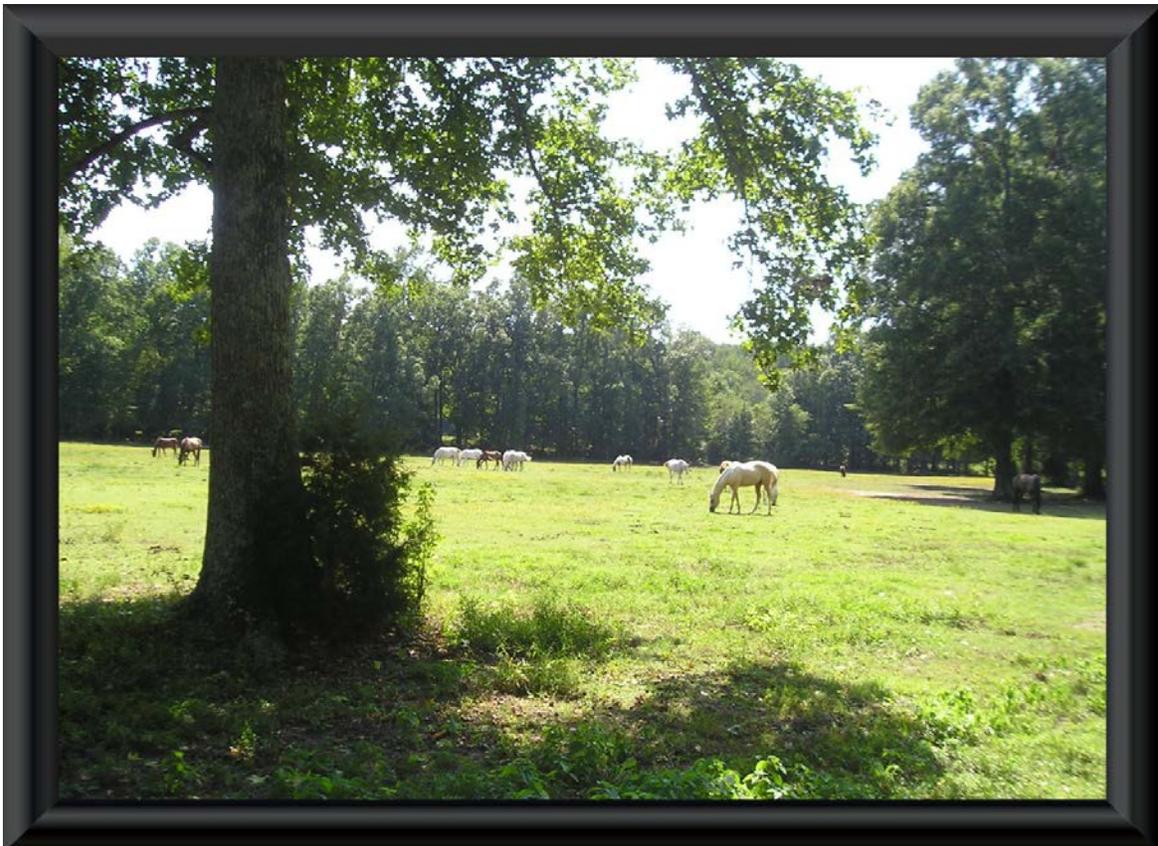


CHESTER COUNTY, TENNESSEE
MUNICIPAL SOLID WASTE
2011
NEEDS ASSESSMENT



Chickasaw State Park near Henderson

Prepared by the
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for the
STATE OF TENNESSEE
DEPARTMENT OF ENVIRONMENT AND CONSERVATION
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as required by the
SOLID WASTE MANAGEMENT ACT OF 1991
(T.C.A. 68-211-801 through 68-211-874)

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CHAPTER I

INTRODUCTION

A. Municipal Solid Waste Needs Assessments

The State of Tennessee Department of Environment and Conservation (TDEC) has contracted with the Southwest Tennessee Development District (SWTDD) to prepare a municipal solid waste needs assessment for Chester County, Tennessee, one part of the four-county Shiloh Municipal Solid Waste Planning Region. The planning window for the needs assessment is five years. The needs assessment was prepared in Summer 2011, and thus, its period of applicability will be 2011 through 2015.

Various sources were consulted to compile demographic and economic statistics for Chester County and its municipalities, i.e., the U.S. Census Bureau, the Tennessee Advisory Commission on Intergovernmental Relations (TACIR), the University of Tennessee Center for Business and Economic Research, the Tennessee Department of Economic and Community Development (TECD), the Chester County Chamber of Commerce, and other similar sources. Some estimates and projections in this document may differ from one another based on the source of the information, the type of methodology used to develop the numbers, and/or the year the estimate or projection was made. However, every effort was made to select and use the most reliable information available.

The Chester County, Tennessee, Municipal Solid Waste 2011 Needs Assessment was prepared by Jeff Reece, Environmental Programs Coordinator with SWTDD, under the direction of Matt Maynard, Environmental Specialist with the Planning, Reporting, and Waste Reduction Section of TDEC's Division of Solid Waste Management, Solid Waste Assistance Program. The document "Guidelines for Preparing Solid Waste Needs Assessments," issued by TDEC in 2010, was used to establish the format of this needs assessment.

The assessment was reviewed by Danny Benard, Chester County Solid Waste Director, and Amber Greene, Chester County Recycling Coordinator.

B. Needs Assessments Contact Information

For more information on the Chester County, Tennessee, Municipal Solid Waste 2011 Needs Assessment, please contact:

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CHAPTER II

COMMUNITY PROFILE

A. Location

Chester County is located in the south-central portion of West Tennessee. Chester County is bordered by Madison County and Henderson County on the north; McNairy County on the south; Decatur County and Hardin County on the east; and Hardeman County on the west. (See Map 1.)

Chester County is part of the Shiloh Municipal Solid Waste Planning Region which consists of four counties: Chester, McNairy, Hardin, and Wayne. (See Map 2.)

Chester County was established in 1879. It has an area of approximately 289 square miles. The population of Chester County in 2010, according to the U.S. Census, was 16,217.

Chester County is a part of the two-county, Jackson, Tennessee, Metropolitan Statistical Area (MSA), along with Madison County, Tennessee. The Jackson MSA's population was approximately 114,126 in 2010.

The City of Henderson (2010 population 5,969) is the county seat and largest municipality in Chester County. Henderson is located in the central portion of the county approximately 90 miles east of Memphis and 150 miles southwest of Nashville. Other incorporated municipalities in the county are Enville and Milledgeville in the eastern portion and Silerton in the western portion. (See Map 3.)

Enville lies in both Chester and McNairy counties; Milledgeville in Chester, Hardin, and McNairy counties; and Silerton in Chester and Hardeman counties.

The divide between the Mississippi River Watershed to the west and the Tennessee River Watershed to the east runs in a north-south direction through Chester County separating the county approximately into two equal sections.

B. Transportation

Chester County is accessible from Interstate 40 to the north via several exits in Madison and Henderson counties by way of Jackson and Lexington. I-40 connects central West Tennessee with Memphis to the west and Nashville to the east.

The two major highways in Chester County are U.S. Highway 45 which runs north-south across the county and Tennessee State Highway 100 which runs east-west across the county. These two highways divide Chester into approximately four equal portions (northeast, northwest, southeast, and southwest.)

The West Tennessee Railroad runs north-south through the county almost parallel to U.S. Highway 45 connecting Henderson with Jackson to the north and Selmer to the south.

Commercial airline service is available at McKellar-Sipes Regional Airport in Jackson, approximately 20 miles northwest of Henderson; and Memphis International Airport, approximately 90 miles west of Henderson. Memphis International is a hub for Delta Airlines, the home of Federal Express Corporation's air cargo super-hub, and the world's second busiest airport in terms of tons of cargo handled each year.

The nearest port facilities to Chester County are the Yellow Creek Port on the Tennessee-Tombigbee Waterway, about 50 miles to the southeast in Hardin County, Tennessee, and Tishomingo County, Mississippi.

C. Government

Chester County is governed by a county mayor and 18 county commissioners representing six districts. Dwain Seaton is mayor of Chester County.

D. Schools

Chester County has a single, county-wide, primary/secondary education system. It consists of six schools: Chester County High, Chester County Junior High, Chester County Middle, East Chester Elementary, and West Chester Elementary, all located in Henderson; and Jacks Creek Elementary School in the Jacks Creek community.

Chester County has one higher education facility: Freed-Hardeman University in Henderson, a private, four-year school affiliated with the Churches of Christ.

E. County and Community Data Sheets

Addendum A contains county and community profiles for Chester County and the City of Henderson. The data sheets were compiled by the Tennessee Department of Economic and Community Development. Data sheets for the three smaller municipalities in Chester County (Enville, Milledgeville, and Silerton) were not available.

Addendum B contains “Chester County, Tennessee, Selected Statistical Information,” a comprehensive statistical report compiled by the Tennessee Advisory Commission on Intergovernmental Relations.

F. Solid Waste Planning Board and Other Solid Waste Management Contacts

Chester County's solid waste planning activities are overseen by the Shiloh Municipal Solid Waste Regional Planning Board consisting of 15 members. Edward Mathis of Waynesboro in Wayne County serves as Chairman of the Board. Two members, Jerry Lowe and Dwain Seaton, represent Chester County and one member, Bobby King, represents the City of Henderson. Other board members are James Cantrell, James B. Smith, and Landis Wiles representing Hardin County; Tammy Dillon and Charles Garrison representing McNairy County; Robert Hayes and Willard Pope representing Wayne County; and Paul Plunk representing the Town of Adamsville, Randy Etheridge and Judy Grant representing the City of Savannah; and David Robinson representing the Town of Selmer.

Danny Benard serves as Solid Waste Director for Chester County and Amber Greene serves as Recycling Coordinator for Chester County.

CHAPTER III

DEMOGRAPHIC INFORMATION

The 2010 population of Chester County, as determined by the U.S. Census Bureau, is 16,217. If current economic trends continue, it is projected that the county's population will increase to 16,450 by 2015 and 16,661 by 2020. As is typical for many areas in West Tennessee, much of Chester County's younger population leaves the area after high school, either for college or technical training at institutions outside the county or for employment in larger cities, such as Jackson, Memphis, and Nashville.

The increase in population projected for 2015 and 2020 will be due, in large part, to Chester County's proximity to Jackson. The relatively stable supply of jobs in Jackson plus Chester County's appeal as a bedroom community for the large Jackson area; Chester County's friendly people, low taxes, low crime rate, good schools, and easy accessibility to medical and other services in Memphis and Nashville; all contribute to Chester County's stable population growth rate.

Table 1 presents past population estimates and future population projections for Chester County from 2000 to 2015. Estimates and projections for each of the three smaller municipalities in the county follow in tables 2, 3, and 4.

Other demographic characteristics of Chester County are presented in the Addenda section of this report.

CHAPTER IV

ECONOMIC PROFILE

A. Per Capita Income

The estimated annual per capita income in Chester County in 2010 was \$26,796. Table 5 indicates estimated annual per capita income in Chester County for 2000 through 2010 and projected annual per capita income for 2011 through 2015.

B. Employment Profile

Larger sectors of employment in Chester County by numbers of annual average employees include (1) education/health services (700 employees); (2) manufacturing (485 employees); (3) retail trade (409); and (4) leisure/hospitality services (252). (Figures use 2008 data.)

The five largest industries in Chester County, by average numbers of employees, are (1) Premier Manufacturing Corporation (air conditioning guards and grills, 170 employees); (2) Anvil International Incorporated (metal stamped pipe hangers, 93 employees); (3) Neo-Products Corporation (metal stampings, 73 employees); (4) MKD Incorporated, athletic and other sportswear, 65 employees); (5) and Henderson Stamping and Production, Incorporated (metal stampings, 40 employees.)

Chester County is located near two manufacturing “mega-sites” in the southeastern U.S.: one site to the northwest near Brownsville in Haywood County, Tennessee; and the other to the southeast at Blue Springs in Alcorn County, Mississippi.

Agriculture is an important economic activity in Chester County. Much of Chester County is rural with principal activities including logging, grazing, and the raising of corn, soybeans, cotton, wheat, and hay.

The county's employment in 2010 was 7,020.

The unemployment rate in Chester County was 9.7 percent in April 2011, slightly higher than the 9.6 unemployment rate for Tennessee overall in April 2011 and the 8.7 percent unemployment rate for the U. S. overall in April 2011. Chester County's rate was lowest among the eight counties in the Southwest Tennessee Development District.

C. Taxable Sales

The taxable sales figure for Chester County for 2010 was \$91,437,956.

D. Consumer Price Index

The Consumer Price Index for 2010 was 218.10.

CHAPTER V

CHARACTERIZATION OF THE LOCAL SOLID WASTE STREAM

A. Current Trends

In 2010, Chester County generated a total of 11,874 tons of solid waste. Of this total, 6,032 tons were disposed of at two landfills in West Tennessee: 5,164 tons of Class I waste at the Decatur Landfill near Parsons in Decatur County and 868 tons of Class III/IV waste at Allied Waste's Jackson-Madison County Landfill near Jackson in Madison County. In 2010, 5,842 tons of solid waste generated in Chester County were recycled.

It is estimated that residential wastes compose approximately 75 percent of the total wastes generated in Chester County with industrial wastes composing ten percent, commercial wastes ten percent, and institutional wastes five percent.

B. Future Trends

It is anticipated that growth in the amount of solid waste generated in Chester County will be slow-to-moderate in the future—similar to the growth anticipated for the county's population and local commercial and industrial activities.

C. Problem Wastes

Currently, Chester County accepts used tires, used oil, electronic scrap, lead-acid batteries, and latex paint at its recycling centers.

D. Commercial and Industrial Wastes

Commercial and industrial wastes in Chester County are collected in carts and dumpsters by individual contracts with private hauling companies, most prominently, Waste Management and Allied Waste. Municipal waste is taken by the private haulers to the Jackson-Madison Landfill near Jackson.

E. Wastes Entering or Leaving Region

Because there is no publicly owned nor privately owned Class I or Class III/IV landfills in Chester County, all wastes must be disposed of outside the county: at the Decatur Landfill in Decatur County or the Jackson –Madison County Landfill near Jackson.

Chester County has one permitted landfill, a 155-acre tract of land located on Short Road in the western part of the county southwest of Madison County's Pinson community. This facility is not open at present and there are no plans to open this facility within the next five years.

CHAPTER VI

PROJECTIONS OF SOLID WASTE GENERATION

Within the next five years, it is anticipated that Chester County's solid waste will increase at a slow-to-moderate rate—based on current trends of waste generation, population increase, and economic activities. However, any one-year generation figure could vary significantly from the norm in the event of local natural disasters occurring such as tornadoes, ice storms, floods, or other natural disasters.

CHAPTER VII

SOLID WASTE COLLECTION SYSTEM

A. City of Henderson

Henderson operates its own solid waste collection system and serves all residents within the city limits with collection provided by the City of Henderson Department of Public Works headquartered at 121 Crook Avenue.

The department provides household type garbage/refuse pickup to all residential structures and commercial establishments that can utilize a hand-loading type system. Residential garbage is picked up once weekly at the curb. The cost for residential service is currently \$15.50 per month. Commercial pickup that can be loaded by hand is scheduled for one to three days per week.

The city does not pick up or remove lumber, carpet, appliances, furniture, mattresses, computer equipment, paint, or any hazardous chemicals.

The public works department provides vacuum loose-leaf and loose-grass-clipping pickup from October 1 until March 31 of each year. From April 1 to September 30, the city picks up bagged leaves and bagged grass clippings.

The City of Henderson will begin a new recycling collection program on September 9, 2011, collecting aluminum cans, plastic bottles, paper, and cardboard.

B. Unincorporated Chester County and Its Smaller Municipalities

For residents of unincorporated Chester County and Enville, Milledgeville, and Silerton; solid waste is collected by drop-off at five, county-owned, convenience centers located throughout the county. The convenience centers are Cabo, Cave Springs, Chickasaw, Henderson, and Hilltop. (See Map 4.)

The County also collects recyclables by drop-off at each convenience center. Metals, paper, lead-acid batteries, plastics, textiles, pallets, tires, used oil, electronic scrap, and latex paint are collected.

The Chester County solid waste program is administered by the Chester County Solid Waste and Recycling Department headquartered at 315 Talley Store Road near Henderson.

CHAPTER VIII

ATTITUDES TOWARD RECYCLING, WASTE DIVERSION, AND WASTE DISPOSAL

In 2010, Chester County's public program recycled 5,842 tons of recyclables. This compares to 5,377 tons recycled in 2009.

Based on a population of 16,217 in 2010, commodities recycled in 2010 represent approximately .36 tons (or 720 pounds) per person.

The 2010 Municipal Solid Waste Annual Progress Report for Chester County noted that ten commercial firms in the county had recycling programs and had reported their recycling figures to the Chester County solid waste officials. Commercial firms reported that 1,305 tons of commodities were recycled in 2010, up from 974 tons reported in 2009. Types of businesses with recycling programs included grocery stores, automobile parts stores, automobile dealerships, and trucking firms.

The 2010 APR reported that five local industrial firms had established recycling programs and had reported their recycling to Chester County officials. Industrial firms reported that 3,313 tons of commodities were recycled in 2010, up from 3,247 tons reported in 2009. The list of industrial firms recycling in 2010 included three of the five largest industrial firms in the county.

Chester County's one institution of higher learning, Freed-Hardeman University, began a recycling program in 2010 and reported 19 tons being recycled there in its first year of operation.

The breadth of local commercial, industrial, and institutional firms recycling in Chester County is impressive and due, in large part, to the extensive efforts of the local Solid Waste Director and Recycling Coordinator.

These figures indicate that residents of Chester County support recycling, are willing to share their data, and very likely will be willing to support increased efforts to recycle.

One example of this: the City of Henderson will begin a door-to-door recycling collection program on September 9, 2011, with about 200 households agreeing to participate initially. Collection is slated once every two weeks, every other Friday, and will be handled by City of Henderson solid waste collection personnel. Collection will be by “blue bags” that will be delivered to the Chester County Solid Waste and Recycling Department on Talley Store Road for processing.

CHAPTER IX

WASTE REDUCTION GOALS

As every county in the state, Chester County is expected to meet its 25 percent waste reduction goal each year as determined by TDEC's Division of Solid Waste Management. In 2010, Chester County's solid waste generation figure (disposal tonnage plus diversion tonnage) was 5,843 tons.

CHAPTER X

SOLID WASTE FACILITIES AND STAFF

A. Inventory of Facilities

Chester County's Solid Waste and Recycling Department is located at 315 Talley Store Road southeast of Henderson.

The County operates five convenience collection and recycling centers. (Refer to Map 4.) Solid waste and recyclables are collected in rural parts of the county by this method.

The City of Henderson operates a curbside solid waste collection system and will begin a new recycling collection program on September 9, 2011. The City will collect aluminum cans, plastic bottles, paper, and cardboard. The programs are administered by the City's Department of Public Works located in the Henderson City Hall at 121 Crook Avenue.

There are no Class I or Class III/IV landfills operating in Chester County. All waste in Chester County is disposed of at the Decatur Landfill or the Jackson-Madison County Landfill. However, there is one permitted landfill in Chester County, on Short Road in the western portion of Chester County southwest of Madison County's Pinson community. This facility is "permitted-only" and is not operational at the present.

B. Staffing

Chester County has six full-time positions and 18 part-time positions in its Solid Waste and Recycling Department. The full-time positions are solid waste

director, solid waste recycling coordinator, foreman/truck driver, maintenance person, and two recycling center employees. Most of the part-time employees are employed at the County's five convenience centers.

C. Capacities and Shortfalls

Chester County is in need of several facilities and items of equipment to maintain its current level of proficiency.

Facility needs include: (1) a 50-foot-by-100-foot addition to the recycling center, (2) a new scales office, and (3) the reconstruction of a transfer station.

Among equipment needs, the County lists a (1) six-yard compactor, (2) a four-yard compactor, (3) a new roll-off truck, (4) new scales, (5) a 5,000-pound forklift, (6) 96-gallon recycling containers, (7) 90-gallon recycling containers, and (8) 30- and 40-yard roll-off boxes as its major needs.

Should any expansion of Chester County's solid waste services occur, the County would need additional staff to operate those programs.

CHAPTER XI

CURRENT AND FUTURE REVENUE SOURCES FOR LOCAL SOLID WASTE MANAGEMENT PROGRAMS

Table 6 indicates expenses and revenues for the Chester County Solid Waste and Recycling Department for Fiscal Year 2010. The table shows that the operation of the county's convenience centers is the biggest expense item and that transfers from the county's general fund is the largest source of revenue for the solid waste program.

It is anticipated that costs for the Chester County solid waste management program will continue to rise each year, moreso in areas such as fuel and other transportation costs.

CHAPTER XII

FUTURE VARIABLES

There are two major proposals under consideration that may significantly affect recycling services in Chester County over the next five years.

A. West Tennessee-Shiloh Regional Recycling Hub Proposal

In Fall 2010, officials of the Division of Solid Waste Management of the Tennessee Department of Environment and Conservation met with a group of other solid waste professionals to discuss obstacles to greater community recycling in Tennessee. The group determined that while crucial infrastructure to handle additional collection was available, partnerships and participation from local governments were lacking. From this meeting, TDEC's 2011 Recycling Hub Project was created with the goal of increasing recycling among counties and municipalities by promoting greater regional cooperation through pilot programs in each of the three Grand Divisions of the State.

Solid waste officials from Chester County, Hardin County, McNairy County, the City of Henderson, the City of Savannah, and the Town of Selmer formulated a plan to collect recyclables from all six jurisdictions at the existing Recycling Center on Talley Store Road in Chester County. During Year One of operations, project partners proposed to collect cardboard, paper, plastics, aluminum cans, and other metal cans. Other commodities may be added in Year Two, Year Three, or later, as deemed feasible.

Since the initial plan was formulated, Henderson County also has expressed interest in joining with Chester County and its proposed recycling hub partners.

To make the West Tennessee-Shiloh Regional Recycling Hub a reality, the Chester County Recycling Center must be enlarged by approximately 5,000 square feet to accommodate the expanded recycling operations.

DSWM is scheduled to make its decision on whether the West Tennessee-Shiloh Regional Recycling Hub proposal is to be funded in Fall 2011.

B. Altgen Hardeman County LLC Waste Tire Proposal

A company known as Altgen Hardeman County is proposing to accept waste tires from Chester County and other West Tennessee counties for recycling at a new facility being constructed near Middleton in Hardeman County, Tennessee. The company plans to process the tires as a beneficial end-user for \$40 per ton for the disposal of all waste tires from Chester County.

Chester County currently is contracted with Liberty Tires, formerly Mac's Tires, for the handling of its waste tires and is considering Altgen's offer.

CHAPTER XIII

SOLID WASTE MANAGEMENT PLAN FOR THE NEXT FIVE YEARS

A. Deficiencies

The following solid waste program deficiencies have been identified for Chester County:

- Need for new solid waste and recycling facilities such as a 50-foot-by-100-foot addition to the recycling center, a new scales office, and the reconstruction of one transfer station;
- Need for additional and better equipment such as a six-yard compactor, a four-yard compactor, a new roll-off truck, new scales, a 5,000-pound forklift, 96-gallon recycling containers, 90-gallon recycling containers, and 30-yard and 40-yard roll-off boxes;
- Need for additional solid waste management staff;
- Need for increased overall funding for local solid waste programs;
- Need for the expansion and enhancement of public recycling programs in the City of Henderson;
- Need to initiate public composting and mulching programs in the county.

B. Recommendations

It is recommended that the following actions be taken to address the deficiencies noted in the previous section.

1. Construct a New Addition to the Recycling Center

Chester County needs a new addition to its recycling center on Talley Station Road. This addition will be especially needed if a proposal to establish a recycling hub for three counties (Chester, Hardin, and McNairy) in West Tennessee is approved for funding by TDEC. (See the previous chapter for more information on this proposal.)

To make the West Tennessee-Shiloh Regional Recycling Hub a reality, the Chester County Recycling Center must be enlarged by approximately 5,000 square feet to accommodate the expanded recycling operations.

2. Construct a Scales Office

Some means of weighing recyclables is needed at the County's facility on Talley Store Road. Currently, amounts received are estimated.

3. Renovate and Rebuild a Transfer Center

The transfer center in Henderson was constructed in 1992 and has not been upgraded since then. A new compactor is needed at this facility.

4. Acquire Additional and Better Equipment

In the 2010 Municipal Solid Waste Annual Progress Report, the Chester County Solid Waste and Recycling Department identified several items of

equipment needed for the County's solid waste and recycling programs (a six-yard compactor, a four-yard compactor, a new roll-off truck, new scales, a 5,000-pound forklift, 96-gallon recycling containers, 90-gallon recycling containers, and 30-yard and 40-yard roll-off boxes.)

Because the solid waste budget for Chester County is constrained, there are limited local funds for the purchase of such equipment.

5. Fund Additional Positions for Solid Waste Management Program

The current number of employees is adequate handle the current incoming amounts of waste and recyclables. However, if current programs are expanded, additional personnel will be needed.

6. Increase Overall Funding for Local Solid Waste Programs

The key ingredient in operating a modern and efficient solid waste management program in Chester County—or any county—is adequate funding.

It is anticipated that costs for the Chester County solid waste program will continue to rise each year—especially in areas such as fuel and other transportation costs, employee salaries, and equipment and maintenance costs.

The County should step forward and provide the funding required to ensure that Chester County's solid waste collection services will meet the needs of tomorrow's residents and businesses.

The County should continue to apply for solid waste management grants from the State of Tennessee. However, because of the budget problems the State is currently experiencing, future availability of the already limited grant funds from the State cannot be depended on. The County should

explore other possible sources of grants funding; such as Federal programs (U.S. Department of Agriculture’s Rural Development program, the Delta Regional Authority program, etc.) as well as private, non-profit organizations to supplement grants it receives from the State of Tennessee.

7. Expand and Enhance Public Recycling Programs

The City of Henderson should follow through with its discussions to extend curbside recycling services to its 6,300-plus residents.

A county-wide, curbside recycling program would likely be cost-prohibitive, especially one attempting to serve all residents of largely rural, unincorporated Chester County. However, the County might consider contracting with a recycling company to provide weekly collection services on a subscription basis for rural residents wishing to pay for such services.

8. Initiate Public Composting and Mulching Programs in the County

It is recommended that the County develop and promote home composting and mulching programs for local residents and food compost programs for the local school system to reduce the amount of organic substances being disposed of.

C. Support of Statewide Solid Waste Management Plan

The recommendations outlined above comply with and support all provisions of the State’s Solid Waste Management Plan—ensuring that citizens of Chester County are provided solid waste services in an efficient and professional manner.

TABLES

TABLE 1
POPULATION ESTIMATES AND PROJECTIONS
CHESTER COUNTY, TENNESSEE
2000 – 2015

| Year | Population Estimates |
|-------------|-------------------------------|
| 2000 | 15,540 |
| 2001 | 15,607 |
| 2002 | 15,674 |
| 2003 | 15,742 |
| 2004 | 15,809 |
| 2005 | 15,877 |
| 2006 | 15,945 |
| 2007 | 16,013 |
| 2008 | 16,081 |
| 2009 | 16,149 |
| 2010 | 16,217 |
| Year | Population Projections |
| 2011 | 16,263 |
| 2012 | 16,310 |
| 2013 | 16,356 |
| 2014 | 16,403 |
| 2015 | 16,450 |

NOTE: The 2000 population figure is the actual population as determined by the U.S. Census Bureau. The 2010 population figure is the preliminary population figure as announced by the U.S. Census Bureau. Estimates and projections are taken from Population Projections for the State of Tennessee, 2010-2030, by the Tennessee Advisory Commission on Intergovernmental Relations and the University of Tennessee Center for Business and Economic Research.

TABLE 2
POPULATION ESTIMATES AND PROJECTIONS
CITY OF HENDERSON, TENNESSEE
2000 – 2015

| Year | Population Estimates |
|-------------|------------------------|
| 2000 | 5,670 |
| 2001 | 5,683 |
| 2002 | 5,697 |
| 2003 | 5,710 |
| 2004 | 5,724 |
| 2005 | 5,737 |
| 2006 | 5,783 |
| 2007 | 5,830 |
| 2008 | 5,876 |
| 2009 | 5,923 |
| 2010 | 5,969 |
| Year | Population Projections |
| 2011 | 6,010 |
| 2012 | 6,052 |
| 2013 | 6,093 |
| 2014 | 6,135 |
| 2015 | 6,176 |

NOTE: The 2000 population figure is the actual population as determined by the U.S. Census Bureau. Estimates and projections are derived from the Population Projections for the State of Tennessee, 2005 to 2025 document, a joint publication of the Tennessee Advisory Commission on Intergovernmental Relations and the University of Tennessee Center for Business and Economic Research.

TABLE 3
POPULATION ESTIMATES AND PROJECTIONS
CITY OF ENVILLE, TENNESSEE
2000 – 2015

| Year | Population Estimates |
|-------------|------------------------|
| 2000 | 230 |
| 2001 | 231 |
| 2002 | 233 |
| 2003 | 234 |
| 2004 | 235 |
| 2005 | 237 |
| 2006 | 235 |
| 2007 | 233 |
| 2008 | 231 |
| 2009 | 229 |
| 2010 | 227 |
| Year | Population Projections |
| 2011 | 226 |
| 2012 | 225 |
| 2013 | 224 |
| 2014 | 223 |
| 2015 | 222 |

NOTE: The 2000 population figure is the actual population as determined by the U.S. Census Bureau. Estimates and projections are derived from the Population Projections for the State of Tennessee, 2005 to 2025 document, a joint publication of the Tennessee Advisory Commission on Intergovernmental Relations and the University of Tennessee Center for Business and Economic Research.

TABLE 4
POPULATION ESTIMATES AND PROJECTIONS
TOWN OF MILLEDGEVILLE, TENNESSEE
2000 – 2015

| Year | Population Estimates |
|-------------|------------------------|
| 2000 | 287 |
| 2001 | 297 |
| 2002 | 307 |
| 2003 | 317 |
| 2004 | 327 |
| 2005 | 338 |
| 2006 | 336 |
| 2007 | 334 |
| 2008 | 332 |
| 2009 | 330 |
| 2010 | 326 |
| Year | Population Projections |
| 2011 | 325 |
| 2012 | 324 |
| 2013 | 323 |
| 2014 | 322 |
| 2015 | 322 |

NOTE: The 2000 population figure is the actual population as determined by the U.S. Census Bureau. Estimates and projections are derived from the Population Projections for the State of Tennessee, 2005 to 2025 document, a joint publication of the Tennessee Advisory Commission on Intergovernmental Relations and the University of Tennessee Center for Business and Economic Research.

TABLE 5
POPULATION ESTIMATES AND PROJECTIONS
CITY OF SILERTON, TENNESSEE
2000 – 2015

| Year | Population Estimates |
|-------------|------------------------|
| 2000 | 70 |
| 2001 | 72 |
| 2002 | 74 |
| 2003 | 76 |
| 2004 | 78 |
| 2005 | 79 |
| 2006 | 81 |
| 2007 | 83 |
| 2008 | 85 |
| 2009 | 87 |
| 2010 | 89 |
| Year | Population Projections |
| 2011 | 89 |
| 2012 | 89 |
| 2013 | 88 |
| 2014 | 87 |
| 2015 | 86 |

NOTE: The 2000 population figure is the actual population as determined by the U.S. Census Bureau. Estimates and projections are derived from the Population Projections for the State of Tennessee, 2005 to 2025 document, a joint publication of the Tennessee Advisory Commission on Intergovernmental Relations and the University of Tennessee Center for Business and Economic Research.

TABLE 6

**EXPENSES AND REVENUES FOR THE SOLID WASTE DEPARTMENT
CHESTER COUNTY, TENNESSEE
2010**

| Expense | Amount |
|-------------------------|-------------------|
| Convenience Centers | \$ 383,570 |
| Recycling Center | \$ 117,850 |
| Other Waste Disposal | \$ 288,680 |
| Post-Closure Care Costs | \$ 5,000 |
| Capital Projects | \$ 59,792 |
| TOTAL EXPENSES | \$ 854,891 |

| Revenues | Amount |
|---|-------------------|
| County Local Option Taxes | \$ 147,500 |
| Convenience Center Waste Collection Charges | \$ 85,500 |
| Sale of Recycled Material | \$ 120,000 |
| State Revenue Sharing | \$ 21,200 |
| Transfers from General Funds | \$ 390,000 |
| TOTAL REVENUES | \$ 764,200 |

Chester County, Tennessee, Annual Progress Report, 2010

MAPS

PHOTOGRAPHS



Although a part of the Jackson, Tennessee, Metropolitan Statistical Area, Chester County is still largely rural.



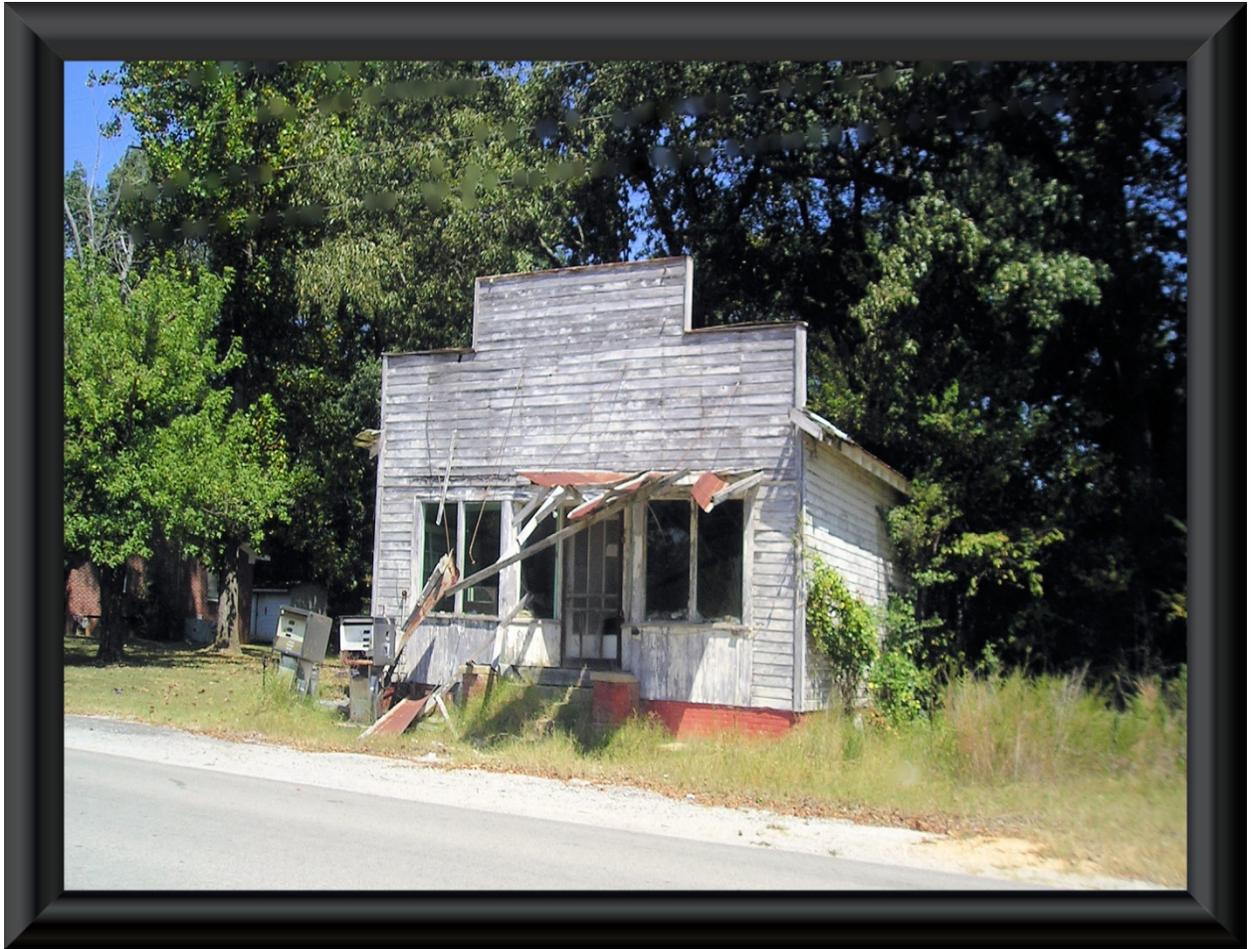
Much of the county's land use is agricultural with crops such as soybeans . . .



. . . and corn predominating.



However, relicts such as abandoned cotton gins and . . .



. . . derelict country stores are evidence of changes in rural Chester County.



Former agricultural land is now giving way to new subdivisions in the central part of the county.



Chester County is transitioning from being predominately rural to becoming a bedroom community for Jackson and Madison County.



Chester County offers many amenities attractive to new residents including recreational facilities at Chickasaw State Park . . .



. . . with its swimming, boating, hiking, golfing, horseback riding, and other activities.



Henderson is the home of Freed-Hardeman University, a private Christian college with 2,000 students.



Chester County offers excellent transportation facilities such as U.S. Highway 45 and Tennessee Highway 100. Henderson is approximately 20 miles south of the U.S. Highway 45 interchange with Interstate 40 at Jackson.



Solid waste services in Chester County are provided by the Chester County Solid Waste and Recycling Department. The department maintains five convenience centers throughout the county.



The Chickasaw Convenience Center serves the western part of the county and accepts municipal solid waste and recyclables such as metals, paper, lead-acid batteries, plastics, textiles, pallets, tires, used oil, electronic scrap, and latex paint.



The City of Henderson operates its own municipal solid waste collection system and is beginning a door-to-door recycling collection program. Solid waste services for private businesses are provided by Waste Management and Allied Waste.



Because of its first-rate amenities, excellent access, and progressive local government, Chester County will continue to see growth in its population and economic activities for the foreseeable future.

ADDENDA

CHAPTER IX

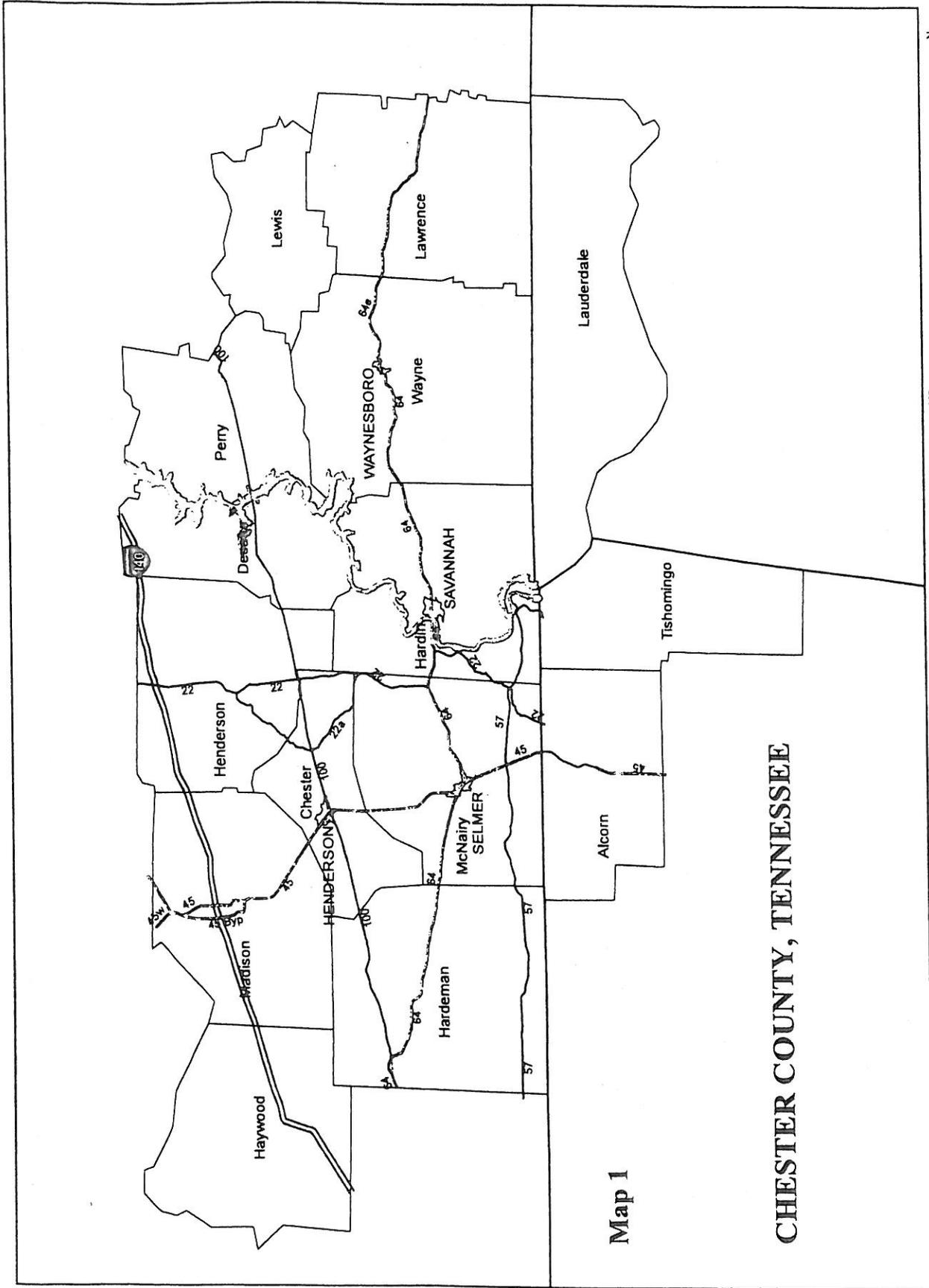
WASTE REDUCTION GOALS

As with every county in the state, Chester County is expected to meet a 25 percent waste reduction goal each calendar year as determined by TDEC's Division of Solid Waste Management. In 2010, according to TDEC, Chester County's solid waste generation figure (disposal tonnage plus diversion tonnage) was 5,843 tons and its real-time reduction rate was 50 percent.

Chester County owes its success in meeting and exceeding its waste reduction goals over the years to its emphasis on recycling. Its recycling initiative is a combination of efforts including (1) recycling collection points for the public at five locations throughout the county—at each of Chester County's convenience centers, (2) active recycling programs by commercial and industrial firms in the county, (3) a small but growing recycling program at Freed-Hardeman University in Henderson, a private educational institution with approximately 2,000 students, and (4) great cooperation with and response from local firms and institutions in reporting their annual recycling totals to the solid waste director.

Recycling totals for 2011 are expected to show an increase over 2010 totals with the addition of the City of Henderson's new door-to-door recycling program—beginning operations in September 2011.

MAPS



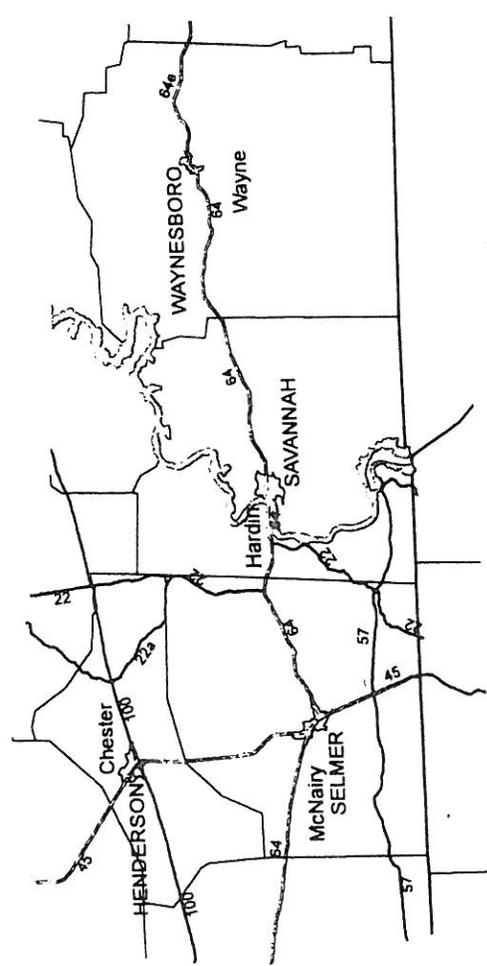
Map 1

CHESTER COUNTY, TENNESSEE

Municipalities
 County Seats

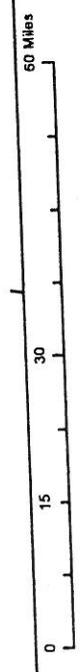
0 15 30 60 Miles





Map 2

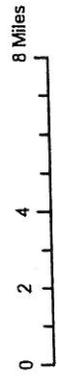
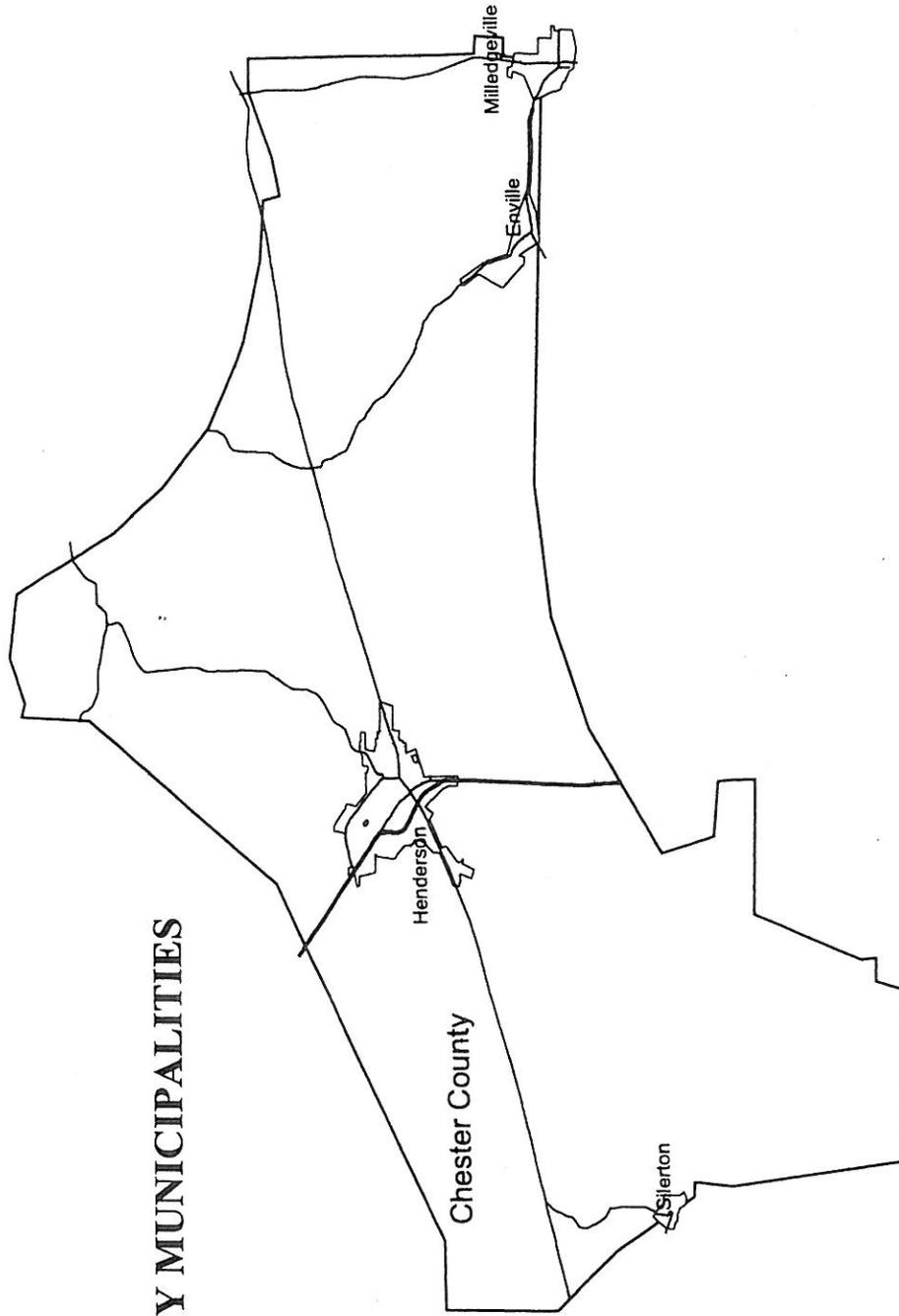
SHILOH MUNICIPAL SOLID WASTE PLANNING REGION



Municipalities
□ County Seats

Map 3

CHESTER COUNTY MUNICIPALITIES

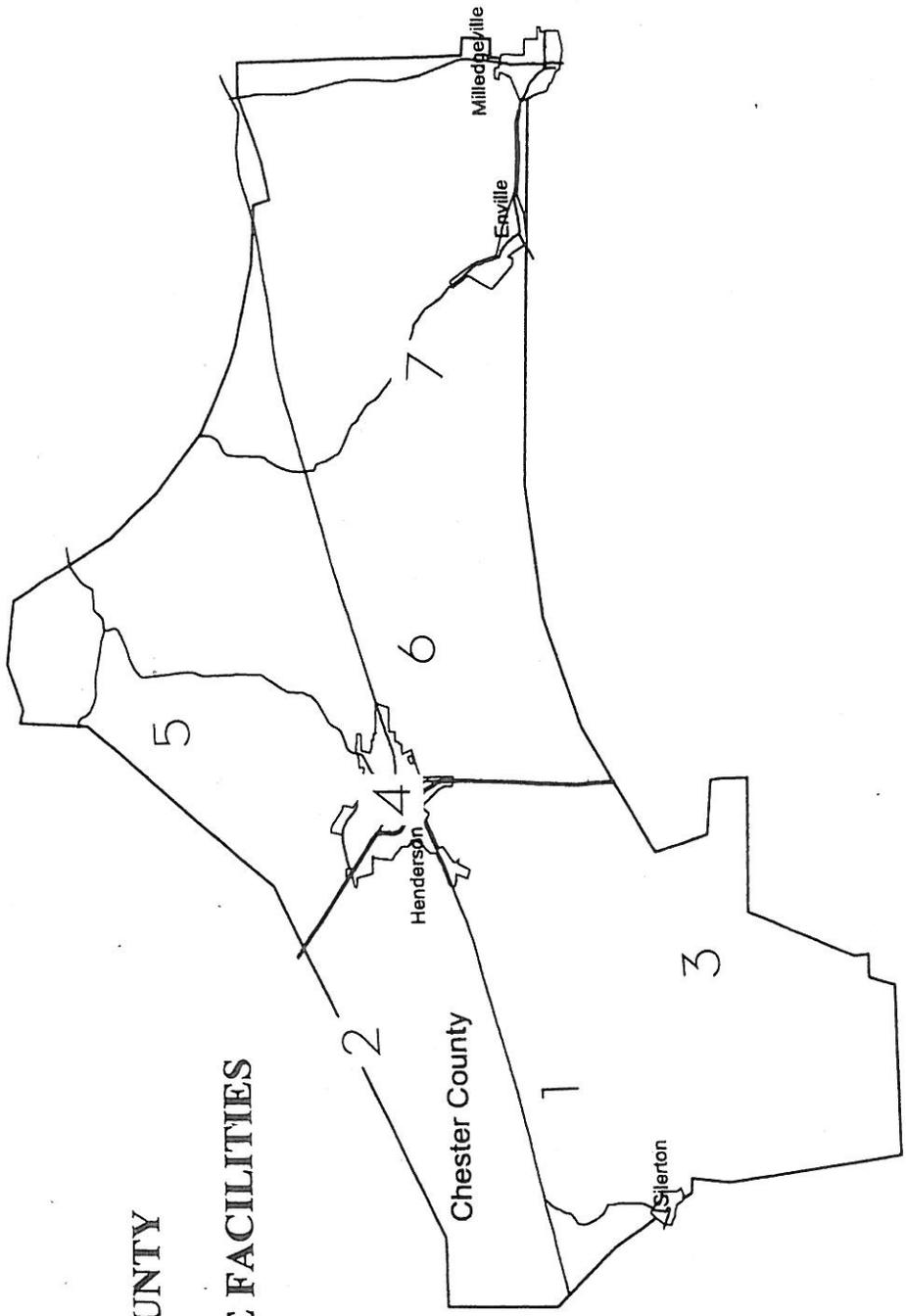


Chester County Incorporated Municipalities
Municipalities



Map 4

CHESTER COUNTY SOLID WASTE FACILITIES



Chester County Incorporated Municipalities
□ Municipalities



KEY TO MAP 4

- 1. Chickasaw Convenience Center
6345 Highway 100 West**
- 2. Chester County Landfill (Permitted Only)
Short Road**
- 3. Cave Springs Convenience Center
1340 Cave Springs Road**
- 4. Henderson Department of Public Works Solid Waste and Recycling Program
121 Crook Avenue**
- 5. Hilltop Convenience Center
120 New Friendship Road**
- 6. Chester County Solid Waste and Recycling Department/
Henderson Convenience Center/
West Tennessee-Shiloh Regional Recycling Hub (Proposed)
315 Talley Store Road**
- 7. Cabo Convenience Center
305 Moss Loop**

ADDENDA



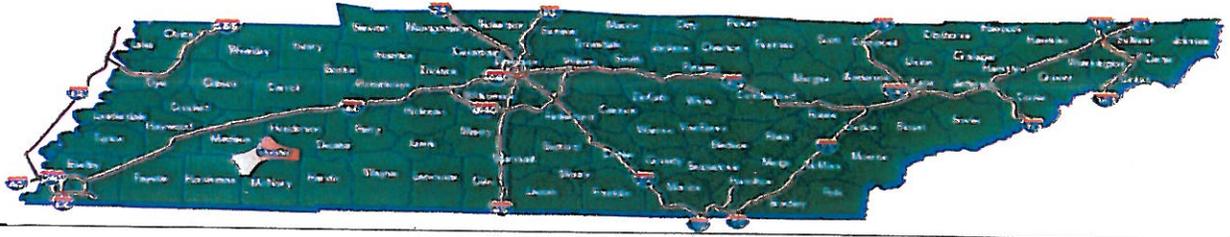
TENNESSEE COUNTY DATA SHEET

Chester

2010

TENNESSEE

Dept of Economic & Community Development



Quick Facts

County Seat: Henderson

Largest City: Henderson

Established Year: 1879

Time Zone: Central Time Zone

Land Area (Sq Miles): 289

Population Estimates

| 2000 | 2005 | 2009 | % Change | Forecast Estimates | | |
|--------|--------|--------|----------|--------------------|--------|--------|
| | | | | 2010 | 2020 | 2030 |
| 15,542 | 15,879 | 16,312 | 4.95 % | 16,217 | 16,649 | 17,000 |

Labor Force Estimates

| Year | Labor Force | Employment | Unemployment | Unemployment Rate |
|------|-------------|------------|--------------|-------------------|
| 2009 | 7,830 | 6,950 | 890 | 12.81 % |

Taxes

| Tax Year | Sales Tax | % Change | Property Tax | % Change |
|----------|-------------|----------|---------------|----------|
| 2008 | \$6,939,524 | | Not Available | |
| 2009 | \$5,994,120 | -13.62 % | Not Available | |

Chester County

Industries

Industry Profile Year: 2008

AVERAGE

| | No. of Firms | Annual Employment | Annual Wage | Total Wages |
|---|--------------|-------------------|-------------|--------------|
| All Industries | 242 | 3,274 | \$28,867 | \$94,516,276 |
| Natural Resources & Mining | | | | |
| Construction | 32 | 139 | \$27,421 | \$3,818,382 |
| Manufacturing | 32 | 485 | \$35,347 | \$17,155,216 |
| Wholesale Trade | 20 | 86 | \$38,913 | \$3,349,762 |
| Retail Trade | 5 | 409 | \$22,679 | \$9,270,173 |
| Transportation & Warehousing | 42 | 30 | \$31,338 | \$924,477 |
| Information | | | | |
| Financial Activities | 17 | 105 | \$28,914 | \$3,033,552 |
| Professional/Business Services | 18 | 63 | \$25,936 | \$1,625,308 |
| Education/ Health Services | 23 | 700 | \$36,642 | \$25,637,074 |
| Leisure/ Hospitality | 23 | 252 | \$10,870 | \$2,738,212 |

Income

| Income Year | Per Capita Income | % Change | Median Household Income | % Change |
|-------------|-------------------|----------|-------------------------|----------|
| 2008 | \$26,796 | | \$37,569 | |

Education

| Education Year | Number of High Schools | Number of Graduates |
|----------------|------------------------|---------------------|
| 2009 | 1 | 162 |
| 2010 | 1 | 165 |

Adult Education Attainment (2006 -2008) American Community Survey

% High School Graduates or Higher: 67.8

% Bachelor Degree or Higher: 11.2

Chester County

Retail Sales

| Retail Sales Year | Retail Sales | % Change |
|-------------------|---------------|----------|
| 2009 | \$108,209,035 | |

Livability

| Livability Year | Median Housing Value | % Change |
|-----------------|----------------------|----------|
| 2008 | \$95,900 | |
| 2009 | \$108,000 | 12.62 % |

Parks and Recreation

| Park | City | Acres |
|----------------------|-----------|-------|
| Chickasaw State Park | Henderson | 1,378 |

Golf Courses

| Golf Course | City | Regulation Hole |
|---|-----------|-----------------|
| Bear Trace at Chickasaw State Park, Bear Trace Course | Henderson | 18 |

Chester County

Industrial Growth

Capital Investment:

| Year | New Capital Projects | Expansion Projects | Total Projects |
|------|----------------------|--------------------|----------------|
| 2001 | 0 | 6 | 6 |
| 2002 | 0 | 4 | 4 |
| 2003 | 0 | 0 | 0 |
| 2004 | 0 | 6 | 6 |
| 2005 | 2 | 2 | 4 |
| 2006 | 0 | 6 | 6 |

Jobs:

| Year | New Jobs | Expansion | Total Jobs |
|------|----------|-----------|------------|
| 2001 | 0 | 30 | 30 |
| 2002 | 0 | 2 | 2 |
| 2003 | 0 | 0 | 0 |
| 2004 | 0 | 66 | 66 |
| 2005 | 100 | 0 | 100 |
| 2006 | 0 | 150 | 150 |

Top 10 County Manufacturers

| Manufacturer | City | Product | Employment |
|---|-----------|---|------------|
| Premier Manufacturing Corp. | Henderson | Air conditioner guards & grills | 170 |
| Anvil International Inc. | Henderson | Metal stamped pipe hangers | 93 |
| Neo Products Corp. | Henderson | Metal stampings | 73 |
| M K D Inc. | Enville | Athletic & sportswear | 65 |
| Henderson Stamping & Production Inc. | Henderson | Metal stampings | 40 |
| Am Cox Sawmill | Henderson | Sawing & planing mill | 25 |
| Quality Metal Stamping LLC | Henderson | Metal stampings; sheet metal fabricator | 22 |
| City Lumber Co. Inc. | Henderson | Wooden kitchen cabinets | 12 |
| Holmes Industrial Technologies Co. Inc. | Henderson | Machine shop, jobbing & repair services | 11 |
| H T & M of Tennessee | Henderson | Machine shop, jobbing & repair services | 7 |

References

Sources of Information for County Data Sheets

I. Quick Facts

Tennessee Blue Book

www.tn.gov/sos/bluebook

The University of Tennessee Municipal Technical Advisory Service (MTAS)

www.mtas.tennessee.edu

www.greenwichmeantime.com/

II. Population

U.S Bureau of Census

www.census.gov

III. Labor Force Estimates

Tennessee Department of Labor & Workforce Development

www.tn.gov/labor-wfd

IV. Taxes

Tennessee Comptroller of Treasury

www.tn.gov/comptroller

Tennessee Department of Revenue

www.tn.gov/revenue

V. Industry Profile

Tennessee Department of Labor & Workforce Development

www.tn.gov/labor-wfd

VI. Income

Bureau of Economic Analysis

www.bea.gov

Tennessee Department of Labor & Workforce Development

www.tn.gov/labor-wfd

www.census.gov

VII. Education

High School Graduates Tennessee Department of Education

www.tn.gov/education

www.census.gov

VIII. Retail Sales

Tennessee Department of Revenue

www.tn.gov/labor-wfd

IX. Livability

Tennessee Housing Development Authority

<http://www.thda.org>

X. State Parks and Recreation Areas

TN Department of Tourism Development

www.tn.gov/tourdev

XI. Golf Courses

Tennessee Department of Tourism

www.tn.gov/tourdev

Golf Link (Tennessee Golf Courses)

www.golflink.com

XII. Industrial Growth

Tennessee Department of Economic & Community Development

TN Department of Economic and Community Development Research and Planning Section

www.tn.gov/ecd/

XIII. Top Ten Manufacturers by Employment

Tennessee Department of Economic Community Development

TN Department of Economic and Community Development Research and Planning Section

www.tn.gov/ecd/

Updates/Corrections

Research & Planning updates the Data Sheets annually. Every attempt is made to provide current, accurate information. If you find an error or a broken link, please notify Research & Planning by faxing an updated listing to (615) 532-5239 Attn:County Data Sheet Update or by sending an email to Shirley.Calloway@state.tn.us with "County Data Sheet Update" in the subject line and the corrected information in the body of the correspondence.

Information contained on Data Sheets is updated as new information is made available by source.

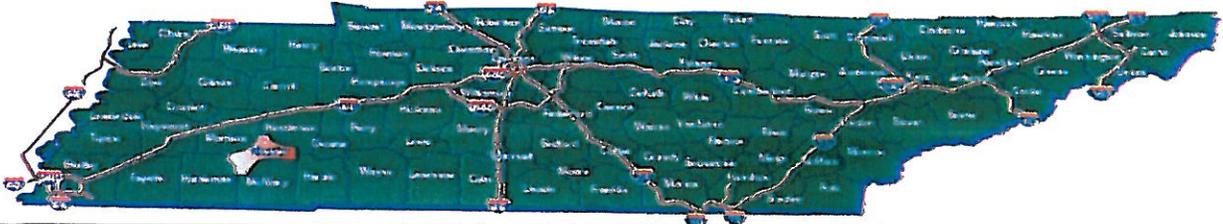
The information provided herein by the Tennessee Department of Economic and Community Development, Research and Planning Division, is believed to be accurate but is not warranted and is for informational purposes only. While all attempts have been made to provide the most accurate, up-to-date information available as of the date of printing, there is no representation or guarantee, express or implied, made as to the accuracy of the information presented. The Tennessee Department of Economic and Community Development assumes no liability for the accuracy of the information contained within.



TENNESSEE COMMUNITY DATA SHEET

Henderson

2011



LOCATION

Mkt. Region: Jackson
 County: Chester **Sq. Miles:** 285
 Distance From:(City) Jackson **Miles:** 17
 Memphis **Miles:** 85
 MSA Name: Jackson

POPULATION

| | City | County |
|----------------------------------|--------|--------|
| 2000 (Census)..... | 5,880 | 15,540 |
| 2009 (Estimates)..... | 6,309 | 17,131 |
| % Population Change of 2000-2010 | 11.00% | 10.24% |

TAX STRUCTURE

| | Local | |
|---------------------------|----------|----------|
| | City | County |
| Property Tax | | |
| Rate Per \$100 Value..... | \$1.3600 | \$2.1200 |
| Ratio of Assessment | | |
| Residential..... | 25% | 25% |
| Industrial..... | 40% | 40% |
| Personal (Equipment) | 30% | 30% |

Notes:

(Inventory Tax) Raw Materials Only

| | | |
|----------------------|--------------|---------------|
| Bonded Debt..... | \$9,600,000 | \$4,836,000 |
| Assessed Valuation | \$61,975,659 | \$173,927,762 |
| School Tax..... | | |
| Sales Tax..... | | 2.75% |
| Hotel-Motel Tax..... | | 5.00% |

State

Sales Tax..... 7% (5.5% for food and food ingredients for human consumption)

Income Tax

Personal..... 6% on Interest & Dividends
 Excise..... 6.5% of Net Earnings

Franchise..... .25 per \$100 of Capital Properties

Unemployment Tax

New Employers..... 2.7% of first \$9,000

TRANSPORTATION

Railroads

Served by: West Tennessee Railroad

Highways

16 Miles to Access of Interstate - 40

U.S. Highways: 45
 State Highways: 100

Common Carriers

Air Freight Companies: 0

Motor Freight Companies: 4 Terminal Facilities: 4

Bus Services - Inter-City: No

Local: Yes

Carrier Service: Yes

Navigable Waterway

River: Tennessee River Channel Depth: 75

Nearest Port: Yellow Creek Miles: 75

Air Service

General Aviation/Distance: - McKellar-Sipes Regional Airport - 17 miles

Location Identifier:MKL

Runway Lengths: 6,000' Surface: Groved

Lighting: MIRL/PAPI

Fuel: 100 LL/Jet A

Repair: Major

Transportation: Rental & Courtesy Car

Nearest Commercial Service: Memphis International Airport

Location Identifier: MEM

Airlines Serving: Served by 16 Airlines operating to 89 markets and 49 non-stop markets

Daily Flights: 400

COMMUNICATIONS

Post Office Class: First
Newspapers **Frequency**
 Chester County Newspaper Weekly
 2 Metro Papers Daily

Radio Stations: 1

TV Networks: All

Cable Companies: Charter Communications
 Channels: 96

Phone Companies: AT&T

INDUSTRIAL SUPPORT SERVICES

| Service | Town | Distance(Miles) |
|-------------------|---------|-----------------|
| Tool & Die..... | Local | |
| Heat Treating.... | Jackson | 17 |
| Foundry..... | Jackson | 17 |
| Heavy Hardware.. | Jackson | 17 |
| Sheet Metal..... | Local | |
| Lubricants..... | Local | |
| Welding Supplies | Local | |
| Other: | | |

FINANCE

Banks: 4

No. of Branches:

Combined Deposits: \$186,097,000

Date of Deposit: June 30, 2009

GOVERNMENT

Gov't (type): City: Mayor & Board of Aldermen

County: County Mayor & Commissioners

| Law Enforcement: | City | County |
|------------------|------|--------|
| Police Officers: | 15 | 13 |
| Patrol Cars: | 17 | 13 |

| Fire Department: | | |
|------------------|----|----|
| Fire Stations: | 2 | 7 |
| Fire Trucks: | 6 | 8 |
| Firefighters: | 5 | 0 |
| Volunteers: | 30 | 86 |

| | | |
|----------------------|-----|----|
| Planning Commission: | Yes | No |
|----------------------|-----|----|

| | | |
|---------------------|-----|-----|
| Zoning Regualtions: | Yes | Yes |
|---------------------|-----|-----|

| | | |
|------------------------------|-----|-----|
| Industrial Development Corp: | Yes | Yes |
|------------------------------|-----|-----|

| | | |
|-------------------|---|---|
| Insurance Rating: | 4 | 9 |
|-------------------|---|---|

COMMUNITY FACILITIES

Day Care

Day Care Centers: 7 Day Care Homes: 8

Education

State Industrial Training Service Available: Yes

Type of Public School System: County

| | # Local Schools | Enrollment |
|--------------------------|-----------------|------------|
| Elementary..... | 4 | 1515 |
| Middle/Jr. High..... | 1 | 458 |
| Sr. High School..... | 1 | 726 |
| Private &/or Parochial.. | 1 | 48 |
| Technology Centers..... | 1 | |
| Vo-Tech..... | 0 | |
| Colleges (2 & 4 year).. | 1 | 1989 |
| Other..... | | |

Notes.....

Libraries: 1 (14,000 volumes)

Health Care

| | | |
|----------------|----------------------|------------------|
| Hospitals..... | 2 (Jacksn, 16 miles) | Beds: 912 |
|----------------|----------------------|------------------|

| | | |
|--------------|---|--|
| Clinics..... | 7 | |
|--------------|---|--|

| | | |
|--------------|----|--|
| Doctors..... | 12 | |
|--------------|----|--|

| | | |
|---------------|---|--|
| Dentists..... | 6 | |
|---------------|---|--|

| | | |
|-------------------|---|------------------|
| Nursing Homes.... | 1 | Beds: 132 |
|-------------------|---|------------------|

| | | |
|--------------------|---|----------------|
| Retirement Homes.. | 0 | Beds: 0 |
|--------------------|---|----------------|

| | | |
|-------------|---|----------------|
| Residential | 0 | Beds: 0 |
|-------------|---|----------------|

Care/Assisted Living:

Churches

| | | |
|-------------|----|--|
| Protestant: | 82 | |
|-------------|----|--|

| | | |
|-----------|---|--|
| Catholic: | 0 | |
|-----------|---|--|

| | | |
|---------|---|--|
| Jewish: | 0 | |
|---------|---|--|

| | | |
|--------|-------------------|-------------------|
| Other: | Jehovan's Witness | Jackson, 16 miles |
|--------|-------------------|-------------------|

Recreation

| | | |
|------------|---|--|
| Parks..... | 2 | |
|------------|---|--|

| | | |
|-------------------|---|--------------------|
| Golf Courses..... | 1 | (Public & Private) |
|-------------------|---|--------------------|

| | | |
|----------|----------------|--------------------|
| Swimming | 1 - in Pinson, | (Public & Private) |
|----------|----------------|--------------------|

| | | |
|------------|----------------|--|
| Pools..... | Madison County | |
|------------|----------------|--|

| | | |
|--------------------|----------------|--|
| Country Clubs..... | 1 - in Pinson, | |
| | Madison County | |

| | | |
|---------------|---|--|
| Theaters..... | 0 | |
|---------------|---|--|

| | | |
|---------------------|---|--|
| Bowling Alleys..... | 0 | |
|---------------------|---|--|

| | | |
|----------------------|---|------------------|
| Hotels & Motels..... | 3 | Rooms: 80 |
|----------------------|---|------------------|

| | | |
|-------------------------------|-----|--|
| Largest Meeting Room Capacity | 400 | |
|-------------------------------|-----|--|

| | | |
|------------------|----|--|
| Restaurants..... | 22 | |
|------------------|----|--|

| | | |
|--------|--|--|
| Other: | Chickasaw State Park - hiking, golf, horseback riding minutes away | |
|--------|--|--|

Henderson

NATURAL RESOURCES

Minerals: Clay & Sand
Timber : Hardwood

CLIMATE

Annual Avg. Temperature: 62.1°
Monthly Avg. High Temp: Jan. 48.1° July 91.2°
Monthly Avg. Low Temp: Jan. 29.1° July 69.3°
Annual Avg. Precipitation: 49.73"
Annual Avg. Snowfall: 4.0" (Lexington Station)
Elevation: 450' above sea level
Prevailing Winds: South-Southwest
Mean Length of Freeze Free Period (Days): 236

SELECTED ECONOMIC INDICATORS FOR CHESTER COUNTY

Estimated County Available Labor

Date: January 2011
Total: 1,050 **Male:** 520 **Female:** 530

Estimated Total in Surrounding Area: 13,490
High School Graduates (2009): 165

Labor Force Estimates

| | |
|----------------------------------|-------------|
| Annual Avg. Employment | 2009 |
| Civilian Labor Force..... | 7,820 |
| Unemployment..... | 800 |
| %Unemployment Rate..... | 10.2 |
| Total Employment..... | 7,020 |

Per Capita Income

| | |
|-------------|---------------|
| Year | Amount |
| 2007 | \$24,580.00 |

Retail Sales

| | |
|-------------|---------------|
| Year | Amount |
| 2010 | \$120,968,782 |

County 10-Year Manufacturing Growth

| | | |
|---------------------------|-------------------|-------------------|
| Years: 2000-2009 | New Plants | Expansions |
| Number Projects: | 2 | 22 |
| Total Investments: | \$12,450,000 | \$9,647,300 |

AGRICULTURAL PRODUCTS

Crops: Cotton, Soybeans, Corn
Livestock: Cattle

ENERGY

Electricity

Electric Power System: Southwest Tenn. Elec. Membership Corp.
Additional Power System:

Source Company: TVA

Gas

Gas Supplier: City of Henderson Utility Department

Source Company: Tennessee Gas Transmission

Fuel Oil Suppliers: 2

Suppliers of LP Gas: 5

UTILITIES

Water

Water Supplier: Henderson Water & Gas

Source: 5 Wells

Capacity: 2,000,000 GPD / 3,500 GPM

Current Consumption: 1,000,000 gpd

Storage Capacity: 1,800,000 Gallons

Sewer

Sewer Provider: City of Henderson

Type of Treatment: Lagoons

Capacity: 1,270,000 GPD

Current Usage: 650,000 GPD

% City Sewer Coverage: 99.0

% Storm Sewer Coverage: 20.0

Solid Waste Disposal Type:

For Informations on Available Buildings and Industrial Sites, visit the website:

<http://www.tennesseeprospector.com/>

Henderson

LARGEST COMPANIES (by Employment Size)

| Firm Name | Products/ Services | Total Employees | Union Affiliations |
|------------------------------------|--|-----------------|--------------------|
| Premier Manufacturing Corp. | Wire Products | 150 | None |
| Neo Products | Hose Couplings | 93 | None |
| Henderson Stamping & Prod., Inc. | Metal Stamping | 93 | None |
| Anvil International | Pipe Nipples, Hangers, Metal Stamping | 85 | PPF |
| Quality Metal Stamping, LLC | Tools, Dies, Jigs, Metal Stamping | 35 | None |
| M.K.D. Manufacturing Co. | Apparel | 25 | None |
| United Marble Products | Marble | 25 | None |
| Preferred Seating | Stadium Seating | 23 | None |
| The Eagle Warehouse & Dist. Ctr. | Warehousing & Distribution | 19 | None |
| L&S Precision Tool | Tool & Die, Stamping | 15 | None |
| Holmes Industrial Technologies Co. | Tool and Die Machine Shop | 12 | None |
| HT & M of Tennessee, Inc. | Machine Tool and Die | 10 | None |
| Strolls Woodcrafts and Metal | Utility Buildings and Outdoor Furniture | 9 | None |
| BNC Machine & Tool | Tools, Dies | 6 | None |
| Speciality Products, Inc. | Steel Fabrication & Pipe Hanger Supports | 6 | None |
| All American Signs | Labels, Banners, Signs | 5 | None |

For Further Information and Resource Details Contact:

TN Department of Economic & Community Development
 Research and Strategic Planning Division
 Wm. R. Snodgrass/TN Tower, 9th Floor
 312 Rosa L. Parks Avenue
 Nashville, TN 37243-1102
 Phone: 615.741.1995
 Toll Free: 1.877.768.6374
 Fax: 615.532.5239

Website: www.tnecd.gov

Janna Hellums
 Regional Jobs Development Specialist, West TN
 TN Dept. of Economic & Community Development
 State Office Building, Suite 420
 225 Martin Luther King Drive
 Jackson, TN 38301
 Phone: 731.423.5768
 Fax: 731.423.6650
 E-Mail: janna.hellums@tn.gov

Website: www.tnecd.gov

Kristen Hester
 Executive Director
 Chester County Chamber of Commerce
 130 East Main Street
 PO Box 1976
 Henderson, TN 38340
 Phone: 731.989.5222
 Fax: 731.983.5518
 E-Mail: khester@chestercounty-chamber.com
 Website: www.chestercounty-chamber.com



Tennessee Advisory Commission on Intergovernmental Relations (TACIR)

Harry A. Green, Executive Director

I. Geography & Demographics

II. Income & Poverty

III. Health & Healthcare

IV. Employment

V. Value of Farmland & Agricultural Products Sold

VI. County Government Finance

VII. Public Infrastructure Needs Inventory

VIII. Adult & Post-secondary Education

IX. Public School Systems

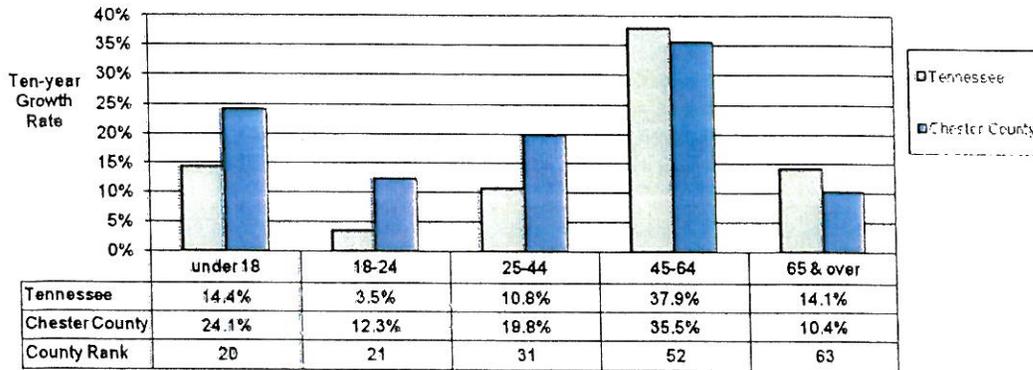
Chester County, Tennessee Selected Statistical Information

I. Geography & Demographics

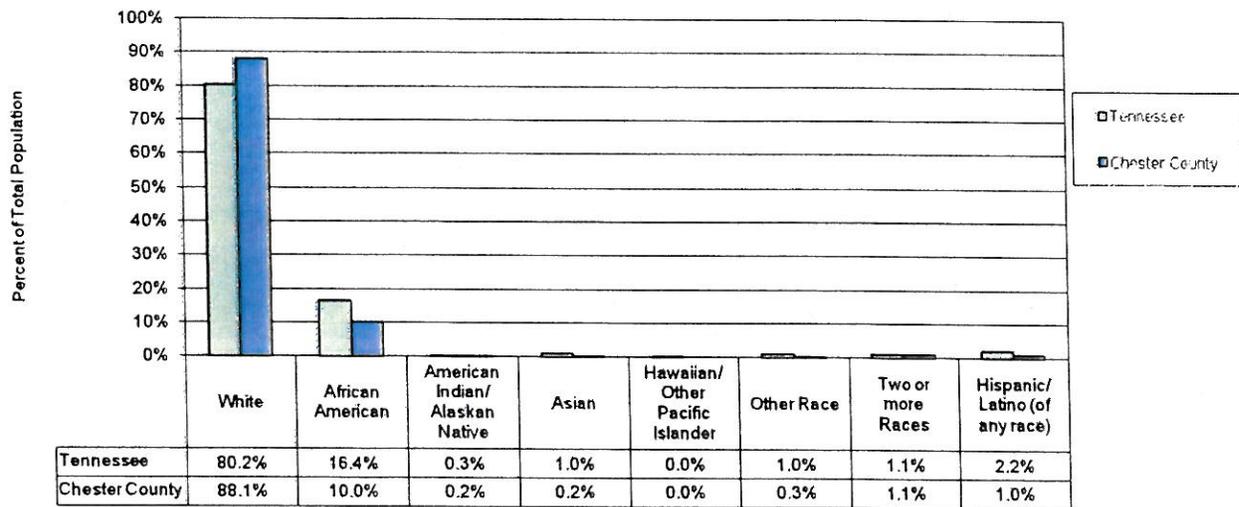
| | Tennessee | Chester County | County Rank | Percent of State Total |
|--|------------|----------------|-------------|------------------------|
| Total Land Area (sq. mi.) | 41,217 | 289 | 76th | 0.7% |
| Farmland (2007) | | | | |
| Acres of Farmland | 10,969,798 | 71,686 | 65th | 0.7% |
| Number of Farms | 79,280 | 484 | 72nd | 0.6% |
| Average Size of Farms (Acres) | 138 | 148 | 32nd | |
| Population | | | | |
| 2009 Estimate | 6,296,254 | 16,312 | 74th | 0.3% |
| 2000 Census | 6,240,456 | 16,284 | 15,540 | 0.3% |
| 1990 Census | 4,877,203 | 12,819 | 78th | 0.3% |
| Gain (1990 to 2000) | 1,363,253 | 2,721 | 65th | 0.2% |
| Growth Rate (1990 to 2000) | 28.0% | 21.2% | 34th | |
| Population Density (per sq. mi.) | | | | |
| 2009 Estimate | 152.8 | 56.5 | 74th | 37.0% |
| 2000 Census | 151.4 | 56.4 | 62nd | 37.3% |
| 1990 Census | 118.3 | 44.4 | 62nd | 37.5% |
| Urban Population | | | | |
| 2000 Census | 3,618,968 | 5,244 | 56th | 0.1% |
| 1990 Census | 2,969,948 | 4,760 | 56th | 0.2% |
| Growth Rate (1990 to 2000) | 21.9% | 10.2% | 41st | |
| Percent of Population in Urban Areas | | | | |
| 2000 Census | 63.6% | 33.7% | 38th | -29.9% |
| 1990 Census | 60.9% | 37.1% | 32nd | -23.8% |
| Median Age | | | | |
| 2000 Census | 36 | 34 | 91st | |
| 1990 Census | 34 | 33 | 85th | |
| Population Percentages by Age Bracket | | | | |
| 2000 Census | | | | |
| under 18 | 24.6% | 24.2% | 38th | -0.4% |
| 18-24 | 9.6% | 14.4% | 3rd | 4.8% |
| 25-44 | 30.2% | 26.4% | 87th | -3.8% |
| 45-64 | 23.2% | 21.4% | 91st | -1.9% |
| 65 & over | 12.4% | 13.6% | 52nd | 1.3% |
| 1990 Census | | | | |
| under 18 | 25.1% | 23.7% | 73rd | -1.4% |

| | | | | |
|-----------|-------|-------|------|-------|
| 18-24 | 10.9% | 15.6% | 4th | 4.7% |
| 25-44 | 31.8% | 26.7% | 94th | -5.1% |
| 45-64 | 19.6% | 19.1% | 83rd | -0.5% |
| 65 & over | 12.6% | 15.0% | 35th | 2.4% |

Population Growth by Age Bracket, 1990 to 2000



Population Percentages by Race/Ethnicity (2000 Census)



| | Tennessee | Chester County | County Rank* | Comparison to State Figure |
|---|-----------|----------------|--------------|----------------------------|
| Males per 100 Females (2008) | 95.1 | 93.3 | 71st | 98.1% |
| Marriages Recorded per 1,000 Population in 2008 | 9.5 | 7.0 | 60th | 73.7% |
| Divorces Recorded per 1,000 Population in 2008 | 4.3 | 3.0 | 17th | 69.8% |

*A rank of 1 indicates the best condition.

II. Income & Poverty

| | Tennessee Chester County | | County Rank* | Comparison to State Figure |
|---|--------------------------|----------|--------------|----------------------------|
| Per Capita Personal Income | | | | |
| 2007 | \$33,395 | \$24,580 | 67th | 73.6% |
| 2000 | \$26,097 | \$19,889 | 63rd | 76.2% |
| Compound Annual Growth Rate | 3.55% | 3.07% | 63rd | |
| Median Household Income | | | | |
| 2008 | \$43,610 | \$39,247 | 41st | 90.0% |
| 2000 | \$35,760 | \$34,772 | 30th | 97.2% |
| Compound Annual Growth Rate | 2.51% | 1.52% | 73rd | |
| 2008 Poverty Rate | | | | |
| All Ages | 15.5% | 16.3% | 35th | 0.80% |
| Related Children Under 18 Years | 21.8% | 23.4% | 39th | 1.60% |
| 2000 Census | | | | |
| All Ages | 13.1% | 19.1% | 82nd | 5.99% |
| Related Children Under 18 Years | 15.9% | 23.4% | 79th | 7.49% |
| 2009 Food Stamp Recipients (Monthly Average) | | | | |
| Percent of Households | 20.4% | 22.3% | 50th | 1.92% |
| Percent of Individuals | 17.8% | 20.7% | 49th | 2.89% |
| 2009 Families First | | | | |
| Percent of Households | 2.4% | 2.7% | 84th | 0.23% |
| Percent of Individuals | 2.5% | 2.7% | 85th | 0.23% |

*A rank of 1 indicates the best condition.

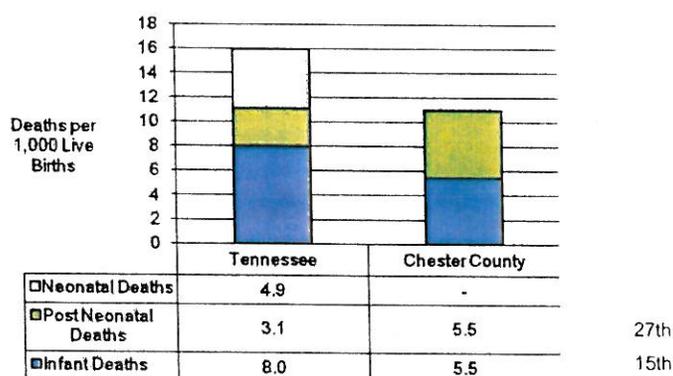
III. Health & Healthcare

| | Tennessee | Chester County | County Rank* | Comparison to State Figure |
|---|-----------|----------------|--------------|----------------------------|
| 2008 Pregnancy & Birth Rates | | | | |
| Live births per 1,000 Population | 13.9 | 11.1 | 15th | 79.9% |
| Percent of Live Births to Unmarried Parents | 44.0% | 44.8% | 58th | 101.8% |
| Percent Low Birth Weight | 9.2% | 6.1% | 8th | 66.3% |
| Pregnancies per 1,000 Females Aged 15-44 | 79.6 | 56.4 | 8th | 70.9% |
| Pregnancies per 1,000 Females Aged 10-17 | 13.6 | 12.2 | 38th | 89.7% |
| Pregnancies per 1,000 Females Aged 10-14 | 1.2 | 5.7 | 24th | 475.0% |

* A rank of 1 indicates the best condition.

| | Tennessee | Chester County | County Rank* | Comparison to State Figure |
|---|-----------|----------------|--------------|----------------------------|
| 2008 Mortality Rates | | | | |
| Number of Deaths per 1,000 Population | 9.5 | 9.0 | 11th | 94.7% |
| Number of Deaths per 100,000 Population by Cause of Death | | | | |
| Diseases of the Heart | 238.2 | 300.1 | 56th | 126.0% |
| Cancer (Malignant Neoplasm) | 213.3 | 147.0 | 5th | 68.9% |

* A rank of 1 indicates the best condition.



| | Tennessee | Chester County | County Rank | Comparison to State Figure |
|--|-----------|----------------|-------------|----------------------------|
| Access to Healthcare | | | | |
| Medical Doctors per 1,000 (2007) | 1.8 | 0.3 | 82nd | 17.2% |
| Hospital Beds per 1,000 Population (2008) | 4.2 | - | n/a | n/a |
| Nursing Home Beds per 1,000 Pop. 65 & older (2008) | 46.0 | 55.2 | 34th | 119.8% |
| Percentage Point Difference | | | | |
| 2008 Charity Care--Percent of All Hospital Care | 9.4% | - | n/a | n/a |

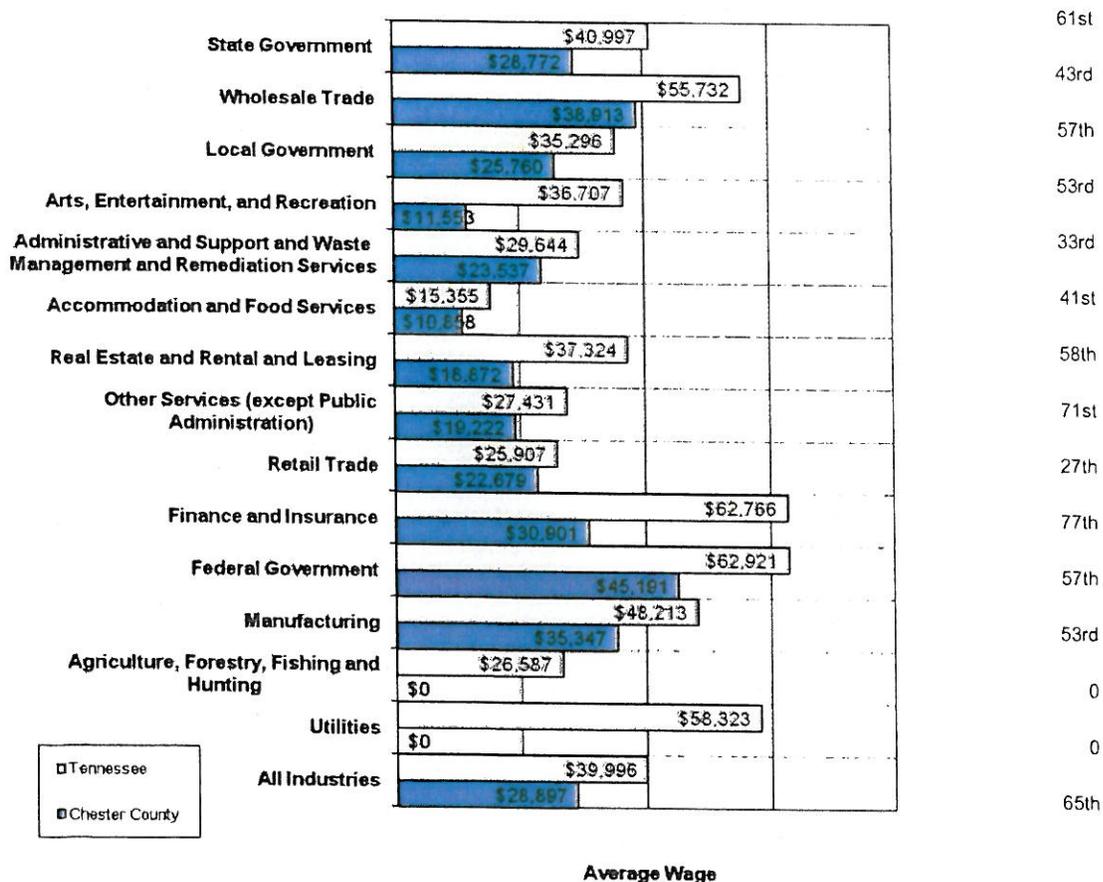
IV. Employment

| Unemployment Rate | Tennessee Chester County | | County Rank ^a | Percentage Point Difference |
|------------------------------|--------------------------|-------|--------------------------|-----------------------------|
| 2010 (March) | 10.8% | 11.0% | 27th | 0.2% |
| 2000 | 4.0% | 4.2% | 33rd | 0.2% |
| 2008 Youth Unemployment Rate | 20.5% | 25.8% | 67th | 5.3% |

^a A rank of 1 indicates the best condition.

| 2008 Employment Percentages by Major Industry | Tennessee Chester County | | County Rank | Percent of State Total |
|---|--------------------------|-------|-------------|------------------------|
| Total Employment All Industries | 2,721,990 | 3,271 | 75th | 0.1% |
| State Government | 3.3% | 0.3% | 49th | 0.0% |
| Wholesale Trade | 4.9% | 2.6% | 52nd | 0.1% |
| Local Government | 10.2% | 26.3% | 54th | 0.3% |
| Arts, Entertainment, and Recreation | 1.1% | 0.1% | 59th | 0.0% |
| Administrative and Support and Waste Management and Accommodation and Food Services | 6.8% | 1.3% | 61st | 0.0% |
| Real Estate and Rental and Leasing | 8.9% | 7.6% | 62nd | 0.1% |
| Other Services (except Public Administration) | 1.3% | 0.5% | 63rd | 0.0% |
| Retail Trade | 2.6% | 1.6% | 64th | 0.1% |
| Finance and Insurance | 12.0% | 12.5% | 69th | 0.1% |
| Federal Government | 4.0% | 2.7% | 71st | 0.1% |
| Manufacturing | 1.8% | 0.9% | 73rd | 0.1% |
| Agriculture, Forestry, Fishing and Hunting | 13.2% | 14.8% | 75th | 0.1% |
| Utilities | 0.3% | 0.0% | 0 | 0.0% |
| | 0.1% | 0.0% | 0 | 0.0% |

2008 Average Annual Wage by Major Industry County Rank



V. Value of Farmland and Agricultural Products Sold

| | Tennessee Chester County | | Rank | Comparison |
|---|--------------------------|--------------|------|------------|
| | | | | to State |
| | | | | Figure |
| 2007 Estimated Market Value of Farmland & Buildings (Average Per Farm) | \$ 467,420 | \$ 361,531 | 80th | 77.3% |
| 2007 Estimated Market Value of Farmland & Buildings (Average Per Acre) | \$ 3,378 | \$ 2,441 | 84th | 72.3% |
| 2007 Total Market Value of Agricultural Products Sold | \$2,617,394,000 | \$ 4,967,000 | 84th | 0.2% |

VI. County Government Finance *(municipalities' revenue data not available)*

| 2001-2002 Revenue by Source (in thousands) | Tennessee | Percent of Revenue | Chester County | Percent of State Total |
|--|--------------|--------------------|----------------|------------------------|
| Grand Total | \$ 8,062,012 | 100.0% | \$ 19,502 | 100.00% |
| Total State Revenue | \$ 2,504,883 | 31.1% | \$ 10,374 | 53.2% |
| Public Schools | 1,949,045 | 24.2% | 8,367 | 42.9% |
| All Other | 555,838 | 6.9% | 2,007 | 10.3% |
| Federal Revenue | \$ 511,055 | 6.3% | \$ 1,515 | 7.8% |
| Total Local Revenue | \$ 5,046,074 | 62.6% | \$ 7,614 | 39.0% |
| Property Tax | 2,720,971 | 33.8% | 3,051 | 15.6% |
| Local Sales Tax | 1,123,100 | 13.9% | 2,118 | 10.9% |
| Other Local | 1,202,003 | 14.9% | 2,445 | 12.5% |

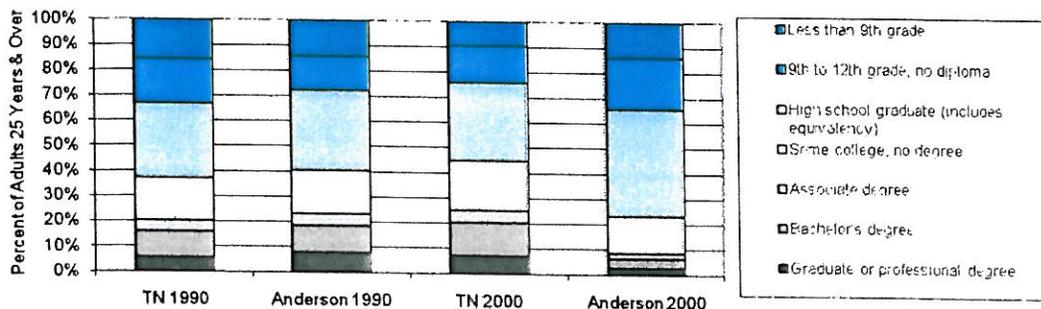
| Tax Base | Tennessee | Chester County | County Rank | Percent of State Total |
|---|----------------|----------------|-------------|------------------------|
| 2008 Equalized Assessed Property Value (in thousands) | \$ 140,531,616 | \$ 202,921 | 82nd | 0.1% |
| Tax Base Per Capita | \$ 22,320 | \$ 12,461 | 91st | |
| 2008 County Property Tax Rate (per \$100) | | \$2.12 | 63rd | |
| 2008 Total Taxable Sales (in thousands) | \$ 69,005,974 | \$ 71,358 | 63rd | 0.1% |
| Tax Base Per Capita | \$ 12,129 | \$ 4,375 | 69th | |
| 2008 County Sales Tax Rate | | 2.75% | 1st | |

VII. Public Infrastructure Needs Inventory

| Estimated Costs, 2008 - 2013 (in thousands) | Tennessee | Chester County | County Rank | Percent of State Total |
|---|----------------------|------------------|-------------|------------------------|
| Project Type | | | | |
| Transportation | \$ 18,308,244 | \$ 15,591 | 90th | 0.1% |
| Water & Wastewater | 4,162,819 | 10,450 | 64th | 0.3% |
| Law Enforcement | 1,980,570 | 8,000 | 40th | 0.4% |
| Recreation | 1,137,239 | 3,670 | 50th | 0.3% |
| Non K-12 Education | 4,016,123 | 1,400 | 31st | 0.0% |
| Fire Protection | 202,913 | 575 | 36th | 0.3% |
| Existing School Improvements | 1,943,172 | - | 94th | 0.0% |
| K-12 New School Construction | 1,661,472 | - | 43rd | 0.0% |
| Business District Development | 810,315 | - | 26th | 0.0% |
| Public Buildings | 605,264 | - | 77th | 0.0% |
| Other Utilities | 591,584 | - | 34th | 0.0% |
| Libraries, Museums, & Historic Sites | 358,552 | - | 46th | 0.0% |
| Public Health Facilities | 342,065 | - | 26th | 0.0% |
| Stormwater | 339,666 | - | 38th | 0.0% |
| Community Development | 332,400 | - | 54th | 0.0% |
| Industrial Sites & Parks | 239,818 | - | 67th | 0.0% |
| School System-wide Need | 104,659 | - | 15th | 0.0% |
| Housing | 70,463 | - | 12th | 0.0% |
| Solid Waste | 50,547 | - | 28th | 0.0% |
| Other Facilities | 38,372 | - | 9th | 0.0% |
| Telecommunications | 30,241 | - | 6th | 0.0% |
| Property Acquisition | 6,303 | - | 10th | 0.0% |
| Grand Total | \$ 37,332,800 | \$ 39,686 | 91st | 0.1% |

VIII. Adult & Post-secondary Education

| Adult Educational Attainment | Tennessee | Chester County | County Rank | Percentage Point Difference |
|---|-----------|----------------|-------------|-----------------------------|
| 2000 Census | | | | |
| Percent w/ HS diploma (or equivalent) or better | 75.9% | 67.8% | 51st | -8.1% |
| Percent w/ Bachelors Degree or better | 19.6% | 11.2% | 38th | -8.4% |
| 1990 Census | | | | |
| Percent w/ HS diploma (or equivalent) or better | 67.1% | 54.6% | 58th | -12.5% |
| Percent w/ Bachelors Degree or better | 16.0% | 8.7% | 41st | -7.2% |



Number of Post-secondary Institutions (2009)

| | | |
|--|-----------|----------|
| Four-year Colleges and Universities | 77 | 1 |
| Public | 14 | 0 |
| Private | 63 | 1 |
| Other Public Institutions | 95 | 0 |
| Community Colleges | 13 | 0 |
| Technology Centers | 27 | 0 |
| Two-Year Private Institutions | 21 | 0 |
| Off-campus Sites | 34 | 0 |

2008 - 2009 Enrollment at Post-secondary Institutions

| | | |
|---|----------------|--------------|
| Four-year Colleges and Universities* | 225,312 | 2,027 |
| Public | 139,568 | 0 |
| Private | 85,744 | 2,027 |
| Other Public Institutions* | 161,885 | 0 |
| Community Colleges | 92,226 | 0 |
| Technology Centers | 11,339 | 0 |
| Two-Year Private Institutions | 14,228 | 0 |
| Off-campus Sites | 44,092 | 0 |

* Note: By location of institution, not county of residence of students

IX. Public School Systems (Total number of school systems is 136)

| | Statewide | Chester County |
|-----------------------------|----------------|----------------|
| Number of Students | | |
| 2008-2009 | 945,458 | 2,718 |
| <i>Percent of Statewide</i> | | 0.3% |
| 1998-1999 | 892,270 | 2,465 |
| <i>Percent of Statewide</i> | | 0.3% |
| Increase/(Decrease) | 53,188 | 254 |
| Percent Change | 6.0% | 10.3% |
| 2008-2009 | | |
| Free or Reduced-price Meals | 57.8% | 52.4% |
| Federal Title 1 | 41.4% | 52.8% |
| Special Education | 14.5% | 9.2% |
| English Language Learners | 9.2% | 3.5% |

| | Statewide | Chester County |
|--|--------------|----------------|
| 2008-2009 Accreditation by Southern Association of Colleges and Schools | | |
| Elementary Schools | 73.2% | 0.0% |
| Secondary Schools | 90.1% | 0.0% |
| Students per Classroom Teacher* | | |
| 2008-2009 | 14.8 | 17.3 |
| 1998-1999 | 16.9 | 17.4 |
| Increase/(Decrease) | (2.1) | (0.0) |
| Progress Through School | | |
| Promotion Rate | | |
| 2008-2009 | 98.5% | 97.0% |
| 1998-1999 | 96.4% | 98.0% |
| Dropout Rate | | |
| 2008-2009 | 10.4% | 2.8% |
| 1998-1999 | 14.8% | 7.5% |

*Classroom teachers include art, music and physical education teachers. Because these auxiliary teachers are included, ratios of students to classroom teachers do not represent and tend to be lower than actual class sizes.

| | Statewide | Chester County |
|---|-----------------|-----------------|
| Expenditures per Student | | |
| 2008-2009 | \$7,935 | \$6,219 |
| <i>Percent of Statewide</i> | | 78.4% |
| 1998-1999 | \$5,100 | \$4,041 |
| <i>Percent of Statewide</i> | | 79.2% |
| Increase/Decrease | \$2,834 | \$2,178 |
| Percent Change | 55.6% | 53.9% |
| Classroom Teachers' Average Salary* | | |
| 2008-2009 | \$45,549 | \$40,228 |
| <i>Percent of Statewide</i> | | 88.3% |
| 1998-1999 | \$35,490 | \$31,025 |
| <i>Percent of Statewide</i> | | 87.4% |
| Gain | \$10,060 | \$9,203 |
| Percent Change | 28.3% | 29.7% |
| Revenue by Source (percent of total) | | |
| 2008-2009 | | |
| State | 48.4% | 71.7% |
| Federal | 11.1% | 12.0% |
| Local | 40.5% | 16.3% |
| <i>System Rank for Percent Local</i> | | 121st |
| 1998-1999 | | |
| State | 49.1% | 71.9% |
| Federal | 8.7% | 9.7% |
| Local | 42.2% | 18.4% |
| <i>System Rank for Percent Local</i> | | 128th |

Statewide Chester County County Rank

2009-2010 County Area Fiscal Capacity
 Estimated Local Revenue per Student \$2,888 \$2,497 19th

Sources of Information for County Profiles

I. Geography & Demographics

U.S. Bureau of the Census--all data except for marriage and divorce rates

www.census.gov

U.S. Department of Agriculture - farmland data

<http://www.usda.gov/wps/portal/usdahome>

TN Dept. of Health - marriage and divorce rates.

<http://health.state.tn.us/>

II. Income & Poverty

U.S. Bureau of the Census--median household income data & poverty rates.

www.census.gov

TN Dept. of Human Services--Food Stamp data and Families First data.

<http://www.tn.gov/foodstamps>

<http://tn.gov/humanserv/adfam/afsanf.html>

U.S. Bureau of Economic Analysis - per capita income data

www.bea.gov

III. Health & Healthcare

TN Dept. of Health, Health Statistics & Research--pregnancy, births, mortality & healthcare access

<http://health.state.tn.us/statistics/healthdata.htm>

IV. Employment

TN Dept. Of Labor and Workforce Development - unemployment

<http://www.state.tn.us/labor-wfd/>

U.S. Department of Labor - employment data.

www.bls.gov/lau/home.htm

V. Value of Farmland and Agricultural Product Sold

U.S. Department of Agriculture - farmland data

<http://www.usda.gov/wps/portal/usdahome>

VI. County Government Finance (municipalities' revenue data not available)

TN County Technical Advisory Service (CTAS), Resource Center--county revenue data.

www.ctas.utk.edu

TN Comptroller of the Treasury, Division of Property Assessment--equalized assessed property

<http://www.comptroller.state.tn.us/pa/taxaggr.htm>

TN Dept. of Revenue--total taxable sales.

www.state.tn.us/revenue/files.htm

VII. Public Infrastructure Needs Inventory

TN Advisory Commission on Intergovernmental Relations--all data.

<http://tn.gov/tacir/infrastructure.html>

VIII. Adult & Post-secondary Education

U.S. Bureau of the Census--educational attainment.

www.census.gov/population/www/socdemo/educ-attn.html

TN Higher Education Commission--post-secondary institution and enrollment data.

www.state.tn.us/thec

IX. Public School Systems (Total number of school systems is 136)

TN Department of Education--all data except fiscal capacity.

http://www.state.tn.us/education/reports_data.shtml

TN Advisory Commission on Intergovernmental Relations--education fiscal capacity.

<http://tn.gov/tacir/fiscalcapacity.html>

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