EXHIBIT C

Baseline Report
Economic Development Growth Engine Industrial Development Board of the City of
Development Authority: Memphis and County of Shelby, Tennessee
Companies: ALSAC and St. Jude Children's Research Hospital
Grant Number: T# 02950406
Date: 5/12/2021

Unless the State agrees to an extension, this report must be submitted to the State no later
than 60 days following the Effective Date of the Accountability Agreement among the State, the
Development Authority and the Companies.

Please attach back-up data for each Job existing within the Companies as of the Start Date.

<table>
<thead>
<tr>
<th>October 25, 2015:</th>
<th>Existing Employees</th>
</tr>
</thead>
<tbody>
<tr>
<td>ALSAC</td>
<td>1239</td>
</tr>
<tr>
<td>St. Jude</td>
<td>3833</td>
</tr>
<tr>
<td>Total</td>
<td>5072</td>
</tr>
</tbody>
</table>

I hereby certify that each Job listed above complies with the definition provided in Article
II and Section 3.1 of the Accountability Agreement and that all information contained in this
Baseline Report is true and accurate. I understand that the information provided in this Baseline
Report will be used to determine the number of Net New Jobs.

American Lebanese Syrian Associated Charities (ALSAC)

By: [Signature]
Title: Chief Operating Officer
Date: 5/12/2021

St. Jude Children's Research Hospital

By: [Signature]
Title: Chief Legal Officer
Date: 5/12/2021