

# KIRKLAND & ELLIS LLP

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February 4, 2026

## VIA EMAIL

Ann Rutherford Reed RN, BSN, MBA  
Deputy Director, Licensure & Regulation  
Health Facilities Commission  
665 Mainstream Drive, 2<sup>nd</sup> Floor  
Nashville, TN 37243

Re: Baptist Memorial-Memphis Skilled Nursing Facility, Memphis, License #352

Dear Ann:

This letter is submitted regarding the skilled nursing facility referenced above; a 35-bed unit historically operated as part of Baptist Memorial Hospital-Memphis. This license is currently in inactive status and will expire as of the February 2026 Health Facilities Commission meeting. Baptist Memorial respectfully requests that the inactive status for this License be extended for an additional twelve (12) months.

Baptist Memorial continues to evaluate possible options to reimplement these skilled nursing beds by combining the 35-bed unit with the 19 skilled nursing beds licensed as Baptist Rehabilitation – Germantown hospital (License #391) and relocating the combined units to a new site. Despite diligent efforts, Baptist Memorial has not yet been able to locate an appropriate alternative for this relocation or a clinical partner with whom to engage.

Accordingly, Baptist Memorial respectfully requests that the Health Facilities Commission approve the continued inactive status for the 35-bed skilled nursing unit licensed as Baptist Memorial-Memphis Skilled Nursing Unit (License #352) until the HFC's February meeting in 2027. We would appreciate your putting this request on the agenda for the HFC's meeting scheduled for February 25, 2026 for consideration.

Thank you for your attention to this request.

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Ms. Ann Rutherford Reed  
February 4, 2026  
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Sincerely,

A handwritten signature in blue ink, appearing to read 'TBS', with a horizontal line above it.

Travis B. Swearingen

cc: Mr. Arthur Maples