

1	TENNESSEE DEPARTMENT OF TRANSPORTATION
2	
3	
4	IN RE: PROJECT NO. 12668610
5	EDISON 61463
6	
7	
8	
9	
10	
11	I-81 CORRIDOR STUDY PUBLIC MEETING
12	February 20, 2020
13	Cedar Bluff Library
14	
15	
16	APPEARING FOR TDOT: TROY EBBERT
17	JEANNE STEVENS
18	
19	
20	
21	
22 23	
23 24	
24 25	
20	

Alpha Reporting Corporation

1	MR. EBBERT: Hello. We are with TDOT,
2	part of the office of community transportation,
3	which is in our long-range planning division. So
4	the reason we're here tonight is we are working on
5	a long-range plan currently for region one, which
6	is what's shown here.
7	All of all of the main interstates,
8	not the loops or the tails, but all of the main
9	interstates have been studied in this last year
10	and this year.
11	Our current study, what we are looking
12	at, is where we're starting in Bristol and working
13	all the way down to Memphis on I-81 and I-40 and
14	also catching the tail that goes down into North
15	Carolina.
16	So what I need is to make sure that,
17	first of all, everybody signed in. We need your
18	information so we know who has been here, and if
19	you haven't, please do so on your way out.
20	We have comment cards out here as well
21	with all the information. All you've got to do is
22	fold them and put a stamp on them. Please take
23	those, and if you have comments you want to make
24	or you have folks that you think would like to
25	make comments about it, put it in the cards.

1	These are what I highly encourage you-all
2	to look at. This has the link to the survey, and
3	it also has the link to the study and all of the
4	studies across the state dealing with our
5	interstates. So we were looking at this
6	statewide.
7	There are a couple of interesting things.
8	75 and 40 overlap, and this wonderful little area
9	that's that multicolored type in Knoxville, we are
10	looking at this during this study.
11	So Jeanne and her group with WSP on the
12	I-40 section, that's where we're actually going to
13	look at a portion of it. A couple of you know,
14	there's a few neat things about this one.
15	You know, we have these you see some
16	red on there. If you look at it statewide, when
17	you look at the reliability that we have on our
18	interstates versus other parts of the state and
19	the amount of downtime we have. On I-40 in
20	Knoxville, it had the two highest accident
21	numbers are in Knoxville.
22	It's on that overlap area, and that area
23	actually had a very high reliability rate,
24	especially for that many vehicles. So we do have
25	some projection of what we're dealing with.

1	But when you start looking at I think
2	Massey dealt with this a lot, 65, 24 and where
3	everything comes together down in downtown
4	Nashville, this is a breeze compared to that one.
5	These are some of the struggles that we have to
б	deal with.
7	Housekeeping, if there's a fire, go that
8	way. The bathrooms are right out here. Everyone
9	signed in? If anyone is interested in this
10	presentation again in region one, my team is more
11	than happy to come and give this presentation or
12	something very similar to this.
13	What we'll probably do is tie the 75
14	study and this study together, give kind of a
15	joint presentation between the two of them so
16	you-all know what to expect, and we're more than
17	happy to come give a presentation.
18	It could be either for five people in a
19	Sunday school class to 150 people. We have done
20	both. So I would be more than happy to do that.
21	I have business cards that are available. Just
22	come see me. I'll hand those to you to get in
23	contact with me.
24	Now, we also do our metropolitan planning
25	organization. We work with them. Rich is here.

1	He is from the Lakewood area, which is on the 81
2	side here.
3	And, of course, Jeff is here. Jeff is
4	with the Knoxville TDOT. He deals with 75 and 40
5	on the colorful side. So we work closely with
6	him. If you see any of their presentation or
7	their meetings, we'll be presenting at those at
8	some point.
9	Jeff's are televised, and they're
10	recorded. So if you need to see it again or want
11	to replay it, you can see the presentation on that
12	one. You can just replay it. So, no pressure.
13	But, again, this will be a conversation.
14	So if you-all have questions or there's things you
15	want to talk about, feel free to kind of just
16	interrupt and go with it, and we'll have a
17	conversation and go with it and see what kind of
18	comments we get.
19	So then afterwards, of course, we'll have
20	the boards in the back that, you know, explain
21	what we're doing with these. We'll be available
22	afterwards to answer all of these questions for
23	you-all.
24	So with that, I'll want to introduce the
25	team leader on the project, Jeanne Stevens.

1	MS. STEVENS: Thanks, Troy. I'm really
2	glad you introduced the two regional planning
3	organizations because we see a great opportunity
4	to get involved in the state and regional leverage
5	planning resources.
6	This is a small group. So I'm not going
7	to keep it real formal. I just want to welcome
8	all of you and thank you for coming in because I
9	know some of you drove quite some distance, and
10	some of you may have wondered a couple of hours
11	ago if the snow was going to let you.
12	So thank you for making it here. If you
13	don't mind, since we are such a small group, I
14	think Troy may have already pointed some people
15	out, but just, if you don't mind, can we go
16	through I won't pick you first since you just
17	got here.
18	SPECTATOR: He drove in from Nashville,
19	too. He's in our State Capital.
20	MS. STEVENS: Thank you very much for
21	coming. And right here?
22	SPECTATOR: Me?
23	MR. STEVENS: Yeah, just state your name
24	and
25	SPECTATOR: Hi. I'm John. I saw the

Alpha Reporting Corporation

1	presentation was going to be today on the news.
2	So it looked interesting, and I had nothing else
3	to do.
4	MS. STEVENS: We're glad you're here.
5	This is our court reporter. I think Troy has
6	already introduced him. He came in from Roane
7	County.
8	MR. EBBERT: So with David, if you-all
9	don't want to write anything down and you just
10	want to give your comments right to David, you can
11	do that as well. I forgot to mention that.
12	MS. STEVENS: Yes, sir?
13	SPECTATOR: I'm Jeff Welch with the
14	Knoxville Transportation and Planning
15	Organization.
16	SPECTATOR: (Inaudible) Lakeway area of
17	TPO.
18	SPECTATOR: Anthony Arms, (Inaudible)
19	communications.
20	SPECTATOR: (Inaudible).
21	MS. STEVENS: I knew I recognized your
22	name.
23	SPECTATOR: Becky Massey, State Senator
24	of Knox County.
25	SPECTATOR: I'm Josh walker, and I'm with

1 her. 2 SPECTATOR: Tom (Inaudible) from Roane 3 County. SPECTATOR: Mary (inaudible) with WSP. 4 5 MS. STEVENS: Joy you already know. And? 6 SPECTATOR: And Emory Hart with WSP. 7 SPECTATOR: And I'm Brian (inaudible). I'm the assistant (inaudible) for region one of 8 9 TDOT, which is pretty much Roane County. 10 MS. STEVENS: Fantastic. Thanks for 11 doing that, everybody. I don't always ask it, but 12 since we have such a small group, I just wanted to 13 get a sense of where everybody was from. What we want to do this evening we don't 14 15 want to take a whole lot of time presenting to you 16 because we've got boards here, and we've people 17 who are eager to write down and listen to your 18 comments. 19 But what we'll talk about tonight is what 20 this study is going to do and what will TDOT do with it when it's done. We want to talk about 21 2.2 what the steps are and the schedule. 23 We want to show you what we have seen so 24 far from the data, and then let you tell us what 25 the data means if we're not getting it. And then

1	we want to get a chance to produce a general
2	discussion.
3	My thought is to kind of plow through
4	these and then have the discussion, but if there's
5	something that looks really interesting on the
6	slide and you want to stop, I'll be happy to do
7	that.
8	The purpose of the study is not to
9	immediately come out with road projects that are
10	going to be done in three years. This is going to
11	be a long-term study. It covers 20 years, and it
12	will be phased.
13	So there will be some projects that are
14	recommended be done in short term, some in mid
15	term, and some in the long-term. I think that's a
16	good way to structure a plan. We all need some
17	quick wins.
18	If we are to provide guidance, as it says
19	here, for decision-makers on projects, and what
20	that means is this is a data-driven process, but
21	it also will have stakeholder input.
22	So what we end up with at the end of the
23	day and TDOT has actually had an I-40, 81
24	corridor study done before that it had used for
25	exactly this purpose.

1	
1	They say, "Oh, we've got some money.
2	There's been some needs identified already. Where
3	is that list?" And so that will be a list that a
4	group like you have already had a chance to talk
5	about, and that's exactly what you want.
6	When you've got money unexpected like the
7	stimulus that came in several years back, the best
8	thing in the world is already have a list on the
9	shelf.
10	And then finally to be able to sort
11	things into what does long-term objective verus
12	short term mean. So that's what the study is
13	going to be for. Troy had indicated the study
14	area.
15	This is Tennessee's longest interstate
16	corridor spanning from end to end of the state all
17	the way from Memphis to Bristol. For I-40, that's
18	450 miles, and for I-81, that's 76 miles. So we
19	are crossing the state talking to everybody
20	because this is more than a 500-mile corridor.
21	The timeline, we are here where that
22	circle is. You are at open house round one. So
23	we have been busily collecting information on
24	traffic, on crashes, on what kind of freight is
25	flowing on the interstate, what projects are

1	already being done out there, and we are now in
2	the process of analyzing that.
3	We're going to hear from you tonight, and
4	we'll be summarizing what you told us about what
5	the needs are. And we'll also be using a travel
6	demand model software to predict where the trips
7	will be in the future so that we also have a sense
8	not just to wherever the existing deficiencies
9	are, but where do we think the problems are going
10	to prop up, for instance, as growth occurs. So
11	that will be step-by-step.
12	We will then take those, and I don't want
13	to I guess let me just keep jumping. This is
14	exactly what I'm talking about. So we will use
15	the model to project deficiencies that would
16	emerge by 2040 and also opportunities because in
17	some of the less urban areas of the corridor there
18	are some spots where there may be industrial sites
19	identified, but they don't have interstate access.
20	So perhaps one opportunity that would be
21	identified is, hey, this is really good
22	developable land that points to a labor force.
23	Local government is already planning doing that
24	with other infrastructure. Maybe we should be
25	looking in the 20 years at the interchange here,

Alpha Reporting Corporation

1	that kind of thing.
2	We will then take those needs that we've
3	identified and the opportunity, and we'll develop
4	that 20-year list. And TDOT has asked them to
5	group the possible solutions as the categories
6	that you see here. So some of them will be
7	related to making highway improvement.
8	It would be transportation system
9	management and operations, which I will talk more
10	about in a minute. That's a cost effective way of
11	trying to handle things without adding a lane.
12	Safety, of course, is something we need to be
13	planning for.
14	Looking at freight and goods because this
15	is such an important busy corridor for the state.
16	It supports a tremendous amount of our economy and
17	a lot of supply chains that businesses rely on.
18	And then also looking at transit, especially in
19	with urban areas or between our urban areas.
20	Once we have that list of candidate
21	solutions. We will be looking at those objectives
22	of everybody, how would we measure whether a
23	project is making a dent in those needs that we
24	identified, and use those criteria to help us
25	figure out what should be short term, what can

1 wait.

And then finally wrap all of that up into a final report that will be available to TDOT decision-makers and State decision-makers moving toward.

6 What we want to do next is just show you 7 six or seven slides to summarize in each of these 8 categories what are we seeing right now from field 9 work and the data, and then, as I said, we want to 10 get the users perspective, which is yours.

Planning is a cycle. We never start from zero. I mentioned that 10 years ago the first interstate corridor study was done by TDOT and was actually for I-40 and I-81. It came up with a project list.

We went back and looked to see if we'd done any projects. We have. The good news, the ones you see in orange on this map are some that have been complete. They include -- and I was joking with Jennifer earlier today that it seemed like forever.

I know you may not even remember, but the I-40/81 junction, the ramps were lengthened in that area where the rest area is. So that was an improvement that came out of that plan.

Γ

1	The same thing here. There was a short
2	section of additional lanes built between
3	Pellissippi Parkway and Lovell Road as you go
4	westbound on I-40. But the study had actually
5	recommended it go all the way to I-75, but a small
6	section of it has been built. So it could well be
7	with this part of the new study.
8	We would take a look and see if this
9	still makes sense. Okay. If it does, we
10	recommend you continue that because it's helping.
11	The things you see in red are things that have
12	some kind of official funding status, and that
13	might be from regular funds that TDOT spends.
14	It might be from funds that the regional
15	transportation planning organization has set up
16	for projects, and many of them that legislators
17	know are coming from the Improve Act, which is
18	allowing us to address the backlog of projects in
19	a way that hasn't happened in 26 years. So that's
20	great.
21	I will try to name everything that's up
22	here, but some of the big ones are expansions of
23	TDOT's SmartWay System, the intelligent
24	transportation system, up from I-26 all the way up
25	to the Virginia state line.

Alpha Reporting Corporation

1	The same thing here, the SmartWay System
2	of cameras and such. We see it expanding from
3	Strawberry Plains out to exit 407 for Pigeon
4	Forge. The same thing here along I-40 going to
5	North Carolina. So a lot of those are not highway
6	lanage (sic). They're ways to manage the highway
7	smart.
8	The Improve Act funded a section of 75 to
9	be widened at some point down in Louden County.
10	And then we see some thinner red lines here, and
11	those are not actually on I-40.
12	But we wanted to call it to everybody's
13	attention because they are projects that will have
14	a significant benefit and impact an interstate
15	traffic.
16	And what those are, for the most part,
17	things that Knoxville Regional Planning
18	Organization partners. The town of Farragut, the
19	city of Knoxville have programed money for
20	upgrading of the signal system with smarter
21	software and equipment that will allow lights to
22	be connected and then controlled remotely to be
23	able to adapt to changing traffic conditions.
24	This is great technology that a lot of
25	cities are embracing, and, in fact, Farragut and

Г

1	Knoxville are doing it at the same time together.
2	They're doing it on Kinston Pike, Middlebrook
3	Pike, Campbell Station Road. So they're
4	addressing it in that area. So I wanted to
5	particularly call this out.
6	It's also good to look at what plans have
7	already been done. I think Troy pointed out that
8	the two regional organizations here both have 20
9	year long-range plans of their own.
10	So one thing we wanted to look at is this
11	stuff in green. That's already in those
12	organizational plans, and you see interchange
13	at oh, wrong button. You see an upgrade of the
14	Asheville Highway interchange. You see let me
15	pull my cheat sheet out.
16	You see an upgrade to the Campbell
17	Station interchange, widening on I-40 and 75 to
18	one additional lane all the way from the 40/75
19	junction to Campbell Station Road adding a lane
20	between Campbell Station and Lovell Road.
21	An upgrade at Watt Road is another big
22	one, and then potentially I think we talked
23	about Jeff. We'll double check the list, maybe a
24	new interchange at John Sevier Highway. So
25	there's a lot on the list.

Γ

1	The things you see in yellow diamonds,
2	sort of like Lucky Charms, I guess, is studies
3	that are currently underway, and I guess the best
4	way to describe them might be spot studies. These
5	are things primarily that TDOT is conducting
6	because of immediate issues that have arisen, and
7	they're mostly around interchanges.
8	In a lot of cases they are what we call
9	ramp cue studies where the interchange is
10	congested enough, especially as you're getting
11	off, that traffic is backing up the ramps, and
12	that's very dangerous if traffic is actually
13	sitting still in an interstate lane.
14	So when that begins to happen, that
15	usually sends folks out to do a study, and that's
16	what we see here. There's a couple of
17	interchanges that that's being done.
18	The next thing I want to talk about is
19	traffic flow, and I bet most of you have a
20	tremendous amount of expertise on this. We can do
21	a lot better job than we used to be able to do in
22	analyzing congestion because all of you and I are
23	carrying around smart phones.
24	We're using GPS in our cars, and somebody
25	is sucking up all that data, and the feds have

Alpha Reporting Corporation

	······································
1	made it available to the State and to the regional
2	planning organizations for them to analyze.
3	So we took one year of that data from
4	last year or two years ago now, and we mapped it.
5	And what you're seeing in that legion is called
6	vehicle excess hours traveled.
7	And essentially that's if you add up the
8	amount of time you spend in traffic that's on top
9	of what it would normally take you if you had
10	free-flow positions, how many hours a year is
11	that.
12	So you can see it's color coded like Troy
13	was pointing out early. The section that looks
14	the worse in terms of yellow, orange and red
15	happens to be from about 40/75 to about just past
16	640, which is pretty much the whole concurrent
17	section of I-40 and I-75 through Knoxville. So
18	the news is Knoxville has really bad congestion.
19	Now, as Troy said, the reliability is not
20	bad. What that means is you know it's only going
21	to take 45 minutes, whereas it used to take 30.
22	If we've got unreliable congestion that it's I
23	never know if I need to leave a half an hour early
24	or 45 minutes early.
25	So, you know, I'll pick that up again in

	Hearing - February 20, 2020
1	a minute. We've got a difference in the type of
2	congestion, and what would be the type of strategy
3	you would use to deal with it.
4	What we're going to do with this with
5	TDOT and with you-all and with the regional
6	partners is to say, all right, these are showing
7	up as orange and red, and do you agree these are
8	the bottom "X"?
9	And then let's take out the really
10	sophisticated traffic analysis tools to drill down
11	on a few of these locations to figure out what's
12	going on and recommend specific solutions. We
13	can't do that for a 550-mile corridor. So this is
14	screening it out.
15	We're also looking at safety. Obviously
16	you always want to be careful when you're showing
17	this data publically. There's a lot of
18	verification that needs to be done with these
19	crash databases.
20	So what we're doing is very high-level
21	hotspot analysis. We're looking for areas that
22	sort of jump out maybe because there's more
23	crashes and identifying areas that TDOT may want
24	to further investigate for more specific
25	solutions.

1	And we're looking particularly at certain
2	types of crashes but have the most impact on
3	interstate traffic. For instance, if there's a
4	truck rollover on a median crossing, if there's a
5	fatality, it could very well shut things down for
6	half a day.
7	I talked a minute ago about recurring and
8	nonrecurring congestion. TDOT has done an awful
9	lot in the last 10 years and quite a lot just in
10	the last two to figure out ways to improve traffic
11	flow without having to add a lane.
12	Sometimes you are going to have to add a
13	lane, but there are also things we can do until we
14	get the money to do it. For years and years
15	region one, TDOT region one, has been working with
16	UT to do special event plans for UT games. That's
17	a great example of operations and management.
18	TDOT has the help trucks, and that helps
19	with the nonrecurring congestion, the
20	unreliability. If somebody gets a flat tire right
21	in front of you, they need help moving the vehicle
22	off of the road, and until TDOT gets there,
23	traffic is going to be impacted.
24	So to fund the help service patrols you
25	help everybody because you get those broken-down

1	vehicles off the road faster, and you avoid the
2	secondary incidents where people start rear-ending
3	each other.
4	The same thing with the SmartWay System.
5	How many people use SmartWay? Yeah, me, too. We
6	checked it on the way over, actually. All right.
7	So we know that's well worth it, and that's what
8	you see on the map in the yellow and black.
9	That's where the message signs are, where the
10	traffic cameras are.
11	And when we look statewide, Mary actually
12	looked at this and found that region one has more
13	cameras. Pretty much they have like half the
14	cameras in the whole state, but you've got your
15	fair share, and you need it.
16	Then a couple of the operational
17	strategies that TDOT has been using which work
18	well for reliable congestion, which is just how do
19	we manage the lanes that are available in a
20	smarter way as managed lanes?
21	Nashville and Memphis both have
22	high-occupancy vehicle lanes with the idea being
23	that if not everybody drives alone, then we've got
24	fewer vehicles on the road with the same number of
25	people moving. So that would be an example.

-	
1	Another one would be adding a
2	truck-climbing lane. Because it may not be an
3	issue on this stretch of road that there's too
4	many cars, it's just that some of the cars or
5	vehicles have to operate a lot more slowly when
6	they're going uphill. That was a fairly
7	relatively inexpensive solution compared to adding
8	an entire lane for miles and miles.
9	All right. I mentioned already I think
10	the upcoming expansion of SmartWay. We have the
11	project on I-40 and I-81, and also I thought it
12	was worth mentioning that Sevier County itself is
13	working similar SmartWay technology for State
14	Route 66 going down through the Pigeon Forge and
15	Sevierville area. So that's a great cooperation
16	opportunity.
17	Let's talk a little bit about freight. A
18	gentleman here in the front was sharing with me
19	that he drove a truck through this region for a
20	while. So I'm expecting some good insight.
21	This, as I mentioned earlier, is a
22	corridor of national importance, I-40 coast to
23	coast. I-81 connects us through up through the
24	east coast to the northeast and even up through
25	Canada. So we have very important economic

1	pipelines running through this area.
2	Some of the key supply chains, the parts
3	of the economy that are being supported, include
4	the advance manufacturing, machinery manufacturing
5	and such. Also, the chemical industry, which the
б	TriCities have quite a lot of. Eastman, Kodak
7	Eastman, that sort of stuff is running along I-81.
8	The automotive manufacturers in Tennessee
9	aren't directly on this corridor, but a lot of
10	stuff traveling up 75 Volkswagen, for instance,
11	will pass through the I40/75 junction. So you're
12	going to get impacted, and that's why it's
13	important to keep traffic flowing because
14	reliability is really important to this.
15	In terms of a 500-mile corridor, it's
16	kind of hard to look at transit at a micro level.
17	So for the purposes of this study, what we're
18	identifying is what areas of the corridor have
19	regular fixed-route transit service.
20	And we're also looking at what kind of
21	opportunities are there for inter city service
22	between major cities. For instance, Greyhound
23	provides service that goes across Tennessee, but
24	not everybody has the mega bus option.
25	There are opportunities to provide a

Alpha Reporting Corporation

1	chance for someone who maybe doesn't drive anymore
2	to be able to visit folks even in another city in
3	Tennessee, but we don't have a lot of those
4	options yet.
5	And some of it might just be working with
6	private providers who are providing some service
7	but maybe not enough. So we're interested in your
8	thoughts on that as well.
9	All right. Before I turn you loose to
10	the boards, any questions that you may have from
11	the slides? I wanted to put this up. I think
12	Troy covered it pretty well. He showed you the
13	little cards that have a link to the survey.
14	We really want you at your own social
15	media to forward that link to everybody you know
16	because the folks who didn't take the time to come
17	out here tonight like you did, I think you want
18	them to give their input, too, so we have a
19	documentation of the needs.
20	Our timing that we're at right now
21	statewide is collecting input like we will with
22	you tonight, and then we'll be back in the summer
23	to share a draft list for your comments on a set
24	of recommendations.
25	So that's what we have got for you right

Alpha Reporting Corporation

1	now. Any questions on the stuff that I just went
2	through? Jeff?
3	SPECTATOR: From your you live in the
4	Nashville area, obviously. Just a thought
5	occurred to me that the ramp meter has been around
6	in a lot of major cities for years and years and
7	help manage the flow onto the main line.
8	MS. STEVENS: Yes.
9	SPECTATOR: I don't think there's any in
10	Tennessee that I'm aware of.
11	MS. STEVENS: No. I think the first
12	implementation is going to be in Nashville. Some
13	others may know about this.
14	The I-24 corridor between Nashville and
15	Murfreesboro, they have got a project called Smart
16	Corridor, and they will be looking at ramp meter
17	as part of that, along with several other things,
18	like being able to run buses on the shoulder
19	during peek hours so people riding transit have
20	reasonably competitive travel times.
21	SPECTATOR: I know in the Nashville area
22	there's a big project working with all the mayors,
23	and TDOT is kind of a participant in that. But
24	really they're looking at trying to find a
25	regional solution to their issues with the

1	congestion on the roads, with "congestion" being
2	an understatement there.
3	MS. STEVENS: Yes, it is. One of the
4	great things about the city of Knoxville and
5	Farragut upgrading their signal system on those
6	roads is ramp metering. In order for it to work
7	on the interstate, it also needs the parallel
8	arterial roads to be functioning well and be able
9	to be controlled.
10	So it's almost like the projects you have
11	going on right now are laying the groundwork to be
12	able to look at that stuff next. I'm glad you
13	brought that up.
14	The conditions aren't right for ramp
15	metering everywhere, but I think they're going to
16	learn a lot on I-24.
17	SPECTATOR: With the cameras that you've
18	got out there coupled with the information that
19	you get from the federal government, you were
20	talking earlier about travel time congestion.
21	Could you divert the substitute the
22	cameras, and could you do less cameras and more
23	dollars for actual pavement somewhere?
24	MS. STEVENS: Well, let me take a crack
25	at it, and then I'll turn it over to somebody who

1 works for TDOT. 2 One thing that I know the cameras can do 3 that you can't get from cell phones is if an 4 incident happens and you can tell because -- you 5 don't know what equipment to send out there because you don't know what kind of incident it 6 7 is, the camera let's you take a look at what's going on, you know, if you need a big tow truck or 8 if something is on fire. So there is still a lot 9 of values to video, but I think that's a real good 10 11 point. All right. Well, we have boards that are 12 13 mostly the same as the slides. So you can get a 14 chance to comment. We have all of us here with 15 Post-It Notes and pens ready to take your 16 comments. Thank you --17 SPECTATOR: That's another State rep. 18 MS. STEVENS: Thank you for coming, 19 Representative. We sure do appreciate that, very 20 much. 21 SPECTATOR: We have three here. 2.2 MS. STEVENS: I was mentioning there's 23 a -- you've probably taken those surveys on 24 SurveyMonkey. There's a link here that we've got. 25 Troy is carrying around little cards that

Hearing - February 20, 2020 1 have the link printed, and if you are on social 2 media or e-mail or anything that you want to send that link to everybody, anybody that's in your 3 4 group. The more people that take this survey, 5 the better the input that we will have because 6 7 we're looking -- we are at the stage of this study 8 where we're trying to identify needs based off the 9 users. 10 SPECTATOR: And so these surveys and 11 things are for the statewide, the whole --12 They are, but the questions MS. STEVENS: 13 are set up in a way that you can identify specific 14 locations that you're interested in that's not 15 doing well. 16 SPECTATOR: Right, but in the outposts of 17 Nashville and Memphis wanting to take it --18 MS. STEVENS: They can. They sure can. 19 TDOT REPRESENTATIVE: There are cards up 20 front at the sign-in table as well. 21 SPECTATOR: Okay. Thank you. MS. STEVENS: Yeah, and speaking of 2.2 23 statewide, we are also coordinating with Virginia, 24 and we will be coordinating with Arkansas and Mississippi just to make sure we're catching our 25

Alpha Reporting Corporation

1	partners at the state line.
2	SPECTATOR: What about Georgia?
3	MS. STEVENS: Yeah, but that's another
4	study.
5	SPECTATOR: That's another study?
6	MS. STEVENS: That's right, there is
7	another study.
8	SPECTATOR: That one is a long ways.
9	MS. STEVENS: You mentioned being a
10	supporter of the bypass. Is that something you
11	wanted to talk about?
12	SPECTATOR: Well, I just you know, if
13	you look at that map where your heavy congestion
14	is, to me that would be a natural reason to have a
15	bypass.
16	I know they had the orange route back in
17	the day and some other routes above it. Is that
18	anywhere on the table? I know it's sort of
19	touchy
20	TDOT REPRESENTATIVE: When it happened,
21	it was there are plans out there, and with TDOT
22	there are financially issues.
23	I think between this study and the I-75
24	corridor study, it's also near the completion by
25	TDOT. Between the two of them, there would be

1	more information back in we're looking into
2	that.
3	And we have another concept in our
4	organization that also would be looking at
5	updating our mobility plans for the entire
6	organized area by county.
7	So those types of scenarios we would be
8	looking at to help them. Between the three of
9	them, we can come to some conclusion on the
10	matters of consideration or if it's now a billion
11	dollar project, it's just not going to work, but
12	it could be a billion dollar project of trying to
13	do something for I-40. Widening might be a two
14	billion dollar project.
15	SPECTATOR: 640 is really it's been
16	outgrown for
17	MS. STEVENS: It seems like there's
18	redevelopment opportunities in that whole corridor
19	and the capacities there on the roadway now.
20	SPECTATOR: If they build an interstate,
21	there would be more development.
22	SPECTATOR: So what about at the 840
23	bypass?
24	MS. STEVENS: In Nashville? The north
25	one or the south one that's been built?

1 SPECTATOR: The south one. That doesn't 2 get used as much as they anticipated. 3 MS. STEVENS: Not yet. Not yet. TDOT 4 recently put message boards on either end of that 5 opportunity to turn off on I-40 to show the travel times so that you can tell how much minutes it 6 7 will take. SPECTATOR: When I saw that, I told 8 myself, you know, they're going to fudge the 9 10 numbers to try to get people to take the corridor. 11 You know, at certain times it's a good 12 thing to do to take the --13 MS. STEVENS: Yes. SPECTATOR: But the issue is the drivers. 14 15 So within this study, is there anything that 16 you're looking at to like talk about 17 meeting -- you know, to control drivers, so to 18 speak? 19 Like, for instance, you build six lanes 20 through Knoxville. Every single one of those 21 lanes that go to six cars, they take -- each one 2.2 of those drivers can take a lane themselves. 23 MS. STEVENS: Right. 24 SPECTATOR: That's an issue. How do you control that? It's almost impossible to control 25

1	that.
2	MS. STEVENS: You have to have 75, right?
3	SPECTATOR: Right. And you talked about,
4	you know, the HOV lane. Okay. I mean, I know
5	there's studies maybe behind that that support
6	that.
7	In reality, I just personally don't see
8	it working, and, like I said, I don't I have
9	driven you know, I drove a truck for 10 years.
10	And I don't know if anybody else drives a truck,
11	but that's
12	MS. STEVENS: Anybody else?
13	SPECTATOR: you know, over a million
14	miles of driving. So you get to see a lot of
15	things and not just in one region, you know,
16	around the whole country.
17	So if we had, say, you know, Knoxville
18	pass on the highway somewhere heading
19	west and this is just I'm just throwing this
20	out there, but if we had say the left lane was a
21	no exit until the Watts Road lane, something like
22	that where through traffic if they're not going
23	to exit through Knoxville can just go right on
24	through.
25	And if they need to exit, you know, Watts

1	Road or and you have these major big trucks at
2	the weigh station there, and then I'm going to
3	change the subject for a minute to the genius that
4	put a weigh station on the top of a hill.
5	MS. STEVENS: I didn't do it.
6	SPECTATOR: I mean, give me a brake.
7	MS. STEVENS: Yeah, the land was cheaper,
8	I'm sure.
9	SPECTATOR: That's ridiculous, and,
10	again, it comes down to the driver because if you
11	watch people in their own vehicles, I mean,
12	they'll slow down from 70 to 60 going up that hill
13	in their cars.
14	MS. STEVENS: Yes, because it's such a
15	steep grade.
16	SPECTATOR: Because well, I have it in
17	their cars, but they could slow down. There's
18	nothing slowing them down. A car doesn't slow
19	down going up a hill
20	MS. STEVENS: Right.
21	SPECTATOR: period. So but, you
22	know, I don't know if you have been in at
23	different states they I guess they call them
24	express lanes or they do have that it will be
25	either a divided lane or, you know, totally two

1 separate lanes, but some median and something. 2 MS. STEVENS: Right. SPECTATOR: But something like that needs 3 4 to be done. And the metering, again, is -- because, you know, we have drivers who can't 5 6 merge. 7 MS. STEVENS: Right. 8 SPECTATOR: But, again, it's too 9 difficult to control people driving. It's not 10 going to happen until we get the self-driving 11 vehicles in there. 12 MS. STEVENS: Have you seen states that 13 built the express lanes that had them -- that made 14 them free or are all of those express lanes --15 SPECTATOR: So, there's free. I mean, 16 there's free --17 MS. STEVENS: Do they cover --18 SPECTATOR: I mean, I can think of one like in Ohio or Pennsylvania, somewhere that last 19 20 I was on or remember, yeah, there's -- you know, 21 when I first saw them the first time, they were 2.2 like traveling in express lanes. 23 I really wasn't familiar with it, but, 24 yeah, then you have your toll roads, of course, in different states. 25

Alpha Reporting Corporation

Hearing - February 20, 2020

1	MS. STEVENS: Right. Some states have a
2	highbred that they call a hot lane. It's a
3	high-occupancy vehicle lane, but even if you're
4	not in like a high-occupancy vehicle, if you have
5	just one driver, you pay to use the lane.
6	SPECTATOR: Right.
7	MS. STEVENS: And I know that's been
8	discussed off and on.
9	SPECTATOR: Like what's down near in
10	Atlanta?
11	MS. STEVENS: Yeah, yeah.
12	SPECTATOR: The issue of because
13	you'll have people that will stay in the I'm
14	talking about Knoxville or if you want to go to
15	Nashville, the same difference. There's four
16	lanes through most to Nashville
17	MS. STEVENS: Right.
18	SPECTATOR: or leading into Nashville
19	from this side, but, you know, you have a lot of
20	drivers that stay in the far left lane or the lane
21	next to it may be a mile or half a mile that they
22	need to exit.
23	And in rush-hour traffic, that just slows
24	everyone down and backs everyone up. So how I
25	mean, do you have any ideas?

Г

1	MS. STEVENS: What was your experience
2	driving in states that restricts trucks to the
3	right two lanes? As a truck driver, how did that
4	work?
5	SPECTATOR: Well, I noticed they changed
6	them. When they changed the speed limits here,
7	they changed that.
8	MS. STEVENS: Yeah.
9	SPECTATOR: And, you know, when there's
10	four lanes, it's fine, but when you get down to
11	three lanes, you get where is it? We're
12	heading east, and with 640 both down to three
13	lanes, doesn't that
14	MS. STEVENS: I think that's
15	SPECTATOR: But, yeah, I mean, sometimes
16	you need to allow folks to go into that left lane,
17	and when they put a restriction up there, you
18	know and then another thing I don't know if
19	you are aware like a lot of trucks, especially the
20	big carriers, you know, they know the top speed of
21	that truck, and people don't understand that.
22	You know, they can only go 62 or 65 or
23	people get upset, "Why are they taking so long to
24	pass these up?" They can't do anything about it,
25	and they can't sit again, there's going to be a

way to control the traffic more. 1 2 MS. STEVENS: So maybe a little bit would be education? 3 SPECTATOR: Well, again, no, because 4 people --5 Technically when there's three lanes, 6 that far left lane is supposed to be for passing 7 8 only, and technically when people are just driving in that left lane, they can be cited. They just 9 10 don't do it. 11 SPECTATOR: There's just not enough 12 personnel to enforce it, and then you have some 13 states -- I think Tennessee says stay right except 14 for passing, and some states word it differently. 15 You know, left lane for passing only. 16 But, again, the enforcement of it is 17 almost impossible. You have to have -- the 18 personnel is not -- again, you're right. I mean, 19 you know, like I say, if there's five cars on the 20 interstate, they all need to be in the right lane. 21 MS. STEVENS: Right. 2.2 SPECTATOR: Now, rush hour is different, 23 you know, but there's -- whatever studies that are 24 being done, there's something that has to maybe be looked at as part of the express lane type things 25

1 through Knoxville or something like that or just 2 experiment, right? 3 MS. STEVENS: Right. SPECTATOR: We can do a study for five 4 years, but, like you said, some things just 5 6 quickly do it and see how it works, and if it 7 doesn't work --MS. STEVENS: Jeff, you want to volunteer 8 9 for a test case for something? 10 Sure. I wasn't testing SPECTATOR: 11 anything, you know, passing only in the left lane, 12 but for some reason I got pulled over. I don't 13 know why. I was passing him. MS. STEVENS: You didn't have the 14 15 qovernor --SPECTATOR: -- a little too fast, yeah. 16 17 MS. STEVENS: The worse --18 SPECTATOR: Yeah, that's what I was going 19 to say. 20 SPECTATOR: And I don't know what we can 21 Like when you think about self-driving do. 2.2 vehicles, I mean, one of the main things that I 23 think you would see is they're all going to go the 24 same speed. How do we get people to go the same 25

Γ

1	speed? You can't do it, but that's an issue, too,
2	when you have people going slower than, you know,
3	everyone else.
4	And they're, again, in the left lane
5	or but I thought about this for years and
6	years. There's no way to stop that.
7	MS. STEVENS: Well, we know we won't fix
8	everything, but when I'm grocery store and
9	somebody blocks the aisle, I'm not going to go
10	anywhere in the aisle.
11	SPECTATOR: But isn't the question
12	through here the driver? It don't matter what
13	these studies results what they come up with, I
14	don't know, cameras or whatever it is. You have
15	to control those drivers.
16	MS. STEVENS: Do you think local traffic
17	behaves differently than through traffic or are
18	our people more likely to exhibit some of those
19	behaviors that are causing trouble?
20	SPECTATOR: The local traffic? I mean, I
21	don't I don't think so. I just think the local
22	traffic is going to stay in the
23	MS. STEVENS: The right lane.
24	SPECTATOR: left lanes. Well, no, I'm
25	saying local traffic, they will stay in that left

Alpha Reporting Corporation

Γ

1	lane until it's time to exit.
2	MS. STEVENS: Right, as long as they can.
3	SPECTATOR: Yeah, and the same thing on
4	640 going to 75 north, you watch that traffic in
5	rush hour at the end of the you know, evening
6	rush hour, a lot of the back-up is caused by
7	drivers cutting others off to get into the right
8	lane to exit. You know, what can you do?
9	You've got to put barriers on that right
10	lane probably back to the western exit somewhere
11	right there, and if they miss it, they miss it.
12	They go and turn around somewhere else, but it
13	eventually gets to that.
14	MS. STEVENS: Okay. We are taking some
15	notes on this. This is good feedback. Other
16	ideas? Questions? Complaints? Beefs?
17	MR. EBBERT: One thing, Jeanne, with what
18	he was mentioning, is the federal highway
19	says you know, federal highways come through,
20	and they have these performance maintenances that
21	we have to meet.
22	So what that and one of them is
23	obviously safety. That's the biggest one we have.
24	We have pavement management. We have a lot of
25	other things that are required to do that.

Γ

1	So the TDOT team has teamed up with the
2	highway the governor's highway safety counsel
3	with like troopers. And then the legislature, I
4	believe you-all get funds toward enhanced
5	improvement, because we can make great roads, but
б	we can't change the driver's pattern.
7	We can put the signs up. We can put like
8	the you know, you'll know three miles ahead the
9	left lane is closed. If they have do it and
10	it's just like dealing with you know, our
11	legislature passed laws about distracted driving,
12	and the law needs to be enforced.
13	SPECTATOR: Driving a the State
14	patrols up and down the highway. How many people
15	do they catch?
16	MR. EBBERT: We caught a lot, but it's a
17	campaign to do that, to educate people. So, like
18	you said, it's tough.
19	One other thing I want to say is you're
20	talking about the HOV lanes. Now, I
21	know sometimes our HOV lanes are constructed with
22	a different type of lane, more on the air quality
23	side, and they become restricted for multiple
24	vehicles.
25	And then we have to work closely with the

Alpha Reporting Corporation

1	federal highway. It's like you said. It's all
2	about driver education. So that's a hard part.
3	We deal with that every day.
4	SPECTATOR: So we just have to force
5	drivers to do what we want them to do as much as
б	possible, but that study would take 50 years to
7	figure that out.
8	MS. STEVENS: Drivers Ed. We don't see
9	driver's ed as mandatory anymore.
10	MR. EBBERT: And that's one of those
11	things where you know, there's only certain
12	things we can do as far as even like cameras or
13	electronics that aide them, and some people like
14	those things.
15	I'm a fan of traffic signals and lights
16	because they stop people from running the light,
17	and that has changed behavior. Even if you just
18	see the sign, that can have an effect on some, but
19	it's tough on how these folks have to write the
20	laws.
21	You know, I feel for you. So, but, yeah.
22	And that's one thing we have to tackle, and
23	that's we can figure out that statewide,
24	countywide
25	SPECTATOR: Yeah, I would say, you know,

	······································
1	we can't do this, but wouldn't it be great to shut
2	40 down to one lane and then open it up to two and
3	tell people: If you follow the rules, we'll open
4	it up again. And then if you're good, we'll go to
5	the
6	MR. EBBERT: Right.
7	SPECTATOR: So when we try to pass that
8	in the legislature, we'll be back home looking for
9	a job.
10	MS. STEVENS: And we're all going to show
11	up and say "yes".
12	SPECTATOR: We can always try bigger
13	steel bumpers on our cars to get them out of the
14	way.
15	MS. STEVENS: Welcome. Thank you.
16	MR. EBBERT: Well, he had mentioned
17	automated vehicles. TenSmart, I believe, is the
18	organization, and TDOT has several other parts.
19	We're looking at the automated vehicles
20	and to start with freight because some of the hard
21	things to tackle in this I don't think we're
22	going to study this. I don't think I don't
23	know, but the freight, you know, the trucks, they
24	have they put a lot of miles on them.
25	They're going to be replaced much faster

43

Alpha Reporting Corporation

Γ

1	than my car than I may have in the next 20 years.
2	You know, you may get four or five services on the
3	over-the-road trucks, and when they update,
4	they're going to update their vehicles on the new
5	ones that they're buying or that's the big
б	thing that we've been encouraging in the state of
7	Tennessee and even to the point where we have
8	automated vehicles for automated freight.
9	How are we going to do it? When are they
10	going to come through? You can program them all
11	to hang out in between Cookeville and Nashville
12	and it all hit Nashville about, you know, ten
13	o'clock at night and roll through, and everyone
14	stays in the left-hand lane because you know that
15	right now that's an HOV lane.
16	But if they stayed in the left-hand lane
17	and all the freight, like you were saying, they're
18	going through, everyone else is over here doing
19	your battle and deal with that.
20	So one things that we have done and
21	it's shown in some of our area here, the
22	ramp you were talking about the merging. This
23	region, I know it's kind of aggressive. Brian
24	from our traffic division is here.
25	So those those pavement markings with

Alpha Reporting Corporation

1 the shields on that asphalt, that came from his 2 department. 3 MS. STEVENS: Way to go. 4 MR. EBBERT: Oh, yeah, and they're effective because you're driving, and you've got 5 five or six lanes of people and a lot of stuff 6 7 going on. You see that in the massive shield 8 beside your car, right, because that's much less 9 confusing than that. 10 And that's something that they have been 11 working on, and there was something else that you 12 mentioned about the speed limits. That's his 13 group. SPECTATOR: I don't drive a truck 14 15 anymore, by the way, but let's let the trucks in 16 the left lane again to a certain point, but one of 17 the things -- are you involved with the weigh 18 station and the free pass? 19 MR. EBBERT: We are working on a study 20 right now, and I think we have some lane motion 21 already in place here. 2.2 And we have another group that I have set 23 up a meeting with region one that's going to come 24 out and have a chat about installing more weigh 25 and motion type --

1	SPECTATOR: We can't obviously move that
2	weigh station, but the free pass, if you if the
3	truck could be what do they call it? You know,
4	you get a signal
5	MR. EBBERT: Right.
6	SPECTATOR: If they could get that
7	sooner, you know, stay they could maybe you
8	know where the Watts Road is there? If you're not
9	loading the truck, that can tell you just like a
10	car, and as long as the truck could stay in the
11	right lane for a quarter mile before the
12	other
13	MR. EBBERT: Absolutely. So, yeah, they
14	are looking at some of that now. That weigh
15	station up here on the 75/40 split, I think that's
16	the heaviest one in the state or one of the
17	heaviest ones in the state that we're aware of.
18	That's not from scale. That's a you
19	know, (inaudible) county had a beautiful scale.
20	They roll through like 40 miles an hour and keep
21	going. They're currently studying that. On 75,
22	we're looking for some of
23	SPECTATOR: Even in the open sign. I
24	mean, if they can put that open or closed sign
25	further in the back, we all have

Alpha Reporting Corporation

Hearing - February 20, 2020
MR. EBBERT: Are you hearing all that, Brian?
MS. STEVENS: We're listening closely.
Maybe the weigh station could be moved. I mean,
Maybe the weigh station could be moved. I mean,
seriously if you balance the cost over 20 years of
moving a weigh station versus the delay and the
effect of the economy
SPECTATOR: There's no place to put it,
though. It has to be it's a good place at 75
and 40.
MS. STEVENS: It is.
SPECTATOR: So it would have to move
east, and there's place to put it there.
MS. STEVENS: Yeah. Mr. Elmore, did you
want to say something? Awhile ago you may have
already forgotten what it was. I saw you perk up.
SPECTATOR: No. I actually got excited
about a text.

MS. STEVENS: Oh, okay.

20 SPECTATOR: Schools are closed tomorrow. 21 MS. STEVENS: I wanted to follow up on 22 something else that Troy said a minute ago when we 23 were talking about signage and painting the 24 shields on the pavement.

Are there areas that you-all encounter

Alpha Reporting Corporation

Γ

1	every single day because I know there's some on
2	my route that I know that these people don't
3	realize that that line is solid, and it could be
4	dotted.
5	And they could actually go ahead and get
6	over, and maybe that sign needed to be earlier.
7	Did you identify any of those that come to mind?
8	SPECTATOR: The one going from as
9	you're going through town east going westbound
10	to the
11	MS. STEVENS: Yes.
12	SPECTATOR: It's already I'm not sure
13	why
14	MS. STEVENS: Okay. Some of that may get
15	back to driver ed, too. People are trying to
16	interpret what Brian was putting out there on the
17	pavement, but, yeah, are there signs it seems
18	like somebody mentioned earlier that people who
19	aren't from town aren't from the area of town
20	might not realize they needed to get over.
21	SPECTATOR: Well, he mentioned it, too.
22	I talked earlier, too.
23	MS. STEVENS: But anything like
24	that because those are cheap fixes. When I
25	first moved to Nashville, TDOT leadership had

Γ

1	figured out that if they could reroute a lot of
2	people that were using a certain section of I-75
3	by labeling it a different interstate, they got
4	people to go the other way around the downtown
5	loop, all they did was change the signs, and it
6	completely shifted traffic. So we're looking for
7	some of those quick wins.
8	SPECTATOR: Like the train, right? If we
9	could do that with the roads and change the
10	lanes
11	MS. STEVENS: Yeah. Anything else, guys?
12	SPECTATOR: You were talking about the
13	trucks in the left-hand lane. When you guys
14	switched it, all of a sudden that morning I
15	don't know how that happened. If you're coming up
16	past so as you're going eastbound, like
17	SPECTATOR: Bridgewater.
18	SPECTATOR: Bridgewater, yeah, you
19	always kind of yeah, the left-hand lane, it's
20	always kind of a stop there for no reason. That's
21	started happening
22	SPECTATOR: It's called a hill.
23	SPECTATOR: There's a restriction there,
24	but it still
25	SPECTATOR: Yeah.

Γ

1	SPECTATOR: I am talking coming from say
2	75 coming from Watts Road. It was restricted
3	until somewhere like where you're talking about,
4	Bridgewater, and then that's a restriction all the
5	way because
6	SPECTATOR: Yes.
7	MS. STEVENS: Thank you for identifying
8	that. Anything you have seen in another state or
9	another city that you thought was a good idea that
10	might work here that you haven't had as much
11	chance to comment?
12	Okay. Well, are you-all running out
13	steam or do you want to pinpoint someone
14	individually on one of these boards, please feel
15	free.
16	And just as a reminder, as Troy said, if
17	you would want like to give a formal statement to
18	the court reporter, David would be happy to help
19	you.
20	Please take one of those cards on your
21	way out. That has the survey link. We distribute
22	that everywhere. Thank you again for coming out
23	and braving what looked like a lot of snow.
24	(End of presentation)
25	

Alpha Reporting Corporation

1	REPORTER'S CERTIFICATE
2	STATE OF TENNESSEE
3	COUNTY OF KNOX
. 4	I, David L. Kelly, LCR No. 628, a Licensed
5	Court Reporter, in and for the State of Tennessee, do
6	hereby certify that the above presentation was reported
7	by me and that the foregoing 51 pages of the transcript
8	is a true and accurate record to the best of my
9	knowledge, skills, and ability.
10	I further certify that I am not related to nor
11	an employee of counsel or any of the parties to the
12	presentation, nor am I in any way financially
13	interested in the outcome of this presentation.
14	I further certify that I am duly licensed by
15	the Tennessee Board of Court Reporting as a Licensed
16	Court Reporter as evidenced by the LCR number and
17	expiration date following my name below.
18	Witness my signature this the 28th day of
19	February, 2020.
20	
21	
22	nn AST
23	A HAN
24	

David L. Kelly, LCR# 628 Expiration Date: 06/30/2020 David

		nuary 20, 2020	
1 10 13:12 20:9 32:9 2 2 20 9:11 11:25 16:8 44:1 47:5 2 20-year 12:4 2040 11:16 26 14:19 3 3 30 18:21 4 40 43:2 46:20 47:10 40/75 16:18 18:15 407 15:3 45 18:21,24 450 10:18 5 50 42:6 500-mile 10:20 23:15 550-mile 19:13 6 6	75 15:8 16:17 23:10 32:2 40:4 46:21 47:9 75/40 46:15 76 10:18 8 8 8 81 9:23 840 30:22 A Absolutely 46:13 access 11:19 Act 14:17 15:8 actual 26:23 adapt 15:23 add 18:7 20:11,12 adding 12:11 16:19 22:1,7 additional 14:2 16:18 address 14:18 addressing 16:4 advance 23:4 aggressive 44:23 agree 19:7 ahead 41:8 48:5 aide 42:13 air 41:22 aisle 39:9,10 39:9,10	45:15 area 7:16 10:14 13:24 16:4 22:15 23:1 25:4, 21 30:6 44:21 48:19 areas 11:17 12:19 19:21,23 23:18 47:25 arisen 17:6 Arkansas 28:24 Arms 7:18 arterial 26:8 Asheville 16:14 asphalt 45:1 assistant 8:8 Atlanta 35:10 attention 15:13 automated 43:17,19 44:8 automotive 23:8 avoid 21:1 aware 25:10 36:19 46:17 awful 20:8 Awhile 47:15 B back 10:7 13:16 24:22 29:16 30:1 40:10 43:8 46:25 48:15 back-up 40:6	Becky 7:23 Beefs 40:16 begins 17:14 behaves 39:17 behavior 42:17 behaviors 39:19 benefit 15:14 bet 17:19 big 14:22 16:21 25:22 27:8 33:1 36:20 44:5 bigger 43:12 biggest 40:23 billion 30:10,12,14 bit 22:17 37:2 black 21:8 blocks 39:9 boards 8:16 24:10 27:12 31:4 bottom 19:8 brake 33:6 Brian 8:7 44:23 47:2 48:16 Bridgewater 49:17,18 Bristol 10:17 broken-down 20:25 brought 26:13 build 30:20 31:19 built 14:2,6 30:25 34:13
45 18:21,24 450 10:18 5 50 42:6 500-mile 10:20 23:15	additional 14:2 16:18 address 14:18 addressing 16:4 advance 23:4 aggressive 44:23 agree 19:7 ahead 41:8 48:5	aware 25:10 36:19 46:17 awful 20:8 Awhile 47:15 B back 10:7 13:16 24:22 29:16 30:1 40:10 43:8	brake 33:6 Brian 8:7 44:23 47:2 48:16 Bridgewater 49:17,18 Bristol 10:17 broken-down 20:25 brought 26:13
6 60 33:12 62 36:22 640 18:16 30:15 36:12 40:4 65 36:22 66 22:14 7 70 33:12	air 41:22		built 14:2,6 30:25

Г

bypass 29:10,15 30:23	chance 9:1 10:4 24:1	concept 30:3	covers 9:11
	27:14	conclusion 30:9	crack 26:24
C	change 33:3 41:6 49:5, 9	concurrent 18:16	crash 19:19
call 15:12 16:5 17:8 33:23 35:2 46:3	changed 36:5,6,7 42:17	conditions 15:23 26:14	crashes 10:24 19:23 20:2
called 18:5 25:15	changing 15:23	conducting 17:5	criteria 12:24
49:22	Charms 17:2	confusing 45:9	crossing 10:19 20:4
camera 27:7	chat 45:24	congested 17:10	cue 17:9
cameras 15:2 21:10, 13,14 26:17,22 27:2	cheap 48:24	congestion 17:22	cutting 40:7
39:14 42:12	cheaper 33:7	18:18,22 19:2 20:8,19 21:18 26:1,20 29:13	cycle 13:11
campaign 41:17	cheat 16:15	connected 15:22	
Campbell 16:3,16,19,	check 16:23	connects 22:23	D
20	checked 21:6	consideration 30:10	dangerous 17:12
Canada 22:25	chemical 23:5	constructed 41:21	data 8:24,25 13:9
candidate 12:20	circle 10:22	continue 14:10	17:25 18:3 19:17
capacities 30:19	cited 37:9	control 31:17,25 34:9	data-driven 9:20
Capital 6:19	cities 15:25 23:22 25:6	37:1 39:15	databases 19:19
car 33:18 44:1 45:8 46:10	city 15:19 23:21 24:2	controlled 15:22 26:9	David 7:8,10
	26:4	Cookeville 44:11	day 9:23 20:6 29:17
cards 24:13 27:25 28:19	closed 41:9 46:24	cooperation 22:15	42:3 48:1
careful 19:16	47:20	coordinating 28:23,	deal 19:3 42:3 44:19
Carolina 15:5	closely 41:25 47:3	24	dealing 41:10
carriers 36:20	coast 22:22,23,24	corridor 9:24 10:16,20 11:17 12:15 13:13	decision-makers 9:19 13:4
carrying 17:23 27:25	coded 18:12	19:13 22:22 23:9,15,18	deficiencies 11:8,15
cars 17:24 22:4 31:21	collecting 10:23 24:21	25:14,16 29:24 30:18 31:10	delay 47:6
33:13,17 37:19 43:13	color 18:12	cost 12:10 47:5	demand 11:6
case 38:9	comment 27:14	counsel 41:2	dent 12:23
cases 17:8	comments 7:10 8:18 24:23 27:16	country 32:16	department 45:2
catch 41:15	communications	county 7:7,24 8:3,9	describe 17:4
catching 28:25	7:19	15:9 22:12 30:6 46:19	develop 12:3
categories 12:5 13:8	compared 22:7	countywide 42:24	developable 11:22
caught 41:16	competitive 25:20	couple 6:10 17:16	development 30:21
caused 40:6	Complaints 40:16	21:16	diamonds 17:1
causing 39:19	complete 13:19	coupled 26:18	difference 19:1 35:15
cell 27:3	completely 49:6	court 7:5	differently 37:14
chains 12:17 23:2	completion 29:24	cover 34:17	39:17
		covered 24:12	

difficult 34:9 east 22:24 36:12 47:13 48:9 directly 23:9 eastbound 49:16 discussed 35:8 **Eastman** 23:6,7 discussion 9:2,4 **EBBERT** 7:8 40:17 distance 6:9 41:16 42:10 43:6,16 distracted 41:11 45:4,19 46:5,13 47:1 divert 26:21 economic 22:25 divided 33:25 economy 12:16 23:3 47:7 division 44:24 **ed** 42:8,9 48:15 documentation 24:19 educate 41:17 dollar 30:11,12,14 education 37:3 42:2 dollars 26:23 effect 42:18 47:7 dotted 48:4 effective 12:10 45:5 **double** 16:23 electronics 42:13 downtown 49:4 **Elmore** 47:14 draft 24:23 embracing 15:25 drill 19:10 **emerge** 11:16 drive 24:1 45:14 **Emory** 8:6 driven 32:9 encounter 47:25 driver 33:10 35:5 36:3 39:12 42:2 48:15 encouraging 44:6 end 9:22 10:16 31:4 driver's 41:6 42:9 40:5 drivers 31:14,17,22 **enforce** 37:12 34:5 35:20 39:15 40:7 42:5,8 enforced 41:12 drives 21:23 32:10 enforcement 37:16 driving 32:14 34:9 enhanced 41:4 36:2 37:8 41:11,13 45:5 entire 22:8 30:5 drove 6:9,18 22:19 equipment 15:21 27:5 32:9 essentially 18:7 evening 8:14 40:5 Е event 20:16 e-mail 28:2 eventually 40:13 eager 8:17 everybody's 15:12 earlier 13:20 22:21 **excess** 18:6 26:20 48:6,18,22 excited 47:17 early 18:13,23,24

exhibit 39:18 existing 11:8 exit 15:3 32:21,23,25 35:22 40:1,8,10 expanding 15:2 expansion 22:10 expansions 14:22 expecting 22:20 experience 36:1 experiment 38:2 expertise 17:20 express 33:24 34:13, 14,22 37:25 F fact 15:25 fair 21:15 **fairly** 22:6 familiar 34:23 fan 42:15 Fantastic 8:10 Farragut 15:18,25 26:5 fast 38:16 faster 21:1 43:25 fatality 20:5 federal 26:19 40:18,19 42:1 feds 17:25 feedback 40:15 feel 42:21 fewer 21:24 field 13:8 figure 12:25 19:11 20:10 42:7,23 figured 49:1 final 13:3

finally 10:10 13:2 financially 29:22 **find** 25:24 fine 36:10 fire 27:9 fix 39:7 fixed-route 23:19 fixes 48:24 flat 20:20 flow 17:19 20:11 25:7 flowing 10:25 23:13 folks 17:15 24:2,16 36:16 42:19 follow 43:3 47:21 force 11:22 42:4 forever 13:21 Forge 15:4 22:14 forgot 7:11 forgotten 47:16 formal 6:7 forward 24:15 found 21:12 free 34:14,15,16 45:18 46:2 free-flow 18:10 freight 10:24 12:14 22:17 43:20,23 44:8,17 front 20:21 22:18 28:20 fudge 31:9 functioning 26:8 fund 20:24 funded 15:8 **funding** 14:12 funds 14:13,14 41:4 future 11:7

Г

G	hang 44:11		industrial 11:18
G	happen 17:14 34:10		industry 23:5
games 20:16	happened 14:19 29:20	I-24 25:14 26:16	inexpensive 22:7
general 9:1	49:15 happening 49:21	I-26 14:24	information 10:23 26:18 30:1
genius 33:3	happy 9:6	I-40 9:23 10:17 13:14	infrastructure 11:24
gentleman 22:18	hard 23:16 42:2 43:20	14:4 15:4,11 16:17 18:17 22:11,22 30:13	input 9:21 24:18,21
Georgia 29:2	Hart 8:6	31:5	28:6
give 7:10 24:18 33:6	heading 32:18 36:12	I-40/81 13:23	insight 22:20
glad 6:2 7:4 26:12	hear 11:3	I-75 14:5 18:17 29:23 49:2	installing 45:24
good 9:16 11:21 13:17 16:6 22:20 27:10 31:11	hearing 47:1	I-81 10:18 13:14 22:11,	instance 11:10 20:3
40:15 43:4 47:9	heaviest 46:16,17	23 23:7	23:10,22 31:19
goods 12:14	heavy 29:13	I40/75 23:11	intelligent 14:23
government 11:23	helping 14:10	idea 21:22	inter 23:21
26:19	helps 20:18	ideas 35:25 40:16	interchange 11:25 16:12,14,17,24 17:9
governor 38:15	hey 11:21	identified 10:2 11:19,	interchanges 17:7,17
governor's 41:2	high-level 19:20	21 12:3,24	interested 24:7 28:14
GPS 17:24	high-occupancy	identify 28:8,13 48:7 identifying 19:23	interesting 7:2 9:5
grade 33:15	21:22 35:3,4	23:18	interpret 48:16
great 6:3 14:20 15:24 20:17 22:15 26:4 41:5	highbred 35:2	immediately 9:9	interstate 10:15,25
43:1	highway 12:7 15:5,6 16:14,24 32:18 40:18	impact 15:14 20:2	11:19 13:13 15:14 17:13 20:3 26:7 30:20
green 16:11	41:2,14 42:1	impacted 20:23 23:12	37:20 49:3
Greyhound 23:22	highways 40:19	implementation	introduced 6:2 7:6
grocery 39:8	hill 33:4,12,19 49:22	25:12	investigate 19:24
groundwork 26:11	hit 44:12	importance 22:22	involved 6:4 45:17
group 6:6,13 8:12 10:4 12:5 28:4 45:13,22	home 43:8	important 12:15 22:25 23:13,14	issue 22:3 31:14,24 35:12 39:1
growth 11:10	hot 35:2	impossible 31:25	issues 17:6 25:25
guess 11:13 17:2,3	hotspot 19:21	37:17	29:22
33:23	hour 18:23 37:22 40:5,	improve 14:17 15:8	
guidance 9:18	6 46:20 hours 6:10 18:6,10	20:10	J
guys 49:11,13	25:19	improvement 12:7 13:25 41:5	Jeanne 40:17
Н	house 10:22	inaudible 7:16,18,20	Jeff 7:13 16:23 25:2
	HOV 32:4 41:20,21 44:15	8:2,4,7,8 46:19	38:8
half 18:23 20:6 21:13 35:21		incident 27:4,6 incidents 21:2	Jennifer 13:20
handle 12:11		include 13:19 23:3	job 17:21 43:9 John 6:25 16:24

Josh 7:25

Joy 8:5

jump 19:22

jumping 11:13

junction 13:23 16:19 23:11

Κ

key 23:2

kind 9:3 10:24 12:1 14:12 23:16,20 25:23 27:6 44:23 49:19,20

Kinston 16:2

knew 7:21

Knox 7:24

Knoxville 7:14 15:17, 19 16:1 18:17,18 26:4 31:20 32:17,23 35:14 38:1

Kodak 23:6

L

labeling 49:3

labor 11:22

Lakeway 7:16

lanage 15:6

land 11:22 33:7

lane 12:11 16:18,19 17:13 20:11,13 22:2,8 31:22 32:4,20,21 33:25 35:2,3,5,20 36:16 37:7, 9,15,20,25 38:11 39:4, 23 40:1,8,10 41:9,22 43:2 44:14,15,16 45:16,20 46:11 49:13, 19

lanes 14:2 21:19,20,22 31:19,21 33:24 34:1, 13,14,22 35:16 36:3, 10,11,13 37:6 39:24 41:20,21 45:6 49:10 law 41:12 **laws** 41:11 42:20 laying 26:11 leadership 48:25 leading 35:18 learn 26:16 leave 18:23 left 32:20 35:20 36:16 37:7,9,15 38:11 39:4, 24,25 41:9 45:16 left-hand 44:14,16 49:13,19 legion 18:5 legislators 14:16 legislature 41:3,11 43:8 lengthened 13:23 level 23:16 leverage 6:4 **light** 42:16 lights 15:21 42:15 limits 36:6 45:12 lines 15:10 **link** 24:13,15 27:24 28:1,3 25:7 **list** 10:3,8 12:4,20 13:15 16:23,25 24:23 **listen** 8:17 listening 47:3 live 25:3 loading 46:9 **local** 11:23 39:16,20, 21,25 locations 19:11 28:14 long 29:8 36:23 40:2 46:10 long-range 16:9

long-term 9:11,15 10:11

longest 10:15 **looked** 7:2 13:16 21:12 37:25 **loop** 49:5 **loose** 24:9 **lot** 8:15 12:17 15:5,24 16:25 17:8,21 19:17 20:9 22:5 23:6,9 24:3 25:6 26:16 27:9 32:14 35:19 36:19 40:6,24 41:16 43:24 45:6 49:1 Louden 15:9 Lovell 14:3 16:20 Lucky 17:2 Μ machinery 23:4 made 18:1 34:13 main 25:7 38:22 maintenances 40:20 major 23:22 25:6 33:1 make 28:25 41:5 **makes** 14:9 making 6:12 12:7,23 manage 15:6 21:19 managed 21:20 management 12:9 20:17 40:24 mandatory 42:9 manufacturers 23:8 manufacturing 23:4 map 13:18 21:8 29:13 mapped 18:4 markings 44:25 Mary 8:4 21:11 Massey 7:23 massive 45:7

matter 39:12 **matters** 30:10 mayors 25:22 means 8:25 9:20 18:20 **measure** 12:22 media 24:15 28:2 median 20:4 34:1 meet 40:21 meeting 31:17 45:23 mega 23:24 Memphis 10:17 21:21 28:17 mention 7:11 mentioned 13:12 22:9,21 29:9 43:16 45:12 48:18,21 mentioning 22:12 27:22 40:18 merge 34:6 merging 44:22 message 21:9 31:4 meter 25:5,16 metering 26:6,15 34:4 micro 23:16 **mid** 9:14 Middlebrook 16:2 mile 35:21 46:11 miles 10:18 22:8 32:14 41:8 43:24 46:20 million 32:13 mind 6:13,15 48:7 minute 12:10 19:1 20:7 33:3 47:22 minutes 18:21,24 31:6 Mississippi 28:25 mobility 30:5 model 11:6,15 **money** 10:1,6 15:19

20:14

morning 49:14

motion 45:20,25

move 46:1 47:12

moved 47:4 48:25

moving 13:4 20:21

21:25 47:6 multiple 41:23

Murfreesboro 25:15

Ν

Nashville 6:18 21:21 25:4,12,14,21 28:17 30:24 35:15,16,18 44:11,12 48:25 national 22:22 natural 29:14 needed 48:6.20 **news** 7:1 13:17 18:18 **night** 44:13 nonrecurring 20:8,19 **north** 15:5 30:24 40:4 northeast 22:24 **notes** 27:15 40:15 noticed 36:5 number 21:24 numbers 31:10 Ο

objective 10:11 objectives 12:21 occurred 25:5 occurs 11:10 official 14:12 Ohio 34:19 open 10:22 43:2,3 46:23,24 operate 22:5 operational 21:16 operations 12:9 20:17 opportunities 11:16 23:21,25 30:18 **opportunity** 6:3 11:20 12:3 22:16 31:5 **option** 23:24 options 24:4 orange 13:18 18:14 19:7 29:16 order 26:6 organization 7:15 14:15 15:18 30:4 43:18 organizational 16:12 organizations 6:3 16:8 18:2 organized 30:6 outgrown 30:16 outposts 28:16 over-the-road 44:3 Ρ painting 47:23 parallel 26:7 Parkway 14:3 part 14:7 15:16 25:17 37:25 42:2 participant 25:23 partners 15:18 19:6 29:1 parts 23:2 43:18 pass 23:11 32:18 36:24 43:7 45:18 46:2 passed 41:11 **passing** 37:7,14,15 38:11,13 past 18:15 49:16 patrols 20:24 41:14

pattern 41:6 pavement 26:23 40:24 44:25 47:24 48:17 pay 35:5 peek 25:19 Pellissippi 14:3 Pennsylvania 34:19 pens 27:15 **people** 6:14 8:16 21:2, 5,25 25:19 28:5 31:10 33:11 34:9 35:13 36:21,23 37:5,8 38:25 39:2,18 41:14,17 42:13,16 43:3 45:6 48:2,15,18 49:2,4 performance 40:20 period 33:21 perk 47:16 personally 32:7 personnel 37:12,18 perspective 13:10 phased 9:12 **phones** 17:23 27:3 pick 6:16 18:25 **Pigeon** 15:3 22:14 Pike 16:2,3 pipelines 23:1 place 45:21 47:8,9,13 Plains 15:3 plan 9:16 13:25 planning 6:2,5 7:14 11:23 12:13 13:11 14:15 15:17 18:2 plans 16:6,9,12 20:16 29:21 30:5 **plow** 9:3 **point** 15:9 27:11 44:7 45:16 pointed 6:14 16:7 pointing 18:13

points 11:22 positions 18:10 Post-it 27:15 potentially 16:22 predict 11:6 presentation 7:1 presenting 8:15 pretty 8:9 18:16 21:13 24:12 primarily 17:5 printed 28:1 private 24:6 problems 11:9 process 9:20 11:2 produce 9:1 program 44:10 programed 15:19 project 11:15 12:23 13:15 22:11 25:15,22 30:11,12,14 projects 9:9,13,19 10:25 13:17 14:16,18 15:13 26:10 **prop** 11:10 provide 9:18 23:25 providers 24:6 providing 24:6 publically 19:17 **pull** 16:15 **pulled** 38:12 purpose 9:8,25 purposes 23:17 put 24:11 31:4 33:4 36:17 40:9 41:7 43:24 46:24 47:8,13 putting 48:16

[
Q
quality 41:22
quarter 46:11
question 39:11
questions 24:10 25:1 28:12 40:16
quick 9:17 49:7
quickly 38:6
R
ramp 17:9 25:5,16 26:6,14 44:22
ramps 13:23 17:11
ready 27:15
real 6:7 27:10
reality 32:7
realize 48:3,20
rear-ending 21:2
reason 29:14 38:12 49:20
recently 31:4
recognized 7:21
recommend 14:10 19:12
recommendations 24:24
recommended 9:14 14:5
recurring 20:7
red 14:11 15:10 18:14 19:7
redevelopment 30:18
region 8:8 20:15 21:12 22:19 32:15 44:23 45:23
regional 6:2,4 14:14 15:17 16:8 18:1 19:5 25:25

regular 14:13 23:19 related 12:7 reliability 18:19 23:14 reliable 21:18 rely 12:17 remember 13:22 34:20 remotely 15:22 rep 27:17 replaced 43:25 report 13:3 reporter 7:5 **Representative** 27:19 28:19 29:20 required 40:25 reroute 49:1 resources 6:5 rest 13:24 restricted 41:23 restriction 36:17 49:23 restricts 36:2 results 39:13 ridiculous 33:9 **riding** 25:19 **road** 9:9 14:3 16:3,19, 20,21 20:22 21:1,24 22:3 32:21 33:1 46:8 roads 26:1,6,8 34:24 41:5 49:9 roadway 30:19 Roane 7:6 8:2,9 roll 44:13 46:20 rollover 20:4 round 10:22 route 22:14 29:16 48:2 routes 29:17 **rules** 43:3

run 25:18 running 23:1,7 42:16 **rush** 37:22 40:5,6 rush-hour 35:23

S

safety 12:12 19:15 40:23 41:2 scale 46:18,19 scenarios 30:7 schedule 8:22 **Schools** 47:20 screening 19:14 secondary 21:2 section 14:2,6 15:8 18:13,17 49:2 self-driving 34:10 38:21 Senator 7:23 send 27:5 28:2 sends 17:15 sense 8:13 11:7 14:9 separate 34:1 service 20:24 23:19, 21,23 24:6 services 44:2 set 14:15 24:23 28:13 45:22 Sevier 16:24 22:12 Sevierville 22:15 share 21:15 24:23 sharing 22:18 sheet 16:15 shelf 10:9 shield 45:7 shields 45:1 47:24 shifted 49:6

short 9:14 10:12 12:25 14:1 shoulder 25:18 **show** 8:23 13:6 31:5 43:10 showed 24:12 **showing** 19:6,16 shown 44:21 shut 20:5 43:1 **sic** 15:6 side 35:19 41:23 sign 42:18 46:23,24 48:6 sign-in 28:20 signage 47:23 signal 15:20 26:5 46:4 signals 42:15 significant 15:14 signs 21:9 41:7 48:17 49:5 similar 22:13 single 31:20 48:1 sir 7:12 sit 36:25 sites 11:18 sitting 17:13 **slide** 9:6 **slides** 13:7 24:11 27:13 **slow** 33:12,17,18 slower 39:2 slowing 33:18 **slowly** 22:5 **slows** 35:23 **small** 6:6,13 8:12 14:5 smart 15:7 17:23 25:15 smarter 15:20 21:20

Smartway 14:23 15:1 21:4,5 22:10,13
snow 6:11
social 24:14 28:1
software 11:6 15:21
solid 48:3
solution 22:7 25:25
solutions 12:5,21 19:12,25
sooner 46:7
sophisticated 19:10
sort 10:10 17:2 19:22 23:7 29:18
south 30:25 31:1
spanning 10:16
speak 31:18
speaking 28:22
special 20:16
specific 19:12,24 28:13
SPECTATOR 6:18,22, 25 7:13,16,18,20,23,25 8:2,4,6,7 25:3,9,21 26:17 27:17,21 28:10, 16,21 29:2,5,8,12 30:15,20,22 31:1,8,14, 24 32:3,13 33:6,9,16, 21 34:3,8,15,18 35:6,9, 12,18 36:5,9,15 37:4, 11,22 38:4,10,16,18,20 39:11,20,24 40:3 41:13 42:4,25 43:7,12 45:14 46:1,6,23 47:8,12,17, 20 48:8,12,21 49:8,12, 17,18,22,23,25
speed 36:6,20 38:24 39:1 45:12
spend 18:8
spends 14:13
split 46:15
spot 17:4
spots 11:18

stage 28:7	Strawberry 15:3		
stakeholder 9:21	stretch 22:3		
start 13:11 21:2 43:20	structure 9:16		
started 49:21	studies 17:2,4,9 32:5 37:23 39:13		
state 6:4,19,23 7:23 10:16,19 12:15 13:4 14:25 18:1 21:14 22:13 27:17 29:1 41:13 44:6 46:16,17	study 8:20 9:8,11,24 10:12,13 13:13 14:4,7 17:15 23:17 28:7 29:4, 5,7,23,24 31:15 38:4 42:6 43:22 45:19		
states 33:23 34:12,25 35:1 36:2 37:13,14	studying 46:21		
statewide 21:11 24:21 28:11,23 42:23	stuff 16:11 23:7,10 25:1 26:12 45:6		
station 16:3,17,19,20	subject 33:3		
33:2,4 45:18 46:2,15 47:4,6	substitute 26:21		
status 14:12	sucking 17:25		
stay 35:13,20 37:13	sudden 49:14		
39:22,25 46:7,10	summarize 13:7		
stayed 44:16	summarizing 11:4		
stays 44:14	summer 24:22		
steel 43:13	supply 12:17 23:2		
steep 33:15	support 32:5		
step-by-step 11:11	supported 23:3		
steps 8:22	supporter 29:10		
STEVENS 6:1,20,23	supports 12:16		
7:4,12,21 8:5,10 25:8, 11 26:3,24 27:18,22	supposed 37:7		
28:12,18,22 29:3,6,9	survey 24:13 28:5		
30:17,24 31:3,13,23 32:2,12 33:5,7,14,20	Surveymonkey 27:24		
34:2,7,12,17 35:1,7,11,	surveys 27:23 28:10		
17 36:1,8,14 37:2,21 38:3,8,14,17 39:7,16,	switched 49:14		
23 40:2,14 42:8 43:10, 15 45:3 47:3,11,14,19, 21 48:11,14,23 49:11	system 12:8 14:23,24 15:1,20 21:4 26:5		
stimulus 10:7	Т		
stop 9:6 39:6 42:16 49:20	table 28:20 29:18		
store 39:8	tackle 42:22 43:21		
strategies 21:17	taking 36:23 40:14		
strategy 19:2	talk 8:19,21 10:4 12:9 17:18 22:17 29:11		

rry 15:3 31:16 22:3 talked 16:22 20:7 32:3 48:22 **e** 9:16 talking 10:19 11:14 17:2,4,9 32:5 26:20 35:14 41:20):13 44:22 47:23 49:12 20 9:8,11,24 **TDOT** 8:9,20 9:23 12:4 13:13 14:4,7 13:3,13 14:13 17:5 3:17 28:7 29:4, 19:5,23 20:8,15,18,22 4 31:15 38:4 21:17 25:23 27:1 28:19 22 45:19 29:20,21,25 31:3 41:1 **g** 46:21 43:18 48:25 11 23:7,10 **TDOT's** 14:23 12 45:6 team 41:1 33:3 teamed 41:1 te 26:21 technically 37:6,8 17:25 technology 15:24 49:14 22:13 ize 13:7 ten 44:12 izing 11:4 **Tennessee** 23:8,23 24:3 25:10 37:13 44:7 24:22 Tennessee's 10:15 2:17 23:2 **Tensmart** 43:17 32:5 term 9:14,15 10:12 ed 23:3 12:25 er 29:10 terms 18:14 23:15 **s** 12:16 test 38:9 ed 37:7 testing 38:10 24:13 28:5 text 47:18 nonkey 27:24 thing 10:8 12:1 14:1 15:1.4 16:10 17:18 27:23 28:10 21:4 27:2 31:12 36:18 **d** 49:14 40:3,17 41:19 42:22 44:6 12:8 14:23,24 21:4 26:5 things 10:11 12:11 14:11 15:17 17:1,5 Т 20:5,13 25:17 26:4 28:11 32:15 37:25 38:5,22 40:25 42:11, 20 29:18 12,14 43:21 44:20 2:22 43:21 45:17 6:23 40:14 thinner 15:10

> thought 9:3 22:11 25:4 39:5

Alpha Reporting Corporation

	U	•	
thoughts 24:8	Tricities 23:6		word 37:14
throwing 32:19	trips 11:6	V	work 13:9 21:17 26:6
time 8:15 16:1 18:8	troopers 41:3	values 27:10	30:11 36:4 38:7 41:25
24:16 26:20 34:21 40:1	trouble 39:19	vehicle 18:6 20:21	working 20:15 22:13 24:5 25:22 32:8 45:11,
timeline 10:21	Troy 6:1,14 7:5 10:13	21:22 35:3,4	19
times 25:20 31:6,11	16:7 18:12,19 24:12 27:25 47:22	vehicles 21:1,24 22:5	works 27:1 38:6
timing 24:20	truck 20:4 22:19 27:8	33:11 34:11 38:22 41:24 43:17,19 44:4,8	world 10:8
tire 20:20	32:9,10 36:3,21 45:14	verification 19:18	worse 18:14 38:17
today 7:1 13:20	46:3,9,10	versus 47:6	worth 21:7 22:12
told 11:4 31:8	truck-climbing 22:2	verus 10:11	wrap 13:2
toll 34:24	trucks 20:18 33:1 36:2,	video 27:10	write 7:9 8:17 42:19
Tom 8:2	19 43:23 44:3 45:15 49:13	Virginia 14:25 28:23	wrong 16:13
tomorrow 47:20	turn 24:9 26:25 31:5	visit 24:2	WSP 8:4,6
tonight 8:19 11:3	40:12	Volkswagen 23:10	· · ·
24:17,22	type 19:1,2 37:25	volunteer 38:8	Y
tools 19:10	41:22 45:25		year 16:9 18:3,4,10
top 18:8 33:4 36:20	types 20:2 30:7	w	years 9:10,11 10:7
totally 33:25	U		11:25 13:12 14:19 18:4
touchy 29:19		wait 13:1	20:9,14 25:6 32:9 38:5 39:5,6 42:6 44:1 47:5
tough 41:18 42:19	understand 36:21	walker 7:25	
tow 27:8	understatement 26:2	wanted 8:12 15:12 16:4,10 24:11 29:11	yellow 17:1 18:14 21:8
town 15:18 48:9,19	underway 17:3	47:21	you-all 7:8 19:5 41:4 47:25
TPO 7:17	unexpected 10:6	wanting 28:17	
traffic 10:24 15:15,23 17:11,12,19 18:8 19:10	unreliability 20:20	watch 33:11 40:4	
20:3,10,23 21:10 23:13	unreliable 18:22	Watt 16:21	
32:22 35:23 37:1	upcoming 22:10	Watts 32:21,25 46:8	
39:16,17,20,22,25 40:4 42:15 44:24 49:6	update 44:3,4	ways 15:6 20:10 29:8	
train 49:8	updating 30:5	weigh 33:2,4 45:17,24	
transit 12:18 23:16,19	upgrade 16:13,16,21	46:2,14 47:4,6	
25:19	upgrading 15:20 26:5	Welch 7:13	
transportation 7:14	uphill 22:6	west 32:19	
12:8 14:15,24	upset 36:23	westbound 14:4 48:9	
travel 11:5 25:20 26:20 31:5	urban 11:17 12:19	western 40:10	
traveled 18:6	users 13:10 28:9	widened 15:9	
traveling 23:10 34:22	UT 20:16	widening 16:17 30:13	
tremendous 12:16		wins 9:17 49:7	
17:20		wondered 6:10	