TENNESSEE
STATE BOARD OF EDUCATION

Charter School

Amendment Petition

TENNESSEE
STATE BOARD OF EDUCATION

Instructions for Petitioning to Amend a Charter Agreement

In accordance with Tennessee Code Annotated (T.C.A.) § 49-13-110(d), the governing body of a charter school may petition its authorizer to amend its charter agreement. Timelines for review and the appeals process are defined by Tennessee Public Charter School Commission (Charter Commission) Rule 1185-01-01-.04.

Below are the steps that a charter school shall follow to complete and submit a petition to amend a charter agreement. Directions for submitting a Letter of Intent are available on the Tennessee State Board of Education's (State Board) website.

1. **All applicants complete Part I "General Information" of the application below**, including:
   a. Selecting the amendment petition category, as indicated in the submitted Letter of Intent;
   b. Providing the requested School Background information;
   c. Providing the Background Statements and related attachments for each amendment that is requested; and
   d. Signing of the completed application by both the Contact Person and Board Chair.
2. **Applicants ONLY complete the subpart(s) in Part II "Specific Amendment Requests" that applies to the category of amendment the school is seeking**. The subparts contain more specific questions relevant to the identified category. If a school is seeking multiple amendments, the school shall complete the applicable subpart for each requested amendment category. A school should include any attachments requested by the applicable subpart.
3. An application for a single amendment, including Parts I and II, must not exceed 15 single-spaced pages, with one-inch margins and 12-point font, excluding attachments. The maximum page limit increases by 5 pages for each additional amendment sought by the applicant. For example, if a school is applying for 2 amendments, the maximum page limit (excluding attachments) is 20 pages.
4. The completed application and all attachments shall be submitted in PDF form to the authorizer.
5. Failure to submit a complete application, including attachments, to the authorizer by the deadlines listed below will result in the amendment application not being reviewed by the authorizer.

Deadlines:
If the Letter of Intent was submitted by **September 1**, the application is due by **October 1**. If the Letter of Intent was submitted by **January 15**, the application is due by **February 14**. If the due date falls on a Saturday, Sunday, or state-observed holiday, the due date shall be the next business day.

Emergency Amendment Petitions:
A charter school may submit an emergency amendment petition **at any time** if good cause exists for an amendment due to unanticipated or extraordinary circumstances. In addition to the category of amendment, the school should check "EMERGENCY Petition" at the bottom of the first page of Part I and briefly describe the circumstances constituting the emergency. The Background Statements shall include detailed written findings explaining the unanticipated or extraordinary circumstances giving rise to the emergency amendment petition.

Timeline for Review:

The authorizer must rule on an amendment petition within 60 days of its due date, or within 60 days of the date of submission of an emergency petition. If the authorizer fails to do so, the school's amendment petition shall be deemed approved. If the school's petition is denied, the school may appeal the decision to the Charter Commission. See the Charter Commission Rule 1185-01-01-.04 for more details regarding the appeals process.

Ratings and Criteria:

Charter Commission Rule 1185-01-01-.04 requires the Tennessee State Board of Education (State Board) to develop a scoring rubric for use in evaluating petitions to amend the charter agreement. Evaluators will use the following criteria to rate each amendment for which a petition is received:

Rating	Criteria
Meets or Exceeds the Standard	The response thoroughly addresses key issues. The proposed amendment clearly aligns with the mission and goals of the school. The response includes specific, evidence-based information that shows thorough preparation and viability of the plan.
Does Not Meet Standard	The response is substantially incomplete; demonstrates lack of preparation; is unsuited to the mission and goals of the school; or otherwise raises significant concerns about the viability of the plan or the applicant's ability to implement it.

Recommendations for approval or denial of each amendment requested in an amendment petition will be based on the materials submitted as well as the authorizer's independent due diligence.

Amendment Petition Scoring Criteria
Characteristics of a strong response: • Clear, evidenced-based rationale for the proposed amendment that is aligned with the school's mission and goals, and supports the best interest of students. • Academic results provide compelling support for the proposed amendment. (For Subparts B, C, F, G, and H only) • Realistic and detailed budget that explains the financial impact of the proposed amendment and clear evidence that the financial outlook of the school supports the costs associated with the proposed amendment. • Thoughtful and realistic facility plans that accommodate the proposed amendment. (For Subparts B, C, and E only) • Detailed implementation plan with a realistic timeline that addresses the operational impact of the proposed amendment. • Clear evidence of support for the proposed amendment from parents, staff and community partners. • FOR EMERGENCY PETITIONS ONLY: Compelling evidence of unanticipated extraordinary circumstances supporting the filing of an emergency amendment application.

Amendment Petition Review Summary	
☐ Meets or Exceeds Standard	☐ Does Not Meet Standard

Strengths	Page

Concerns/Questions	Page

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Amendment Petition Checklist

The following components make up a complete amendment petition and shall be submitted to the school's authorizer:

- ☐ Letter of Intent (unless an Emergency Petition)
- ☑ Part I of the application (fill in the blanks, check the applicable box(es) and provide the Background Statements)
- ☑ Most recent audit*
- ☑ Balance sheet for the fiscal quarter ending thirty (30) or more days prior to submission of the petition*
- ☑ Budgets for the current and two (2) succeeding fiscal years, assuming approval of the amendment
- ☑ Written communications with stakeholders regarding the proposed amendment
- ☑ Governing body meeting minutes approving the amendment and vote results
- ☑ Executed Signature Page
- ☑ Responses to questions in the applicable subpart(s) in Part II

* This is not required if the amendment application is submitted prior to the charter school's first year of operation.

Petition to Amend a Charter Agreement

Part I: General Information (Required for All Applicants)

Name of Charter School: Chattanooga Preparatory School

Amendment Petition Category, as identified in the Letter of Intent:

Check the box for the category under which this Amendment Petition falls

☐ Change in governance structure (including, but not limited to, a change in the nonprofit entity governing the school), or addition of or changes to the charter management organization

☐ The addition or removal of a grade level or levels

☑ Changes in student enrollment which fall outside of the minimum or maximum enrollment thresholds set forth in the charter school's charter agreement

☐ The addition or removal of a plan to provide transportation to students attending the charter school

☐ Changes to the charter school's location, if outside the geographic area set forth in the charter agreement

☐ Changes to the charter school's academic focus or goals set forth in the charter agreement

☐ Changes identified in the charter agreement as material modifications or amendments.
Please specify: ______

☐ Other material changes not covered by any of the above categories.
Please specify: ______

☑ EMERGENCY Petition. Please briefly describe the emergency: *We are requesting an emergency amendment due to an unforeseen increase in student retention and enrollment demand. After experiencing approximately 26% attrition for SY2025-2026, we projected a modest improvement in retention and offered admissions seats accordingly. Instead, approximately 96% of our eligible students chose to return for SY2026-2027 school year. Because we had already extended admissions offers based on anticipated attrition, we are now projected to exceed our authorized enrollment limit.*

[Continue to School Background on next page]

School Background

Provide the following information about your school:

a) Campus address: 1849 Union Avenue, Chattanooga, TN 37404

b) First school year in operation: SY2018-2019

c) Grade levels and enrollment currently serving: We are serving 469 boys in grades 6-12

d) Grade levels and maximum enrollment to be served at maturation of charter agreement, if different: Agreement: 500 Requested: 575

e) End of current charter term: June 30, 2028

Background Statements

This is a petition to amend a school's charter agreement by changing the item selected above. Please submit a narrative response and related attachments addressing the questions below.

1. Provide details on the selected amendment above and describe the requested change, including the school's rationale for the proposed change. Describe any planning that is already underway to prepare for the proposed amendment.

We are requesting an amendment to increase Chattanooga Preparatory School's authorized enrollment from 500 students to 575 students. This request is necessary because enrollment demand for the 2026-2027 school year significantly exceeded our projections.

After experiencing approximately 26% attrition during the 2024-2025 school year, we projected a modest improvement in retention and offered admissions seats accordingly. Instead, approximately 96% of our eligible students chose to return, creating an unforeseen enrollment increase that will cause us to exceed our authorized enrollment limit.

The proposed change supports our mission by allowing us to continue serving students and families who have chosen Chattanooga Prep. In preparation, we have reviewed staffing, scheduling, facility capacity, student support services, and financial projections. Based on our analysis, we have the capacity and resources necessary to serve the proposed enrollment while maintaining the quality of our educational program. We have also engaged our Board, staff, families, and community partners and have received strong support for this request.

2. How will the proposed amendment support or enhance the school's mission and goals?

This amendment will allow us to maintain continuity for current students, honor commitments made to families and preserve the strong relationships that are essential to student success. It also reflects growing confidence in our educational program and ensures that more young men can benefit from the culture, expectations, and opportunities that define Chattanooga Prep.

Our mission is to provide a rigorous, supportive educational environment that develops academic excellence, leadership, resilience, and college and career readiness. By aligning our authorized enrollment with actual student demand, this amendment strengthens our ability to fulfill our mission and continue building the men of tomorrow.

3. Describe how the proposed amendment will impact the school's finances. Explain any anticipated revenues or expenses arising from the proposed change. If expenses are anticipated, explain how the school will finance them. Please **attach** the school's (i) most recent audit, (ii) balance sheet for the fiscal quarter ending thirty (30) or more days prior to submission of the application, and (iii) budgets for the current fiscal year and two (2) succeeding fiscal years assuming the proposed amendment is approved.

The proposed amendment will have a positive impact on our financial position by aligning our authorized enrollment with actual student demand. Based on our financial projections, increasing enrollment from 500 to 575 students will generate approximately $988,971 in additional revenue while increasing expenses by approximately $309,918, resulting in a net positive financial impact of approximately $679,054.

The primary expenses associated with the proposed amendment include additional staffing and student support services needed to maintain program quality and support our growing enrollment. We anticipate adding three positions, including support for special populations and school leadership. These expenses will be fully funded through the additional state and federal revenue generated by the increased enrollment.

The proposed amendment also strengthens the school's long-term financial sustainability. At our current authorized enrollment, approximately 22.5% of operating expenses must be supported through fundraising. At the proposed enrollment level, that dependency is projected to decrease to approximately 15%, moving the school closer to its long-term goal of funding 90% to 95% o f operating expenses through recurring revenue sources.

Our most recent audit, current balance sheet, and budgets for the current fiscal year and the two succeeding fiscal years reflecting the proposed amendment are attached.

4. How has the school informed its external stakeholders (e.g. local school board representatives, neighbors, community partners) and internal stakeholders (e.g. staff, parents) of the proposed amendment? Please **attach** any written communication (e.g., meeting minutes). Describe any notable support for or opposition to the proposed amendment. If concerns have been brought to the school or governing board's attention, what is the plan to address them?

Chattanooga Preparatory School informed stakeholders through board communications, staff and family emails, the Remind platform, and conversations with community partners. The potential need for an emergency amendment was mentioned in early May; however, final reenrollment numbers were not confirmed until the last week of May. Once it became clear that extraordinary student retention would cause enrollment to exceed the school's authorized limit, the proposal was presented to the Board and approved unanimously by electronic vote.

Staff and families were supportive of the amendment. No opposition has been expressed. Copies of the

5. When did the school's governing board approve the proposed amendment? Please **attach** minutes from the meeting and vote results.

   The proposal was approved unanimously. The last electronic vote was received on June 9, 2026.

6. FOR EMERGENCY PETITIONS ONLY: Explain the unanticipated extraordinary circumstances giving rise to the emergency amendment application. Identify when these circumstances were first discovered and brought to the attention of the governing board. Why did the governing board determine that the circumstances constituted an emergency that warranted the filing of an emergency petition?

The unanticipated circumstance giving rise to this emergency amendment request was Chattanooga Preparatory School's extraordinary increase in student retention and enrollment demand. Following approximately 26% attrition the previous year, the school projected a more typical retention rate when planning for 2026-2027. However, final reenrollment data, which was not available until the last week of May 2026, showed that approximately 96% of eligible students intend to return. Strong demand from new families also continued, including 31 sibling applications, several from former Chattanooga Prep students who departed last year.

The potential need for an amendment was discussed with the Board in early May 2026, but we did not want to make a proposal prematurely. Once final reenrollment numbers were confirmed, the Board determined that an emergency amendment was necessary because the enrollment increase could not have been reasonably anticipated during the regular amendment cycle. The Board also concluded that the school could accommodate the additional students and that the amendment would have a positive impact without creating operational or financial risk.

Furthermore, the Chattanooga Prep faculty and staff worked incredibly hard to build trust and deliver an educational experience our students deserved. We need the amendment approved to be able to confirm the seats we offered to our new students. We cannot afford to deny the seats we promised. Failure to approve the amendment would require the school to rescind enrollment offers previously extended to students and families despite having the capacity and resources to serve them.

[Continue to Signature Page]

Signature Page

By our signatures below, we hereby certify that the governing body of the charter school identified herein has approved the submission of this petition to amend a charter agreement.

Troy F. Kemp
Contact Signature

Ted Alling
Board Chair Signature

Troy F. Kemp Sr., CEO Prep Public Schools
Contact Name & Title

Ted Alling
Board Chair Name

troykemp@prepschools.org
Contact Email Address

Talling@lamppostgroup.com
Board Chair Email Address

6/13/2026
Date

06/13/26
Date

This completed and signed form and all attachments shall be saved as a PDF and submitted to the charter school's authorizer.

Continue to Part II

Subpart C – Student Enrollment
ONLY complete if applying to amend enrollment

Amendments Covered by this Subpart: A charter school should use this Subpart C to apply for a change in student enrollment outside of the minimum or maximum enrollment thresholds set forth in its charter agreement.

Application: Please submit a narrative and related attachments addressing each of the questions below. If a question is inapplicable, mark it N/A.

1. What is the school's current enrollment by grade level and by year of the charter agreement?

	Year 8	Year 7	Year 6	Year 5	Year 4	Year 3	Year 2	Year 1
Grade	2025-2026	2024-2025	2023-2024	2022-2023	2021-2022	2020-2021	2019-2020	2018-2019
6	88	99	102	83	73	72	71	66
7	77	96	82	86	77	73	70	n/a
8	82	84	85	81	75	72	n/a	n/a
9	69	66	90	71	70	n/a	n/a	n/a
10	53	75	61	52	n/a	n/a	n/a	n/a
11	52	54	53	n/a	n/a	n/a	n/a	n/a
12	48	50	n/a	n/a	n/a	n/a	n/a	n/a
Total	**469**	**524**	**473**	**373**	**295**	**217**	**141**	**66**

2. How will a change in enrollment improve the school's existing program and benefit students?

   Increasing our cap from 500 to 575 gives us the ability to leverage our impact in the community, strengthen our support with families and to serve several siblings and returners to Chattanooga Preparatory School who have applied and are eagerly waiting for a seat. We have the physical space. We have the interest. The cap is the only thing standing between these students and enrollment.

   On the high school side specifically, growing enrollment will allow us to expand course offerings and build out programming that benefits all students. A stronger high school cohort means more elective options, stronger extracurriculars, and a more complete experience for kids. In the middle school grades, modest enrollment growth will improve resource allocation without meaningfully changing class sizes.

   Beyond the programmatic benefits, approving this amendment allows us to follow through with families who have trusted us enough to apply. Turning them away because of a cap number that no longer reflects our actual capacity, or demand would be the wrong outcome for students.

3. Describe and attach documentary evidence of the demand for this enrollment change. How does the scope, pace, and need for this enrollment change align with current demographic and growth projections in the city?

   This amendment is not being driven by projected population growth but by actual demonstrated demand from current and prospective families. The overwhelming retention of current students, *combined with continued application volume and sibling demand, provides clear evidence that Chattanooga Prep's educational program is meeting a community need.*

Hamilton County continues to experience steady population growth and sustained demand for public school choice options. Chattanooga Prep primarily serves students from historically underserved communities, and the school's enrollment growth reflects increased demand among families seeking a college-preparatory option for boys. While this amendment is primarily driven by actual enrollment demand rather than projected population growth, local demographic trends support the continued need for high-quality public school seats.

We had over 300 applications submitted for SY2024-2025 (See table on question 5). We currently have over 200 applications on file for the 2026-27 school year. The waitlist is artificially low because new student recruiting efforts were suspended on May 29 once it became clear that enrollment would exceed the authorized cap. The waitlist will actually be 75 students if the amendment is not approved because 49 of the accepted students will have to be moved to the waitlist if the amendment is not approved.

Also, a majority of families applied later this year. This is partly due to the time it took for us to regain their trust. Another indicator of demand is the number of siblings that applied (31). Several sibling applicants are also former Chatt Prep students.

SY2027-2028 Enrollment (if the amendment is not approved and the enrollment cap is 500 + 25 student margin)

Grade	Returning Students	New Student Applications	*Accepted Seats	*Accepted (will move to Waitlist if amendment is not approved)	Additional Waitlist	Total Waitlist (if not approved)	Total Students (500 + 25)
6		126	100	8	10	18	100
7	84	14	2	7	5	12	86
8	75	10	5	4	1	5	80
9	77	39	9	22	6	28	86
10	66	10	2	6	2	8	68
11	51	6	2	2	2	4	53
12	50	2	2	0	0	0	52
Totals	**403**	**207**	**122**	**49**	**26**	**75**	**525**

*We accepted 171 (122 +49) students based on student retention trends, but 49 students will move to the waitlist if the amendment is not approved.

4. Describe the school's post-lottery enrollment/waiting list process.

   We run our enrollment through a lottery consistent with Tennessee charter school law. After the lottery is run, we offer available seats to staff children and siblings first. If seats remain, we offer them to students on the non-sibling waitlist. The waitlist is organized by the order in which the applications were received.

5. Discuss the school's enrollment trends over the past three (3) years, including any waitlist information.

Chattanooga Prep had a record number of applicants (316) for SY2024-2025. The demand was growing until the series of negative events transpired in SY2024-2025 resulted in us receiving half of the number of applications and 26% attrition (of 126 students). We would have had to file an emergency amendment for FY2025-2026, if our school did not experience unprecedented disruption. The school has experienced significant organizational improvements and is demonstrating renewed stability and community confidence.

	SY2025-2026			SY2024-2025			SY2023-2024		
Grade	**Apps**	**Accepted Seats**	**Enrollment**	**Apps**	**Accepted Seats**	**Enrollment**	**Apps**	**Accepted Seats**	**Enrollment**
6	110	107	88	157	108	99	133	99	102
7	13	12	77	44	16	96	24	10	82
8	11	9	82	34	17	84	17	10	85
9	21	16	69	42	10	66	34	12	90
10	6	4	53	29	11	75	9	4	61
11	2	2	52	9	3	54	0	0	53
12	2	0	48	1	0	50	n/a	n/a	n/a
Total	**165**	**150**	**469**	**316**	**165**	**524***	**217**	**135**	**473**

*The school's charter agreement permits enrollment up to 25 students above the authorized level, allowing enrollment of up to 525.

6. How will the school adapt its physical space to accommodate a change in enrollment?
No changes to our facility are needed. Our buildings can accommodate over 700 students without any modifications.

7. How will the school adapt its staffing (e.g., teachers, educational aides, special population staff, other support staff, etc.) to accommodate the change in enrollment?
Chattanooga Preparatory School does not anticipate significant staffing changes as a result of the proposed amendment. Based on current projections, the school expects to add three positions to support the additional enrollment: a special education teacher, an ESOL teacher, and a leadership position to help maintain school culture and student supports.

A high school math teacher would only be added if ninth-grade enrollment exceeds 100 students. The cost of these positions has been incorporated into the school's financial projections and is more than offset by the additional revenue generated through increased enrollment. The school remains committed to maintaining class sizes of 25 students or fewer while ensuring all students receive the academic and support services they need.

8. Describe ways that the school ensures recruitment, enrollment, and retention of students with disabilities and English language learners, along with the school's target population.

Our lottery is open to all students, and we actively recruit across our service area. Students with disabilities are served per their IEPs, and we scale special education staffing as enrollment grows. ELL students receive appropriate language support, and we monitor those needs as our population changes. Growing enrollment does not change our commitment to these students. It just means *more students across all groups have access to our program. 97% of our students with disabilities and English language learners are returning for the school year 2026-2027—supporting the effectiveness of our model and retention strategy.*

9. How does the school's record of achievement support the approval of this amendment? For purposes of this question, the authorizer will review various metrics of success, including but not limited to the school's scores on TVAAS, TNReady and the authorizer's school performance framework, as well as the school's financial information and duration of operations.

Our academic data from 2024-25, and 2023-2024, reflects a school that was going through significant challenges. We are not pointing to these years as evidence of strength. What we are pointing to is the work done since July 1, 2025, the stability we have built, the trust we have restored, and the fact that families are choosing Chattanooga Prep in numbers we did not anticipate.

Substantiated below, we have made targeted efforts to increase rigor, academic accountability and student interventions to increase academic achievement in the school year 2025-2026. This was first executed by our intentional staffing of 3 instructional coaches who were responsible for progress monitoring student achievement and growing teacher skills daily.

We launched Saturday School as a high dosage intervention, beginning in October, and sustaining the support through April. In addition to Saturday School, we utilized high dosage tutoring in targeted content areas specific to each student. As a result, we have submitted to the state, through ATSI data collection, evidence that our special populations are growing academically. This narrative is relevant not only to our special populations but for our overall student achievement. See below our projected performance on state assessments this school year comparative to school year SY2024-2025 (Mastery Connect & Case 21 were used for projections):

Subject (Grades 6-10)	SY 2024-2025 BM #2	SY2025-2026 Projections Based on BM #2	Difference
ELA	21	32.9	+11.9
Math	19.1	31.1	+12.0
Science	27.3	33.2	+5.9
Social Studies	37.9	38.1	+0.2

***Graduation Rate** = 100%* (One senior is finishing course work in Summer School and is on path to graduate by June 23rd, 2026 - he has passed all necessary exams)*

***CCR (College & Career Readiness Score)** = 97%*

We have successfully cultivated a school culture where students and families are heard and valued. This is evidenced by a sharp decrease in our suspension rate compared to school year SY2024-2025. More importantly, this is supported by our students' and families' decision to stay at Chattanooga Preparatory school—undergirded by our 96% student retention rate.

	SY2025-2026	SY2026-2027	Change
Student Retention	74%	96%	+22%
Staff Retention*	44%	90%	+46%
Suspension Rate	37%	<10%	-27%

* Staff retention reflects teachers who were invited to return.

10. Complete the proposed enrollment summary for each grade level and each year remaining in the charter agreement in the tables below.

Number of Students - incorrect table

Grade Level	Year 9: 2026-2027	Year 10: 2027-2028
6	108	108
7	93	93
8	84	84
9	108	108
10	74	74
11	56	56
12	52	52
Totals	575	575

Anticipated Demographics		
% of Economically Disadvantaged Students	% of Students with Disabilities	% of English Language Learners
80-90% Currently 83%	15-25% Currently 18%	15-25% Currently 17%

Number of Students (Corrected table) - submitted to the HCS evaluation team on 6/27/26

	Year 9 (2026-2027)			Year 10 (2027-2028)		
Grade	Returning	New	Total Students	Returning	New	Total Students
6		108	108		100	100
7	84	9	93	97	0	97
8	75	9	84	84	0	84
9	77	31	108	76	3	79
10	66	9	75	97	0	97
11	51	4	56	68	0	68
12	50	2	52	50	0	50
Totals	403	172	575	472	103	575

Prep Public Schools
Statement of Financial Position
As of March 31, 2026

	03/31/2026	02/28/2026	$ Change
Assets			
Current Assets			
Cash and Cash Equivalents			
Petty Cash	$1,897.85	$1,897.85	$0.00
Cash - Checking	$1,864,317.57	$1,750,591.27	$113,726.30
Cash - Knox Prep Checking	$61,025.06	$401,002.67	($339,977.61)
Cash - Nutrition	$123,211.38	$117,095.83	$6,115.55
Total Cash and Cash Equivalents	$2,050,451.86	$2,270,587.62	($220,135.76)
Accounts Receivable			
Other Accounts Receivable	$94,844.25	$71,041.84	$23,802.41
Grants Receivable	$161,582.86	$147,148.19	$14,434.67
Total Accounts Receivable	$256,427.11	$218,190.03	$38,237.08
Other Current Assets			
Due From Friends of Chatt Prep	$0.00	$206,705.38	($206,705.38)
Prepaid Expenses	$428,818.39	$496,634.62	($67,816.23)
Other Current Assets	$5,477.33	$5,477.33	$0.00
Total Other Current Assets	$434,295.72	$708,817.33	($274,521.61)
Lease Right Use of Asset			
Lease Right Use of Asset	$241,680.57	$241,680.57	$0.00
Accumulated Amortization	($146,015.58)	($140,980.56)	($5,035.02)
Total Lease Right Use of Asset	$95,664.99	$100,700.01	($5,035.02)
Promises to Give			
Promises to Give - Current	$50,000.00	$50,000.00	$0.00
Promises to Give - LT	$147,880.37	$147,880.37	$0.00
Net Present Value - LT PTG	($7,150.91)	($7,150.91)	$0.00
Total Promises to Give	$190,729.46	$190,729.46	$0.00
Total Current Assets	$3,027,569.14	$3,489,024.45	($461,455.31)
Fixed Assets			
Building & Improvements			
Bldg Improvements	$365,165.75	$156,165.75	$209,000.00
Total Building & Improvements	$365,165.75	$156,165.75	$209,000.00
Furniture & Fixtures			
Instructional Furniture & Fixtures	$314,346.90	$313,125.29	$1,221.61
Admin Furniture & Fixtures	$4,792.43	$4,792.43	$0.00
Total Furniture & Fixtures	$319,139.33	$317,917.72	$1,221.61
Equipment			
Instructional Equipment	$612,098.53	$612,098.53	$0.00
Admin Equipment	$229,890.65	$229,890.65	$0.00
Total Equipment	$841,989.18	$841,989.18	$0.00
Transportation			
Vehicles	$39,362.25	$39,362.25	$0.00
Total Transportation	$39,362.25	$39,362.25	$0.00
Other Assets			
Pension Asset	$48,300.00	$48,300.00	$0.00
Total Other Assets	$48,300.00	$48,300.00	$0.00
Accumulated Depreciation			
Accumulated Depreciation	($824,609.62)	($810,792.93)	($13,816.69)
Total Accumulated Depreciation	($824,609.62)	($810,792.93)	($13,816.69)
Total Fixed Assets	$789,346.89	$592,941.97	$196,404.92
Other Assets			
Pension Asset			
Deferred Outflows-TCRS	$1,131,376.57	$1,131,376.57	$0.00
Total Pension Asset	$1,131,376.57	$1,131,376.57	$0.00
Total Other Assets	$1,131,376.57	$1,131,376.57	$0.00
Total Assets	$4,948,292.60	$5,213,342.99	($265,050.39)

These financial statements have not been subjected to an audit, review, or compilation engagements, and no assurance is provided on them. Substantially all disclosures required by GAAP-USA are omitted.

Prep Public Schools
Statement of Financial Position
As of March 31, 2026

	03/31/2026	02/28/2026	$ Change
Liabilities and Net Assets			
Liabilities			
Accounts Payable			
Accounts Payable	$209,943.73	$335,711.86	($125,768.13)
Comdata Purchase Cards	($842.88)	($2,281.73)	$1,438.85
Total Accounts Payable	$209,100.85	$333,430.13	($124,329.28)
Other Current Liabilities			
Accrued Expenses-Other	$266,325.75	$255,316.30	$11,009.45
Payroll Liabilities	$128,480.81	$136,813.07	($8,332.26)
Pension Liability	$220,124.75	$220,124.75	$0.00
Lease Liability	$65,684.08	$65,164.66	$519.42
Total Other Current Liabilities	$680,615.39	$677,418.78	$3,196.61
Non-Current Liabilities			
Lease Liability	$41,040.92	$46,777.52	($5,736.60)
Rock Point Bank Loan	$1,200,000.00	$1,200,000.00	$0.00
Accrued Leave - Long-term	$286,112.38	$286,112.38	$0.00
Total Non-Current Liabilities	$1,527,153.30	$1,532,889.90	($5,736.60)
Total Liabilities	$2,416,869.54	$2,543,738.81	($126,869.27)
Net Assets			
Net Assets	$2,531,423.06	$2,669,604.18	($138,181.12)
Total Net Assets	$2,531,423.06	$2,669,604.18	($138,181.12)
Total Liabilities and Net Assets	$4,948,292.60	$5,213,342.99	($265,050.39)
BEGINNING BALANCE WITH CURRENT YEAR ADJUSTMENTS	**$2,325,358.05**	**$2,325,358.05**	**$0.00**
NET SURPLUS/(DEFICIT)	**$206,065.01**	**$344,246.13**	**($138,181.12)**
ENDING NET ASSETS	**$2,531,423.06**	**$2,669,604.18**	**($138,181.12)**

Prep Public Schools
Statement of Activities- by Division
For the Nine Months Ended March 31, 2026

	Current Month				Year to Date			
	CMO (10)	**Chatt Prep (20)**	**Knox Prep (30)**	**Combined**	**CMO (10)**	**Chatt Prep (20)**	**Knox Prep (30)**	**Combined**
Revenue								
Contributions & Gifts	$6,331.79	$264,951.09	$63,842.57	$335,125.45	$87,570.62	$1,538,437.80	$1,300,651.93	$2,926,660.35
State & Local Revenue	$0.00	$539,819.46	$142,340.31	$682,159.77	$0.00	$5,596,871.18	$1,606,841.14	$7,203,712.32
Federal Revenue	$0.00	$77,022.37	$17,625.80	$94,648.17	$0.00	$760,006.32	$268,205.63	$1,028,211.95
Other Revenue	$0.00	$335.60	$0.00	$335.60	$0.00	$2,715.59	$0.00	$2,715.59
Total Revenue	$6,331.79	$882,128.52	$223,808.68	$1,112,268.99	$87,570.62	$7,898,030.89	$3,175,698.70	$11,161,300.21
Expenses								
Salaries & Wages	$39,900.02	$292,356.26	$139,999.24	$472,255.52	$368,625.18	$2,712,304.67	$1,203,262.56	$4,284,192.41
Employee Benefits	$5,415.56	$52,930.39	$23,091.68	$81,437.63	$52,059.66	$518,180.48	$175,336.48	$745,576.62
Payroll Taxes	$2,963.73	$21,505.72	$10,202.48	$34,671.93	$25,848.57	$204,576.38	$88,699.57	$319,124.52
Staff Dev & Training	$0.00	($295.57)	$280.00	($15.57)	$0.00	$54,677.44	$1,680.00	$56,357.44
Contracted Services	$24,660.61	$249,426.81	$62,205.43	$336,292.85	$142,005.95	$1,895,986.23	$508,359.82	$2,546,352.00
Travel	$442.40	$4,999.07	$160.56	$5,602.03	$442.40	$32,001.30	$2,742.70	$35,186.40
Postage Charges	$0.00	$0.00	$143.73	$143.73	$0.00	$933.29	$344.46	$1,277.75
Advertising & Communication	$0.00	$3,833.96	$244.49	$4,078.45	$146.20	$23,021.45	$17,602.41	$40,770.06
Supplies & Materials	$0.00	$21,745.54	$6,270.69	$28,016.23	$1,521.40	$293,653.90	$112,958.85	$408,134.15
Equipment	$0.00	$1,168.08	$0.00	$1,168.08	$974.95	$16,994.71	$5,562.20	$23,531.86
Dues, License, Fees, Misc	$85.00	$26,364.76	$7,940.81	$34,390.57	$2,080.55	$179,839.65	$70,551.59	$252,471.79
Rent	$0.00	$159,313.10	$33,333.33	$192,646.43	$0.00	$1,402,625.91	$300,000.00	$1,702,625.91
Taxes	$0.00	$0.00	$0.00	$0.00	$0.00	$8,440.91	$0.00	$8,440.91
Utilities	$740.80	$16,218.25	$1,100.00	$18,059.05	$6,043.26	$147,490.19	$11,442.25	$164,975.70
Telephone & Internet	$0.00	$2,121.11	$1,840.80	$3,961.91	$0.00	$19,307.33	$16,299.52	$35,606.85
Insurance	$17,483.79	$772.62	$633.15	$18,889.56	$157,354.13	$4,884.50	$2,586.93	$164,825.56
Depreciation & Amortization	$249.44	$13,593.86	$5,008.41	$18,851.71	$2,244.96	$119,663.08	$43,877.23	$165,785.27
Total Expenses	$91,941.35	$866,053.96	$292,454.80	$1,250,450.11	$759,347.21	$7,634,581.42	$2,561,306.57	$10,955,235.20
BEGINNING NET ASSETS	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**$0.00**
NET SURPLUS/(DEFICIT)	**($85,609.56)**	**$16,074.56**	**($68,646.12)**	**($138,181.12)**	**($671,776.59)**	**$263,449.47**	**$614,392.13**	**$206,065.01**
ENDING NET ASSETS	**($85,609.56)**	**$16,074.56**	**($68,646.12)**	**($138,181.12)**	**($671,776.59)**	**$263,449.47**	**$614,392.13**	**$206,065.01**

Prep Public Schools
Statement of Activities- Actual vs Budget- Combined
For the Nine Months Ended March 31, 2026

	Current Month				Year to Date				Annual		
	03/31/2026	Budget	Variance	%	Actual	Budget	Variance	%	Budget	%	Balance
Revenue											
Contributions & Gifts	$335,125.45	$74,328.33	$260,797.12	450.87%	$2,926,660.35	$1,635,086.97	$1,291,573.38	178.99%	$1,858,071.96	157.51%	$1,068,588.39
State & Local Revenue	$682,159.77	$766,813.24	($84,653.47)	88.96%	$7,203,712.32	$6,962,809.36	$240,902.96	103.46%	$8,628,698.13	83.49%	($1,424,985.81)
Federal Revenue	$94,648.17	$253,370.76	($158,722.59)	37.36%	$1,028,211.95	$1,590,997.99	($562,786.04)	64.63%	$2,218,823.19	46.34%	($1,190,611.24)
Other Revenue	$335.60	$291.67	$43.93	115.06%	$2,715.59	$2,624.99	$90.60	103.45%	$3,500.00	77.59%	($784.41)
Total Revenue	$1,112,268.99	$1,094,804.00	$17,464.99	101.60%	$11,161,300.21	$10,191,519.31	$969,780.90	109.52%	$12,709,093.28	87.82%	($1,547,793.07)
Expenses											
Salaries & Wages	$472,255.52	$488,349.18	($16,093.66)	96.70%	$4,284,192.41	$4,434,391.64	($150,199.23)	96.61%	$5,889,439.26	72.74%	($1,605,246.85)
Employee Benefits	$81,437.63	$86,154.77	($4,717.14)	94.52%	$745,576.62	$775,706.65	($30,130.03)	96.12%	$1,034,171.10	72.09%	($288,594.48)
Payroll Taxes	$34,671.93	$38,035.99	($3,364.06)	91.16%	$319,124.52	$342,586.73	($23,462.21)	93.15%	$456,557.14	69.90%	($137,432.62)
Staff Dev & Training	($15.57)	$6,238.90	($6,254.47)	(0.25%)	$56,357.44	$56,150.06	$207.38	100.37%	$74,866.76	75.28%	($18,509.32)
Contracted Services	$336,292.85	$287,117.13	$49,175.72	117.13%	$2,546,352.00	$2,670,798.16	($124,446.16)	95.34%	$3,449,572.64	73.82%	($903,220.64)
Travel	$5,602.03	$3,290.67	$2,311.36	170.24%	$35,186.40	$29,615.93	$5,570.47	118.81%	$39,487.94	89.11%	($4,301.54)
Postage Charges	$143.73	$510.67	($366.94)	28.15%	$1,277.75	$4,595.99	($3,318.24)	27.80%	$6,128.00	20.85%	($4,850.25)
Advertising & Communication	$4,078.45	$4,993.87	($915.42)	81.67%	$40,770.06	$44,944.63	($4,174.57)	90.71%	$59,926.28	68.03%	($19,156.22)
Supplies & Materials	$28,016.23	$50,961.12	($22,944.89)	54.98%	$408,134.15	$451,749.36	($43,615.21)	90.35%	$601,732.75	67.83%	($193,598.60)
Equipment	$1,168.08	$2,425.77	($1,257.69)	48.15%	$23,531.86	$27,393.89	($3,862.03)	85.90%	$34,671.20	67.87%	($11,139.34)
Dues, License, Fees, Misc	$34,390.57	$41,036.60	($6,646.03)	83.80%	$252,471.79	$361,776.58	($109,304.79)	69.79%	$477,384.19	52.89%	($224,912.40)
Rent	$192,646.43	$192,646.46	($0.03)	100.00%	$1,702,625.91	$1,733,818.02	($31,192.11)	98.20%	$2,278,424.07	74.73%	($575,798.16)
Taxes	$0.00	$703.41	($703.41)	0.00%	$8,440.91	$6,330.68	$2,110.23	133.33%	$8,440.91	100.00%	$0.00
Utilities	$18,059.05	$20,124.51	($2,065.46)	89.74%	$164,975.70	$181,120.43	($16,144.73)	91.09%	$241,493.96	68.31%	($76,518.26)
Telephone & Internet	$3,961.91	$3,991.67	($29.76)	99.25%	$35,606.85	$35,924.99	($318.14)	99.11%	$47,900.00	74.34%	($12,293.15)
Insurance	$18,889.56	$18,743.44	$146.12	100.78%	$164,825.56	$168,690.78	($3,865.22)	97.71%	$224,921.12	73.28%	($60,095.56)
Depreciation & Amortization	$18,851.71	$18,851.72	($0.01)	100.00%	$165,785.27	$165,785.29	($0.02)	100.00%	$222,340.51	74.56%	($56,555.24)
Total Expenses	$1,250,450.11	$1,264,175.88	($13,725.77)	98.91%	$10,955,235.20	$11,491,379.81	($536,144.61)	95.33%	$15,147,457.83	72.32%	($4,192,222.63)
BEGINNING NET ASSETS	**$0.00**	**$0.00**	**$0.00**	**0.00%**	**$0.00**	**$0.00**	**$0.00**	**0.00%**	**$0.00**	**0.00%**	**$0.00**
NET SURPLUS/(DEFICIT)	**($138,181.12)**	**($169,371.88)**	**$31,190.76**	**81.58%**	**$206,065.01**	**($1,299,860.50)**	**$1,505,925.51**	**(15.85%)**	**($2,438,364.55)**	**(8.45%)**	**$2,644,429.56**
ENDING NET ASSETS	**($138,181.12)**	**($169,371.88)**	**$31,190.76**	**81.58%**	**$206,065.01**	**($1,299,860.50)**	**$1,505,925.51**	**(15.85%)**	**($2,438,364.55)**	**(8.45%)**	**$2,644,429.56**

Prep Public Schools
Statement of Activities- Actual vs Budget- Detail
For the Nine Months Ended March 31, 2026

	Current Month				Year to Date				Annual		
	03/31/2026	Budget	Variance	%	Actual	Budget	Variance	%	Budget	%	Balance
Revenue											
Contributions & Gifts											
Contributions & Gifts	$260,797.12	$0.00	$260,797.12	0.00%	$2,257,705.38	$966,132.00	$1,291,573.38	233.69%	$966,132.00	233.69%	$1,291,573.38
In-Kind Contributions	$74,328.33	$74,328.33	$0.00	100.00%	$668,954.97	$668,954.97	$0.00	100.00%	$891,939.96	75.00%	($222,984.99)
Total Contributions & Gifts	$335,125.45	$74,328.33	$260,797.12	450.87%	$2,926,660.35	$1,635,086.97	$1,291,573.38	178.99%	$1,858,071.96	157.51%	$1,068,588.39
State & Local Revenue											
Other Local Revenue	$9,632.00	$18,704.70	($9,072.70)	51.50%	$222,299.66	$167,032.24	$55,267.42	133.09%	$221,836.34	100.21%	$463.32
Other Grants	$5,609.13	$5,713.13	($104.00)	98.18%	$733,329.53	$726,418.11	$6,911.42	100.95%	$793,557.50	92.41%	($60,227.97)
TISA - State of TN	$666,918.64	$742,395.41	($75,476.77)	89.83%	$6,117,887.33	$5,939,163.21	$178,724.12	103.01%	$7,423,954.04	82.41%	($1,306,066.71)
Other State Educ Funds	$0.00	$0.00	$0.00	0.00%	$130,195.80	$130,195.80	$0.00	100.00%	$189,350.25	68.76%	($59,154.45)
Total State & Local Revenue	$682,159.77	$766,813.24	($84,653.47)	88.96%	$7,203,712.32	$6,962,809.36	$240,902.96	103.46%	$8,628,698.13	83.49%	($1,424,985.81)
Federal Revenue											
USDA School Lunch	$36,467.14	$41,163.54	($4,696.40)	88.59%	$238,667.69	$329,308.20	($90,640.51)	72.48%	$411,635.28	57.98%	($172,967.59)
USDA Breakfast	$9,069.82	$11,188.85	($2,119.03)	81.06%	$69,555.20	$97,290.37	($27,735.17)	71.49%	$127,447.75	54.58%	($57,892.55)
Other USDA Funds	$3,603.42	$15,153.57	($11,550.15)	23.78%	$18,756.99	$15,153.57	$3,603.42	123.78%	$15,153.57	123.78%	$3,603.42
Title I Grant	$19,097.40	$19,062.65	$34.75	100.18%	$173,477.48	$171,563.85	$1,913.63	101.12%	$228,751.80	75.84%	($55,274.32)
Title V Grants-CSP	$0.00	$123,665.00	($123,665.00)	0.00%	$89,507.96	$370,995.00	($281,487.04)	24.13%	$494,660.00	18.09%	($405,152.04)
IDEA Grant	$22,466.78	$14,702.27	$7,764.51	152.81%	$166,841.19	$132,320.35	$34,520.84	126.09%	$176,427.16	94.57%	($9,585.97)
Title II Grant	$0.00	$1,291.92	($1,291.92)	0.00%	$0.00	$11,627.24	($11,627.24)	0.00%	$15,503.00	0.00%	($15,503.00)
Federal through State Funds	$0.00	$908.60	($908.60)	0.00%	$9,125.99	$8,177.40	$948.59	111.60%	$10,903.23	83.70%	($1,777.24)
Direct Federal Funds	$3,943.61	$26,234.36	($22,290.75)	15.03%	$262,279.45	$454,562.01	($192,282.56)	57.70%	$738,341.40	35.52%	($476,061.95)
Total Federal Revenue	$94,648.17	$253,370.76	($158,722.59)	37.36%	$1,028,211.95	$1,590,997.99	($562,786.04)	64.63%	$2,218,823.19	46.34%	($1,190,611.24)
Other Revenue											
Interest Revenue	$335.60	$291.67	$43.93	115.06%	$2,715.59	$2,624.99	$90.60	103.45%	$3,500.00	77.59%	($784.41)
Total Other Revenue	$335.60	$291.67	$43.93	115.06%	$2,715.59	$2,624.99	$90.60	103.45%	$3,500.00	77.59%	($784.41)
Total Revenue	$1,112,268.99	$1,094,804.00	$17,464.99	101.60%	$11,161,300.21	$10,191,519.31	$969,780.90	109.52%	$12,709,093.28	87.82%	($1,547,793.07)
Expenses											
Salaries & Wages											
Teacher Salaries	$263,275.11	$293,378.21	($30,103.10)	89.74%	$2,373,390.46	$2,630,403.75	($257,013.29)	90.23%	$3,500,538.38	67.80%	($1,127,147.92)
Administrative Salaries	$208,980.41	$194,970.97	$14,009.44	107.19%	$1,910,801.95	$1,803,987.89	$106,814.06	105.92%	$2,388,900.88	79.99%	($478,098.93)
Total Salaries & Wages	$472,255.52	$488,349.18	($16,093.66)	96.70%	$4,284,192.41	$4,434,391.64	($150,199.23)	96.61%	$5,889,439.26	72.74%	($1,605,246.85)
Employee Benefits											
Medical Insurance	$39,627.12	$40,039.17	($412.05)	98.97%	$371,744.14	$360,352.08	$11,392.06	103.16%	$480,469.64	77.37%	($108,725.50)
Dental Insurance	$1,750.40	$1,790.97	($40.57)	97.73%	$12,299.41	$16,118.27	($3,818.86)	76.31%	$21,491.19	57.23%	($9,191.78)
Life Insurance	$141.87	$186.75	($44.88)	75.97%	$1,300.26	$1,680.75	($380.49)	77.36%	$2,241.00	58.02%	($940.74)
State Retirement	$39,918.24	$44,137.88	($4,219.64)	90.44%	$360,232.81	$397,555.55	($37,322.74)	90.61%	$529,969.27	67.97%	($169,736.46)
Total Employee Benefits	$81,437.63	$86,154.77	($4,717.14)	94.52%	$745,576.62	$775,706.65	($30,130.03)	96.12%	$1,034,171.10	72.09%	($288,594.48)

Prep Public Schools
Statement of Activities- Actual vs Budget- Detail
For the Nine Months Ended March 31, 2026

	Current Month				Year to Date				Annual		
	03/31/2026	Budget	Variance	%	Actual	Budget	Variance	%	Budget	%	Balance
Payroll Taxes											
Payroll Taxes-FICA	$34,319.90	$37,534.73	($3,214.83)	91.44%	$309,565.66	$338,075.47	($28,509.81)	91.57%	$450,542.10	68.71%	($140,976.44)
Payroll Taxes-TN Unemployment	$352.03	$501.26	($149.23)	70.23%	$9,558.86	$4,511.26	$5,047.60	211.89%	$6,015.04	158.92%	$3,543.82
Total Payroll Taxes	$34,671.93	$38,035.99	($3,364.06)	91.16%	$319,124.52	$342,586.73	($23,462.21)	93.15%	$456,557.14	69.90%	($137,432.62)
Staff Dev & Training											
Staff Dev & Training	($15.57)	$6,238.90	($6,254.47)	(0.25%)	$56,357.44	$56,150.06	$207.38	100.37%	$74,866.76	75.28%	($18,509.32)
Total Staff Dev & Training	($15.57)	$6,238.90	($6,254.47)	(0.25%)	$56,357.44	$56,150.06	$207.38	100.37%	$74,866.76	75.28%	($18,509.32)
Contracted Services											
Other Contracted Services	$127,082.10	$106,063.10	$21,019.00	119.82%	$890,695.83	$1,016,389.54	($125,693.71)	87.63%	$1,327,078.85	67.12%	($436,383.02)
Copier	$3,176.29	$3,150.67	$25.62	100.81%	$30,315.83	$28,355.99	$1,959.84	106.91%	$37,808.00	80.18%	($7,492.17)
Accounting Services	$26,590.50	$15,375.01	$11,215.49	172.95%	$252,485.76	$138,374.97	$114,110.79	182.46%	$184,500.00	136.85%	$67,985.76
Audit Services	$29,600.00	$5,133.34	$24,466.66	576.62%	$55,600.00	$46,199.98	$9,400.02	120.35%	$61,600.00	90.26%	($6,000.00)
Legal Services	$5,678.50	$4,166.67	$1,511.83	136.28%	$131,340.40	$137,499.99	($6,159.59)	95.52%	$150,000.00	87.56%	($18,659.60)
Janitorial Services	$27,226.01	$24,005.81	$3,220.20	113.41%	$222,344.69	$216,052.29	$6,292.40	102.91%	$288,069.72	77.18%	($65,725.03)
Security	$9,900.00	$7,916.68	$1,983.32	125.05%	$74,515.25	$71,249.96	$3,265.29	104.58%	$95,000.00	78.44%	($20,484.75)
Transportation	$47,161.98	$55,916.57	($8,754.59)	84.34%	$400,942.59	$476,672.04	($75,729.45)	84.11%	$617,844.80	64.89%	($216,902.21)
IT Services	$12,026.72	$16,889.28	($4,862.56)	71.21%	$111,413.56	$152,003.40	($40,589.84)	73.30%	$202,671.27	54.97%	($91,257.71)
Food Service	$47,850.75	$48,500.00	($649.25)	98.66%	$376,698.09	$388,000.00	($11,301.91)	97.09%	$485,000.00	77.67%	($108,301.91)
Total Contracted Services	$336,292.85	$287,117.13	$49,175.72	117.13%	$2,546,352.00	$2,670,798.16	($124,446.16)	95.34%	$3,449,572.64	73.82%	($903,220.64)
Travel											
Travel	$5,602.03	$3,290.67	$2,311.36	170.24%	$35,186.40	$29,615.93	$5,570.47	118.81%	$39,487.94	89.11%	($4,301.54)
Total Travel	$5,602.03	$3,290.67	$2,311.36	170.24%	$35,186.40	$29,615.93	$5,570.47	118.81%	$39,487.94	89.11%	($4,301.54)
Postage Charges											
Postage	$143.73	$510.67	($366.94)	28.15%	$1,277.75	$4,595.99	($3,318.24)	27.80%	$6,128.00	20.85%	($4,850.25)
Total Postage Charges	$143.73	$510.67	($366.94)	28.15%	$1,277.75	$4,595.99	($3,318.24)	27.80%	$6,128.00	20.85%	($4,850.25)
Advertising & Communication											
Communication	$2,601.92	$2,365.01	$236.91	110.02%	$15,446.12	$21,284.97	($5,838.85)	72.57%	$28,380.00	54.43%	($12,933.88)
Other Contracted Svcs	$1,237.66	$1,954.69	($717.03)	63.32%	$21,779.10	$17,592.17	$4,186.93	123.80%	$23,456.25	92.85%	($1,677.15)
Other Charges	$238.87	$674.17	($435.30)	35.43%	$3,544.84	$6,067.49	($2,522.65)	58.42%	$8,090.03	43.82%	($4,545.19)
Total Advertising & Communication	$4,078.45	$4,993.87	($915.42)	81.67%	$40,770.06	$44,944.63	($4,174.57)	90.71%	$59,926.28	68.03%	($19,156.22)
Supplies & Materials											
Instructional Supplies	$16,943.28	$27,457.96	($10,514.68)	61.71%	$234,728.80	$247,121.64	($12,392.84)	94.99%	$329,495.53	71.24%	($94,766.73)
Student Incentives	$735.70	$3,500.00	($2,764.30)	21.02%	$10,947.57	$31,000.00	($20,052.43)	35.31%	$41,000.00	26.70%	($30,052.43)
Student Athletic Activities	$3,813.55	$6,700.10	($2,886.55)	56.92%	$65,030.93	$60,300.82	$4,730.11	107.84%	$80,401.14	80.88%	($15,370.21)
Other Supplies & Materials	$5,613.27	$10,698.87	($5,085.60)	52.47%	$74,930.31	$89,889.47	($14,959.16)	83.36%	$119,586.08	62.66%	($44,655.77)
Office Supplies	$14.41	$520.85	($506.44)	2.77%	$3,754.76	$4,687.45	($932.69)	80.10%	$6,250.00	60.08%	($2,495.24)
Custodial Supplies	$896.02	$2,083.34	($1,187.32)	43.01%	$18,741.78	$18,749.98	($8.20)	99.96%	$25,000.00	74.97%	($6,258.22)
Total Supplies & Materials	$28,016.23	$50,961.12	($22,944.89)	54.98%	$408,134.15	$451,749.36	($43,615.21)	90.35%	$601,732.75	67.83%	($193,598.60)

Prep Public Schools
Statement of Activities- Actual vs Budget- Detail
For the Nine Months Ended March 31, 2026

	Current Month				Year to Date				Annual		
	03/31/2026	Budget	Variance	%	Actual	Budget	Variance	%	Budget	%	Balance
Equipment											
Instructional Equipment	$910.70	$750.00	$160.70	121.43%	$17,687.53	$12,312.20	$5,375.33	143.66%	$14,562.20	121.46%	$3,125.33
Admin Equipment	$257.38	$1,675.77	($1,418.39)	15.36%	$5,844.33	$15,081.69	($9,237.36)	38.75%	$20,109.00	29.06%	($14,264.67)
Total Equipment	$1,168.08	$2,425.77	($1,257.69)	48.15%	$23,531.86	$27,393.89	($3,862.03)	85.90%	$34,671.20	67.87%	($11,139.34)
Dues, License, Fees, Misc											
Dues & Memberships	$9,178.19	$7,675.07	$1,503.12	119.58%	$45,835.48	$64,482.17	($18,646.69)	71.08%	$82,913.98	55.28%	($37,078.50)
Other Charges	$18,786.82	$25,778.14	($6,991.32)	72.88%	$140,312.75	$229,043.97	($88,731.22)	61.26%	$303,469.60	46.24%	($163,156.85)
Permits & Licenses	$0.00	$41.67	($41.67)	0.00%	$0.00	$374.99	($374.99)	0.00%	$500.00	0.00%	($500.00)
Interest Expense	$6,425.56	$7,541.72	($1,116.16)	85.20%	$66,323.56	$67,875.45	($1,551.89)	97.71%	$90,500.61	73.29%	($24,177.05)
Total Dues, License, Fees, Misc	$34,390.57	$41,036.60	($6,646.03)	83.80%	$252,471.79	$361,776.58	($109,304.79)	69.79%	$477,384.19	52.89%	($224,912.40)
Rent											
Rent	$192,646.43	$192,646.46	($0.03)	100.00%	$1,702,625.91	$1,733,818.02	($31,192.11)	98.20%	$2,278,424.07	74.73%	($575,798.16)
Total Rent	$192,646.43	$192,646.46	($0.03)	100.00%	$1,702,625.91	$1,733,818.02	($31,192.11)	98.20%	$2,278,424.07	74.73%	($575,798.16)
Property Taxes											
Property Taxes	$0.00	$703.41	($703.41)	0.00%	$8,440.91	$6,330.68	$2,110.23	133.33%	$8,440.91	100.00%	$0.00
Total Property Taxes	$0.00	$703.41	($703.41)	0.00%	$8,440.91	$6,330.68	$2,110.23	133.33%	$8,440.91	100.00%	$0.00
Utilities											
Electricity	$12,465.40	$13,541.67	($1,076.27)	92.05%	$116,905.88	$121,874.99	($4,969.11)	95.92%	$162,500.00	71.94%	($45,594.12)
Water & Sewer	$913.47	$3,210.65	($2,297.18)	28.45%	$22,939.50	$28,895.81	($5,956.31)	79.39%	$38,527.76	59.54%	($15,588.26)
Natural Gas	$3,588.84	$2,083.34	$1,505.50	172.26%	$19,931.08	$18,749.98	$1,181.10	106.30%	$25,000.00	79.72%	($5,068.92)
Waste	$1,091.34	$1,288.85	($197.51)	84.68%	$5,199.24	$11,599.65	($6,400.41)	44.82%	$15,466.20	33.62%	($10,266.96)
Total Utilities	$18,059.05	$20,124.51	($2,065.46)	89.74%	$164,975.70	$181,120.43	($16,144.73)	91.09%	$241,493.96	68.31%	($76,518.26)
Telephone & Internet											
Telephone	$3,961.91	$3,991.67	($29.76)	99.25%	$35,606.85	$35,924.99	($318.14)	99.11%	$47,900.00	74.34%	($12,293.15)
Total Telephone & Internet	$3,961.91	$3,991.67	($29.76)	99.25%	$35,606.85	$35,924.99	($318.14)	99.11%	$47,900.00	74.34%	($12,293.15)
Insurance											
Liability Insurance	$16,012.37	$16,008.13	$4.24	100.03%	$144,111.35	$144,073.11	$38.24	100.03%	$192,097.50	75.02%	($47,986.15)
Accidental Damage Insurance	$1,405.77	$1,263.89	$141.88	111.23%	$7,471.43	$11,374.93	($3,903.50)	65.68%	$15,166.62	49.26%	($7,695.19)
Workman's Comp Insurance	$1,471.42	$1,471.42	$0.00	100.00%	$13,242.78	$13,242.74	$0.04	100.00%	$17,657.00	75.00%	($4,414.22)
Total Insurance	$18,889.56	$18,743.44	$146.12	100.78%	$164,825.56	$168,690.78	($3,865.22)	97.71%	$224,921.12	73.28%	($60,095.56)
Depreciation & Amortization											
Depreciation	$13,261.13	$13,261.14	($0.01)	100.00%	$115,470.05	$115,470.07	($0.02)	100.00%	$155,253.60	74.38%	($39,783.55)
Amortization	$5,590.58	$5,590.58	$0.00	100.00%	$50,315.22	$50,315.22	$0.00	100.00%	$67,086.91	75.00%	($16,771.69)
Total Depreciation & Amortization	$18,851.71	$18,851.72	($0.01)	100.00%	$165,785.27	$165,785.29	($0.02)	100.00%	$222,340.51	74.56%	($56,555.24)
Total Expenses	$1,250,450.11	$1,264,175.88	($13,725.77)	98.91%	$10,955,235.20	$11,491,379.81	($536,144.61)	95.33%	$15,147,457.83	72.32%	($4,192,222.63)
BEGINNING NET ASSETS	**$0.00**	**$0.00**	**$0.00**	**0.00%**	**$0.00**	**$0.00**	**$0.00**	**0.00%**	**$0.00**	**0.00%**	**$0.00**
NET SURPLUS/(DEFICIT)	**($138,181.12)**	**($169,371.88)**	**$31,190.76**	**81.58%**	**$206,065.01**	**($1,299,860.50)**	**$1,505,925.51**	**(15.85%)**	**($2,438,364.55)**	**(8.45%)**	**$2,644,429.56**
ENDING NET ASSETS	**($138,181.12)**	**($169,371.88)**	**$31,190.76**	**81.58%**	**$206,065.01**	**($1,299,860.50)**	**$1,505,925.51**	**(15.85%)**	**($2,438,364.55)**	**(8.45%)**	**$2,644,429.56**

Prep Public Schools
Statement of Activities- Actual vs Budget- CMO
For the Nine Months Ended March 31, 2026

	Current Month				Year to Date				Annual		
	03/31/2026	Budget	Variance	%	Actual	Budget	Variance	%	Budget	%	Balance
Revenue											
Contributions & Gifts	$6,331.79	$0.00	$6,331.79	0.00%	$87,570.62	$0.00	$87,570.62	0.00%	$0.00	0.00%	$87,570.62
Total Revenue	$6,331.79	$0.00	$6,331.79	0.00%	$87,570.62	$0.00	$87,570.62	0.00%	$0.00	0.00%	$87,570.62
Expenses											
Salaries & Wages	$39,900.02	$40,156.79	($256.77)	99.36%	$368,625.18	$366,660.87	$1,964.31	100.54%	$487,131.25	75.67%	($118,506.07)
Employee Benefits	$5,415.56	$6,103.07	($687.51)	88.74%	$52,059.66	$55,242.46	($3,182.80)	94.24%	$73,551.67	70.78%	($21,492.01)
Payroll Taxes	$2,963.73	$3,072.01	($108.28)	96.48%	$25,848.57	$28,049.59	($2,201.02)	92.15%	$37,265.54	69.36%	($11,416.97)
Contracted Services	$24,660.61	$15,776.83	$8,883.78	156.31%	$142,005.95	$141,991.31	$14.64	100.01%	$189,321.83	75.01%	($47,315.88)
Travel	$442.40	$0.00	$442.40	0.00%	$442.40	$0.00	$442.40	0.00%	$0.00	0.00%	$442.40
Postage Charges	$0.00	$12.50	($12.50)	0.00%	$0.00	$112.50	($112.50)	0.00%	$150.00	0.00%	($150.00)
Advertising & Communication	$0.00	$22.08	($22.08)	0.00%	$146.20	$198.72	($52.52)	73.57%	$264.99	55.17%	($118.79)
Supplies & Materials	$0.00	$208.34	($208.34)	0.00%	$1,521.40	$1,874.98	($353.58)	81.14%	$2,500.00	60.86%	($978.60)
Equipment	$0.00	$83.34	($83.34)	0.00%	$974.95	$749.98	$224.97	130.00%	$1,000.00	97.50%	($25.05)
Dues, License, Fees, Misc	$85.00	$260.84	($175.84)	32.59%	$2,080.55	$2,347.48	($266.93)	88.63%	$3,180.00	65.43%	($1,099.45)
Utilities	$740.80	$666.67	$74.13	111.12%	$6,043.26	$5,999.99	$43.27	100.72%	$8,000.00	75.54%	($1,956.74)
Insurance	$17,483.79	$17,479.55	$4.24	100.02%	$157,354.13	$157,315.85	$38.28	100.02%	$209,754.50	75.02%	($52,400.37)
Depreciation & Amortization	$249.44	$249.45	($0.01)	100.00%	$2,244.96	$2,244.98	($0.02)	100.00%	$2,993.33	75.00%	($748.37)
Total Expenses	$91,941.35	$84,091.47	$7,849.88	109.33%	$759,347.21	$762,788.71	($3,441.50)	99.55%	$1,015,113.11	74.80%	($255,765.90)
BEGINNING NET ASSETS	**$0.00**	**$0.00**	**$0.00**	**0.00%**	**$0.00**	**$0.00**	**$0.00**	**0.00%**	**$0.00**	**0.00%**	**$0.00**
NET SURPLUS/(DEFICIT)	**($85,609.56)**	**($84,091.47)**	**($1,518.09)**	**101.81%**	**($671,776.59)**	**($762,788.71)**	**$91,012.12**	**88.07%**	**($1,015,113.11)**	**66.18%**	**$343,336.52**
ENDING NET ASSETS	**($85,609.56)**	**($84,091.47)**	**($1,518.09)**	**101.81%**	**($671,776.59)**	**($762,788.71)**	**$91,012.12**	**88.07%**	**($1,015,113.11)**	**66.18%**	**$343,336.52**

These financial statements have not been subjected to an audit, review, or compilation engagements, and no assurance is provided on them. Substantially all disclosures required by GAAP-USA are omitted.

Prep Public Schools
Statement of Activities- Actual vs Budget- Chattanooga Prep
For the Nine Months Ended March 31, 2026

	Current Month				Year to Date				Annual		
	03/31/2026	Budget	Variance	%	Actual	Budget	Variance	%	Budget	%	Balance
Revenue											
Contributions & Gifts	$264,951.09	$74,328.33	$190,622.76	356.46%	$1,538,437.80	$668,954.97	$869,482.83	229.98%	$891,939.96	172.48%	($646,497.84)
State & Local Revenue	$539,819.46	$586,043.35	($46,223.89)	92.11%	$5,596,871.18	$5,493,514.11	$103,357.07	101.88%	$6,738,708.65	83.06%	$1,141,837.47
Federal Revenue	$77,022.37	$106,196.11	($29,173.74)	72.53%	$760,006.32	$1,018,496.01	($258,489.69)	74.62%	$1,462,207.02	51.98%	$702,200.70
Other Revenue	$335.60	$291.67	$43.93	115.06%	$2,715.59	$2,624.99	$90.60	103.45%	$3,500.00	77.59%	$784.41
Total Revenue	$882,128.52	$766,859.46	$115,269.06	115.03%	$7,898,030.89	$7,183,590.08	$714,440.81	109.95%	$9,096,355.63	86.83%	$1,198,324.74
Expenses											
Salaries & Wages	$292,356.26	$298,801.99	($6,445.73)	97.84%	$2,712,304.67	$2,685,717.56	$26,587.11	100.99%	$3,578,623.60	75.79%	$866,318.93
Employee Benefits	$52,930.39	$56,590.84	($3,660.45)	93.53%	$518,180.48	$509,317.07	$8,863.41	101.74%	$679,089.67	76.31%	$160,909.19
Payroll Taxes	$21,505.72	$22,981.67	($1,475.95)	93.58%	$204,576.38	$206,834.61	($2,258.23)	98.91%	$275,779.75	74.18%	$71,203.37
Staff Dev & Training	($295.57)	$6,028.90	($6,324.47)	(4.90%)	$54,677.44	$54,260.06	$417.38	100.77%	$72,346.76	75.58%	$17,669.32
Contracted Services	$249,426.81	$212,699.00	$36,727.81	117.27%	$1,895,986.23	$1,945,955.89	($49,969.66)	97.43%	$2,515,718.44	75.37%	$619,732.21
Travel	$4,999.07	$2,985.09	$2,013.98	167.47%	$32,001.30	$26,865.73	$5,135.57	119.12%	$35,821.00	89.34%	$3,819.70
Postage Charges	$0.00	$373.17	($373.17)	0.00%	$933.29	$3,358.49	($2,425.20)	27.79%	$4,478.00	20.84%	$3,544.71
Advertising & Communication	$3,833.96	$3,221.14	$612.82	119.02%	$23,021.45	$28,990.21	($5,968.76)	79.41%	$38,653.64	59.56%	$15,632.19
Supplies & Materials	$21,745.54	$38,835.41	($17,089.87)	55.99%	$293,653.90	$343,118.43	($49,464.53)	85.58%	$457,224.69	64.23%	$163,570.79
Equipment	$1,168.08	$2,342.43	($1,174.35)	49.87%	$16,994.71	$21,081.71	($4,087.00)	80.61%	$28,109.00	60.46%	$11,114.29
Dues, License, Fees, Misc	$26,364.76	$29,885.08	($3,520.32)	88.22%	$179,839.65	$264,579.58	($84,739.93)	67.97%	$349,848.92	51.40%	$170,009.27
Rent	$159,313.10	$159,313.12	($0.02)	100.00%	$1,402,625.91	$1,433,818.04	($31,192.13)	97.82%	$1,911,757.40	73.37%	$509,131.49
Taxes	$0.00	$703.41	($703.41)	0.00%	$8,440.91	$6,330.68	$2,110.23	133.33%	$8,440.91	100.00%	$0.00
Utilities	$16,218.25	$18,082.84	($1,864.59)	89.69%	$147,490.19	$162,745.44	($15,255.25)	90.63%	$216,993.96	67.97%	$69,503.77
Telephone & Internet	$2,121.11	$2,166.67	($45.56)	97.90%	$19,307.33	$19,499.99	($192.66)	99.01%	$26,000.00	74.26%	$6,692.67
Insurance	$772.62	$930.55	($157.93)	83.03%	$4,884.50	$8,374.95	($3,490.45)	58.32%	$11,166.62	43.74%	$6,282.12
Depreciation & Amortization	$13,593.86	$13,593.86	$0.00	100.00%	$119,663.08	$119,663.08	$0.00	100.00%	$160,444.54	74.58%	$40,781.46
Total Expenses	$866,053.96	$869,535.17	($3,481.21)	99.60%	$7,634,581.42	$7,840,511.52	($205,930.10)	97.37%	$10,370,496.90	73.62%	$2,735,915.48
BEGINNING NET ASSETS	**$0.00**	**$0.00**	**$0.00**	**0.00%**	**$0.00**	**$0.00**	**$0.00**	**0.00%**	**$0.00**	**0.00%**	**$0.00**
NET SURPLUS/(DEFICIT)	**$16,074.56**	**($102,675.71)**	**$118,750.27**	**(15.66%)**	**$263,449.47**	**($656,921.44)**	**$920,370.91**	**(40.10%)**	**($1,274,141.27)**	**(20.68%)**	**($1,537,590.74)**
ENDING NET ASSETS	**$16,074.56**	**($102,675.71)**	**$118,750.27**	**(15.66%)**	**$263,449.47**	**($656,921.44)**	**$920,370.91**	**(40.10%)**	**($1,274,141.27)**	**(20.68%)**	**($1,537,590.74)**

Prep Public Schools

Statement of Activities- Actual vs Budget- Knoxville Prep

For the Nine Months Ended March 31, 2026

	Current Month				Year to Date				Annual		
	03/31/2026	**Budget**	**Variance**	**%**	**Actual**	**Budget**	**Variance**	**%**	**Budget**	**%**	**Balance**
Revenue											
Contributions & Gifts	$63,842.57	$0.00	$63,842.57	0.00%	$1,300,651.93	$966,132.00	$334,519.93	134.62%	$966,132.00	134.62%	$334,519.93
State & Local Revenue	$142,340.31	$180,769.89	($38,429.58)	78.74%	$1,606,841.14	$1,469,295.25	$137,545.89	109.36%	$1,889,989.48	85.02%	($283,148.34)
Federal Revenue	$17,625.80	$147,174.65	($129,548.85)	11.98%	$268,205.63	$572,501.98	($304,296.35)	46.85%	$756,616.17	35.45%	($488,410.54)
Total Revenue	$223,808.68	$327,944.54	($104,135.86)	68.25%	$3,175,698.70	$3,007,929.23	$167,769.47	105.58%	$3,612,737.65	87.90%	($437,038.95)
Expenses											
Salaries & Wages	$139,999.24	$149,390.40	($9,391.16)	93.71%	$1,203,262.56	$1,382,013.21	($178,750.65)	87.07%	$1,823,684.41	65.98%	($620,421.85)
Employee Benefits	$23,091.68	$23,460.86	($369.18)	98.43%	$175,336.48	$211,147.12	($35,810.64)	83.04%	$281,529.76	62.28%	($106,193.28)
Payroll Taxes	$10,202.48	$11,982.31	($1,779.83)	85.15%	$88,699.57	$107,702.53	($19,002.96)	82.36%	$143,511.85	61.81%	($54,812.28)
Staff Dev & Training	$280.00	$210.00	$70.00	133.33%	$1,680.00	$1,890.00	($210.00)	88.89%	$2,520.00	66.67%	($840.00)
Contracted Services	$62,205.43	$58,641.30	$3,564.13	106.08%	$508,359.82	$582,850.96	($74,491.14)	87.22%	$744,532.37	68.28%	($236,172.55)
Travel	$160.56	$305.58	($145.02)	52.54%	$2,742.70	$2,750.20	($7.50)	99.73%	$3,666.94	74.80%	($924.24)
Postage Charges	$143.73	$125.00	$18.73	114.98%	$344.46	$1,125.00	($780.54)	30.62%	$1,500.00	22.96%	($1,155.54)
Advertising & Communication	$244.49	$1,750.65	($1,506.16)	13.97%	$17,602.41	$15,755.70	$1,846.71	111.72%	$21,007.65	83.79%	($3,405.24)
Supplies & Materials	$6,270.69	$11,917.37	($5,646.68)	52.62%	$112,958.85	$106,755.95	$6,202.90	105.81%	$142,008.06	79.54%	($29,049.21)
Equipment	$0.00	$0.00	$0.00	0.00%	$5,562.20	$5,562.20	$0.00	100.00%	$5,562.20	100.00%	$0.00
Dues, License, Fees, Misc	$7,940.81	$10,890.68	($2,949.87)	72.91%	$70,551.59	$94,849.52	($24,297.93)	74.38%	$124,355.27	56.73%	($53,803.68)
Rent	$33,333.33	$33,333.34	($0.01)	100.00%	$300,000.00	$299,999.98	$0.02	100.00%	$366,666.67	81.82%	($66,666.67)
Utilities	$1,100.00	$1,375.00	($275.00)	80.00%	$11,442.25	$12,375.00	($932.75)	92.46%	$16,500.00	69.35%	($5,057.75)
Telephone & Internet	$1,840.80	$1,825.00	$15.80	100.87%	$16,299.52	$16,425.00	($125.48)	99.24%	$21,900.00	74.43%	($5,600.48)
Insurance	$633.15	$333.34	$299.81	189.94%	$2,586.93	$2,999.98	($413.05)	86.23%	$4,000.00	64.67%	($1,413.07)
Depreciation & Amortization	$5,008.41	$5,008.41	$0.00	100.00%	$43,877.23	$43,877.23	$0.00	100.00%	$58,902.64	74.49%	($15,025.41)
Total Expenses	$292,454.80	$310,549.24	($18,094.44)	94.17%	$2,561,306.57	$2,888,079.58	($326,773.01)	88.69%	$3,761,847.82	68.09%	($1,200,541.25)
BEGINNING NET ASSETS	**$0.00**	**$0.00**	**$0.00**	**0.00%**	**$0.00**	**$0.00**	**$0.00**	**0.00%**	**$0.00**	**0.00%**	**$0.00**
NET SURPLUS/(DEFICIT)	**($68,646.12)**	**$17,395.30**	**($86,041.42)**	**(394.62%)**	**$614,392.13**	**$119,849.65**	**$494,542.48**	**512.64%**	**($149,110.17)**	**(412.04%)**	**$763,502.30**
ENDING NET ASSETS	**($68,646.12)**	**$17,395.30**	**($86,041.42)**	**(394.62%)**	**$614,392.13**	**$119,849.65**	**$494,542.48**	**512.64%**	**($149,110.17)**	**(412.04%)**	**$763,502.30**

These financial statements have not been subjected to an audit, review, or compilation engagements, and no assurance is provided on them. Substantially all disclosures required by GAAP-USA are omitted.

Prep Public Schools
Statement of Cash Flows
As of March 31, 2026

	Actual
CASH FLOWS FROM OPERATING ACTIVITIES	
NET SURPLUS/(DEFICIT) FOR PERIOD	($138,181.12)
ADJUSTMENTS TO RECONCILE NET INCOME TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	
Increase in Other Accounts Receivable	($23,802.41)
Increase in Grants Receivable	($14,434.67)
Decrease in Due From Friends of Chatt Prep	$206,705.38
Decrease in Prepaid Expenses	$67,816.23
Decrease in Accumulated Depreciation	$13,816.69
Decrease in Accumulated Amortization	$5,035.02
Decrease in Accounts Payable	($125,768.13)
Increase in Comdata Purchase Cards	$1,438.85
Decrease in Accrued Payroll Taxes	($4,399.22)
Increase in Accrued Expenses-Other	$11,009.45
Increase in EE Benefits Payable	$669.94
Decrease in EE Retirement Payable	($4,602.98)
Increase in Lease Liability - Current Portion	$519.42
Decrease in Lease Liability	($5,736.60)
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	($9,914.15)
CASH FLOWS FROM INVESTING ACTIVITIES	
Lease Bldg Improvements	($209,000.00)
Instructional Furniture & Fixtures	($1,221.61)
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES	($210,221.61)
NET INCREASE/(DECREASE) IN CASH	**($220,135.76)**
CASH AND CASH EQUIVALENTS AS OF 3/1/2026	**$2,270,587.62**
CASH AND CASH EQUIVALENTS AS OF 3/31/2026	**$2,050,451.86**

Prep Public Schools Budget Projections - Chattanooga Preparatory School

	SY2026-2027	SY2026-2027	SY2026-2027	SY2027-2028	SY2027-2028
Revenue	**Enrollment (500)**	**Enrollment (575)**	**Enrollment (600)**	**Enrollment (575)**	**Enrollment (600)**
Contributions & Gifts (Fundraising Goal)	$ 2,168,086.45	$ 1,489,032.84	$ 1,258,793.31	$ 1,708,870.64	$ 1,475,413.64
Other Local Revenue	$ 117,100.00	$ 117,100.00	$ 117,100.00	$ 117,100.00	$ 117,100.00
In-Kind Contributions	$ -	$ -	$ -	$ -	$ -
Other Grants	$ 372,099.03	$ 372,099.03	$ 372,099.03	$ 372,099.03	$ 372,099.03
TISA	$ 6,200,000.00	$ 7,130,000.00	$ 7,440,000.00	$ 7,272,600.00	$ 7,588,800.00
Other State Educ Funds	$ 64,475.70	$ 64,475.70	$ 64,475.70	$ -	$ -
USDA School Lunch	$ 318,443.04	$ 366,209.50	$ 382,131.65	$ 366,209.50	$ 382,131.65
USDA Breakfast	$ 74,697.66	$ 85,902.31	$ 89,637.19	$ 85,902.31	$ 89,637.19
Title I Grants	$ 165,623.00	$ 165,623.00	$ 165,623.00	$ 165,623.00	$ 165,623.00
IDEA	$ 76,124.65	$ 76,124.65	$ 76,124.65	$ 76,124.65	$ 76,124.65
Title II Grants	$ 15,503.00	$ 15,503.00	$ 15,503.00	$ 15,503.00	$ 15,503.00
Federal through State Funds	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00
Direct Federal Funds	$ -	$ -	$ -	$ -	$ -
Total Revenue*	**$ 9,622,152.53**	**$ 9,932,070.03**	**$ 10,031,487.53**	**$ 10,230,032.13**	**$ 10,332,432.16**
Expenses					
Salaries & Wages**	$ 4,386,504.51	$ 4,576,504.51	$ 4,636,504.51	$ 4,713,799.65	$ 4,775,599.65
Employee Benefits	$ 892,806.97	$ 924,441.97	$ 938,744.97	$ 952,175.23	$ 966,907.32
Payroll Taxes	$ 338,067.60	$ 364,776.60	$ 369,366.60	$ 375,719.89	$ 380,447.60
Staff Dev & Training	$ 35,000.00	$ 35,000.00	$ 35,000.00	$ 36,050.00	$ 36,050.00
Contracted Services	$ 1,810,998.63	$ 1,872,572.13	$ 1,893,096.63	$ 1,928,749.29	$ 1,949,889.53
Travel	$ 21,000.00	$ 21,000.00	$ 21,000.00	$ 21,630.00	$ 21,630.00
Postal Charges	$ 1,478.00	$ 1,478.00	$ 1,478.00	$ 1,522.34	$ 1,522.34
Advertising & Communication	$ 32,790.44	$ 32,790.44	$ 32,790.44	$ 33,774.15	$ 33,774.15
Rent	$ 836,805.52	$ 836,805.52	$ 836,805.52	$ 861,909.69	$ 861,909.69
Utilities	$ 214,184.00	$ 214,184.00	$ 214,184.00	$ 220,609.52	$ 220,609.52
Telephone & Internet	$ 26,000.00	$ 26,000.00	$ 26,000.00	$ 26,780.00	$ 26,780.00
Supplies & Materials	$ 424,031.10	$ 424,031.10	$ 424,031.10	$ 436,752.03	$ 436,752.03
Insurance	$ 254,995.00	$ 254,995.00	$ 254,995.00	$ 262,644.85	$ 262,644.85
Taxes	$ 8,075.76	$ 8,075.76	$ 8,075.76	$ 8,318.03	$ 8,318.03
Equipment	$ 12,200.00	$ 12,200.00	$ 12,200.00	$ 12,566.00	$ 12,566.00
Depreciation	$ -	$ -	$ -	$ -	$ -
Dues, License, Fees, Misc	$ 327,215.00	$ 327,215.00	$ 327,215.00	$ 337,031.45	$ 337,031.45
Total Expenses***	**$ 9,622,152.53**	**$ 9,932,070.03**	**$ 10,031,487.53**	**$ 10,230,032.13**	**$ 10,332,432.16**

*Total Revenue does not reflect any revenue from grant dollars (aside from carryover funds from previous grants). Past 3 Yr Average Received from State & Federal Grant Dollars: $146,279.69 (Excluding Nutrition & 21st Century Funds). **Revenue for SY2027-2028** does not reflect a percentage increase in nutrition, Title I, Title II, or IDEA funding. We used a 2% increase in TISA funding for our 2027-2028 estimate.

**Salaries and wages reflect three additional staff needed to support the 575 students. Salaries and wages for 600 students incorporate funding for 1 additional teacher for the additional 25 students.

***Total Expenses for FY2027-2028 reflect a 3% increase in all categories.

Enrollment	Current - 500	Current Max - 525	Requested - 575	Requested Max - 600	Notes
Additional Students	0	25	75	100	
Additional FTE's			3	4	Leadership, ELL, SPED, Math
Additional Revenue	$0.00	$329,657.03	$988,971.11	$1,318,628.14	
Additional Expenses	$0.00	$10,173.86	$309,917.50	$409,335.00	FTE's + Nutrition
Net Revenue Change	$0.00	$319,483.17	$679,053.61	$909,293.14	
Total Revenue	$7,454,066.08	$7,783,723.12	$8,443,037.19	$8,772,694.22	Does not include FY27 Facilities Grant
Total Expenses	$9,622,152.53	$9,632,326.39	$9,932,070.03	$10,031,487.53	
Fundraising Need (Deficit)	(2,168,086.45)	(1,848,603.28)	(1,489,032.84)	(1,258,793.31)	Grants + Gifts and Contributions Needed
Fundraising (% of Expenses)	22.53%	19.19%	14.99%	12.55%	

PREP PUBLIC SCHOOLS

June 1, 2026

Dear Board Members,

First, thank you for your leadership, support, and belief in Chattanooga Prep during a pivotal year for our school. Over the last year, we have made difficult decisions, worked through significant challenges, and remained committed to creating a school where families want to enroll and students want to stay. Because of those efforts, we are beginning to see meaningful signs of progress across the organization.

One of the clearest signs of that progress is student retention.

Following the 2025-2026 school year, Chattanooga Prep experienced approximately 26% attrition, resulting in the loss of more than 120 students. As we planned for the 2026-2027 enrollment cycle, we opened admissions seats based on the assumption that approximately 15% of our students would not return.

Instead, families responded to improvements in school culture, communication, consistency, academics, and student experience by choosing to stay. Current reenrollment data indicates that more than 95% of our students intend to return next year.

This is an extraordinary accomplishment and a testament to the hard work of our students, families, faculty, and staff. At the same time, it has highlighted a limitation within our current charter authorization.

Chattanooga Prep's charter currently authorizes enrollment of 500 students, with a 10% enrollment margin allowing us to serve up to 525 students. Based on current reenrollment and admissions projections, we expect to exceed that limit during the 2026-2027 school year.

Our facility can comfortably accommodate the additional students without significant operational changes. Therefore, I am recommending that the Board of Directors authorize Prep Public Schools to submit an emergency charter amendment request increasing Chattanooga Prep's authorized enrollment from 500 students to 575 students. Approval will allow us to serve returning students and newly admitted students while remaining compliant with charter requirements.

Board Action Needed

A recorded vote of the Board of Directors is required to authorize the submission of an emergency charter amendment request to increase Chattanooga Preparatory School's authorized enrollment from 500 students to 575 students for the 2026-2027 school year.

Thank you for your continued leadership and commitment to the young men and families we serve.

Respectfully,

Troy F. Kemp

Troy F. Kemp Sr.
Chief Executive Officer
Prep Public Schools

PREP PUBLIC SCHOOLS

June 1, 2026

Dear Chattanooga Prep Team,

I want to share some exciting news and thank you for the role each of you played in making it possible.

Last year, Chattanooga Prep experienced significant attrition, losing more than 25% of our students. We kept that experience in mind as we planned for the 2026-2027 school year. As a result, we opened admissions seats for the fall based on the expectation that roughly 15% of our students would not return.

Instead of leaving, families responded to the improvements they have seen in our school by choosing to stay. Based on our current reenrollment data, more than 95% of our students intend to return next year. That is an incredible shift.

Families are staying because they believe in Chattanooga Prep and the direction of our school. They are staying because students feel connected, supported, challenged, and cared for. They are staying because of the relationships you have built and the work you do every day.

As a result of this extraordinary retention, we are now projected to exceed the enrollment limit authorized in our current charter. To address that limitation, Prep Public Schools will be seeking an emergency charter amendment to increase Chattanooga Prep's authorized enrollment from 500 students to 575 students.

- This amendment is not the result of a rapid expansion plan. It is a response to the fact that our students are returning at a much higher rate than projected and we continue to see strong demand from new families seeking to enroll their sons at Chattanooga Prep.

- Our buildings have the capacity to serve additional students, and we do not anticipate any significant operational changes as a result of this amendment.

- At this time, we do not anticipate increasing class sizes beyond what is educationally appropriate, and any staffing decisions will be made thoughtfully with the needs of students and staff in mind.

Please contact Mr. Daniels or me if you have questions.

This amendment represents something worth celebrating. A year ago, many people questioned whether Chattanooga Prep could regain the trust of families. Today, our families are answering that question for us by choosing to stay and recommending Chattanooga Prep to others.

Thank you for believing in our mission, our students, and each other. The progress we are seeing is a direct result of your hard work, and I am grateful to serve alongside you.

With gratitude,

Troy F. Kemp

Troy F. Kemp Sr.
Chief Executive Officer
Prep Public Schools

PO Box 3809, Chattanooga, TN 37404
423.602.7737 | chattanoogaprep.com

PREP
PUBLIC
SCHOOLS

June 1, 2026

Dear Chattanooga Prep Families,

Thank you for trusting us with your son(s). Thank you for believing in our mission, supporting our staff, and partnering with us as we work together to build the men of tomorrow.

I am writing to share some exciting information about our school.

Last year, a significant number of students did not return to Chattanooga Prep for the 2025-2026 school year. We used our retention data and other national trends to decide how many seats we could offer new students this year. We were encouraged by positive trends at Chattanooga Prep, but we had to assume our student retention would be lower than normal.

I am pleased to say we were wrong in a good way. More than 95% of our students have chosen to return next year. That is the highest retention rate in the school's history and a powerful sign that families believe in Chattanooga Prep's direction.

Because so many students are returning and interest from new families remains strong, we are projected to exceed the enrollment limit currently authorized in our charter. As a result, Prep Public Schools will seek an emergency charter amendment to increase Chattanooga Prep's authorized enrollment from 500 to 575 students.

We want to reassure families that this request is not the result of a major expansion plan. Rather, it is a response to the confidence our current families have shown in the school and the growing demand from parents who want their sons to attend our school.

Our buildings can comfortably accommodate additional students, and we do not anticipate any significant changes to the student experience as a result of this amendment. We remain committed to providing a safe, structured, and supportive learning environment where every young man is known, challenged, and encouraged to succeed.

Most importantly, this amendment represents something worth celebrating. It reflects the trust families have placed in our school and the progress we have made together over the past year.

Thank you for being part of the Chattanooga Prep family. We are honored to partner with you in educating your son(s), and we look forward to building on this momentum in the year ahead.

With gratitude,

Troy F. Kemp

Troy F. Kemp Sr.
Chief Executive Officer
Prep Public Schools

PO Box 3809, Chattanooga, TN 37404
423.602.7737 | chattanoogaprep.com

PREP PUBLIC SCHOOLS

1 de junio de 2026

Estimadas familias de Chattanooga Prep,

Gracias por confiar en nosotros la educación de sus hijo(s). Gracias por creer en nuestra misión, por apoyar a nuestro personal y por colaborar con nosotros mientras trabajamos juntos para formar a los hombres del mañana.

Les escribo para compartir una noticia muy emocionante sobre nuestra escuela.

El año pasado, un número significativo de estudiantes no regresó a Chattanooga Prep para el ciclo escolar 2025-2026. Utilizamos nuestros datos de retención y otras tendencias nacionales para determinar cuántos espacios podíamos ofrecer a nuevos estudiantes este año. Aunque observamos tendencias positivas en Chattanooga Prep, tuvimos que asumir que nuestra tasa de retención estudiantil sería inferior a lo habitual.

Me complace informarles que nos equivocamos y de la mejor manera posible. Más del 95% de nuestros estudiantes han decidido regresar el próximo año. Esta es la tasa de retención más alta en la historia de nuestra escuela y una poderosa muestra de que las familias creen en la dirección que está tomando Chattanooga Prep.

Debido a que tantos estudiantes regresarán y el interés de nuevas familias continúa siendo fuerte, proyectamos superar el límite de matrícula actualmente autorizado en nuestra carta constitutiva (charter). Como resultado, Prep Public Schools solicitará una enmienda de emergencia a nuestro charter para aumentar la matrícula autorizada de Chattanooga Prep de 500 a 575 estudiantes.

Queremos asegurarles a las familias que esta solicitud no es el resultado de un plan de expansión significativo. Más bien, es una respuesta a la confianza que nuestras familias actuales han demostrado en la escuela y a la creciente demanda de padres que desean que sus hijos asistan a Chattanooga Prep.

Nuestras instalaciones pueden acomodar cómodamente a estudiantes adicionales, y no anticipamos cambios significativos en la experiencia estudiantil como resultado de esta enmienda. Seguimos comprometidos a brindar un entorno de aprendizaje seguro, estructurado y de apoyo, donde cada joven sea conocido, desafiado y motivado para alcanzar el éxito.

Lo más importante es que esta enmienda representa algo que vale la pena celebrar. Refleja la confianza que las familias han depositado en nuestra escuela y el progreso que hemos logrado juntos durante el último año.

Gracias por ser parte de la familia de Chattanooga Prep. Es un honor colaborar con ustedes en la educación de sus hijos y esperamos seguir construyendo sobre este impulso positivo durante el próximo año.

Con gratitud,

Troy F. Kemp

Troy F. Kemp Sr.
Director Ejecutivo (CEO)
Prep Public Schools

PO Box 3809, Chattanooga, TN 37404
423.602.7737 | chattanoogaprep.com

PREP PUBLIC SCHOOLS

CERTIFICATION OF BOARD ACTION TAKEN BY ELECTRONIC VOTE

Date: June 9, 2026

I, Dr. Edna Varner, Secretary of the Board of Directors of Prep Public Schools, hereby certify that the Board of Directors considered a proposal to submit an **Emergency Charter Amendment Request** to increase Chattanooga Preparatory School's authorized enrollment from **500 students to 575 students** for the 2026–2027 school year.

On June 1, 2026, the proposal and supporting materials were distributed to all members of the Board of Directors via electronic mail. Board members were instructed to indicate their vote by replying to the email.

The following votes were received:

Board Member	Vote
Ted Alling	**Approve**
Kelly Alling	**Approve**
Edna Varner	**Approve**
Dave Bhattacharya	**Approve**
Ward Davenport	**Approve**
David Caines	**Approve**
Jimmy Haslam	**Approve**
Amber Williams	**Approve**
Aaron Love	**Approve**
Ashley Wordlaw	**Approve**

Vote Summary: **Approved:** 10 **Opposed:** 0 **Abstentions:** 0

As a result of the foregoing vote, the Board approved the following action:

> *"Resolved, that the Board of Directors of Prep Public Schools authorizes the Chief Executive Officer to submit an Emergency Charter Amendment Request and any supporting documentation necessary to increase Chattanooga Preparatory School's authorized enrollment from 500 students to 575 students for the 2026–2027 school year."*

I further certify that the attached email correspondence accurately reflects the votes cast by members of the Board of Directors.

Executed this 9th day of June, 2026.

Dr. Edna Varner
Board Secretary, Prep Public Schools

PREP PUBLIC SCHOOLS

BOARD MEMBER EMAIL RESPONSES – ELECTRONIC VOTE

Vote Period: June 1–9, 2026

The following are the email responses received from members of the Board of Directors of Prep Public Schools in connection with the Emergency Charter Amendment Request to increase Chattanooga Preparatory School's authorized enrollment from 500 to 575 students for the 2026–2027 school year. Responses are listed in chronological order.

Email Responses Received:

Board Member	Date & Time Received	Response
Ashley Wordlaw	Monday, June 1, 2026 at 7:07 AM	"I vote yes."
Dave Bhattacharya	Monday, June 1, 2026 at 7:53 AM	"I vote to move forward and increase the enrollment as outlined."
Kelly Alling	Monday, June 1, 2026 at 9:57 AM	"I vote yes! It's going to be a great year!!!"
Ted Alling	Monday, June 1, 2026 at 9:57 AM	"I vote yes! It's going to be a great year!!!"
David Caines	Monday, June 1, 2026 at 9:58 AM	"I vote yes."
Ward Davenport	Monday, June 1, 2026 at 2:26 PM	"I vote yes."
Jimmy Haslam	Monday, June 1, 2026 at 2:27 PM	"I vote yes."
Edna Varner	Tuesday, June 2, 2026 at 1:11 PM	"YES!"
Amber Williams	Tuesday, June 2, 2026 at 7:56 PM	"I vote yes."
Aaron Love	Tuesday, June 9, 2026 at 3:24 AM	"Approved."

Vote Summary: **Approved:** 10 **Opposed:** 0 **Abstentions:** 0

> *I, Dr. Edna Varner, Secretary of the Board of Directors of Prep Public Schools, certify that the above email responses accurately reflect the votes cast by all members of the Board of Directors.*

Executed this 9th day of June, 2026.

Dr. Edna Varner
Board Secretary, Prep Public Schools