STATE OF TENNESSEE
DEPARTMENT OF HEALTH

REQUEST FOR APPLICATION

FOR

COUNTY HEALTH COUNCIL COLLABORATIVE ACTION FOR RESILIENCE AND EQUITY (CARE) GRANTS

RFA # 34352-00823
REQUEST FOR APPLICATION

STATE OF TENNESSEE

DEPARTMENT OF HEALTH

I. Introduction:

County Health Councils in Tennessee, which have been active in all 95 counties over the last 20 years, have the power to be vital grassroots partners in creating public health change at the local level. Made up of community members from a wide range of sectors, Health Councils know their communities intimately. This means they are positioned not only to readily identify the most pressing needs in their community, but also to identify and work toward solutions that make sense for their communities.

Every three years, County Health Councils are charged with completing a County Health Assessment (CHA), and through this process identifying top health needs in their county. When the assessment is complete, Health Councils move into action through the creation of their three-year Community Health Improvement Plan (CHIP). In this Plan, Health Councils design strategies – in collaboration with their communities – to address the top needs identified through the Assessment process.

The health challenges facing Tennessee counties are complex and multi-layered. These thorny challenges, rooted in issues such as economic instability, Adverse Childhood Experiences, and affordable housing, require upstream solutions that are coordinated across actors and sectors. Because of their cross-sectoral makeup, Health Councils are uniquely positioned to design and implement cross-sectoral strategies that address the complex nature of social determinants of health in their communities.

Furthermore, through the Assessment and Implementation processes, Health Councils are positioned to be champions of health equity in their communities, as they are charged with seeking out the voices of the underserved and marginalized who live, work, and play around them. By uncovering and working to address disparities in their communities through their CHA/CHIP process, Health Councils can be grassroots agents of change, striving to create a more fair and equitable footing for all community members to thrive.

COVID-19 has laid bare existing systemic social and health inequities. Its effects have also caused or compounded traumas in households and communities across the state. Critically underserved populations, including rural communities and racial/ethnic minority groups, have paid a particularly high price. It is especially apparent now that collective, coordinated action by trusted partnerships across sectors is critical in building back a strong foundation for community well-being that supports long-term resilience. Health Councils have great potential to lead these efforts going forward – a potential that has been largely untapped thus far.
In 2021, the Tennessee Department of Health was awarded a grant from the Centers for Disease Control to address health disparities caused or exacerbated by COVID-19 with at-risk and/or underserved populations. A portion of that grant has been dedicated to support County Health Councils with funding as they identify and initiate community-led strategies to address health disparities and work for health equity in their counties. Through their CHA, County Health Councils will uncover these community needs, and in response to their findings, will implement initiatives with this funding support.

The application shall demonstrate a thoughtful approach to the following:

- **A clear description of the health need that the applicant intends to address and how it was uncovered in the community.** The application should refer to the results of the CHA, referencing primary data collected and secondary data reviewed during the process that reflected a need for this project in the community.
- **A clear project plan and rationale for why it is believed this project will address the identified health need.** If applicable, please refer to other examples of similar projects from other locations and their outcomes, and why this project might work in the community.
- **Going upstream to address Policy, Systems, and Environmental change.** The proposed project should focus on addressing the upstream factors that can contribute to health disparities in a community.
- **An explanation of how the proposed project works toward health equity and/or addresses health disparities.** The proposed project should focus on reducing health disparities and furthering equity and should engage people who have lived experience of health inequity in its design.
- **Evidence of purposeful collaboration with community partners.** The project should reflect collaboration with other agencies or partners in the design and management of the project.
- **A plan for evaluating the project’s outcomes.** The application should describe how the project’s outcomes will be evaluated throughout the life of the project.

The State is seeking applications to provide the services outlined in this RFA. The project period is July 1, 2022 through May 31st, 2023 for a total amount of $1,800,000.00. At this time, no additional funding is expected beyond the project period. The awards available are as follows:

- **Level 1: $1,000,000**  
  o One (1) grant award available for a total of $1,000,000
- **Level 2: $200,000**  
  o Two (2) grant awards available for a total of $400,000
- **Level 3: $25,000**  
  o Twelve (12) grant awards available for a total of $300,000
- **Level 4: $5,000**  
  o Twenty (20) grant awards available for a total of $100,000
Eligibility:

Any Tennessee County Health Council having completed a CHA/CHIP during the 2019 pilot cycle, or during the 2022 cycle, is eligible to apply for funding to support the implementation of aCHIP. Please note that Health Councils without 501(c)(3) status will need to identify a fiscal sponsor to apply for and receive funds on their behalf. These could include, but are not limited to, a partner 501(c)(3) agency, a county government, or a local development district, among others.

Allowable expenses:

- Hiring of personnel to assist in development and execution of project;
- Contracts for services in support of the approved project;
- Community events geared at fostering collaboration, partnership, and shared understanding;
- Collaborative programs involving multiple partners;
- Capital purchases that support priorities of County Health Assessment;
- Enhancing the impact of other collaborative projects or programs that address the priorities of the County Health Assessment;
- Engaging, serving, or supporting minority, rural or other underserved populations; and
- Other expenses that address the needs identified in the CHA.

Non-allowable expenses:

- Health fairs; and
- Sole use by a partner organization.

Grantee Requirements:

All awarded Grantees will be required to complete the following:

- Attend a Grants Management and Evaluation webinar at the beginning of the grant contract period (A.5.a.);
- Complete quarterly financial reports, called Policy 3 reports, as outlined in the grant contract (A.5.b.);
- Complete quarterly progress reports as outlined in grant contract (A.5.c.);
- Keep the TDH grant manager apprised of any progress, project delays, or issues encountered during the life of the project;
- Submit monthly invoices to TDH as outlined in the grant contract Section C.5.;
- Complete a final report, including all evaluation results, upon completion of the grant contract Section C.7.; and
- Comply with all the requirements outlined in the grant contract.

II. APPLICATION:
To respond to this Request for Application, please complete the Application and Competitive Requirements. See also IRS Form W9 and State of Tennessee, Department of Finance and Administration ACH (Automated Clearing House) Credits and Instructions for completion. The Application contains detailed questions about your organization’s background and the specifics of your proposed project. Please provide a project timeline, logic model and letters of commitment/support from local authorities or participating partners detailing their willingness to participate or support the project.

Attachment 3 is the Grant Budget. This section shall contain all information relating to cost, based on a line item budget. Complete the Grant Budget form and the attached Line Item Details form. A description of how dollars will be used must be provided for each line item completed, as applicable for the Budget form.

Note: Please use the Department of Finance and Administration – Policy 03 Schedule A, (please refer to pages 11-16 of that policy) for your use in determining which expense category an item should be listed in your grant budget. This policy can be found on the internet at the address listed below:

https://www.tn.gov/content/dam/tn/finance/documents/fa_policies/policy3.pdf

Given the limited amount of available funding and the nature of these applications, priority will be given to applications that minimize indirect costs.

III. Schedule of Events

The following is the anticipated schedule for awarding grants for the County Health Council Collaborative Action for Resilience and Equity (CARE) Grants. The State reserves the right to adjust the schedule as it deems necessary.

<table>
<thead>
<tr>
<th>EVENT</th>
<th>TIME (Central Time)</th>
<th>DATE (all dates are state business days)</th>
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</thead>
<tbody>
<tr>
<td>RFA Issued</td>
<td></td>
<td>April 26, 2022</td>
</tr>
<tr>
<td>Pre-response Teleconference</td>
<td>1:00 p.m.</td>
<td>April 29, 2022</td>
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<tr>
<td>Written “Questions &amp; Comments” Deadline</td>
<td>2:00 p.m.</td>
<td>May 4, 2022</td>
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<tr>
<td>State Response to Written “Questions &amp; Comments”</td>
<td></td>
<td>May 9, 2022</td>
</tr>
<tr>
<td>Deadline for Applications</td>
<td>2:00 p.m.</td>
<td>May 31, 2022</td>
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6. Evaluation Notice Released | June 10, 2022

7. Effective Start Date of Contract | July 1, 2022

Pre-response Teleconference:

A Pre-response Teleconference will be held at the time and date detailed in the RFA Schedule of Events to answer questions concerning the funding opportunity. The information for the Pre-response Teleconference is as follows:

Meeting Name: RFA 34352-00823 Teleconference  
Meeting number (access code): 2311 396 0475  
Meeting password: 63zJpSDCV3  
Meeting Link: https://tn.webex.com/tn/j.php?MTID=m73db99d346336fa29c593aaec134bf5f  
Join by phone: +1-415-655-0003 US TOLL

Any applicant desiring to submit an application in response to this RFA is encouraged to have at least one (1) representative on the teleconference, however attendance is not mandatory. If you cannot participate, please direct your questions by the scheduled deadline as indicated above, to Melissa Painter, Competitive Procurement Coordinator, listed below in Section IV.

Questions and Answers:

All questions concerning this RFA must be presented to the Competitive Procurement Coordinator shown in Section IV., in writing, on or before the Deadline for Written Questions and Comments as detailed above in the Schedule of Events. Questions may be faxed, emailed, mailed or hand-carried to the Competitive Procurement Coordinator. The State’s responses will be emailed and posted as an Amendment to the following website: https://www.tn.gov/health/funding-opportunities.html.

Deadlines stated above are critical. If documents are submitted late, they will be deemed to be late and cannot be accepted. The clock-in time will be determined by the time of the online submission. No other clock or watch will have any bearing on the time of application receipt.

Each applicant shall assume the risk of the method of dispatching any communication or application to the State. The State assumes no responsibility for delays or delivery failures resulting from the method of dispatch.

IV. Submission of APPLICATIONS:
Please submit the completed application with all attachments by online submission via the following link no later than the deadline specified in Section III, Schedule of Events in the form and detail specified in this RFA.

Web Link:  https://www.tn.gov/health/funding-opportunities.html

Please contact the Competitive Procurement Coordinator at the address shown below. The Competitive Procurement Coordinator is the sole point of contact for this competitive process. **The APPLICATION and all attachments must use 12-point font.**

Melissa Painter  
Competitive Procurement Coordinator  
Service Procurement Program  
Division of Administrative Services  
Andrew Johnson Tower, 5th Floor  
710 James Robertson Parkway  
Nashville, TN 37243  
Phone: (615) 741-0285  
Fax: (615) 741-3840  
Email: Competitive.Health@tn.gov

<table>
<thead>
<tr>
<th>Checklist for Submission of Applications:</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Application (Attachment 1)</strong></td>
</tr>
<tr>
<td><strong>Competitive Requirements</strong></td>
</tr>
<tr>
<td>Logic Model</td>
</tr>
<tr>
<td>Project Timeline (max of 2 pages)</td>
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<tr>
<td>Letters of Commitment/Support from Participating Partners</td>
</tr>
<tr>
<td>2-page Budget Form (Attachment 3)</td>
</tr>
<tr>
<td>State of Tennessee, Department of Finance and Administration ACH (Automated Clearing House) Credits and Instructions (Mailed per instructions of form.)</td>
</tr>
<tr>
<td>Form W-9, Request for Taxpayer Identification Number (TIN) and Certification (Mailed with ACH form.)</td>
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V. **Application Evaluation:**

An evaluation committee made up of at least three (3) representatives of the Department of Health will be established to judge the merit of eligible applications.

A. The committee shall review applications on the basis of the information requested in the RFA. Applications will be evaluated based on the following criteria:

- Severity of Community Health Need as Identified in CHA – 20 points
Priority consideration for this funding will be given to rural and/or economically distressed communities as listed on the Transparent Tennessee portal.

- Strength of Proposed Approach for Addressing that Need – 20 points
- Focus on Addressing Health Disparities / Health Equity – 20 points
- Collaborative Nature of Proposal – 20 points
- Effective Project Measurement and Evaluation Strategy – 15 points
- Sound Project Budget – 5 points

The committee will evaluate and recommend for selection to the Commissioner of the Department of Health, the applications which are most responsive to the State’s needs.

B. Any application that is incomplete or contains significant inconsistencies or inaccuracies shall be rejected. The State reserves the right to waive minor variances or reject any or all applications. The State reserves the right to request clarifications from all applicants.

VI. Sample Grant Contract:

Following the State’s evaluation, grant contracts will be prepared as shown in the Sample Grant Contract.

If a grant is awarded to a governmental entity established pursuant to Tennessee Code Annotated (such as a human resource agency, a developmental district, the University of Tennessee, or a Board of Regents school), the standard terms and conditions of the grant will be revised accordingly; however, significant performance requirements will not be revised.

It is imperative that each applicant review the entire Sample Contract with their legal counsel prior to submitting an application for a County Health Council CARE Grant award and notify the State in advance if it cannot accept any terms or conditions. The Application for a County Health Council CARE Grant award asks the applicant to list any terms or conditions that its organization cannot accept. Taking any exceptions to State contract language may result in the Application being deemed non-responsive and rejected. Any later requests for contract changes will not be considered.
RESOURCES

As you prepare the application, Office of Strategic Initiatives (OIS) strongly encourages the review of the following resources. These resources make the case for going upstream and working across sectors to deliver greater public health impact and further equity:

- White Paper laying out the vision for Public Health 3.0
- Article discussing Policy, Systems, and Environmental Change
- Collective Impact Forum website with resources and articles describing Collective Impact
- Stanford Social Innovation Review article on Centering Equity in Collective Impact