got a 5 motion in the second. Any other discussion? 6 I quess it would be if Mr. McDermott 7 or Mr. Neville could let us know that possibly 8 if they could get this manual corrected and back 9 into our hands prior to the June 24th meeting, 10 we could possibly add that to the June 24th 11 I'll let Ms. Bennett confirm that that agenda. 12 would not overload our June 24th agenda. 13 Currently we only have MS. BENNETT: 14 two items on next week's agenda, so we could add 15 it if you wanted to. But they would have to 16 probably send the information electronically 17 because I don't know that it would be time for 18 them to revise it and get it to us in order for 19 us to mail it to us guys. So... 20 CHAIRMAN MORELOCK: That's a fair 21 statement. 2.2 MS. BENNETT: Yes, because it's one 23 week from today. 24 CHAIRMAN MORELOCK: Yes. So, 25 Mr. McDermott, what are your thoughts?

1	MR. MCDERMOTT: I'll get with James
2	and go over the items. This is Steve again, I'm
3	sorry. I'm open for the 24th.
4	CHAIRMAN MORELOCK: Okay. I missed
5	a comment there. Repeat that time. Sorry.
6	MR. MCDERMOTT: Steve with Superior.
7	I'm open for the 24th. I can discuss everything
8	with James.
9	CHAIRMAN MORELOCK: Okay. It would
10	have to be mailed to the Board Members or sent
11	electronically like this week for the Board
12	Members to have an opportunity
13	So I do have a question. If this
14	has not been installed, do you have a time frame
15	of installation of this equipment?
16	MR. MCDERMOTT: Steve from Superior.
17	No, I don't at this time. I will try to have
18	that before the next call, though.
19	CHAIRMAN MORELOCK: I guess what I'm
20	getting at is, you know, if we can't pull this
21	together to get it back into the hands of the
22	Board Members for the June 24th meeting, it
23	could be moved to the September meeting and that
24	would give you ample time to revise the manual,
25	send the hardcopies to the Boiler Unit, and they

Г

1 could distribute copies to the Board Members? 2 If that would create a hardship for you to get 3 this up and running, it would have to be at the 4 September boiler meeting. 5 MR. MCDERMOTT: Steve with Superior. 6 You mean we have to have everything installed by 7 the September meeting? 8 CHAIRMAN MORELOCK: Well, no, it 9 doesn't have to be installed. But if you don't 10 think it's going to be installed by September, 11 you could revise that manual and put that on the 12 September agenda and that way you can print 13 fresh copies and send them to the Boiler Unit 14 and have a corrected manual sent to the Board 15 Members. 16 MR. MCDERMOTT: This is Steve from 17 Superior. 18 I would hope we could have 19 everything corrected by next week or by the end 20 of this week, really. 21 CHAIRMAN MORELOCK: Okay. Well, if 2.2 you are in agreement that you can get that to 23 the Board Members this week in an electronic 24 format, we can add it to the December --25 January -- June 24th meeting. Sorry.

1	MS. BENNETT: And, Mr. Morelock, if
2	they can funnel that through the Boiler Unit, to
3	Sam or myself.
4	CHAIRMAN MORELOCK: They are to send
5	an electronic copy and you'll forward it to the
6	Board Members?
7	MS. BENNETT: Yes. We need to look
8	at them prior to sending them out and ensuring
9	that they get to everyone.
10	CHAIRMAN MORELOCK: That will be
11	simple for them as well.
12	MS. BENNETT: Right.
13	MR. BAILEY: Yeah, Dan Bailey. I
14	just want the transcript to be clear. The
15	motion is that to defer this item to a future
16	board meeting?
17	CHAIRMAN MORELOCK: Yeah, that's
18	what we agreed to do. We'll have the motion
19	the second and a motion are to revise the
20	motion. But, yes, thank you for that point of
21	order.
22	So, Mr. Bowers, are you in agreement
23	since you made the motion?
24	MR. BOWERS: Yes, I still make the
25	motion to defer it, and then we can the

Г

1 motion is to defer to -- not saying it's going 2 to be deferred to next week, but deferred to a 3 future meeting, and I guess if they have all the 4 material ready, then they can present it. 5 But during the motion, it's just to defer it to a future meeting. 6 7 CHAIRMAN MORELOCK: Your motion is 8 to defer to a future meeting. 9 Dr. Hargrove, you're the second 10 Are you in agreement with that? vote. 11 DR. HARGROVE: I agree with that for 12 that deferment. 13 CHAIRMAN MORELOCK: So, Mr. Bailey, 14 if we just take that statement to defer it to a 15 future meeting and they are successful in 16 getting the information to the Boiler Unit this 17 week, then deferring it to June 24th would be 18 acceptable, correct? 19 MR. BAILEY: That's correct, 20 Mr. Chairman. 21 CHAIRMAN MORELOCK: Just for 2.2 clarification. Thank you. So I've got a motion 23 in the second. Are there any other discussions 24 before we vote? 25 Okay. So this will be a rollcall

1 And so, Mr. Baughman? vote. 2 MR. BAUGHMAN: Aye. 3 CHAIRMAN MORELOCK: Mr. Bowers? 4 MR. BOWERS: Ave. 5 CHAIRMAN MORELOCK: Mr. Fox? 6 MR. FOX: Aye. 7 CHAIRMAN MORELOCK: Mr. Henry? 8 MR. HENRY: Aye. 9 CHAIRMAN MORELOCK: Dr. Hargrove? 10 DR. HARGROVE: Aye. 11 CHAIRMAN MORELOCK: Okay. The 12 motion passes for deferment, and we will let 13 Mr. McDermott and Mr. Neville work on getting 14 that to the Boiler Unit. So thank you. 15 Our next item of new business is 16 20-04 Weston Foods, located in Lebanon, 17 Tennessee, requesting a new variance for two 18 high-pressure boilers to operate under the 19 requirements of Chapter 0800-0-3. 20 So, if you will, introduce 21 yourselves and present your item, and are there 2.2 any Board Member conflicts of interest with this 23 item? Okay. I'm hearing none. 24 MR. TOTH: Good morning, Board 25 Members. This is Marty Toth with ECS Consulting

1	& Boisco Training Group, and I'm representing
2	Weston Foods today. With me I have Mr. Dan
3	Markey. He is the maintenance manager, newly
4	appointed maintenance manager, at Weston Foods.
5	What we have today, as you
6	mentioned, Mr. Chairman, we have two
7	high-pressure boilers. They are flex tube
8	watertube boilers that are operated at 1105 Duke
9	Drive, in Lebanon, Tennessee. Both of these
10	boilers are pretty much system boilers that are
11	exactly alike. They both operate at a maximum
12	of 108 boiler horsepower.
13	As you will see on the site-plan on
14	page 13, the proximity of the boiler room to the
15	remote station which is the maintenance room is
16	virtually through one door within 50 feet,
17	however, the variance is necessary. I might
18	also add that this particular variance being put
19	in as a new variance, actually Maple Hurst
20	Bakeries was the previous name of this
21	establishment. Maple Hurst is under the family
22	of Weston Foods, but it's new name, it's also a
23	new location of the remote panel from the
24	previous manual.
25	So we took the position that we

1	wanted to apply as a new variance versus a
2	revised, for various reasons in manpower changes
3	and just the structure of the variance itself.
4	The remote station of the
5	maintenance room is manned by either a
б	maintenance technician or a maintenance team
7	leader at all times during the operation of the
8	variance. There is also a control panel, a
9	master panel there in the maintenance room that
10	also shows the operation of the boilers.
11	These boilers have the Honeywell
12	RM7800s, boiler controls, with Hawk Systems.
13	It's a very safe operation. They do not possess
14	a DA if you have a water from the storage
15	tank that has sarcitic in it for preheating the
16	water but it's not under pressure.
17	Again, this is operated 24 hours a
18	day, seven days a week on demand. At all times
19	there are multiple boiler attendants that are
20	also going to be qualified and as the remote
21	attendants. All training is contracted through
22	Boiler Room Training Group, and those processes
23	are in place or will be in place prior to
24	inspection.
25	At this current time the variance is

43

1 or the past variance is inactive, and they are 2 on the 20-minute rule, as we speak. 3 And I'm open for any questions that 4 you have for myself or Mr. Markey. 5 CHAIRMAN MORELOCK: Thank you, 6 Mr. Toth. 7 Do I have a motion to discuss? 8 MR. FOX: Terry Fox, Board Member. Ι make a motion to discuss. 9 10 CHAIRMAN MORELOCK: Thank you, 11 Mr. Fox. 12 Do I have a second? 13 (Multiple responses.) 14 CHAIRMAN MORELOCK: Multiple 15 seconds. Thank you, Mr. Bowers. 16 What are your comments? 17 DR. HARGROVE: Keith Hargrove. 18 Mr. Toth, I always look forward to reviewing 19 your reports especially in terms of the quality 20 of the graphics, but I would like to -- and this 21 is just a comment -- I would like to request 2.2 Appendix E, the boiler layout diagram. If you 23 can provide a more detailed or readable diagram, 24 that would be -- that would be great. That's my 25 only comment.

1	MR. TOTH: This is Marty Toth. We
2	can absolutely do that, sir. We could do that.
3	Just to make the Board aware, these
4	are watertube boilers that do not have manways
5	for the access; therefore, they are not going to
6	have the requirements for the non-return valves,
7	but we will definitely go back in and revise
8	this as you've seen in the past. Thank you,
9	sir.
10	MR. CHAIRMAN MORELOCK: Thank you,
11	Mr. Toth.
12	Comments from the Board?
13	MR. BAUGHMAN: Dave Baughman, Board
14	Member.
15	Good morning, Mr. Toth and
16	Mr. Markey. Under the introduction letter of
17	November 14th, 2019, the letter states that
18	there's been some operation and management (as
19	said) changes as well as the name change;
20	therefore, the submission shall be treated as a
21	new issuance. For ease of going through, could
22	you identify what those operation and
23	maintenance (as said) changes are, so we don't
24	have to go through the manual and try to dig
25	them up as difficult as that may be.

1	MR. TOTH: Absolutely. This Marty
2	Toth.
3	I'll go ahead and speak to that
4	since Mr. Markey came in in the middle of
5	putting this together, this manual.
6	When we talk about the operational
7	changes, per se, includes to the variance
8	itself, mostly it was who was the monitor of the
9	variance and also where the location of the
10	e-stop was located.
11	Also, in looking through the
12	previous manual, we just noticed some
13	inconsistencies that we felt needed to be
14	addressed to not only answer whatever questions
15	the Board may have but was to simplify the
16	operations there at the plant itself, making
17	sure that individuals were better aware of their
18	responsibilities, and also that's in
19	communication of in regards to testing of the
20	unit and also answering any alarms that would
21	come up.
22	MR. BAUGHMAN: Very good. Thank
23	you, Mr. Toth. So the cover letter
24	Let me just ask: Mr. Markey, are
25	you the your title is maintenance manager?

1 MR. MARKEY: Yes, this is Dan 2 Markey, with Weston Foods. 3 Yes, that is my position. 4 MR. BAUGHMAN: Very good. Are you 5 responsible for the training? 6 MR. MARKEY: I have contracted 7 through Marty's company to provide that 8 training. 9 MR. BAUGHMAN: The cover letter 10 states that Jay Coon was the facility manager. 11 Is Jay Coon still the facility manager there? 12 MR. MARKEY: Jay Coon is the 13 facility manager. He is my manager. 14 MR. BAUGHMAN: Very good. It states 15 that the facility manager is the responsible 16 party and so on page 1 it states the maintenance 17 manager. I just want to get clarification to 18 know if it goes through the maintenance manager 19 or the facility manager; which is it? 20 MR. TOTH: If I may answer that, 21 Mr. Baughman. 2.2 As you're aware, the ultimate 23 responsibility of any operation is going to fall 24 on whoever the top man is on the totem pole, if 25 you would. And in this case, it is Mr. Coon who

1 is the plant manager. The plant manager then 2 applies down through his authority to assign his 3 That designee for the systems designee. 4 operations manual is Mr. Markey, which is listed 5 on page 1, as you alluded to. Mr. Markey then 6 has the responsibility to then enforce the 7 requirements within the system of the 8 operational manual, also to assign in any 9 training responsibilities, and he also has the 10 authorization to assign a designee for any of 11 the responsibilities within the manual itself. 12 Ultimately, he's the one who has to answer the 13 questions to the systems operational manual and 14 the variance. Then answers to those up through 15 his chain of command, which would be to 16 Mr. Coon. 17 MR. BAUGHMAN: Thank you. Good clarification, Mr. Toth. 18 19 The next question I have is in 20 regard to the local e-stop in the boiling room 21 itself. Does that local e-stop shutoff both 2.2 boilers? 23 MR. TOTH: Yes, it does. It 24 absolutely does. 25 MR. BAUGHMAN: Very good, thank you.

1 And the remote panel on page 3, so we got the 2 one e-stop on the remote panel and I'm taking it 3 it shuts off both boilers also then? 4 MR. TOTH: Yes. As you can see, 5 this remote panel is a pre-existing panel which 6 was in the previous locations. Since Mr. Markey 7 has come onboard when we had discussion options 8 in the future in regards to the panel, as the board has seen in the past, a lot of the panels 9 10 that I propose to my clientele are a little bit 11 more informative as to the operations. I think 12 Mr. Markey who has come from previous locations 13 that have had variances or in the works for 14 variances, he understands the importance of 15 that. So we're looking in the future as to 16 maybe looking into replacing those. 17 But in regards to your question, 18 Mr. Baughman, you're correct. The main e-stop 19 that's in the middle of the panel, will shutoff 20 both boilers as well with the local e-stops. Τf 21 the remote attendant chooses, he or she may be 2.2 able to independently turnoff each boiler by the 23 switch beneath the actual boiler audible-visual

25 that. And if you look in the process of the

24

alarm.

Stone & George Court Reporting 615.221.1089

So there are two opportunities to that

1 alarm sequence that you will find in Section 3 2 and Section 4, it allows for that remote 3 attendant to do either function. It's they know 4 that it's an individual boiler, they can shut it 5 off or if they choose to, they can shutoff both 6 boilers. 7 MR. BAUGHMAN: Thank you. One other 8 question that just pertains to the maintenance 9 room in the diagram where the e-stop -- I'm 10 trying to --11 MR. TOTH: This is Marty Toth. Page 12 21, sir? 13 MR. BAUGHMAN: Thank you, though. 14 Actually I was looking at not page 21 so much as 15 I was where the other diagram that was shown 16 where the maintenance room is on the other side 17 of the boiler room, which is what I was looking 18 for. 19 MR. FOX: This is Terry Fox. Page 20 13. 21 MR. BAUGHMAN: Page 13. Thank you, 2.2 My pages were kind of stuck together. Terry. 23 On this maintenance room, I believe 24 my question is: Is there ever a time when the 25 doors to that maintenance room -- and I know it

1 looks like there's stairs located -- is there 2 any time that that maintenance room itself is 3 locked?

4 MR. TOTH: Let me ask you this 5 question. You say that you see stairs. The 6 maintenance room where the e-stop is located and 7 the boiler room are on the same level. You have the pedestrian door that leads directly from the 8 boiler room to the maintenance room, and I will 9 10 let -- I will ask Mr. Markey to answer any 11 questions concerning access to the maintenance 12 room from other locations.

Now, let me ask you this question before I hand it over to Mr. Markey. Are you referring to the access as in from outside or from the boiler room to the maintenance room because that's a push-door easy access? MR. BAUGHMAN: No. I'm relating to

19 the outside of the maintenance room itself, not 20 including the boiler room.

21MR. MARKEY: This is Dan Markey with22Weston Foods.

23 So we have two main entrances into 24 the maintenance department: One is from a 25 hallway and that is not locked; and then there's

another entrance into the maintenance area for 1 2 reduction and that room is not locked. 3 MR. BAUGHMAN: Very good. So 4 neither are locked at any time, correct? 5 MR. MARKEY: Neither are locked at 6 any time. 7 MR. BAUGHMAN: And I don't want to 8 assume but to follow-up on the door, then, from 9 the maintenance room to the boiling room, is 10 that door ever locked? 11 MR. MARKEY: Yes. 12 MR. BAUGHMAN: Any other doors that 13 give access -- I noticed that there's a 14 double-door from outside leading into the boiler 15 room; is that door ever locked? 16 MR. MARKEY: Yes, that door is 17 locked. CHAIRMAN MORELOCK: So if we have an 18 19 incident in the boiler room itself, we have the 20 remote panel which has an e-stop but we have an 21 e-stop inside the boiler room and where that 2.2 egress door is, and I noticed there's another 23 door with an e-stop that goes to -- I don't know 24 what location -- and is that door also locked? 25 MR. MARKEY: So are you referring to

the boiler room, sir? 1 2 MR. BAUGHMAN: Yes, sir. 3 There is a double-door MR. MARKEY: 4 that eqresses out of the boiler room into a 5 production area; that door is always locked. 6 MR. TOTH: If I may add, that door 7 per their life plan, that door is not an exit. 8 It's marked as not an exit. That door is 9 primarily used for maintenance purposes to 10 moving equipment in and out and so on and so 11 forth. It is clearly marked as not an exit, 12 whereas the pedestrian exits are marked as 13 exits. 14 MR. MARKEY: So where is the second 15 one? 16 MR. BAUGHMAN: Top, right-hand 17 corner of the drawing shows the e-stop which looks like a door also. 18 19 That goes outside of the MR. TOTH: 20 building. That is an outside exit. 21 So all these doors MR. BAUGHMAN: 2.2 can be locked which raises some concern made 23 from a safety standpoint. Thereagain, I'm not 24 an operations manager or/and privy to why we 25 would have especially the door locked between

1 the maintenance room and the boiler room, but it 2 just raises some concern for me. It doesn't 3 change the variance by any means, but it 4 definitely gives me some concern if anybody is 5 incapacity in that room with doors locked and 6 not being able to communicate.

7 MR. TOTH: Mr. Baughman, if I may 8 add to that and then Mr. Markey can back this 9 up, that the main purpose is definitely security 10 going from outside into the boiler room and from the maintenance room into the boiler room. 11 12 There is foot traffic that does exist from the 13 hallway through the maintenance room into 14 production from time to time. That door only 15 locks from the outside. If somebody were inside 16 that room looking for an exit, it's a clear 17 exit. I do understand your concerns absolutely. 18 The concerns of the operation which is more for 19 the security of the boiler room was taken into 20 account with an understanding of, you know, 21 anything can happen, if you would. But they're 2.2 taking into account in making sure the boiler 23 rooms are staying secure within the equipment of 24 that boiler room.

MR. MARKEY:

25

This is Dan Markey with

1 Perdue Farms.

2	So there are two doors: One's going
3	directly outside of the facility and one that
4	leads into the main shop that are one's an
5	egress. So if there was any issue within that
б	area, they were to take the, as marked, the
7	boiler room exit.
8	As Marty said, we have the guard,
9	you know, so we do have production people and
10	sanitation people who are walking, though. We
11	do not want them to walk into the boiler room.
12	MR. BAUGHMAN: Thank you, Mr. Markey.
13	Thank you, Mr. Toth.
14	Any other questions or comments
14 15	Any other questions or comments about this proposed variance? I just have a
15	about this proposed variance? I just have a
15 16	about this proposed variance? I just have a it's kind of nit-picky comment. It's not that
15 16 17	about this proposed variance? I just have a it's kind of nit-picky comment. It's not that we have any technical process, but in Appendix
15 16 17 18	about this proposed variance? I just have a it's kind of nit-picky comment. It's not that we have any technical process, but in Appendix G, there's acronyms that are in there that
15 16 17 18 19	about this proposed variance? I just have a it's kind of nit-picky comment. It's not that we have any technical process, but in Appendix G, there's acronyms that are in there that aren't defined, at least once. Like I said,
15 16 17 18 19 20	about this proposed variance? I just have a it's kind of nit-picky comment. It's not that we have any technical process, but in Appendix G, there's acronyms that are in there that aren't defined, at least once. Like I said, just a small issue, but for someone reading your
15 16 17 18 19 20 21	about this proposed variance? I just have a it's kind of nit-picky comment. It's not that we have any technical process, but in Appendix G, there's acronyms that are in there that aren't defined, at least once. Like I said, just a small issue, but for someone reading your manual that doesn't is not familiar with your
15 16 17 18 19 20 21 22	about this proposed variance? I just have a it's kind of nit-picky comment. It's not that we have any technical process, but in Appendix G, there's acronyms that are in there that aren't defined, at least once. Like I said, just a small issue, but for someone reading your manual that doesn't is not familiar with your day-in and day-out operation, just, if you
15 16 17 18 19 20 21 22 23	about this proposed variance? I just have a it's kind of nit-picky comment. It's not that we have any technical process, but in Appendix G, there's acronyms that are in there that aren't defined, at least once. Like I said, just a small issue, but for someone reading your manual that doesn't is not familiar with your day-in and day-out operation, just, if you could, spell out what those acronyms are one

1 is Marty. 2 Mr. Chairman, can you kind of let me 3 know which acronyms you're referring to, sir? 4 CHAIRMAN MORELOCK: Yes. If you'll 5 look on page 25, 24; and on page 24, the bottom 6 bullet, I don't know what an MRR is. On page 7 25, I've got a vague idea of what GMP is because 8 we've got CGMP -- if you could spell that out. 9 And then the knowledge of the WCM strategies... 10 MR. TOTH: Okay. So pretty much, 11 Mr. Chairman, any, as we would like to call 12 them --13 CHAIRMAN MORELOCK: The acronyms. 14 MR. TOTH: -- the TLA, the 15 three-letter acronyms, let's go ahead and spell 16 those at least one time. Is that what you're 17 requesting? 18 CHAIRMAN MORELOCK: Some of them 19 aren't. If you go down in the same paragraph, 20 you've got computer-based work order system, 21 WMS. Perfect. 2.2 MR. TOTH: Absolutely, we can take 23 care of that, sir. 24 CHAIRMAN MORELOCK: All right. 25 Thank you. Any other comments or questions?

1 Hearing none. 2 Do I have a motion for this proposed 3 variance? 4 MR. FOX: This is Terry Fox, Board 5 Member. I make a motion to accept. 6 CHAIRMAN MORELOCK: All right. 7 Thank you, Mr. Fox. 8 MR. BAUGHMAN: Dave Baughman, 9 second. 10 CHAIRMAN MORELOCK: Thank you, 11 Mr. Baughman, for that second. And, now, 12 Gentlemen, just for clarity, an approval motion 13 here is always contingent on a successful 14 site-visit by the Boiler Unit and revising your manual to address the comments that were 15 16 presented to you during this meeting. So that 17 is the motion. Let me do --18 Any last comments before I call for 19 the vote? Okay. Hearing none. 20 Mr. Baughman? 21 MR. BAUGHMAN: Aye. 2.2 CHAIRMAN MORELOCK: Mr. Bowers? 23 MR. BOWERS: Aye. 24 CHAIRMAN MORELOCK: Mr. Fox? 25 MR. FOX: Aye.

1 CHAIRMAN MORELOCK: Mr. Henry? 2 MR. HENRY: Aye. 3 CHAIRMAN MORELOCK: Dr. Hargrove? 4 DR. HARGROVE: Ave. 5 CHAIRMAN MORELOCK: Thank you, 6 Gentlemen. You have a contingently approved 7 variance, again, based upon a successful visit 8 of the Boiler Unit and revising your manual and 9 based on the comments provided to you at this 10 meeting. Thank you. 11 MR. TOTH: Thank you. 12 MR. MARKEY: Thank you. 13 MR. CHAIRMAN MORELOCK: All right. 14 Now, we've been going now for 80 minutes, close to 80 minutes. So I'll tell you what, let's 15 16 take a short break for everybody, and we'll 17 reconvene at 10:30 and continue on with our 18 agenda. Thank you. 19 (Brief break was observed off the 20 record.) 21 MR. CHAIRMAN MORELOCK: Okay. Thank 2.2 I hope this was a nice break. you all. 23 Sometimes we get long-winded. Thank you for 24 keeping me honest and giving me a break, too. 25 So getting back to our agenda on new

1 business, our next item is 20-05 Perdue Farms, 2 located in Monterey, Tennessee; requesting a 3 variance for high-power, high-pressure boilers; 4 and while these gentlemen are preparing to 5 present their item, are there any conflicts of 6 interest with the Board Members? Okay. I'm 7 hearing none. So, Mr. Toth, you all can present 8 9 your variance manual. 10 MR. TOTH: Thank you, Mr. Chairman, 11 Members of the Board. Again this is Marty Toth 12 with ECS Consulting & Boisco Training Group. 13 I'm honored to represent Perdue Farms in their 14 request for a variance to the Board. 15 Just to give a little bit of 16 background information and if, I may, before we 17 start, just to do a little bit of housecleaning. 18 There were, when meeting with Perdue earlier 19 this week, we noticed a couple of editorials 20 that I would like to point out to the members 21 before I get started. It is on page 1, under 2.2 Section 1 in the second paragraph, the phone 23 number needs to be revised to (931) 839-5073. 24 And then if we turn to page 4, there's been a 25 change to the communication procedure during the

1 emergency procedures: Instead of contacting via 2 the mobile phone under Number 3 on the placard 3 and also under Section 5 on page 11, we are 4 going to utilize the plant-wide PA system. 5 Everything else will remain the same. 6 Initial communication will be by the 7 two-way radio system. Secondary communication 8 will be by the plant-wide PA system. Third would be directly to the refrigeration manual. 9 10 So moving forward, that's it. 11 That's all the editorials that I have. 12 So moving forward, Perdue Farms is 13 located at 2300 Industrial Drive, in Monterey, 14 We operate four-high pressure Tennessee. 15 boilers three of which are firetube boilers. 16 The fourth is a watertube design. The three 17 firetube boilers are Cleaver-Brooks. One's 150 18 horsepower, a 200 horsepower, and a 300 19 The watertube boiler is the horsepower. 20 Madeira. The watertube boiler that operates at 21 300 horsepower. All four boilers have a primary 2.2 fuel source of natural gas only. 23 We also have two operating 24 deaerators. DA Number 1 is inoperative as a 25 deaerator. DA Number 2 supplies boilers 1

1	through 3. DA Number 3 supplies the Madeira
2	which is Boiler Number 4.
3	The remote station at Perdue Farms
4	is located at the west guard shack, which is
5	monitored 24 hours a day, seven days a week.
6	The proximity, as you can see from the site-plan
7	that is located on page 12, the proximity from
8	the west guard shack to Boilers 1 through 3 is
9	approximately 900 feet, directly down through
10	the drive around the back of the building.
11	Boiler Number 4 is approximately 150 feet from
12	the west guard shack.
13	The operations that we have consists
14	of the responsibilities of boilers: The boiler
15	operation under the refrigeration department
16	which is, in turn, under the maintenance
17	department. As mentioned before, Mr. Del is
18	currently the refrigeration manager. He reports
19	directly to the maintenance manager. The
20	refrigeration technicians that serve as the
21	qualified boiler attendants report to Mr. Del.
22	I open up for any questions that you
23	may have of us. We would be happy to answer
24	those at this time.
25	CHAIRMAN MORELOCK: Do I have a

motion to discuss this variance manual? 1 DR. HARGROVE: 2 Keith Hargrove. Ι 3 make a motion to discuss. 4 CHAIRMAN MORELOCK: Thank you, 5 Mr. Hargrove. 6 Do I have a second? 7 MR. FOX: Second. 8 CHAIRMAN MORELOCK: Thank you, 9 Mr. Fox. 10 What questions do you have 11 pertaining to this, the request for a variance? 12 MR. BAUGHMAN: This is Dave 13 Baughman, Board Member. 14 Who have you got in attendance with 15 you today from Perdue Farms? 16 MR. TOTH: Yes. T have 17 Mr. Del Robinson who is the refrigeration 18 manager, and we also have Mr. Darrell Jackson, 19 refrigeration technician, and they're the local 20 boiler gurus. 21 MR. BAUGHMAN: Thank you. 2.2 MR. TOTH: Oh, yes, and I apologize. 23 We also have Mr. Drew Garrett, yes, in-house. 24 Mr. Garrett is currently a maintenance 25 supervisor with the company with the plans of

1	moving over to the refrigeration department in
2	the near future.
3	MR. BAUGHMAN: Very good. Is
4	Mr. Beckman still the plant manager?
5	MR. TOTH: Yes, he is.
6	MR. BAUGHMAN: Thank you.
7	MR. TOTH: If I may add, just in
8	case it is asked, the responsibility of training
9	of all boiler attendants and remote attendants
10	is the responsibility of the refrigeration
11	manager. Perdue Farms is contracted with
12	Boisco Training Group to provide all training
13	for their remote attendants and also additional
14	training for the boiler attendants.
15	I'm happy to announce that Perdue
16	Farms takes their boiler operation very
17	seriously. They have sent their individuals to
18	various boiler classes in the past.
19	The boiler class that they will get
20	through BTG will be customized to their plant
21	itself; so that will be above and beyond what
22	they've already received.
23	MR. BAUGHMAN: Very good. Dave
24	Baughman, Board Member.
25	This question is for any of the

1	operations' folks. The Clever Brooks' boilers,
2	the three CB boilers, do they all operate at the
3	same time?
4	MR. JACKSON: Darrell Jackson with
5	Perdue Farms.
6	Yes. At times they do, yes.
7	MR. BAUGHMAN: Very good. Well, my
8	question leads in particular to the DA. One of
9	them's doormat, but DA Number 2, on page 15,
10	supplies these three boilers, and if all three
11	boilers run their capacity, total capacity at
12	650 horsepower, which is 22,425 pounds per
13	hour the DA only has a capacity of 15,000
14	pounds per hour and the DA maximum horsepower
15	would be 435 according to the CB's data
16	published on the SMT 15260-2E DA. But we have a
17	total horsepower that's 650 being undersized by
18	33.
19	So my question is: Is there any
20	issues that are related to the DA with these
21	three boilers, in other words, not keeping up
22	with enough hot water, loads, so forth? And in
23	particular, the question gets to somewhat back
24	to the simplified drawing of the piping for both
25	the boilers and the feedwaters, and I know it's

L

1 simplified piping. But it shows one pump coming 2 out of the DA for the three boilers and in 3 particular, just for this DA Number 2 -- and 4 again, I understand it's simplified, but I just 5 wanted to kind of clarify, in my own mind from 6 an operational standpoint, are we using one 7 boiler or two modulated feedwater or three? Are 8 we using one pump for three boilers out of that 9 DA, and had we had any issues associated with 10 the operations?

MR. TOTH: Mr. Baughman, if I may jump in and, just to be aware, DA Tank Number 1, though is not a functioning DA, it is used as a water storage tank. Does that make sense? It feeds the water, and I'll let Mr. Jackson allude to that.

17 As for the pumps, as you've seen in various manuals that I've created and submitted, 18 19 the pump itself is a representative of that it 20 has a pump; not the quantity of pumps that we 21 have at the location. If the Board chooses to 2.2 have a list of all of the pumps, that definitely 23 can be done. But we need to have some 24 quidelines to that. 25 So I'll let Mr. Jackson actually

1 communicate the purposes of the feedwater tank 2 versus the deaerator that is in operation. 3 Thank you. 4 MR. JACKSON: Darrell Jackson from 5 Perdue Farms. The feedwater tanks for Boiler 1 and 6 7 Boiler 2, are 150 horse from the 200 horse, 8 That DA tank is -- we turned it into a okay. hot water tank now that feeds the water between 9 10 the boilers. The boilers are offline at this 11 moment because of the amount of steam we don't 12 need in our plant no more. They're just sitting 13 doormat, open, and, you know, stuff, draining. 14 But there is times that we have to restart them 15 and run them. So then we use that tank with hot 16 water to feed the boilers. 17 MR. TOTH: So to kind of allude on 18 that, Mr. Baughman, if I may, is: They have, in 19 essence, backup boilers. They utilize Boiler 20 Number 1 and Boiler Number 2 as backup boilers 21 for when they have to bring down Boiler Number 3 2.2 and or Boiler Number 4. Does that make sense, 23 sir? 24 MR. BAUGHMAN: It does. 25 MR. TOTH: I'm sorry. If I may

1 finish.

2	So when Mr. Jackson says, yes, they
3	run all at the same time, they could in
4	reality, I don't want to speak for him in
5	reality it was they can but they run independent
б	of each other based on demand, inspections.
7	MR. BAUGHMAN: Demand at this
8	particular time which may change down the road
9	and with production requirements and so forth,
10	but that gives me somewhat of a clarification.
11	On looking at the capacity requirements, they
12	weren't quite adding up. And not that we're
13	attention to detail on this Board by any
14	stretch, but we're attention to detail on this
15	Board. So that was one of the items that I
16	wanted to look at and address.
17	And I'll start back up on the top of
18	my notes and thank you for letting me take the
19	time to address these with you individually.
20	On page 3, under section let's
21	see. well, I just wrote down page 3, but it has
22	to do with the testing of the controls; in other
23	words, when we want to test the limits, which we
24	talked about in previous meetings, but in
25	particular one thing that stood out to me was an

1	alarm oh, this is not an e-stop. The alarm
2	silence button. I'm sorry.
3	So it is on page 3 for the alarm
4	panel. By hitting that alarm silence button,
5	does that silence the alarm but it does not trip
6	anything else; in other words, can we silence
7	the alarm without shutting the boiler off?
8	MR. TOTH: Let me repeat that. Can
9	we silence the alarm without shutting the boiler
10	off?
11	MR. BAUGHMAN: Correct.
12	MR. TOTH: The answer to that
13	question is, yes, and it's not uncommon. The
14	reason for the alarm silence and again, this
15	is not unprecedented the reason for the alarm
16	silence is to allow for communication between
17	the remote station and the boiler attendant
18	without the alarm in the background. It's hard
19	enough to hear. Again, this is not something
20	uncommon. The proper procedures and training
21	specifically stipulate and will stipulate the
22	course of action of what the remote attendant is
23	responsible for.
24	As we see under page 4 and also page
25	11 that highlight the activities of the remote

attendants, their first and number one 1 2 responsibility when they get an alarm, they 3 don't deceiver what that alarm is. They hear 4 the alarm. They hit the appropriate e-stop. Ιf 5 the alarm's still sounding, they have the 6 opportunity to hit that silence button and make 7 that communication back to the boiler attendant. 8 MR. BAUGHMAN: Very good and I 9 appreciate that clarification, Mr. Toth. One of 10 the issues that we've seen in the industry is 11 getting nuisance alarms, and in some 12 installations, they understand there's a 13 nuisance -- there's a water bounce, there's 14 whatever, and they'll just go and hit the alarm 15 silenced and carry on. So that's why I wanted 16 clarification for possible future discussion, but I appreciate that clarification on here. 17 18 The remote annunciation is mentioned 19 The controller shall be on page 2, Part B: 20 equipped with a remote annunciation system that 21 will automatically signal the remote station, 2.2 but I see no description of that in the 23 hardware. 24 What type of annunciation system are 25 we utilizing?

MR. TOTH: That's a very that is
a very good question. Again, this is Marty
Toth. That's a very good question because in
the industry, we understand annunciators. We
understand the terminology of pieces of
equipment that are annunciators that actually
specifically highlight what the alarm was versus
just saying we have a standard signal alarm.
In variance manuals, they're
mentioned as this annunciating, which we are
going to annunciate an alarm to the remote
station.
It's not specifically talking about
an annunciator, per se. That's in quite a few
of the manuals that you'll read that comes from
ECS.
If we do have a separate annunciator
that's attached to the Burner Management System,
it would be highlighted. I'm glad you did bring
it would be highlighted. I'm glad you did bring that up because one point of interest that I
that up because one point of interest that I
that up because one point of interest that I failed to list that I know the Board likes to
that up because one point of interest that I failed to list that I know the Board likes to see above and beyond, the Burner Management

Г

1 system in place. My plan is to add those into 2 our equipment of this manual just so it gives an 3 even clear detail of additional safety features that are on these boilers above and beyond 4 5 what's required for the Burner Management 6 System. 7 But other than that, the 8 annunciation is a termination of just the communication, the hardwire between the boiler 9 10 alarm and the remote station. 11 And I hope that answers your 12 questions. 13 MR. BAUGHMAN: Yes. It's always 14 good to have as much hardware information as 15 possible to analyze this. We somewhat take it for granted if it's a Honeywell Programer, it's 16 17 going to be a S 7800 annunciation, keyboard with 18 a pause button and so forth but that's not 19 always the case, and we've seen that with some 20 previous manuals that had some annunciators that 21 were quite interesting. And part of the other 2.2 thing that we look at is the communications 23 capabilities from a security standpoint, which 24 we've discussed many times. Even though things 25 are password protected, I think Sony and some

71

1 others could elaborate some on their password 2 protections on these systems. 3 MR. TOTH: All of these boiler -- if 4 I may add, Mr. Baughman -- all of these boilers 5 are going to be a stand-alone system. They 6 don't -- they are not on any network connection. 7 I did -- again, I apologize. That was my 8 oversight on the level-masters. I found my error on my site-visit on Monday and then looked 9 10 over the manual and realized that I needed to add that in there and I will. 11 12 MR. BAUGHMAN: Very good. I'm 13 interested on page 14 for Boiler Number 4, the 14 I take it it has the same -- it's an Mera. 15 RN7895 programmer, which is now obsolete, but I 16 take it it has the same annunciation. 17 But I'm interested to know why 18 there's plastic over the top of the boiler? 19 Steve, you know what --MR. TOTH: 20 and that's funny that you mention that --21 Mr. Baughman, we added those pretty photos and 2.2 it raised all kinds of good questions. 23 At the time of that meeting, there 24 was a pipe leak above, and the maintenance 25 department was trying to protect and make sure

> Stone & George Court Reporting 615.221.1089

72

1 that there were no controls that had any water 2 or that can be introduced to any water that's 3 leaking from that pipe. That's reason for that. 4 Very good. MR. BAUGHMAN: Just 5 curious and I appreciate that explanation. Are all four of these boilers 6 7 connected to the same steam manifold? MR. JACKSON: 8 Yes. 9 So does the local MR. BAUGHMAN: 10 e-stop for the three boilers kill all three 11 boilers? I know you're just operating one at a 12 time, but in the setup do you kill all three? 13 MR. JACKSON: Yes. 14 MR. BAUGHMAN: Very good. 15 MR. TOTH: And that was Mr. Jackson, 16 by the way, who answered that. 17 MR. BAUGHMAN: So what type of low water cutoffs are on the Mera? We mentioned 18 19 that there's level-masters on the CBs. What 20 control mechanism is on the Meras? 21 MR. TOTH: It's the ProSystem that 2.2 comes with the major boiler pros. 23 MR. BAUGHMAN: Very good. 24 MR. TOTH: For maintenance and 25 auxiliary.

1	MR. BAUGHMAN: I have one question
2	for now and thank you for letting me go over my
3	notes. On page 27, under the security guard,
4	who is the person identified as manning the
5	guard station 24/7, under his job duties it
6	lists quite a few of his duties, but some of
7	those seem to be on the take-away or have the
8	capacity of taking away from the station itself;
9	in other words, he has to make property rounds
10	and so forth.
11	So are there multiple guards that if
12	this security guard leaves his station, there's
13	more than one guard at that station?
14	MR. TOTH: This is Marty.
15	Yes, there are, sir.
16	MR. BAUGHMAN: Very good. Thank
17	you.
18	DR. HARGROVE: Mr. Chairman, as I
19	may have a follow-up to Mr. Baughman's question.
20	CHAIRMAN MORELOCK: Yes.
21	DR. HARGROVE: One, do you know the
22	quantity of those security guards on station?
23	And then, secondly, for clarification and maybe
24	for my own basic knowledge, what distinguished
25	the training for the security guard as a remote

Г

attendant versus a boiler attendant? 1 2 MR. TOTH: That's a very good 3 question, Dr. Hargrove. As for the security 4 quards, there are multiple -- multiple quard 5 shacks. We have the e-stop guard shack which 6 is, in essence, the main guard shack. The west 7 quard shack is your shipping-and-receiving quard 8 shack, and then we have a roaming security 9 So, if, at anytime any of those guard quard. 10 shacks have to be exited for any extended period 11 of time, they will get a replacement from the 12 rover who would replace that quard shack; does 13 that satisfy your question, sir? 14 DR. HARGROVE: So I heard the 15 quantity is three? 16 Three, yes, sir. MR. TOTH: Yes, 17 And, if you would, your second part of sir. 18 your question was? 19 Yeah, that's just for DR. HARGROVE: 20 clarification on my own basic knowledge. 21 What distinguishes the level of 2.2 training for the security guard who is 23 classified as a remote attendant versus a boiler 24 attendant? 25 MR. TOTH: The training for the

75

1 boiler attendant is definitely more robust. 2 You're looking at more operational testing, 3 information that is provided to them, more 4 internal information concerning the boiler, the 5 equipment, so if we can visualize that individual as a boiler expert, if you would, or 6 7 someone who is working towards the title as being a boiler expert, that would be the boiler 8 9 attendant.

10 The remote attendant who is an 11 individual that is trained in the 12 responsibilities of the remote attendant during 13 the emergency and testing of the systems 14 operations manual, in other words, the variance 15 itself. They are given a brief understanding in 16 of what boilers and the equipment itself.

17 So as an educator, it's always good 18 to teach above and beyond what those duties are 19 going to be, so that if they're responsibile for 20 hitting an e-stop, they understand what that 21 e-stop is connected to. They are not -- unless 2.2 they're trained as a boiler attendant, they are 23 not going to have that additional information 24 for operations.

25

DR. HARGROVE: Okay. Thank you,

1 sir. 2 CHAIRMAN MORELOCK: Are there any 3 other questions? 4 MR. BOWERS: Yes. Harold Bowers, 5 Board Member. 6 On the brief understanding, Marty, 7 where you talked about brief understanding of 8 the boiler operations, does that include maybe training in turning the boiler on or off or to 9 10 what extent is that brief understanding of the 11 remote operator? 12 MR. TOTH: Just to give you an 13 example, a remote attendant training -- again, 14 turning on and off of the boilers is an 15 operations standpoint. 16 We're talking about a brief 17 understanding of the equipment itself. It's an 18 introduction to the equipment. The type of 19 equipment it is, is it a firetube boiler, a 20 watertube boiler, what the size of it is, what 21 steam is represented, things of that nature. 2.2 It's really the first part of their training is 23 a basic introductions to a piece of equipment 24 that that e-stop is connected to. 25 So instead of just pointing to the

1	e-stop and saying, when you hear this buzzard go
2	off, you hit this button
3	We go into greater detail without
4	getting that person because it may not be
5	somebody that serves that role that has the
6	mechanical knowledge as of Mr. Jackson is. And
7	so we don't want to overwhelm them but we always
8	want to reintroduce them to what's being
9	operated.
10	So to answer your question, it has
11	nothing to do with turning on and off the boiler
12	at the boiler itself. It has nothing to do with
13	low-water checks or bottom-blow downs or testing
14	of the safety and control devices.
15	All it is is an introduction to the
16	boilers and the responsibilities that go about
17	in regards to hitting the e-stop, resetting the
18	e-stop, and communications.
19	We also go through an understanding
20	of you gentlemen in what your responsibility is
21	as a board, that is something that is serious,
22	that safety is at the forefront of what we're
23	trying to do, and that's how we educate.
24	MR. BOWERS: So he understands
25	this is Harold Bowers again he understands if

1 a situation doesn't look right, cages don't look 2 right, water class doesn't look right, he needs 3 to shut the boiler down, correct? 4 MR. TOTH: Well, this is Marty. 5 Mr. Bowers, we're talking about 6 remote attendants. We're talking about somebody 7 sitting in the guard shack. We've talking about 8 visiting of the boiler room is the responsibility of the boiler room attendant, 9 10 i.e., the refrigeration technician that's 11 on-site 24/7 as those boilers are operated. 12 That's their responsibility. 13 One further question on MR. BOWERS: 14 page 12, we look at the emergency e-stops. Ι 15 noticed that near Boiler 4 there is an e-stop 16 and I noticed near Boiler 1, 2, and 3 there's a 17 door to the e-stop and a remote e-stop. Am I to 18 assume that the e-stop near Boiler 4 only shuts 19 down 4, and the e-stops near Boiler 1, 2, and 3 20 only shutdown 1, 2, and 3; is that correct? 21 MR. TOTH: That is correct. 2.2 They're, as you can see from the distance of 23 that, the e-stops that we have are coming into 24 the boiler refrigeration area, we have an 25 e-stop, and on the rear of the building, we have

1 e-stops. 2 MR. BOWERS: Okay. Very good. 3 MR. TOTH: For Boilers 1 through 3 4 and one boiler room. Again, from this diagram, 5 it looks like it's complete open space but it's 6 actually not. As you can see when we go to the 7 piping, there's actually a smaller boiler room 8 for that. 9 MR. BOWERS: Now, I think a question 10 by Dr. Hargrove is: All four boilers are hooked 11 to a common header; is that correct? 12 MR. TOTH: Yes. 13 MR. BOWERS: So you can actually 14 shutdown four in an emergency situation, the 15 headers still could be high-pressure headers 16 from 1 or 2 or 3?17 MR. TOTH: Absolutely. 18 MR. BOWERS: No more further 19 questions from me. 20 CHAIRMAN MORELOCK: Thank you, 21 Mr. Bowers. 2.2 Any other questions from the Board 23 for this proposed variance? 24 MR. BAUGHMAN: Dave Baughman, Board 25 Member. Good to see you again. I've got a

1 couple other small notes to go over. I take it 2 the CBs have manways but the Mera does not. So 3 the CBs -- I don't know if everything has non-returns or there's not a non-return on the 4 5 Mera which wouldn't be mandated since there's no 6 manwav? This is for my own education if there 7 was non-returns on it or not. Yes, there are 8 MR. TOTH: non-returns on Boilers one through 3 at the 9 10 We did not have any on the Madeira moment. 11 boiler. 12 MR. BAUGHMAN: Okay. So the other 13 notes I've got on page 6, Number 3, under normal 14 duties on A, I know we just talked about it 15 briefly at the very beginning on communications 16 and there would be a change, but I didn't know 17 if those communications between the boiler 18 attendants, remote attendants, are over two-way 19 radio, mobile phone, or by the PA system? 20 MR. TOTH: That's a very good 21 The communications between -- the question. 2.2 number one line of communication is going to be 23 through a two-way radio. If, for some reason, 24 there is the ability for a boiler attendant to 25 call the security guard shack for any type of

1	test again, these are just we're going to
2	do the communication test, we're going to send
3	an alarm. Did you receive the alarm? Yes.
4	Verify that the alarm has been received. That's
5	going to be over the radio.
б	But if there's for some reason they
7	choose to call, they can do so as well.
8	MR. BAUGHMAN: So that would not be
9	over the PA
10	MR. TOTH: No.
11	MR. BAUGHMAN: it will be just as
12	stated?
13	MR. TOTH: No.
14	MR. BAUGHMAN: Okay. Very good.
15	The next item I've got is just below that on B,
16	and it's the second sentence of that B
17	statement. It says, The test there would be
18	a the boiler attendant will initiate an alarm
19	on the boiler. The test may be performed by
20	either a test of the boiler limits or a manual
21	test of the remote alarm switch without shutting
22	the boiler off. The RN 7800 programmers don't
23	have that switch capacity. So I was interested
24	to know where that's located and how that's
25	wired in and to make sure that that's not the

1 protocol for always checking the alarm system 2 that we want to check a limit, if at all 3 possible, by not using the remote as the 4 standard? 5 MR. TOTH: Well, that's a good 6 question in when you say, it doesn't have a 7 switch. Are you referring to it doesn't have 8 the ability to press the e-stop to send an 9 alarm? 10 MR. BAUGHMAN: The e-stop would shut 11 the boiler off. 12 MR. TOTH: No. I'm sorry. Let me 13 say it again and I misspoke. 14 Are you saying that by pressuring 15 the reset button, it wouldn't send an alarm? On the 7800 series, if you press the reset bottom 16 for three seconds, it will cycle the boiler down 17 18 and send an alarm. 19 Well, and if that's MR. BAUGHMAN: 20 the case, then you misspoke because it says, 21 "without shutting the boiler off." So that's 2.2 just why I was wanting clarification. 23 MR. TOTH: So when we talk about not 24 shutting the boiler off, the intent of that 25 statement is not tripping the boiler. What

we're doing is cycling down the boiler. 1 2 Now, let's recognize the Okay. 3 difference between cycling down the boiler and 4 tripping the emergency trip or a limit trip of 5 the boiler versus pressing the reset bottom 6 which causes the boiler to cycle down, okay, and 7 then as soon as you release that reset bottom 8 that boiler cycles back up without the need to 9 reset any emergency stops. 10 I could see where you'd find this 11 confusing. It's not an unprecedented comment. 12 Every variance obviously stands on its own. Ιf 13 that's a confusing statement, then I probably 14 need to change that hence forward because I use 15 that same type of verbiage in testing the 16 systems throughout all of my variances. 17 MR. BAUGHMAN: And I've noticed that 18 and it's something I wanted to address because 19 we do have --20 MR. TOTH: And now is a good time as 21 any if you feel that that is a confusing 2.2 statement. I will be more than happy to revisit 23 that moving forward. And also on this manual, 24 to stipulate that it doesn't trip the boiler, it 25 just cycles the boiler down until that is

1 released. And again, I want to be perfectly 2 clear that there are some situations with some 3 clients that have the same type of system; yet 4 they choose not to want to open up the control 5 panel. So we, in essence, we put alarm switches 6 on the side of the panel where the individual --7 they just press the button. It then goes 8 through the alarm circuit without actually bringing the boiler down. So it sends an 9 10 audible signal through to the remote station. 11 So that statement that I'm not 12 putting in there is very broad-stroked and then 13 specific to the individual application. 14 MR. BAUGHMAN: Sure, and I 15 appreciate that reply, and again, it's more 16 information for moving forward because if the 17 standard protocol is just to test the alarm 18 without ever testing the limit on the boiler, 19 then that's not a good scenario. 20 Terry, can elaborate any further on 21 how that programmer does when you just push in 2.2 the reset? 23 MR. FOX: Terry Fox, Board Member. 24 Like Marty said, if you push the reset button on 25 a 7800 control, it will cycle the boiler and it

will cycle it down and bring it directly back 1 online. You really -- I guess it's just my 2 3 opinion -- you're just checking your alarm 4 system, you know, your remote alarm system 5 anyways, but we're not checking -- I mean, just 6 my preference -- I like to see something trip 7 such a low water control or something like that 8 so we actually know or, you know, lower control, 9 qas valve, qas pressure switch, I like to see 10 something trip that we actually know that the 11 alarm system is working, and it will default not just the electronics that are working, just to 12 13 give an audible alarm. 14 And, Mr. Fox, if I may, MR. TOTH: 15 this is Marty Toth, with ECS. 16 Mr. Fox, I absolutely agree with 17 In that testing controls such as flame you. 18 failures, low water, low gas pressure, high gas 19 pressure, those are great; those are all 20 operational. Okay. We're not doing complete 21 operational tests here. 2.2 What we're wanting to ensure through 23 this variance is that we have a line of 24 communication. I advise all of my clients I've 25 trained, all of the boiler attendants that I've

1	trained that we have plain maintenance programs
2	in place in-house that individuals will do these
3	particular tests on a daily, weekly, monthly,
4	quarterly basis.
5	In regards to our variance, what
6	we're wanting to do is ensure that we have a
7	straight line of communication from the alarm
8	signal coming from the boiler to the remote
9	station. That's what we're achieving within
10	this manual. But I do agree with you; however,
11	we need to separate the distance, the
12	difference I mean, operational tasks and
13	variance communication tasks, and that's my
14	opinion.
15	MR. BAUGHMAN: Terry, thank you for
16	your comments and thank you, Marty.
17	When we say it cycles the boiler
18	down, so it just on a full modulation burner,
19	it just takes it to low fire and let's it cycle
20	back up?
21	MR. TOTH: It doesn't take it
22	necessarily the low fire. It takes it through
23	the sequence of operation. So once we hit that
24	bottom, it's no different than us meeting the
25	steams demand. The boiler will cycle down. It

1 will go into -- once it does, it will then 2 transfer into the free-purposes position and 3 start bringing the boiler back up again because 4 the controls that are in place is looking for 5 steam, and so if that boiler was operating at 6 the time that we pressed that bottom, than it 7 was needing steam or wanting steam, and as long 8 as we're below those start points within the 9 pressure controls, that boiler will start right 10 back up. 11 So it's as if we trip MR. BAUGHMAN: 12 the limit, in other words, the boiler is going 13 to cycle down and cycle back up and as soon as 14 that's reset? Yeah, it is, and so 15 MR. TOTH: 16 that's where your comments do -- are valid, that 17 if we're communicating, what are we actually 18 doing? Again, with this particular company --19 and maybe that's something I need to look at in

20 the future -- is instead of doing the broad 21 stroke, saying we're just going to do a manual 22 to bring it down, maybe I need to be more 23 specific to say exactly what we're doing, so 24 then it's a lot clearer.

25

But, in essence, all we're doing is

1 wanting to send that alarm to the guard shack, and if we can do that without actually bringing 2 3 the boiler down, we have satisfied the 4 requirements of verifying the alarm system. 5 MR. BAUGHMAN: And that's something 6 for future discussion because the one thing that 7 we don't want to do is make it protocol that we 8 don't shut the boiler off on a limit and that the attendant is utilizing the remote switch. 9 10 All the remote switch does is energize the 11 It doesn't check -- we can have alarms alarm. 12 work and the limits don't work. 13 So, just again, something for future 14 discussion. But thank you for the clarification 15 and, Terry, thank you, for your input, too. 16 MR. FOX: Well, this is Terry Fox, 17 Board Member. 18 Just to add to that, Marty, I'll let 19 Sam kind of elaborate on how they actually test 20 these systems when they go out to approve them. 21 Sam, do you want to step in? 2.2 Normally what we do is MR. CHAPMAN: 23 we go out and -- once we get there, we go 24 through the -- I say plant or the boiler room, 25 check out all of the things into that. Then we

1	go sit at a remote station. We normally go in
2	pairs: We have one going to the boiler room and
3	one going to the remote station.
4	The one in the boiler room will have
5	the operator or whatever the tech is, to give
6	some kind of fault to the boiler. Most of the
7	time we ask to see if it's going to interrupt
8	anything. That way if the boiler we take the
9	boiler down, it doesn't interrupt anything.
10	Okay. Once it will send an alarm
11	to the remote station and there we follow-up to
12	see how the remote station personnel is going to
13	respond to it. So it's like, you know, if,
14	"if," it's going to interfere with their
15	product, we will not take the boiler room down,
16	and that's normally the way we go through it as
17	far as testing it.
18	Does that answer your question,
19	Terry?
20	MR. FOX: Yes. Thank you, Sam.
21	MR. BAUGHMAN: This is Dave
22	Baughman. I just had my two-cents' worth on
23	that. Through the procedure when the alarm is
24	received at the remote station, what is the
25	first thing the remote station attendant is

I

1 supposed to do? 2 From what the manual says, it's to 3 hit the e-stop --4 MR. FOX: E-stop, yup. 5 MR. BAUGHMAN: -- which is going to 6 shut the boiler off anyway. So we're checking 7 the alarm system but the protocol through the 8 manual is that we're going to shut the boiler 9 off anyway; is that not true? 10 MR. CHAPMAN: That is true. 11 This is Marty Toth from MR. TOTH: 12 ECS. Can I interject a little bit? 13 CHAIRMAN MORELOCK: You can. 14 MR. TOTH: Obviously just to defend 15 what Chief Chapman mentioned. Here, it's taken 16 into account by the Chief and his staff when 17 they have gone on out and done these 18 inspections, is to ensure that if there is a 19 process in place that can be affected by turning 20 off the boiler, they take that into account. 21 That's on a rare occasion obviously, but what 2.2 the Chief that I've experienced in my past and 23 also have witnessed by Chief Chapman and his 24 staff is that they were verifying the process 25 that individuals have gone through the process

1 and they are doing what they're supposed to be 2 doing. 3 In most cases they are indeed 4 tripping the boiler, Mr. Baughman. They are 5 going through the process. Chief Chapman will 6 call up flame failure, is a good one. They'll 7 call up the flame failure. Won't tell the 8 remote station. The remote station is 9 responsible for going through the procedure to 10 press the e-stop and get his communications. 11 So during his inspections, there has 12 only been one occasion where there wasn't an 13 allowance for not actually physically hitting 14 the e-stop because it was a volatile chemical 15 facility in Memphis, Tennessee. However, the 16 Chief required for the personnel to go through 17 their steps and stop them short of actually 18 hitting the e-stop, if that makes perfect sense. 19 Now, testing the e-stops is a 20 planned maintenance process that is built into 21 the company's operational schedule, and he was 2.2 satisfied with that because they have records of 23 that information. 24 So I hope that helps to enlighten a 25 little bit about how it actually happens out in

1 the field. And.

2	I would highly you know, I may be
3	stepping out a little bit much but I would
4	highly and I see you smiling up there,
5	Dave I would highly recommend that Board
6	Members from time to time go with the Chief
7	while he does an inspection, so you might get a
8	better understanding of exactly what happens
9	during the inspection process. Just not one of
10	my clients. Just kidding. Thank you, sir.
11	MR. BAUGHMAN: Thank you very much,
12	Mr. Toth. And just to add to that, so these
13	variances come up for renewal once every three
14	years, and my problem with the remote switch not
15	shutting the boiler off or actually the remote
16	station attendant not hitting the e-stop is, we
17	have had failures of the e-stops, and that's a
18	concern to me that if that's not tested on a
19	regular basis that we can have problems, and
20	maybe Assistant Chief OGuin can chime in on
21	whether or not that's actually true or if we
22	found any e-stops that were not operational?
23	MR. CHAPMAN: Well, this is your
24	Chief, Mr. Baughman. We did find one like that
25	when we went to a place and we tested it, and

1 they hit the e-stop and nothing happened, you 2 know, it did not shut the boiler down or 3 anything. And, you know -- but they didn't have 4 any records of it saying that they was testing 5 it. So that was one of the things that I try to 6 recommend, you know, at least quarterly, to test 7 You know, if you've taken the boiler down, it. 8 for whatever the reason is, test the e-stop, and 9 that's what we normally do under that. 10 CHAIRMAN MORELOCK: Mr. Baughman, 11 you're muted. 12 MR. BAUGHMAN: Thank you, 13 Mr. Chairman. Thank you, Chief Chapman. That's 14 kind of to my point is that all these components 15 are man-made, they're installed by man, they're 16 maintained by man, and if a man's involved with 17 it, it's not perfect. So then it's reliant upon 18 us being diligent and checking these systems, 19 and we've already found -- and I take it that 20 this was not only a new variance but this was 21 already possibly a variance that was already in 2.2 place; I don't know. 23 But the thing with it is, is that we 24 want to be on the forefront of how we're 25 checking these systems and making sure our

1 recommendations and protocols are with safety 2 first. 3 So thanks for everybody's input on 4 that. 5 CHAIRMAN MORELOCK: Good conversation. 6 7 MR. TOTH: Mr. Chairman, just one 8 last thing. I agree with all of that. I highly 9 recommend that the Board look at that a little 10 closer in their checklists and their guidelines 11 for the variance, and if that's the consensus of 12 the Board, go ahead and put it in there and say 13 that we're going to, you know, every shift when 14 we go to check that system, it's not just a 15 communications test, it's actually testing the 16 e-stop at that remote station. If that's the 17 intent of what the Board wants, I highly 18 recommend you spell that out, and we'll all 19 follow it. 20 CHAIRMAN MORELOCK: Well, Mr. Toth, I 21 agree with that, and I would also speak on 2.2 behalf of the Board that we don't want the 23 variance manual process to be the only check of 24 the e-stop. We want the owners and users of 25 that equipment to have their own protocols to

1 routinely check all the equipment, including the 2 e-stops, would you not agree? 3 DR. HARGROVE: Bear the 4 responsibility. 5 CHAIRMAN MORELOCK: Yes. 6 MR. BOWERS: Harold Bowers, Board 7 Member. 8 You know, as with insurance 9 companies and also inspectors, we highly 10 recommend that that's the owner-user's 11 responsibility. You know, we can't, as a state 12 entity, baby-sit everybody all the time, and 13 it's actually their responsibility to take care 14 of their equipment and we check to make sure and 15 we recommend that they have certain procedures 16 and they do what they're supposed to do. 17 But it is the owner-user's 18 responsibility to run their equipment and to 19 take care of it. 20 CHAIRMAN MORELOCK: Thank you, 21 Mr. Bowers. 2.2 Are there any other comments 23 concerning this variance proposal? Hearing 24 Do I have a motion for this variance? none. 25 MR. BOWERS: I make a motion that we

1	approve this variance contingent on any updates
2	and the inspection by the Chief and his staff
3	for approval.
4	CHAIRMAN MORELOCK: Thank you,
5	Mr. Bowers.
6	Do I have a second?
7	MR. BAUGHMAN: Second.
8	CHAIRMAN MORELOCK: Thank you,
9	Mr. Baughman.
10	Any other comments before we vote?
11	All right. Hearing none.
12	Mr. Baughman?
13	MR. BAUGHMAN: Aye.
14	CHAIRMAN MORELOCK: Mr. Bowers?
15	MR. BOWERS: Aye.
16	CHAIRMAN MORELOCK: Mr. Fox?
17	MR. FOX: Aye.
18	CHAIRMAN MORELOCK: Mr. Henry?
19	MR. HENRY: Aye.
20	CHAIRMAN MORELOCK: Dr. Hargrove?
21	DR. HARGROVE: Aye.
22	CHAIRMAN MORELOCK: Thank you.
23	Gentlemen, you have contingently approved the
24	variance.
25	Mr. Toth, thank you for the great

1 discussion and presentation, and just remember 2 that this is contingent on updating your manual 3 based on comments discussed here today and a 4 successful site-visit by the Boiler Unit. Thank 5 you for your time. 6 MR. TOTH: Thank you, Mr. Chairman, 7 Members of the Board. 8 CHAIRMAN MORELOCK: That completes all of our new business for today. Our next 9 10 agenda item is Section 8: Open discussion 11 items, which we don't have any on the agenda for 12 today. 13 That takes us to Agenda Item 9, 14 which is an announcement of the next meeting. 15 The next regularly scheduled meeting of the boiler rules will be held at 9:00 a.m., central 16 17 time, on Wednesday, June 24, 2020, via Zoom 18 videoconferencing. 19 Are there any other comments that 20 anybody would like to make before I adjourn? 21 MR. TOTH: Mr. Chairman, Marty Toth, 2.2 ECS Consulting. 23 I do have a question and I did ask 24 this of the Boiler Unit and I just want to 25 verify. Is there any plans to -- for the Board

1 to handle any formal interpretation request or 2 requests that have been either made at prior 3 meetings that were tabled forward? I know there 4 are a couple that are out there that we have not 5 nailed down that were brought up in past 6 meetings, and I'm just curious about that 7 because I've had some clients ask particular 8 questions on those submissions that were made 9 prior. 10 What is the plan to handle more 11 cases and interpretations moving forward? 12 CHAIRMAN MORELOCK: Mr. Toth, that's 13 an excellent question. Considering the 14 situation that we're doing these virtual 15 meetings, and as you can tell with three items 16 on the agenda, it's taken much longer to do that 17 via Zoom in a virtual situation than if it was a 18 face-to-face meeting. So the Board agreed that 19 in the interest of public safety, we wanted to take the variance manuals, the Tennessee special 20 21 requests, the technical items that people need 2.2 to keep their operations running safely, and 23 that we would take presentations, board cases, 24 board interpretations, we would put them on the 25 agenda when we actually have a face-to-face

1	meeting. Hopefully that will be in September
2	and December, but as of right now with these
3	Zoom meetings, we're only taking the items that
4	people need to stay in operation.
5	Does that make sense?
6	MR. TOTH: That's a perfect answer,
7	Mr. Chairman. Thank you so much for the
8	clarification.
9	CHAIRMAN MORELOCK: You're very,
10	very welcome.
11	MR. BOWERS: It was also a matter
12	excuse me, Harold Bowers, Board Member.
13	It was also a matter of public
14	access, too. We don't want to get into anything
15	that could question us later on. Like the fee
16	changes and stuff that people didn't have access
17	to, public access, I mean, they do have public
18	access but it's very limited. So we don't want
19	to do anything that or ever have a question
20	about that we did something in the dead of night
21	that people didn't have a chance to participate
22	in.
23	CHAIRMAN MORELOCK: That's an
24	excellent addition to that. You're
25	wholeheartedly correct on that.

Г

We did check with Mr. Bailey in 1 2 legal that these Zooms are public meetings. We 3 are satisfying Tennessee rules and laws for 4 that. 5 But to your point, you're exactly 6 right, Mr. Bowers, is that we're seeing people 7 who don't have access to Zoom and equipment such 8 So, again, all of these things will be as that. discussed in an open meeting in a face-to-face 9 10 So that's why we're doing the agendas manner. 11 the way we have them now. 12 So excellent questions and comments. 13 If there's nothing else, I do want to take just 14 a very short amount of time and thank you all in 15 that these virtual meetings are not easy, by any 16 stretch, and I appreciate the presenters and the 17 companies and the Boiler Unit and Nan George and 18 the Court Reporters and just everybody that 19 pulls this off. I think it's been a very 20 productive meeting, and I appreciate all the 21 work, and we will see you all next week, same 22 time, same place, and with that, I'm going to 23 adjourn this meeting. 24 (Proceedings adjourned at 11:30.) 25

1	REPORTER'S CERTIFICATE
2	I certify that foregoing Transcript was
3	taken at the time and place therein named; that
4	the testimony of said witnesses was reported by
5	me, a Shorthand Reporter and Notary Public of
6	the State of Tennessee authorized to administer
7	oaths and affirmations, and said testimony,
8	pages 6 through 101 was thereafter transcribed
9	into typewriting.
10	I further certify that I am not counsel
11	or attorney for either or any of the parties to
12	said deposition, nor in any way interested in
13	the outcome of the cause named in said
14	deposition.
15	IN WITNESS WHEREOF, I have hereunto
16	set my hand the 22nd Day of July, 2020.
17	
18	Jennifer Haynes
19	Ŭ
20	
21	
22	
23	
24	JENNIFER HAYNIE (License No. 403)
25	My Commission Expires: 11/08/2022

			L ـ
0	65:3 66:7,20 69:19 70:25 79:16,19,20 80:16	37 16:11	900 61:9 931 839-5073 59:23
0800-0-3 41:19	2,920 14:17	4	9:00 98:16
0800-03-03 17:8	2,326 14.17 20 16:11	4 14:18 28:23 50:2	
	20,571 14:9	59:24 61:2,11 66:22 68:24 72:13 79:15,18,	A
1	20-03 17:5	19	a.m. 98:16
1 18:17 27:22 28:20,	20-04 41:16	435 64:15	ability 81:24 83:8
21,22,24 47:16 48:5	20-05 59:1	47 15:2	absolutely 45:2 46:1
59:21,22 60:24,25 61:8 65:12 66:6,20	20-minute 44:2		48:24 54:17 56:22 80:17 86:16
70:25 79:16,19,20 80:3,16	200 60:18 66:7	5	accept 57:5
1,000 21:4,14,18	2019 14:4,6,8 45:17	5 60:3	acceptable 40:18
22:16	2020 7:14 12:15 14:7,	5,135 13:20	access 12:13 45:5
1,300 14:15	8,14 98:17	50 42:16	51:11,15,17 52:13
1,620 14:16	21 50:12,14	500 28:2,7	accessibility 34:6
1,931 13:19	21,604 14:5		account 11:8 54:20,
108 15:1 42:12	22,425 64:12	6	22 91:16,20
10:30 58:17	223 18:19	6 81:13	achieving 87:9
11 16:13,14 60:3	2300 60:13	650 64:12,17	acronyms 55:18,23 56:3,13,15
68:25	24 43:17 56:5 61:5 98:17	682 13:23	action 68:22
1105 42:8	24/7 74:5 79:11		actions 12:25
12 61:7 79:14	24th 36:9,10,12 37:3,	7	active 16:11
13 42:14 50:20,21	7,22 38:25 40:17	7,063 13:21	activities 68:25
14 72:13	25 56:5,7	7,478 14:5	actual 23:22 49:23
140 16:9	26th 15:8	72,610 13:22	ADC 8:17
14th 45:17	27 74:3	72,689 14:11,14	add 36:10,14 38:24
15 14:4,8,13 64:9	28,630 14:10	75 16:11	42:18 53:6 54:8 63:7 71:1 72:4,11 89:18
15,000 64:13 150 60:17 61:11 66:7	29,082 14:6	7800 71:17 82:22	93:12
15260-2E 64:16	3	83:16 85:25	added 31:14,17 33:13
17 28:9		8	72:21
17th 7:14 12:15	3 28:24,25 49:1 50:1		adding 67:12
19 14:19	60:2 61:1,8 66:21 67:20,21 68:3 70:25	8 16:10 98:10	additional 26:14,19 33:12 63:13 70:23
199 14:22	79:16,19,20 80:3,16	8,060 14:9	71:3 76:23
1st 14:3,7	81:9,13 3's 28:21	80 58:14,15	address 57:15 67:16, 19 84:18
	300 60:18,21	9	addressed 32:10
2	33 64:18	9 28:20,21,22 98:13	46:14
2 33:16 60:25 64:9		J 20.20,21,22 90.13	adequate 23:11

i1

			i2
adhere 34:25 adjourn 98:20	ample 37:24 analyze 71:15	area 15:20,23 52:1 53:5 55:6 79:24	В
Administrative 10:3	announce 63:15	areas 15:17	baby-sit 96:12
adopt 12:15,16 adoption 12:12	70:24 announcement 98:14	argue 35:6 arrangement 19:5 asks 28:10	back 15:6 25:3,10 26:9 27:21 29:15 35:24 36:8 37:21 45:7
advise 86:24 aerial 33:15 affected 91:19	announcements 7:21 annunciate 70:11	assign 48:2,8,10 Assistant 9:7,12,14	54:8 58:25 61:10 64:23 67:17 69:7 84:8 86:1 87:20 88:3,10,13
agency 14:5,9,16,24	annunciating 70:10	10:3 15:10 16:6 93:20 assume 52:8 79:18	background 27:5 59:16 68:18
agenda 7:16,17 12:11,12,13,15 13:14	annunciation 69:18, 20,24 71:8,17 72:16	assured 24:5 25:8	backup 66:19,20
16:25 17:4 25:11 36:11,12,14 38:12	annunciator 70:14,	attached 70:18	bad 10:9 Bailey 9:19,20 20:17
58:18,25 98:10,11,13 agree 27:12 28:14	17 annunciators 70:4,6	attend 24:22 attendance 62:14	21:5,24 22:6,9 39:13 40:13,19
35:13,17 40:11 86:16 87:10 95:8,21 96:2	71:20 answering 46:20	attendant 29:3,7 31:9 49:21 50:3 68:17,22	Bakeries 42:20
agreed 39:18	answers 48:14 71:11	69:7 75:1,23,24 76:1, 9,10,12,22 77:13 79:9	based 58:7,9 67:6 98:3
agreement 38:22 39:22 40:10	anytime 75:9 apologize 62:22 72:7	81:24 82:18 89:9 90:25 93:16	basic 74:24 75:20 77:23
ahead 11:3,18 19:23 27:10 46:3 56:15 95:12 air 35:14	appendix 19:1,3 27:22 28:1,8,16,19 31:24,25 32:6,11 44:22 55:17	attendants 30:11,12 43:19,21 61:21 63:9, 13,14 69:1 79:6 81:18 86:25	basically 20:16 basis 87:4 93:19 Baughman 8:3,4,8
alarm 33:3,14 49:24 50:1 68:1,3,4,5,7,9, 14,15,18 69:2,3,4,14 70:7,8,11 71:10 82:3, 4,18,21 83:1,9,15,18 85:5,8,17 86:3,4,11, 13 87:7 89:1,4,11 90:10,23 91:7	appendixes 31:25 application 85:13 applies 48:2 apply 43:1 appointed 42:4	attendees 6:18 attending 6:12 attention 67:13,14 audible 85:10 86:13 audible-visual 49:23 audio 7:2 17:18 21:16	12:20,22 13:2,3 15:15,24 20:7,10 27:17,18 28:15,18 29:16,25 30:15,17,22 31:1,19,22 32:3,20,21 33:20 41:1,2 45:13 46:22 47:4,9,14,21 48:17,25 49:18 50:7, 13,21 51:18 52:3,7,12
alarm's 69:5	appreciated 55:24 approval 23:12,24	audits 16:13	53:2,16,21 54:7 55:12 57:8,11,20,21 62:12,
alarms 46:20 69:11 89:11	25:21 57:12 97:3	authority 48:2 authorization 48:10	13,21 63:3,6,23,24 64:7 65:11 66:18,24
alike 42:11	approvals 22:22 23:1 approve 13:2 89:20	automatically 69:21	67:7 68:11 69:8 71:13 72:4,12,21 73:4,9,14,
all-together 14:15 Allied 8:5	97:1 approved 16:14	auxiliary 73:25 aware 45:3 46:17	17,23 74:1,16 80:24 81:12 82:8,11,14 83:10,19 84:17 85:14
allowance 92:13 allude 65:15 66:17	19:14 21:11 24:25 30:13 58:6 97:23	47:22 65:12 Aye 13:3,6,8,10,12	87:15 88:11 89:5 90:21,22 91:5 92:4
alluded 26:22,25 48:5 amount 66:11	approving 23:15 approximately 18:19 61:9,11	Aye 13.3, 6, 8, 10, 12 41:2, 4, 6, 8, 10 57:21, 23, 25 58:2, 4 97:13, 15, 17, 19, 21	93:11,24 94:10,12 97:7,9,12,13 Baughman's 74:19

Bear 11:25 96:3 Beckman 63:4 begin 7:22 8:25 beginning 81:15 begins 7:2 **behalf** 95:22 beneath 49:23 **Bennett** 9:16,17 36:11,13,22 39:1,7,12 **big** 30:8 **bigger** 30:10 **bit** 26:9 34:8 49:10 59:15,17 91:12 92:25 93:3 **board** 7:15,22 8:3,5, 9,14,18,23 9:17 12:14 13:1 15:16 17:13 20:18 21:20 22:14,18 23:4,6,11,19 24:4,23 25:4,8,12,18 26:13, 17,21,22 27:3,9,15,19 30:17 32:19,21 33:19 34:20,25 35:10,12,24 36:1 37:10,11,22 38:1,14,23 39:6,16 41:22,24 44:8 45:3, 12,13 46:15 49:9 57:4 59:6,11,14 62:13 63:24 65:21 67:13,15 70:21 77:5 78:21 80:22,24 85:23 89:17 93:5 95:9,12,17,22 96:6 98:7,25 **boiler** 7:15 8:5 9:11, 15,23 11:8,19 12:7 13:15 17:7,23,25

18:18,24 19:2 24:1,8,

22 25:11,21,22,23,25

26:1,18 27:1 28:1,3,4

29:3,7 30:4,5,9,16,18

31:8 33:23,24 34:1,9

40:16 41:14 42:12,14

37:25 38:4,13 39:2

43:12,19,22 44:22

51:7,9,16,20 52:14,

19,21 53:1,4 54:1,10,

11,19,22,24 55:7,11

57:14 58:8 60:19,20

49:22,23 50:4,17

61:2,11,14,21 62:20 Brian 8:1 63:9,14,16,18,19 65:7 briefly 81:15 66:6,7,19,20,21,22 bring 31:14 66:21 68:7,9,17 69:7 71:9 72:3,13,18 73:22 70:19 86:1 88:22 75:1,23 76:1,4,6,8,22 bringing 85:9 88:3 77:8,9,19,20 78:11,12 89:2 79:3,8,9,15,16,18,19, broad 88:20 24 80:4,7 81:11,17,24 82:18,19,20,22 83:11, broad-stroked 85:12 17,21,24,25 84:1,3,5, 6,8,24,25 85:9,18,25 Brooks' 64:1 86:25 87:8,17,25 BTG 63:20 88:3,5,9,12 89:3,8,24 90:2,4,6,8,9,15 91:6, building 18:14 19:6 8,20 92:4 93:15 94:2, 53:20 61:10 79:25 7 98:4,16,24 **built** 92:20 **boilers** 18:15 19:7 **bullet** 56:6 26:15 41:18 42:7,8,10 43:10,11 45:4 48:22 burner 70:18,22 71:5 49:3,20 50:6 59:3 87:18 60:15,17,21,25 61:8, business 16:25 17:1, 14 64:1,2,10,11,21,25 4,5 34:18 41:15 59:1 65:2,8 66:10,16,19,20 98:9 70:25 71:4 72:4 73:6, 10,11 76:16 77:14 **button** 68:2,4 69:6 78:16 79:11 80:3,10 71:18 78:2 83:15 81:9 85:7.24 **boiling** 29:5 48:20 buzzard 78:1 52:9 Boisco 11:1 42:1 С 59:12 63:12 **bottom** 16:15 31:25 cages 79:1 32:7 56:5 83:16 84:5, **call** 7:17 14:20 18:3 7 87:24 88:6 31:3,5,12 37:18 56:11 bottom-blow 78:13 57:18 81:25 82:7 92:6,7 bought 26:4 called 6:20,21 7:8 **bounce** 69:13 calling 7:19 **Bowers** 8:8,9,13 13:5,6 19:23 20:1 capabilities 71:23 23:6,18 25:17 27:8,9, capacity 27:23 64:11, 11 35:11,12,23 39:22, 13 67:11 74:8 82:23 24 41:3,4 44:15 57:22,23 77:4 78:24, care 56:23 96:13,19 25 79:5,13 80:2,9,13, Carlene 9:17 18,21 96:6,21,25 97:5,14,15 **carrier** 19:12 **box** 6:6 7:7 **Carriers** 10:17.22 17:5,24 18:8 20:15,21 break 58:16,19,22,24 32:2,9

carry 18:6,9 19:4 29:19 30:5,9,13 31:23 32:1,8,16 69:15 case 47:25 63:8 71:19 83:20 cases 92:3 **CB** 64:2 **CB's** 64:15 CBS 73:19 81:2,3 central 98:16 cetera 26:18 **CGMP** 56:8 chain 48:15 **Chair** 8:2 **Chairman** 7:12,13 8:7,12,15,19,24 9:9, 12,16,19,22,25 10:4, 7,14,18,23 11:5,6,15, 24 12:8,17,21 13:4,7, 9,11,13 14:1 15:11 16:2,8,20 17:19 19:22,25 20:3,8,11,13 21:15,23 22:12 23:3, 17 24:18 26:9,22,24 27:6,10,14,17 28:14 31:21 33:18 34:11,19 35:9,21 36:4,20,24 37:4,9,19 38:8,21 39:4,10,17 40:7,13, 20,21 41:3,5,7,9,11 42:6 44:5,10,14 45:10 52:18 56:2,4,11,13, 18,24 57:6,10,22,24 58:1,3,5,13,21 59:10 61:25 62:4,8 74:18,20 77:2 80:20 91:13 94:10,13 95:5,7,20 96:5,20 97:4,8,14,16, 18,20,22 98:6,8,21 change 25:1,2 45:19 54:3 59:25 67:8 81:16 84:14 channels 21:2,11 **Chapman** 9:9,10 13:16,18 14:2 15:12, 19 16:1 89:22 91:10, 15,23 92:5 93:23 94:13

Chapter 17:8 41:19	
chat 7:7	
Chattanooga 8:18 15:20	
check 83:2 89:11,25 95:14,23 96:1,14	
checking 83:1 86:3,5 91:6 94:18,25	
checklist 28:10	
checklists 95:10	
checks 78:13	
chemical 19:16 92:14	
Chemicals 8:2	
Chief 9:9,10,12,15 13:15,16 15:10,17 16:7 26:6 91:15,16, 22,23 92:5,16 93:6, 20,24 94:13 97:2	
Chief's 15:14 16:3	
chime 93:20	
choose 26:12 50:5 82:7 85:4	
chooses 49:21 65:21	
Chris 9:14 15:10 16:7	
circuit 85:8	
Claiborne 16:17	
clarification 21:21 28:5 29:9 40:22 47:17 48:18 67:10 69:9,16, 17 74:23 75:20 83:22 89:14	
clarify 19:12 65:5	
clarity 57:12	
class 63:19 79:2	
classes 63:18	
classified 75:23	
clean 18:12	
clear 21:18 39:14 54:16 71:3 85:2	
clearances 19:6	

clearer 88:24 complete 80:5 86:20 **Cleaver-brooks** completed 16:13 60:17 completes 98:8 Clever 64:1 Compliance 9:8 clientele 49:10 components 94:14 clients 85:3 86:24 93:10 **close** 58:14 **closer** 95:10 **Clover** 16:14 Columbus 15:4 comfortable 6:7 **command** 48:15 comment 34:23 35:8 37:5 44:21,25 55:16 84:11 comments 15:13 21 16:3,21 20:5 27:14 32:17,18 33:19 34:12, 20 35:10 44:16 45:12 55:14 56:25 57:15,18 58:9 87:16 88:16 96:22 97:10 98:3,19 72:6 **Commissioner** 9:7 **common** 80:11 communicate 54:6 66:1 Consulting 11:1 communicating 26:11 41:25 59:12 88:17 98:22 communication contacting 60:1 31:6 35:15 46:19 59:25 60:6,7 68:16 contained 24:6,19 69:7 71:9 81:22 82:2 **content** 28:15 86:24 87:7,13 **Contents** 28:19 communications 71:22 78:18 81:15,17, contingent 23:24 21 92:10 95:15 57:13 97:1 98:2 companies 26:12 contingently 58:6 96:9 97:23 company 7:8,10 8:11 continue 58:17 11:20 18:6,7 19:14 contracted 43:21 47:7 62:25 88:18 47:6 63:11

company's 92:21

computer-based 56:20 concern 32:10 53:22 54:2,4 93:18 concerns 54:17,18 conference 6:14 **confirm** 36:11 conflict 17:13.15 conflicts 20:7,9 41:22 59:5 confusing 84:11,13, **conic** 19:5 connected 73:7 76:21 77:24 connection 10:9,11 consensus 95:11 consists 61:13 construction 33:24

95:6 **Coon** 47:10,11,12,25 48:16 **copies** 38:1,13 **copy** 7:16 39:5 corner 53:17 corporate 21:12 correct 28:6 29:13, 22,24 30:3 31:13 40:18,19 49:18 52:4 68:11 79:3,20,21 80:11 corrected 32:5,9 36:8 38:14,19 Counsel 9:21 couple 22:9 32:23 59:19 81:1 Court 6:3.4 cover 46:23 47:9 covering 15:18 **COVID** 14:19 create 38:2 created 65:18 critical 15:1 Cumberland 16:18 curious 73:5 current 24:7 43:25 customized 63:20 **cutoffs** 73:18 cycle 83:17 84:6 85:25 86:1 87:19,25 88:13 cycles 84:8,25 87:17 cycling 84:1,3

control 20:16,22

21:14 26:19 43:8

73:20 78:14 85:4,25

controller 69:19

controls 27:1 43:12

conversation 31:15

67:22 70:23 73:1

86:17 88:4.9

86:7,8

	delinquents 14:16,	distribute 38:1	easy 51:17
D	21	division 19:16	ECS 11:1 26:10 41:25
DA 43:14 60:24,25	demand 43:18 67:6,7 87:25	door 34:14 42:16 51:8 52:8,10,15,16,22,23,	59:12 70:16 86:15 91:12 98:22
61:1 64:8,9,13,14,16, 20 65:2,3,9,12,13	department 51:24	24 53:5,6,7,8,18,25	editorial 32:15
66:8	61:15,17 63:1 72:25	54:14 79:17	editorials 59:19
daily 87:3	description 18:23	doormat 64:9 66:13	60:11
Dan 9:20 11:9,20	27:25 30:13 69:22	doors 34:1,17,18	educate 78:23
39:13 42:2 47:1 51:21 54:25	descriptions 19:1 24:21	50:25 52:12 53:21 54:5 55:2	education 81:6
Darrell 11:13,22	design 60:16	dormant 16:12	educator 76:17
62:18 64:4 66:4	designee 48:3,10	double-door 52:14	efficiently 7:3
data 28:1 64:15	detail 28:17 67:13,14	53:3	egress 33:25 52:22
Dave 8:4 15:15 27:18	71:3 78:3	downs 78:13	55:5
30:16 32:20 33:20 45:13 57:8 62:12	detailed 24:3 44:23	draining 66:13	egresses 53:4
63:23 80:24 90:21 93:5	devices 78:14	drawing 28:10,13 53:17 64:24	elaborate 72:1 85:20 89:19
day 18:16 43:18 61:5	diagram 28:9,11,13, 16 33:15 44:22,23	Drew 11:11,21 62:23	electronic 38:23 39:5
day-in 55:22	50:9,15 80:4	drive 42:9 60:13	electronically 36:16
day-out 55:22	diagrams 33:1	61:10	37:11
days 18:16 43:18	difference 84:3	due 14:18	electronics 86:12
61:5	87:12	Duke 42:8	emergency 31:3,4, 12 60:1 76:13 79:14
deaerator 60:25 66:2	differently 6:13	duties 29:1,4,10 31:6	80:14 84:4,9
deaerators 60:24	difficult 45:25	74:5,6 76:18 81:14	end 38:19
Deborah 9:23	dig 45:24	Dyersburg 16:16	energize 89:10
deceiver 69:3	diligent 94:18	E	enforce 48:6
December 38:24	directly 51:8 55:3 60:9 61:9,19 86:1	·	Engineering 10:13 17:22 35:5
default 86:11	discuss 19:24 37:7	e-stop 33:4 46:10 48:20,21 49:2,18 50:9	enlighten 92:24
defend 91:14	44:7,9 62:1,3	51:6 52:20,21,23 53:17 68:1 69:4 73:10	ensure 6:10 34:24
defer 39:15,25 40:1,6, 8,14	discussed 71:24 98:3	75:5 76:20,21 77:24 78:1,17,18 79:15,17,	86:22 87:6 91:18
deferment 40:12	discussion 36:5 49:7	18,25 83:8,10 91:3,4	ensuring 39:8
41:12	69:16 89:6,14 98:1,10	92:10,14,18 93:16 94:1,8 95:16,24	enter 7:7
deferred 40:2	discussions 40:23		entity 96:12
deferring 40:17	dispatch 18:18,23 31:4,8,12	e-stops 34:2,16 49:20 79:14,19,23	entrance 52:1
defined 55:19		80:1 92:19 93:17,22	entrances 51:23
Del 11:22 61:17,21	distance 18:17 79:22 87:11	96:2	equipment 22:15
62:17	distinguished 74:24	earlier 59:18	23:21,22 24:9,10,20 25:1 26:1,6,14,19
delinquency 14:18	distinguishes 75:21	ease 45:21	27:25 37:15 53:10
delinquent 13:21 14:13	นเอนแหนเอแต่อ 70.21	Eastman 8:2	54:23 70:6 71:2 76:5, 16 77:17,18,19,23

95:25 96:1,14,18
equipped 69:20
error 72:9
errors 32:5,15
essence 66:19 75:6 85:5 88:25
essential 29:1,10
establishment 42:21
everybody's 95:3
excuse 14:22 19:18 27:9
Executive 10:3
exist 54:12
exit 34:17 53:7,8,11, 20 54:16,17 55:7
exited 75:10
exits 53:12,13
expectations 23:20
experienced 91:22
expert 76:6,8
explain 34:16 35:16
explanation 73:5
extended 75:10
extent 77:10
extra 26:5
F
facilities 29:18
facility 47:10,11,13, 15,19 55:3 92:15
failed 70:21
failure 92:6,7
failures 86:18 93:17
fair 23:17 36:20
fall 47:23
familiar 30:2 55:21
family 42:21

far-fetched 25:19	format 34:25 38:24	giving 13:20 14:5,9
Farms 11:12,14,21,	Fort 16:17	58:24
22,23 55:1 59:1,13	fortunate 19:16	glad 70:19
60:12 61:3 62:15 63:11,16 64:5 66:5	forward 39:5 44:18	Global 8:10
fault 90:6	60:10,12 84:14,23	GMP 56:7
features 71:3	85:16	good 6:2 8:21 10:25
feed 66:16	found 72:8 93:22 94:19	15:24 17:19 30:15,22 31:1,19 35:15 41:24
feeds 65:15 66:9	four-high 60:14	45:15 46:22 47:4,14
feedwater 28:9,11,13	fourth 60:16	48:17,25 52:3 63:3,2 64:7 69:8 70:2,3
65:7 66:1,6	Fox 8:13,14,16 13:7,8	71:14 72:12,22 73:4,
feedwaters 64:25	20:2,4 41:5,6 44:8,11	14,23 74:16 75:2 76:17 80:2,25 81:20
feel 84:21	50:19 57:4,7,24,25 62:7,9 85:23 86:14,16	82:14 83:5 84:20 85:19 92:6 95:5
feet 18:19 42:16 61:9,	89:16 90:20 91:4	
11 fall 40.40	97:16,17	granted 71:16 graphics 44:20
felt 46:13	frame 37:14	
field 24:11 93:1	free-purposes 88:2	great 44:24 86:19 97:25
Figure 18:17	fresh 38:13	greater 78:3
find 50:1 84:10 93:24	fuel 60:22	Greg 12:6
fine 8:21 14:1	full 87:18	group 6:15 11:1
finish 67:1	function 6:22 50:3	22:23 42:1 43:22 59:12 63:12
fire 87:19,22	functioning 65:13	guard 55:8 61:4,8,12
firetube 60:15,17 77:19	funding 26:4,5	74:3,5,12,13,25 75:4
fixed 32:15	funnel 39:2	5,6,7,9,12,22 79:7 81:25 89:1
flame 86:17 92:6,7	funny 72:20	guards 74:11,22 75:
flex 42:7	furthest 28:23	guess 24:15 26:5
flowchart 31:6	future 39:15 40:3,6,8, 15 49:8,15 63:2 69:16	34:15 36:6 37:19 40:
FM 8:10	88:20 89:6,13	86:2
folks 64:1	G	guidelines 65:24 95:10
follow 95:19		gurus 62:20
follow-up 52:8 74:19 90:11	Garrett 11:11,21 62:23,24	guys 36:19
following-up 16:10	gas 60:22 86:9,18	Η
Foods 11:10,20 41:16 42:2,4,22 47:2 51:22	gentlemen 57:12 58:6 59:4 78:20 97:23	hallway 51:25 54:13
foot 54:12	George 6:2,3 19:18	hand 51:14
forefront 78:22 94:24	give 27:4 37:24 52:13	hands 36:9 37:21
foreman 18:25 29:1 31:2,3,9,10,11	59:15 77:12 86:13 90:5	happen 54:21

6:2 8:21 10:25 4 17:19 30:15,22 19 35:15 41:24 5 46:22 47:4,14 7,25 52:3 63:3,23 69:8 70:2,3 4 72:12,22 73:4, 3 74:16 75:2 7 80:2,25 81:20 4 83:5 84:20 9 92:6 95:5 **ed** 71:16 nics 44:20 44:24 86:19 5 **er** 78:3 12:6 **b** 6:15 11:1 3 42:1 43:22 2 63:12 55:8 61:4,8,12 5,12,13,25 75:4, ,9,12,22 79:7 5 89:1 **is** 74:11,22 75:4 **s** 24:15 26:5 5 36:6 37:19 40:3 elines 65:24 С **6**2:20 36:19 н ay 51:25 54:13 51:14 **s** 36:9 37:21

			L /
happened 94:1	Herrod 9:4	idea 56:7	inoperative 60:24
happy 61:23 63:15	high 14:25 86:18	identification 28:23	input 89:15 95:3
70:24 84:22	high-power 59:3	identified 34:3 74:4	inside 33:14 34:4
hard 10:8 68:18	high-pressure 14:23	identify 29:6 33:25	52:21 54:15
hardcopies 37:25	41:18 42:7 59:3 80:15	45:22	inspect 26:6
hardship 38:2	highlight 68:25 70:7	II 7:20	inspected 24:1 30:24
hardware 69:23 71:14	highlighted 70:19	III 12:11	inspection 13:19,23 14:3,4,8,15,20,24
hardwire 71:9	highly 93:2,4,5 95:8, 17 96:9	lm 8:9	16:10 26:23 43:24
Hargrove 8:20,21,22	hit 69:4,6,14 78:2	importance 49:14	93:7,9 97:2
13:11,12 34:21,22	87:23 91:3 94:1	in-house 62:23 87:2	inspections 13:22 67:6 91:18 92:11
35:13,17 36:2,3 40:9, 11 41:9,10 44:17	hitting 68:4 76:20	inactive 44:1	Inspector 9:11,15
58:3,4 62:2,5 74:18,	78:17 92:13,18 93:16	Inaudible 10:6	inspectors 13:15
21 75:3,14,19 76:25 80:10 96:3 97:20,21	hold 22:24	incapacity 54:5	15:3,7,21 96:9
Harold 8:9 23:6 25:17	honest 58:24	incident 52:19	install 20:15,21 25:9
27:8 35:11 77:4 78:25	Honeywell 43:11 71:16	include 29:20 77:8	installation 22:19
96:6	honored 59:13	includes 46:7	24:8,20 34:10 37:15
Harrod 9:6	hooked 80:10	including 26:15 51:20 96:1	installations 69:12
Hawk 21:3,13,18 22:15 23:10 26:20	hope 7:15 12:12	inconsistencies	installed 18:1 20:23 21:19 22:17,25 23:23
30:6 43:12	38:18 58:22 71:11	35:2 46:13	24:6,16 26:7 30:7
Haynie 6:5	92:24	incorporate 30:3	32:13 37:14 38:6,9,10 94:15
header 80:11	horn 33:4	independent 67:5	installing 26:15
headers 80:15	horse 66:7	independently	installs 26:14
Healthcare 16:15,16	horsepower 42:12 60:18,19,21 64:12,14,	49:22	insurance 8:10 13:19
hear 6:8 10:13 21:22,	17	individual 29:2 50:4 76:6,11 85:6,13	14:5,9,15,24 96:8
25 22:1,4,8 68:19 69:3 78:1	host 6:4	individually 67:19	intent 83:24 95:17
heard 6:16 75:14	hot 64:22 66:9,15	individuals 11:2	intentionally 12:1
hearing 6:25 7:3,5	hot-pressure 17:7	18:20 46:17 63:17	interest 17:14 41:22
16:22 17:15 21:16	hour 64:13,14	87:2 91:25	59:6 70:20
41:23 57:1,19 59:7 96:23 97:11	hours 18:15 34:17,18	Industrial 60:13	interested 72:13,17 82:23
heating 18:13	43:17 61:5	industry 69:10 70:4	interesting 71:21
held 98:16	housecleaning 59:17	info 27:23	interfere 90:14
helpful 22:19	How's 17:18	information 23:18 26:16 34:8 36:16	interject 91:12
helps 92:24	Hurst 17:25 42:19,21	40:16 59:16 71:14	internal 76:4
Henry 8:16,17,20		76:3,4,23 85:16 92:23	interrupt 90:7,9
12:16,18 13:9,10 20:13,18 21:20 41:7,8	<u> </u>	informative 49:11 initial 20:14 60:6	interrupted 22:2
58:1,2 97:18,19	i.e. 79:10	initiate 82:18	introduce 7:23,24
			11:3 12:1 17:10 41:20
	1	1	I

introduced 73:2

introduction 9:2 45:16 77:18 78:15

introductions 7:20 77.23

investment 22:23 26:14

involved 94:16

issuance 45:21

issue 55:5,20

issues 6:6 7:1 30:19 32:4 64:20 65:9 69:10

item 7:17,20 12:11 13:14 16:5.24.25 17:3,5,11,14,17 28:9 39:15 41:15,21,23 59:1,5 82:15 98:10,13

items 33:13 36:14 37:2 67:15 98:11

IV 13:15

J Jackson 11:13,23 16:15 62:18 64:4 65:15,25 66:4 67:2 73:8,13,15 78:6 James 10:12 17:22 21:17 22:7 24:15 37:1,8 Jamie 10:2 **January** 38:25 **Jay** 47:10,11,12 Jeff 8:17 20:18 21:20 Jennifer 6:5,6 **job** 6:10 18:23 19:1 24:21 30:13 74:5 July 14:3,7 jump 65:12 June 7:14 12:15 14:3, 4,8,13 15:8 36:9,10, 12 37:22 38:25 40:17 98:17

keeping 58:24 64:21

Keith 8:21.22 36:3 44:17 62:2

Κ

Kelley 12:6

keyboard 71:17

kick 9:4

kidding 93:10

kill 73:10,12

kind 26:3.8 27:24 31:6 35:14,18 50:22 55:16 56:2 65:5 66:17 89:19 90:6 94:14

kinds 72:22

knowledge 56:9 74:24 75:20 78:6

L

lacking 34:7 Lavan 11:7,19 layout 19:2,4 44:22 leader 43:7 leading 52:14 leads 51:8 55:4 64:8 leak 72:24 leaking 73:3 leaves 74:12 Lebanon 41:16 42:9 left 10:1 12:3 Legal 9:20 **letter** 45:16,17 46:23 47:9 **letting** 67:18 74:2 level 51:7 75:21 level-master 70:25 level-masters 72:8 73:19

life 53:7

likes 70:21

limit 83:2 84:4 85:18 88:12 89:8

limits 26:9 67:23 82:20 89:12

Lincoln 15:6,18,19

list 12:2 31:4,5,12 65:22 70:21

listed 23:21 24:9 27:24 29:3 31:3,11 48:4

lists 28:1 74:6

loads 64:22

local 48:20,21 49:20 62:19 73:9

located 6:22 17:6 41:16 46:10 51:1,6 59:2 60:13 61:4,7 82:24

location 23:25 42:23 46:9 52:24 65:21

locations 49:6,12 51:12

locked 34:5,17 51:3, 25 52:2,4,5,10,15,17, 24 53:5,22,25 54:5

locks 54:15

long 88:7

long-winded 58:23

longer 16:12

looked 32:23 72:9

lost 24:15

lot 30:10 35:16 49:9 88:24 low 70:23 73:17 86:7.

18 87:19.22

low-water 78:13

lower 86:8

made 39:23 53:22

Μ

Madeira 60:20 61:1 81:10

mail 36:19

mailed 37:10

main 49:18 51:23 54:9 55:4 75:6

maintained 94:16

maintenance 11:10 18:25 28:25 31:2,9,11 42:3,4,15 43:5,6,9 45:23 46:25 47:16,18 50:8,16,23,25 51:2,6, 9,11,16,19,24 52:1,9 53:9 54:1,11,13 61:16,19 62:24 72:24 73:24 87:1 92:20 **major** 73:22

make 6:24 9:2 24:2, 11 25:13 32:16 34:22 35:23,25 39:24 44:9 45:3 57:5 62:3 65:14 66:22 69:6 72:25 74:9 82:25 89:7 96:14,25 98:20

makes 24:8 25:16 92:18

making 46:16 54:22 94:25

man 47:24 94:15,16

man's 94:16

man-made 94:15

management 45:18 70:18,22 71:5

manager 10:21 11:8, 10 29:13 42:3,4 46:25 47:10,11,13,15,17,18, 19 48:1 53:24 61:18, 19 62:18 63:4,11

mandated 33:7 81:5

manifold 73:7

manned 43:5

manning 74:4

manpower 43:2

manual 23:20,22 24:3,7,9,19 25:1,3,5,

12 29:5,8 31:5,22 32:14,16 35:25 36:8 37:24 38:11,14 42:24 45:24 46:5,12 48:4,8, 11,13 55:21 57:15 58:8 59:9 60:9 62:1 71:2 72:10 76:14 82:20 84:23 87:10 88:21 91:2,8 95:23 98:2 manuals 32:25 65:18 70:9,15 71:20 **manway** 81:6 manways 45:4 81:2 Maple 42:19,21 marked 53:8,11,12 55:6 Markey 11:9,20 42:3 44:4 45:16 46:4,24 47:1,2,6,12 48:4,5 49:6,12 51:10,14,21 52:5,11,16,25 53:3,14 54:8,25 55:12 58:12 Marty 10:25 26:10 27:12 41:25 45:1 46:1 50:11 55:8 56:1 59:11 70:2 74:14 77:6 79:4 85:24 86:15 87:16 89:18 91:11 98:21 Marty's 47:7 **master** 43:9 matches 24:2 material 40:4 materials 35:1 **maximum** 42:11 64:14 Mcdermott 10:19,20, 21 18:4 19:9,11,19,21 20:24 21:8 22:4,13,20 24:12,14 25:13,15 29:12,14,23 30:4,20, 23 31:16 32:13 33:10 34:13 36:6,25 37:1,6, 16 38:5,16 41:13 Mcgee 15:5,17,22 means 54:3

mechanical 78:6 mechanism 73:20 7 **Medical** 16:17,18 meeting 7:2,14,18,19 12:23,24 25:12 35:25 36:9 37:22.23 38:4.7. 25 39:16 40:3,6,8,15 57:16 58:10 59:18 72:23 87:24 98:14,15 meetings 67:24 **Member** 8:5,10,14, 46:8 18,23 14:2 15:16 20:19 21:21 23:7 25:18 27:9,19 30:17 32:21 35:12 41:22 44:8 45:14 57:5 62:13 63:24 77:5 80:25 85:23 89:17 96:7 members 7:22 13:1 17:13 23:5 24:5 25:8 27:15 32:19 35:1 37:10,12,22 38:1,15, 23 39:6 41:25 59:6, 11,20 93:6 98:7 **Memphis** 15:23 17:6 92:15 mention 72:20 mentioned 42:6 61:17 69:18 70:10 73:18 91:15 Mera 72:14 73:18 81:2,5 Meras 73:20 **method** 18:11 Michael 15:5 microphone 6:17 middle 22:21 46:4 49:19 **Mike** 15:5,17,22 **mind** 13:24 65:5 **minutes** 58:14,15 mirror 7:4 missed 37:4 misspoke 83:13,20

mobile 60:2 81:19 **motions** 12:25 model 26:18 28:1,2,4, models 27:1 modulated 65:7 modulation 87:18 moment 66:11 81:10 Monday 72:9 monitor 24:22 29:5.8 monitored 61:5 monitoring 18:21,24 20:16,21 22:15 Monterey 59:2 60:13 month 25:21 monthly 87:3 **Morelock** 7:13 8:1,7, 12,15,19,24 9:9,12, 16,19,22,25 10:4,7, 14,18,23 11:6,15,24 12:8,17,21 13:4,7,9, 11,13 14:1 15:11 16:2,20 17:19 19:22, 25 20:3,8,11 21:15,23 22:12 23:3,17 24:18 26:22,25 27:6,10,14 28:14 31:21 33:18 34:11,19 35:9,21 36:4,20,24 37:4,9,19 38:8,21 39:1,4,10,17 40:7,13,21 41:3,5,7,9, 11 44:5,10,14 45:10 52:18 56:4,13,18,24 57:6,10,22,24 58:1,3, 5,13,21 61:25 62:4,8 74:20 77:2 80:20 91:13 94:10 95:5,20 96:5,20 97:4,8,14,16, 18,20,22 98:8 morning 6:2 8:22 10:25 41:24 45:15 **motion** 12:14,16,18 19:24 35:22,23 36:5 39:15,18,19,20,23,25 40:1,5,7,22 41:12 44:7,9 57:2,5,12,17 62:1,3 96:24,25

move 16:5,24 moved 37:23 moving 53:10 60:10, 12 63:1 84:23 85:16 MRR 56:6 **multiple** 28:21,24 43:19 44:13,14 74:11 75:4 **mute** 6:19 **muted** 6:17 94:11 Ν names 11:16,25 Nan 6:3 7:13 **natural** 60:22 nature 77:21 necessarily 32:14 33:24 87:22 **needed** 29:9 46:13 72:10 needing 88:7 network 72:6 **Neville** 10:5,6,7,12, 13,16 17:16,18,21,22 21:3,5,13,15,17,22, 24,25 22:5,7,13 24:12 25:14 27:21 29:15 35:4,16 36:7 41:13 newer 30:10 **newly** 42:3 nice 33:7 58:22 nit-picky 55:16 non-return 45:6 81:4 non-returns 81:4,7,9 normal 81:13 **north** 34:15 noted 32:3 notes 67:18 74:3 81:1,13

notice 31:7,24

noticed 31:1 46:12 52:13,22 59:19 79:15, 16 84:17

November 45:17

nuisance 69:11,13

number 6:18 11:2 18:2 28:2,3,4,6,7 34:1 35:2 59:23 60:2,24,25 61:1,2,11 64:9 65:3, 12 66:20,21,22 69:1 72:13 81:13,22

numbering 32:4

0

observed 58:19 obsolete 72:15 occasion 91:21 92:12 office 9:24 18:18 21:12 offline 66:10 OGUIN 9:13,14 15:10 16:7,8 93:20 Ohio 15:4 on-site 79:11 onboard 49:7 one's 55:2,4 60:17 online 86:2 open 37:3,7 44:3 61:22 66:13 80:5 85:4 98:10

opened 34:18

operate 17:7 24:4 41:18 42:11 60:14 64:2

operated 25:2 42:8 43:17 78:9 79:11

operates 60:20

operating 60:23 73:11 88:5

operation 24:20

43:7,10,13 45:18,22 47:23 54:18 55:22 61:15 63:16 66:2 87:23

operational 30:18 46:6 48:8,13 65:6 76:2 86:20,21 87:12 92:21 93:22

operations 18:22 31:7 46:16 48:4 49:11 53:24 61:13 65:10 76:14,24 77:8,15

operations' 64:1

operator 77:11 90:5

opinion 86:3 87:14

opportunities 49:24

opportunity 37:12

options 49:7

69:6

or/and 53:24

order 7:18,19 36:18 39:21 56:20

overload 36:12

overlooking 12:2 oversight 31:18 72:8

overwhelm 78:7 owner-user's 96:10, 17

owners 95:24

Р

PA 60:4,8 81:19 82:9 **pages** 32:7 50:22

pairs 90:2

panel 42:23 43:8,9 49:1,2,5,8,19 52:20

68:4 85:5,6 panels 49:9

paperwork 25:23

paragraph 56:19 59:22 part 18:13 33:12 69:19 71:21 75:17 77:22

participant's 6:23

party 47:16

passes 41:12

password 71:25 72:1

past 26:16 30:24 35:6 44:1 45:8 49:9 63:18 91:22

pause 71:18

pedestrian 51:8 53:12

people 6:15 12:1 22:1 55:9,10

percent 14:18

Perdue 11:11,14,21, 22,23 55:1 59:1,13,18 60:12 61:3 62:15 63:11,15 64:5 66:5

perfect 56:21 92:18 94:17

perfectly 14:1 85:1

performed 82:19

period 75:10

periods 34:5

person 6:14 74:4 78:4

personal 35:8

personnel 24:21 29:22 90:12 92:16

pertaining 62:11

pertains 50:8 phone 59:22 60:2

81:19

photos 72:21 physical 22:19 23:25

physically 92:13

24:10

picture 32:24 33:15,

piece 77:23 pieces 70:5 pipe 72:24 73:3 piping 28:8,11,12 64:24 65:1 80:7 placard 60:2

pictures 33:1

place 43:23 70:24 71:1 87:2 88:4 91:19 93:25 94:22

placing 26:13

plain 87:1

plan 24:7 25:9 53:7 71:1

planned 92:20

plans 21:1 62:25 98:25

plant 46:16 48:1 63:4, 20 66:12 89:24

plant-wide 60:4,8

plastic 72:18

point 39:20 59:20 70:20 94:14

pointing 77:25

points 33:25 88:8

pole 47:24

Poly 16:18

poor-managed 35:3

position 42:25 47:3

88:2 possess 43:13

possibly 36:7,10 94:21

pounds 64:12,14

power 28:8,11,12

pre-existing 49:5

preference 86:6

preheating 43:15 preparing 59:4

i10

	1
present 13:16 16:7	processes 43:22
17:11,17 26:13 40:4	processing 27:2
41:21 59:5,8	produced 6:11
presentable 36:1	produce 90:15
presentation 98:1	-
presented 26:21 32:25 57:16	production 53:5 54:14 55:9 67:9
presenters 7:24 17:9	Programer 71:16
presenting 17:23	programmer 72:15 85:21
press 83:8,16 85:7 92:10	programmers 82:22
pressed 88:6	programs 87:1
pressing 84:5	proper 21:10 23:1 68:20
Presson 10:2	properly 6:25
pressure 15:1 27:23 43:16 60:14 86:9,18,	property 74:9
19 88:9	proposal 96:23
pressuring 83:14	propose 49:10
pretty 7:4 17:19 42:10 56:10 72:21	proposed 21:19 26:23 27:15 55:15
previous 42:20,24	57:2 80:23
46:12 49:6,12 67:24 71:20	pros 73:22
previously 29:19	Prosystem 73:21
primarily 53:9	protect 72:25 protected 71:25
primary 60:21	protections 72:2
print 38:12	•
prior 6:25 26:13 36:9 39:8 43:23	protocol 83:1 85:17 89:7 91:7
privy 53:24	protocols 95:1,25
problem 19:21 93:14	provide 30:8 44:23 47:7 63:12
problems 93:19	provided 26:17 58:9
procedure 59:25 90:23 92:9	76:3 proximity 42:14 61:6,
procedures 60:1	7
68:20 96:15	published 64:16
proceed 6:8 22:13 24:17	pull 37:20
proceedings 6:11	pump 65:1,8,19,20
process 22:16 23:14	pumps 65:17,20,22
49:25 55:17 91:19,24, 25 92:5,20 93:9 95:23	purchased 22:22

purpose 54:9	raises 53:22 54:2
purposes 28:5 53:9	rare 91:21
66:1	re-announce 11:
push 85:21,24	read 70:15
push-door 51:17	readable 44:23
put 22:23 25:20 35:18,19 38:11 42:18	reading 55:20
85:5 95:12	ready 40:4
outs 26:5	real 13:25 30:6
outting 46:5 85:12	reality 67:4,5
	realized 72:10
Q	rear 79:25
qualified 43:20 61:21 quality 34:24 44:19	reason 68:14,157 81:23 82:6 94:8
	reasons 43:2
Juantity 65:20 74:22 75:15	receive 82:3
quarter 16:13	received 63:22 82 90:24
quarterly 87:4 94:6	recently 22:22 30
question 20:14,22 23:8,13,18 29:18	recognize 84:2
32:12 37:13 48:19	recognized 12:10
49:17 50:8,24 51:5,13 63:25 64:8,19,23 68:13 70:2,3 74:1,19 75:3,13,18 78:10 79:13 80:9 81:21 83:6 90:18 98:23	recommend 93:5 94:6 95:9,18 96:10
	recommendation 95:1
questions 15:13	reconvene 58:17
16:3,21 19:8,9 23:4	record 58:20
27:18 33:8,19 44:3 46:14 48:13 51:11	records 92:22 94
55:14 56:25 61:22	redo 35:25
62:10 71:12 72:22 77:3 80:19,22	redone 35:7
quick 13:25 20:14	reduction 52:2
R	referring 51:15 52 56:3 83:7
radio 60:7 81:19,23 82:5	refrigeration 60:3 61:15,18,20 62:17 63:1,10 79:10,24
rail 18:10 19:13	regard 48:20
raise-hand 6:22	Regional 16:17
raised 72:22	regular 93:19
	regularly 98:15

91:21 nnounce 11:19 70:15 able 44:23 ling 55:20 **ly** 40:4 13:25 30:6 ity 67:4,5 zed 72:10 79:25 on 68:14,15 73:3 23 82:6 94:8 ons 43:2 eive 82:3 eived 63:22 82:4 24 ntly 22:22 30:24 gnize 84:2 gnized 12:10 **mmend** 93:5 6 95:9,18 96:10,15 mmendations onvene 58:17 ord 58:20 ords 92:22 94:4 35:25 one 35:7 iction 52:2 ring 51:15 52:25 3 83:7 geration 60:9 15,18,20 62:17,19 1,10 79:10,24 rd 48:20

reinspection 16:11	repr
reintroduce 78:8	17:
related 64:20	repr
relating 51:18	repr 42:
Relations 9:8	requ
release 84:7	23:
released 85:1	62:
reliant 94:17	req ı 41:
relief 27:23	requ
remain 60:5	requ
remember 98:1	requ
reminding 20:12 remote 18:17,21	41: 11
22:15 29:7 31:8 32:22	requ
33:1,2,9,14,16,21 34:2,10 42:15,23	rese 9 8
43:4,20 49:1,2,5,21 50:2 52:20 61:3 63:9,	rese
13 68:17,22,25 69:18, 20,21 70:11 71:10	resp
74:25 75:23 76:10,12	resp
77:11,13 79:6,17 81:18 82:21 83:3	resp
85:10 86:4 87:8 89:9,	resp
10 90:1,3,11,12,24,25 92:8 93:14,15 95:16	29: 48:
renewal 93:13	78:
repeat 37:5 68:8	resp 47:
replace 75:12	69:
replacement 15:22	96:
75:11	resp 68:
replacing 49:16	rest
reply 85:15	resu
report 13:15,17 15:14 16:3,6 35:3,7 61:21	revi
Reporter 6:5 11:17	revi
Reporting 6:3	44:
reports 15:9 16:22 34:25 35:5 44:19 61:18	revi 37: 45:
represent 7:8 59:13	revi
representative	revi
65:19	

representatives 17:10 represented 77:21 representing 10:16 42:1 request 17:23,24 23:19 44:21 62:11 requesting 17:6 41:17 56:17 require 16:11,12 required 71:5 required 71:5 requirements 17:8	revision 25: revisit 84:22 Rhone 9:22, right-hand RM7800S 4 RN 82:22 RN7895 72: road 67:8 roaming 75 Robinson 1 62:17 robust 76:1
41:19 45:6 48:7 67:9, 11 89:4	
equiring 16:10 eset 83:15,16 84:5,7,	role 78:5 rolicali 12:2 40:25
9 85:22,24 88:14 resetting 78:17 respond 90:13 responses 44:13 responsibile 76:19 responsibilities 29:1,4,10,20 46:18	room 7:5 11 19:2 33:23,2 7,9 42:14,15 22 48:20 50: 23,25 51:2,6 16,19,20 52: 19,21 53:1,4 10,11,13,16, 55:7,11 79:8
48:9,11 61:14 76:12 78:16	89:24 90:2,4 rooms 54:23
esponsibility 34:23 47:23 48:6 63:8,10 69:2 78:20 79:9,12 96:4,11,13,18	rounds 74:9 routinely 96 rover 75:12
esponsible 47:5,15 68:23 92:9	rule 44:2 rules 7:15 9
estart 66:14	run 19:13 64
esubmitted 35:7	67:3,5 96:18 running 19:
reviewing 23:19 25:9	
44:18	S
evise 25:12 36:18 37:24 38:11 39:19 45:7	safe 43:13 safety 27:22
evised 43:2 59:23	71:3 78:14,2
evising 57:14 58:8	Sam 9:10 39 21 90:20

5:4 **Sanders** 16:17 2 sanitation 55:10 ,23 sanitize 18:12 sarcitic 43:15 53:16 3:12 satisfied 89:3 92:22 satisfy 75:13 :15 Saturday 30:25 scenario 85:19 5:8 schedule 92:21 11:22 scheduled 98:15 scope 32:11 screen 6:23 Secondary 60:7 24,25 seconds 44:15 83:17 Secretary 9:18 1:2 18:19 25 34:1,5, section 50:1,2 59:22 5 43:5,9, 60:3 67:20 98:10):9,16,17, secure 54:23 6,7,9,12, 2:2,9,15, **security** 54:9,19 4 54:1,5, 71:23 74:3,12,22,25 ,19,24 75:3,8,22 81:25 8,9 80:4,7 send 36:16 37:25 4,15 38:13 39:4 82:2 83:8, 3 15,18 89:1 90:10 9 sending 39:8 6:1 **sends** 85:9 **sense** 25:13,16 65:14 66:22 92:18 **sentence** 82:16 8:16 separate 70:17 87:11 4:11 66:15 8 September 37:23 38:4,7,10,12 :17 38:3 **sequence** 50:1 87:23 serial 28:6 series 28:3 83:16 serve 61:20 2 53:23 **serves** 78:5 22 95:1 set 6:25 7:3 27:23 9:3 89:19, **setup** 26:6 73:12

shack 61:4,8,12 75:5, 6,7,8,12 79:7 81:25 89:1 shacks 75:5,10 **sheet** 28:1 shift 95:13 shipping-andreceiving 75:7 **shop** 55:4 short 58:16 92:17 **show** 18:17 32:1,8 33:22 Showing 14:13 **shown** 19:1,3 50:15 **shows** 28:19 33:16, 22 43:10 53:17 65:1 **shuffle** 11:25 **shut** 50:4 79:3 83:10 89:8 91:6,8 94:2 **shutdown** 79:20 80:14 shutoff 33:14 48:21 49:19 50:5 **shuts** 49:3 79:18 shutting 68:7,9 82:21 83:21,24 93:15 **side** 19:12 34:14,15 50:16 85:6 signal 69:21 70:8 85:10 87:8 **silence** 68:2,4,5,6,9, 14,16 69:6 silenced 69:15 similar 30:6 31:23 **simple** 39:11 **simplified** 28:10,12, 13 64:24 65:1,4 simplify 46:15 **simply** 20:22 **sir** 10:23 11:15 12:8 28:18 29:23 45:2,9 50:12 53:1,2 56:3,23

66:23 74:15 75:13,16, 17 77:1 93:10 **sister** 18:5,6 19:14 sit 90:1 site-plan 18:16 33:22.23 34:4 42:13 61:6 site-visit 57:14 72:9 98:4 sitting 66:12 79:7 situation 79:1 80:14 situations 26:12 85:2 **size** 33:25 77:20 small 55:20 81:1 smaller 80:7 14.16 smiling 93:4 SMT 64:16 **Sony** 71:25 sounding 69:5 **source** 60:22 south 34:14 **space** 80:5 **speak** 6:20 15:4 19:20 24:13 29:17 44:2 46:3 67:4 95:21 **speaking** 21:6,25 22:1,4,8 88:5.7 **specific** 26:17 85:13 88.23 specifically 68:21 70:7,13 **spell** 55:23 56:8,15 95:18 spoke 22:10 spoken 32:13 staff 91:16,24 97:2 stairs 51:1,5 stand-alone 72:5 standard 70:8 83:4 85:17

standpoint 53:23 **stood** 67:25 65:6 71:23 77:15 stop 24:9 92:17 stands 84:12 stops 84:9 start 13:24 21:6 59:17 storage 43:14 65:14 67:17 88:3,8,9 straight 87:7 started 59:21 strategies 56:9 starting 7:1 14:19 stretch 67:14 state 7:9 8:23 9:1 13:18,23 14:4,8,11, stretching 26:8 15,23 17:14 19:19 stroke 88:21 20:17 21:6 96:11 structure 35:3 43:3 stated 82:12 **stuck** 50:22 statement 36:21 40:14 82:17 83:25 stuff 23:14 35:16 84:13,22 85:11 66:13 states 45:17 47:10, subject 26:3 submission 45:20 stating 24:19 submit 23:11 25:22 station 18:18,21 31:8 submitted 65:18 32:23 33:2,3,9,14,17, 21 34:3,10 42:15 43:4 successful 40:15 61:3 68:17 69:21 57:13 58:7 98:4 70:12 71:10 74:5,8, **Superior** 10:17,21 12,13,22 85:10 87:9 17:5,24 18:8 20:15, 90:1,3,11,12,24,25 21,25 21:9 22:21 92:8 93:16 95:16 24:15 25:16 29:19 status 22:18 30:7,21 32:2,8,16 33:11 34:14 37:6,16 staying 54:23 38:5.17 steam 18:11,13 26:20 Superior's 18:22 66:11 73:7 77:21 19:14 supervisor 9:24 steams 87:25 18:22 31:7 62:25 step 89:21 supplies 60:25 61:1 Stephen 18:3 64:10 stepping 93:3 **Supply** 8:6 11:8,20 12:7 steps 92:17 supposed 91:1 92:1 **Steve** 10:20 20:25 96.16 21:8 22:20 24:14 25:15 29:16 30:5,20 **switch** 49:23 82:21, 33:10 34:13 37:2,6,16 23 83:7 86:9 89:9,10 38:5,16 72:19 93:14 stipulate 68:21 84:24 switches 85:5 **Stone** 6:3 **system** 20:16,22,23 21:3,4,18,19 22:16

i13

23:9,10 26:20 29:5,21	termination 71:8	98:3,9,12	truck 18:9,10
30:1,2,6,9,10 42:10 48:7 56:20 60:4,7,8	terminology 70:5	Tom 9:6	trucking 19:13,15
69:20,24 70:18,23	terms 35:2 44:19	top 47:24 53:16 67:17	true 91:9,10 93:21
71:1,6 72:5 81:19	Terry 8:14 44:8 50:19,	72:18	tube 42:7
83:1 85:3 86:4,11 89:4 91:7 95:14	22 57:4 85:20,23	total 13:20,21,22,23	turn 59:24 61:16
systems 26:20 43:12	87:15 89:15,16 90:19	14:4,6,10,11,14,17 64:11,17	turned 66:8
48:3,13 72:2 76:13	test 67:23 82:1,2,17,		
84:16 89:20 94:18,25	19,20,21 85:17 89:19 94:6,8 95:15	totem 47:24	turning 77:9,14 78:11 91:19
		Toth 10:24,25 11:1,	
Т	tested 93:18,25	18,25 26:10 27:7 41:24,25 44:6,18	turnoff 49:22
	testing 46:19 67:22	45:1,11,15 46:1,2,23	two-cents' 90:22
T-116206 18:2	76:2,13 78:13 84:15 85:18 86:17 90:17	47:20 48:18,23 49:4	two-way 60:7 81:18,
Table 28:19	92:19 94:4 95:15	50:11 51:4 53:6,19	23
take-away 74:7	tests 86:21 87:3	54:7 55:13,25 56:10, 14,22 58:11 59:8,10,	type 26:18 33:4 69:24
takes 63:16 87:19,22		14,22 58.11 59.8,10, 11 62:16,22 63:5,7	73:17 77:18 81:25
98:13	them's 64:9	65:11 66:17,25 68:8,	84:15 85:3
taking 15:20,22 49:2	Thereagain 53:23	12 69:9 70:1,3 72:3,	types 27:1
54:22 74:8	thing 31:23 35:14	19 73:15,21,24 74:14 75:2,16,25 77:12	typographical 32:5,
talk 46:6 83:23	67:25 71:22 89:6	79:4,21 80:3,12,17	15
	90:25 94:23 95:8	81:8,20 82:10,13	
talked 67:24 77:7 81:14	things 71:24 77:21	83:5,12,23 84:20	U
-	89:25 94:5	86:14,15 87:21 88:15 91:11,14 93:12 95:7,	
talking 26:1 70:13 77:16 79:5,6,7	thinking 22:3	20 97:25 98:6,21	ultimate 47:22
tank 43:15 65:12,14	third-party 22:23	traffic 54:12	Ultimately 48:12
66:1,8,9,15	thought 25:18	trained 76:11,22	uncommon 68:13,20
tanks 18:12 66:6	thoughts 36:25	86:25 87:1	unconnected 15:2
task 19:16	three-letter 56:15	training 11:1 29:21	undersized 64:17
tasks 87:12,13	time 17:2 20:23 30:1	30:3,9 42:1 43:21,22	understand 10:8,11
·	34:6 36:17 37:5,14,	47:5,8 48:9 59:12 63:8,12,14 68:20	11:16 24:24 27:11
teach 76:18	17,24 43:25 50:24	74:25 75:22,25 77:9,	29:11 54:17 65:4
team 43:6	51:2 52:4,6 54:14 55:24 56:16 61:24	13,22	69:12 70:4,5 76:20
tech 90:5	64:3 67:3,8,19 72:23	transcript 6:11 39:14	understanding 54:20 76:15 77:6,7,
technical 24:25 25:2	73:12 75:11 84:20	transfer 88:2	10,17 78:19 93:8
55:17	88:6 90:7 93:6 96:12 98:5,17	Transit 18:7,9 19:4	understands 49:14
technician 43:6		31:23 32:1,8,17	78:24,25
62:19 79:10	times 22:3,10 28:24 32:24 43:7,18 64:6	transport 18:9,10	understood 22:14
technicians 61:20	66:14 71:24	treated 45:20	undetermined 26:3
Tennessee 7:15,22	title 46:25 76:7	trip 68:5 84:4,24 86:6,	unit 24:1,8 25:11
8:3,23 9:1 12:14	TLA 56:14	10 88:11	37:25 38:13 39:2
14:12 16:15,16 17:6, 12 18:1 25:4 41:17	_	tripping 83:25 84:4	40:16 41:14 46:20
42:9 59:2 60:14 92:15	today 6:4,19 16:9 23:24 24:23,24 25:7,9	92:4	57:14 58:8 98:4,24
terminal 10:21 29:12	36:23 42:2,5 62:15		University 8:23

unlimited 35:2	VI 16:25
unmute 7:9	video 6:7 7:2
unprecedented 26:11 68:15 84:11	videoconfere
update 22:18	videoconfere 98:18
updates 97:1	VII 17:3
updating 98:2	virtual 12:23
upgrading 23:9,10	virtually 42:1
users 95:24	visit 24:9,11 5
utilize 60:4 66:19	visited 24:1
utilizing 69:25 89:9	visiting 79:8
V	visitor 12:5
vague 56:7	visitors 7:24 10:5 12:9
valid 88:16	visualize 76:
valve 27:23 86:9	volatile 92:14
valves 45:6	vote 13:1 24:2
variance 16:6,13,22 17:7,23 20:6 23:12, 15,19,20,22,23,24 24:3,4,25 25:5,12,23 26:23 27:16 34:24	40:10,24 41:1 97:10 voted 12:24 votes 26:22
41:17 42:17,18,19 43:1,3,8,25 44:1 46:7,	W
9 48:14 54:3 55:15 57:3 58:7 59:3,9,14 62:1,11 70:9 76:14 80:23 84:12 86:23 87:5,13 94:20,21 95:11,23 96:23,24 97:1,24	waiting 23:1 walk 55:11 walking 55:11 wanted 27:4
variances 16:10,12 49:13,14 84:16 93:13	36:15 43:1 65 69:15 84:18
verbally 7:9	wanting 83:2 87:6 88:7 89:
verbatim 6:10	water 43:14,1
verbiage 84:15	65:14,15 66:9
verify 82:4 98:25	69:13 70:23 7 79:2 86:7,18
verifying 89:4 91:24	watertube 42
versus 43:1 66:2 70:7 75:1,23 84:5	60:16,19,20 7
vessels 12:22 14:10	

Wednesday

vessels 13:22 14:10, 11,14,23

	week 18:5,16 30:14	
2	36:23 37:11 38:19,20, 23 40:2,17 43:18	Z
ence	59:19 61:5	Zoom 6:4,17,25 98:17
	week's 36:14	
encing	weekly 87:3	
	weeks 15:5	
	Wendy 11:7,19	
16	west 16:15,16 61:4,8, 12 75:6	
58:7	Weston 11:9,20 41:16 42:2,4,22 47:2 51:22	
	Williams 15:6,18,19	
8:25 9:3	wired 82:25	
0.20 0.0	witnessed 91:23	
:5	WMS 56:21	
4 24 25:6	words 64:21 67:23 68:6 74:9 76:14 88:12	
1 57:19	work 26:5 32:11 41:13 56:20 89:12	
	working 14:24 76:7 86:11,12	
	Workplace 9:7	
	works 18:7 49:13	
	worth 90:22	
	wrapping 14:20	
	WRC 10:3	
0 31:14	wrote 67:21	
5:5 67:16	Y	
22 86:22 :1	yard 18:24,25 28:25 31:2,9,10	
16 64:22 9,16	yardman 30:12	
73:1,2,18	year 14:6,7	
	years 93:14	
2:8 45:4 77:20	Yoplait 16:18	
11.20	yup 91:4	
98:17		