

May 7, 2019

Alan Levine
President and Chief Executive Officer
Ballad Health
303 Medtech Parkway, Suite 300
Johnson City, TN 37604

RE: Approval of Certain Plans Submitted by Ballad Health

Dear Mr. Levine:

Thank you for the Draft HIE and HR/GME Plans that were submitted to the Department January 31, 2019 in accordance with Section 3.03(a-d) and 3.05(a-c) of the Terms of Certification Governing the Certificate of Public Advantage Issued to Ballad Health (the "TOC"). The Department offered comments and proposed modifications to Ballad on both plans pursuant to Section 3.06(a) of the TOC on March 1, 2019.

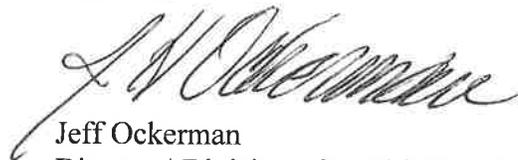
The department has received and reviewed Ballad's responses and Modified HR/GME and HIE Plans submitted on March 29, 2019 and April 5, 2019, respectively. We appreciate the additional information provided and the revised plans incorporating the requested modifications. The department would like to proceed in providing its written approval of these two plans.

The Modified HIE and HR/GME Plans are approved subject to the following condition:

- 1) Consistent with the approval of Ballad's Behavioral Health, Children's Health, and Population Health Plan, Ballad Health must submit, prior to the beginning of each Plan year, a revised Implementation Roadmap for each plan setting forth a schedule of quarterly milestones and data metrics for the upcoming year.

Do not hesitate to contact me if you have any questions.

Sincerely,



Jeff Ockerman
Director | Division of Health Planning

cc: Lisa Piercey, MD, MBA, FAAP
Commissioner
Tennessee Department of Health

Janet M. Kleinfelter, Deputy Attorney General
State of Tennessee

Tim Belisle, General Counsel
Ballad Health

Claire C. Haltom
Baker Donelson

Tony Keck, Executive VP and Chief Population Health Officer
Ballad Health

Erik Bodin, Office of Licensure and Certification
Commonwealth of Virginia

Larry Fitzgerald
COPA Monitor

Gary Miller
COPA Compliance Officer