Purpose of the Evaluation

To better understand the work and accomplishments resulting from participation in the Collaborative

To determine whether the Collaborative is meeting its goals and facilitating collaboration among its members

To determine what is working well and how the Collaborative can improve to best meet its goals and serve the needs of its members
Our Logic Model

**Inputs**
- Livability Collaborative member agency staff time and expertise
- Findings and recommendations from other state interagency groups with a livability focus
- Data from Livability Collaborative member agencies

**Activities**
- Internal research and communication
- Partnering among agencies on grant applications and funding
- Intentional outreach to stakeholders and priority communities
- Create inventory and map of available resources (both internal and public-facing)
- Identify a shared set of metrics
- Perform gap analysis
- Sharing knowledge and learning about other agencies

**Outputs**
- Strategic technical assistance to communities
- Inventory and map of available resources (both internal and public-facing)
- Shared set of metrics for measuring improvement
- Data profiles and information sheets
- Greater understanding of how priorities, interests, and services overlap

**Short-Term Outcomes**
- Greater collaboration with, and among, local stakeholders
- Increased shared capacity to improve outcomes
- Improved quality of life indicator scores for communities
- Aligned state initiatives and service delivery
- Increased quality of life for individuals
- More efficient government service delivery

**Long-Term Outcomes**
- Sustainability of community initiatives
- Vibrant communities and places
- Increased quality of life for individuals
<table>
<thead>
<tr>
<th>Evaluation Questions</th>
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<tbody>
<tr>
<td>1. Have Collaborative members partnered with new people or agencies since joining the Collaborative?</td>
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<td>2. Have Collaborative members created new relationships or strengthened existing relationships with other members since joining the Collaborative?</td>
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<tr>
<td>3. Are Collaborative members developing programs, plans, projects, or policies in partnership with other member agencies as a result of participating in the Collaborative?</td>
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<tr>
<td>4. What programs, plans, projects, or policies have been developed by Collaborative member agencies that can be attributed to participation in the Collaborative?</td>
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<td>5. Which aspects of Livability are most important to each agency, and how have they changed since joining the Collaborative?</td>
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<td>6. Are staff at Collaborative member agencies referring clients to other state departments for services more often since joining the Collaborative?</td>
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Agencies Participating in the Evaluation

1. Tennessee Arts Commission
2. Tennessee Commission on Aging and Disability
3. Tennessee Department of Agriculture
4. Tennessee Department of Economic and Community Development
5. Tennessee Department of Education
6. Tennessee Department of Environment and Conservation
7. Tennessee Department of Health
8. Tennessee Department of Labor and Workforce Development
9. Tennessee Department of Tourist Development
10. Tennessee Department of Transportation
11. Tennessee Higher Education Commission
12. Tennessee Housing Development Agency
13. Office of Customer Focused Government
14. UT Extension
Does your agency currently participate in any formal state-wide collaboratives other than the Tennessee Livability Collaborative?

- **No**: 4
- **Yes**: 10

**Programs/Taskforces:***
- Rural Task Force
- ThreeStar
- Joint Task Force for Children’s Justice
- Children’s Cabinet
- Youth Transitions Advisory Council
- Coordinated Community Response
- Protecting Vulnerable Adults
- Tennessee Re-entry Collaborative
- Tennessee Together
- Interagency Taskforce on Housing and Health
- Three Branches Institute
- Rural Hospital Transformation Program
- DIDD Partnership
- ECD Workforce Development
- Project 95
- Tennessee Music and Memory Initiative
- Tennessee Obesity Prevention
- NAS Cabinet
Which agencies, commissions, or offices do you collaborate with more often since joining the Collaborative?

11 of 14 agencies collaborate more often with at least one other agency since joining the Collaborative.
Has your agency reached out to a member of the Collaborative from another agency to participate in a conference, training, presentation, or other event since joining the Collaborative?

- The TN Arts Executive Director participated on a panel with Commissioner Dreyzehner at a TN Department of Health conference.
- The Director of Community Arts presented at the training for the Department of Health's new regional coordinators.
- Arts invited representatives of Department of Health & TN Commission on Aging & Disability to participate in series of roundtables on senior health through the arts sponsored by the National Endowment for the Arts.
- TCAD asked THDA to present at quarterly Commission meetings.
- TCAD asked Health and TDOT to attend Built Environment Stakeholder meeting in Ridgeley.
- Health reached out to Education, ECD, TDEC, Arts, Higher Ed, TDOT, THDA, Extension, TCAD to participate in various conferences and presentations.
- Higher Ed reached out to UT Extension for Reconnect Ambassadors, participated in UT Extension Conference, presented at TN Ambassadors League.
- THDA presented at TN Ambassador League, has reached out multiple times to Health, Aging, and ECD.
- UT Extension invited Labor and Workforce Development to speak at the FCS Professional Development Conference for Extension agents.
Has your agency reached out to another Collaborative member agency for input on a draft policy, plan, report, or other product since joining the Collaborative?

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<tr>
<th>No</th>
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Arts collaborated with Aging regarding an application for the statewide Music & Memory nursing home initiative.
Arts developed plans related to the Arts Education Data project with the TN Department of Education.
Arts worked with Health & TCAD on Creative Aging grant initiative.
Arts worked with ECD and Tourist Development on Arts & Economic Prosperity 5 statewide study.
Arts worked with TDEC to explore markets for TN crafts.
TCAD provided input on THDA reports, participated in joint meetings with THDA with community members.
TCAD participated in joint meetings with TDOT to discuss transportation maps for MyRide volunteer transportation program.
Health reached out to multiple other agencies for input on Vital Sign Actions for County Health Assessments.
Health included TDOT and TDEC in built environment grants review and scoring process.
Tourist Development has sent grant requests to Arts for review.
UT Extension reached out to TDOT who provided support and guidance for physical activity initiatives with CDC partners/grants.
UT Extension reached out to Department of Health who provided technical support, partnership expertise for CDC high obesity county (1416) grant in four counties designated with over 40% obesity rate.
POLICY OR PROCEDURE CHANGES
Has your agency made any changes to NEW or PROPOSED policies, plans, or procedures to include the priorities of another Collaborative member agency since joining the Collaborative?

No  Yes
7  4

Arts included Health and Aging priorities in TN Music & Memory initiative.
Arts developed a grant application for a program to address Department of Health nursing home improvement priorities through the arts.
Health included TDOT and TDEC plans and resources in new built environment grant programs in order to fill gaps in funding opportunities.
Health will work more closely with ECD on aligning the Three Star Plans with County Health Assessments.
For the new TN Vital Signs Health reached out to ECD and Education for indicators to include.
   Health developed Active Student Active Learner website with Education.
UT Extension worked to include Workforce readiness strategies in agent’s educational portfolio in support of Labor and Workforce collaboration.
UT Extension has partnered on many different activities at the local and regional level in support of Department of Health initiatives.

Has your agency made any changes to EXISTING policies, plans, or procedures to include the priorities of another Collaborative member agency since joining the Collaborative?

No  Yes
6  6

Arts partnered with Health and Aging on Creative Aging initiative.
TCAD State Plan on Aging contains housing and transportation priorities related to 60+ population.
ThreeStar
THDA explored reducing/eliminating a match requirement for a grant program in distressed counties. Ended up proposing eliminating the match for all counties.
UT Extension has expanded work with Farmers market nutrition initiatives with Department of Agriculture.
Has your agency established any new staff positions, changed any requirements for existing staff (such as job responsibilities or new trainings), or changed any job classification requirements to increase engagement in cross-sector work since joining the Collaborative?

- No: 9
- Yes: 3

Arts Access director position at Arts: responsibilities have been adjusted to reflect the healthy aging priority activities.

Two new positions at health focused on cross-sector work: County Health Assessment Coordinator Built Environment Grants Coordinator.

UT Extension hired an Extension Specialist for Coalitions focused on building internal and external capacity for partnerships across the state.

Has your agency developed any new staff training or skill-building initiatives in partnership with other Collaborative member agencies since joining the Collaborative?

- No: 7
- Yes: 5

Tennessee Ambassador League and Healthy Development Coordinator Training at Health.

Reconnect Ambassadors: Higher Ed and UT Extension partnered.

Labor and Workforce provided expertise and financially supported workforce readiness initiative training for UT Extension agents.
Has your agency developed a memorandum of understanding (MOU) or other formal document with another Collaborative member agency that establishes collaboration between agencies since joining the Collaborative?

9 No

3 Yes

Arts + Health for Creative Aging Initiative - Contract
Arts + TCAD for TN Music and Memory Grant Proposal - Letter of Commitment
UT Extension + Labor for SNAP Employment and Training - Contract
Has your agency developed any new Joint Funding Opportunity Announcements with other Collaborative member agencies since joining the Collaborative?

- Arts + Health + Aging for Creative Aging TN grant

Has your agency developed or changed any funding requirements to better align funding opportunities with those of other Collaborative member agencies since joining the Collaborative?

- Health aligned built environment grant funding with TDOT and TDEC to fill gaps.
- THDA has better aligned expectations of Development District Technical Assistance contracts to ensure best use of funds as it relates to ECD and THDA housing related programs.
Tennessee Livability Collaborative

DATA
Does your agency routinely develop data profiles or reports for the state, counties, or other geographic areas?

- No: 1
- Yes: 10

Have you engaged other Collaborative member agencies in the development of these data profiles or reports since joining the Collaborative?

- No: 4
- Yes: 6

Which agencies, commissions, or offices did you engage in the development of the data profiles?

- Health: 3
- ECD: 3
- Education: 3
- Transportation: 1
- Aging: 1
- Agriculture: 1
- Tourism: 1
- Higher Ed: 1
- Housing: 1
- Labor: 1
- Arts: 0
- TDEC: 0
- Extension: 0
- CFG: 0
Has your agency worked with another Collaborative member agency on developing a shared data system, aligning data or metrics, or data sharing since joining the Collaborative?

- Arts + Education for the Arts Education Data project
- Aging + Housing in talks for TN Housing Search
- Housing + Health on life expectancy data for affordable housing development location prioritization
- UT Extension + Health conversations on shared metrics
- UT Extension + Labor on shared metrics/data system for SNAP Employment and Training project.

Has your agency conducted any new assessments or analyses (whether statewide or local) related to livability since joining the Collaborative?

- Arts & Economic Prosperity 5 study was a study of the economic impact of nonprofit arts organizations and their audiences for 25 local communities, 9 development districts and TN statewide.
- Aging conducted walkability study for Ridgeley TN as part of Health Department built environment grant project.
- Health developed county-level data profiles for all 95 counties as part of County Health Assessment process.
- THDA developed Housing and Transportation Issue Brief focusing on cross-sector issues.
Has your agency disseminated any new information such as reports or educational materials related to livability since joining the Collaborative?

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Who was this information disseminated to?

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<tbody>
<tr>
<td>Public</td>
<td>4</td>
</tr>
<tr>
<td>Staff at my agency</td>
<td>1</td>
</tr>
<tr>
<td>Staff at other state agencies</td>
<td>1</td>
</tr>
<tr>
<td>Other stakeholders</td>
<td>2</td>
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Perceptions

Do you feel that participating the Collaborative has given you a stronger feeling of shared purpose with purpose other member agencies?

<table>
<thead>
<tr>
<th>Yes, I have a much stronger feeling of shared purpose</th>
<th>Yes, I have a somewhat stronger feeling of shared purpose</th>
<th>No, I feel about the same as before</th>
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Overall, do you feel that you have a better understanding of the work and goals of other member agencies since joining the Collaborative?

<table>
<thead>
<tr>
<th>Yes, I have a much better understanding</th>
<th>Yes, I have a somewhat better understanding</th>
<th>No, I understand about as much as I did before</th>
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Do you personally feel a greater sense of commitment to improving livability in Tennessee communities since joining the Collaborative?

<table>
<thead>
<tr>
<th>Yes, I feel much more committed</th>
<th>Yes, I feel somewhat more committed</th>
<th>No, I feel about the same as before</th>
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Overall, how would you rate your experience as a participant in the Tennessee Livability Collaborative?

<table>
<thead>
<tr>
<th>Great experience</th>
<th>Good experience</th>
<th>Neutral, not positive or negative</th>
<th>Poor experience</th>
<th>Very poor experience</th>
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<td>7</td>
<td>3</td>
<td>1</td>
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How do you feel the Tennessee Livability Collaborative could be improved?

- I love how all the members get together every couple of months and talk about all the great things that are going on in their groups.

- It's a great group, and I always enjoy learning more about other agencies. However, this seems to duplicate a lot of the work already performed by the rural task force.

- Getting into more policy, systems, and environmental change work. Dedicated staff to facilitate the collaborative.

- To determine a tangible product/resource to offer and move the needle for communities.

- We would like to know more about the action items of the Collaborative and have more frequent communications on the progress.

- Gubernatorial support would encourage more focus on action. This would be a perfect time to frame the discussion around distressed counties since that is going to be one of his metrics of success. Perhaps have each agency map out how they see the most salient relationship is with each collaborative member. If there is no link established by either agency, perhaps explore further. Take actions based on these priority linkages. Please include the Department of Human Services in the collaborative. To not have the SNAP program represented and the other host of programs is overlooking a major player.
Are there any barriers to your participation in the Collaborative?

- Scheduling conflicts
- Prioritization due to number of work responsibilities
- Scheduling and competing priorities
- Time constraints
- Distance to travel is sometimes a limitation for participation
Other thoughts...

- I've loved being a part of the collaborative and learning about all of the great things that are happening across the state. As an employee of ___ and not working directly with the citizens, I don't have the same level of insight into what is going on out in the field so I enjoy hearing about the positive stories.

- I always appreciate the opportunity to learn more about other agencies.

- A good model of using limited resources to align the missions and visions of state government agencies and be better stewards of state resources.

- I think it has been good to partner with other agencies for a common goal.

- I've enjoyed learning more about the other agency participants.

- Great work crafting this – I hope that it can continue, particularly with its focus on distressed counties.
Final evaluation report to be released in April 2019