



DEPARTMENT OF CHILDREN'S SERVICES ANNUAL REPORT

STATE FISCAL YEAR JULY 2022-JUNE 2023



TN Department of
Children's Services



THE LETTER FROM COMMISSIONER

Dear Fellow Tennesseans,

I am pleased to present the Fiscal Year 2023 Annual Report of the Tennessee Department of Children's Services. The report, **covering the fiscal year ending June 30, 2023**, illustrates the efforts of our dedicated DCS team to serve children and families in Tennessee.

The future of our State will be determined more than anything else by the character of our children. Tennessee's Department of Children's Services can be the one opportunity to make a difference in the life of a child.

When we look at where we have been and where we are **going, DCS was** an agency in crisis. But we have turned the page with an emphasis on achievements, milestones, and successful initiatives.

How? By being open and transparent about the challenges we face. By our actions, demonstrating how our work positively affects the lives of children and families.

Building a new system of care for today's children; not making patchwork changes as has been done for decades will require a concentrated effort to transform the agency and with it, a new language, a new outlook, a new future for Tennessee's children.

These are some of our accomplishments from fiscal year 2023 and beyond*:

- Case manager vacancies have been reduced 57%, down to 268 from 620 on September 1, 2022.
- Turnover rate for first year managers for calendar year 2023 is 23.4% through December 1st, below the goal of 30% for the year.
- Caseloads for all first year Case Managers were capped at 10.
- 3,924 cases have been closed due to the new Special Response Team, Second Shift Team, and DCS Surge events in our hardest hit regions.
- 1,500 foster homes have been reviewed and approved in 2023, and 830 new foster parents have been approved in 2023.
- Lastly, modernized Mission, Vision, and Values **that** will be **reviewed** further in this report.

We are laying the groundwork for a better, brighter future at the agency and for those we serve - Tennessee's most vulnerable children. Our guiding principle is to modernize the state's approach to care for the needs of kids today, tomorrow and the days to come.

We see healthier and safer childhoods, life-skill development, successful reintegration of children and youth into communities, and fulfilling our Vision of Children First!

Join us as together, we transform the present and the future in a child's life.

When we succeed, Tennessee families succeed.

Sincerely,



COMMISSIONER MARGIE QUIN

A NEW DIRECTION

The Department of Children’s Services has released new mission, vision, and value statements - along with a rebranded logo - to realign and represent the department’s energy and urgency of the mission and vision: “Children First!”



MISSION

Act in the best interest
of Tennessee’s
children and youth.



VISION

Children First!



VALUES

Integrity: Ethical Conduct
Trauma Responsive: Realize,
Recognize, Respond and Resist
Re-Traumatization
Do Good: When Children
Succeed, We Succeed
Partnerships: Collaborating for
Better Outcomes



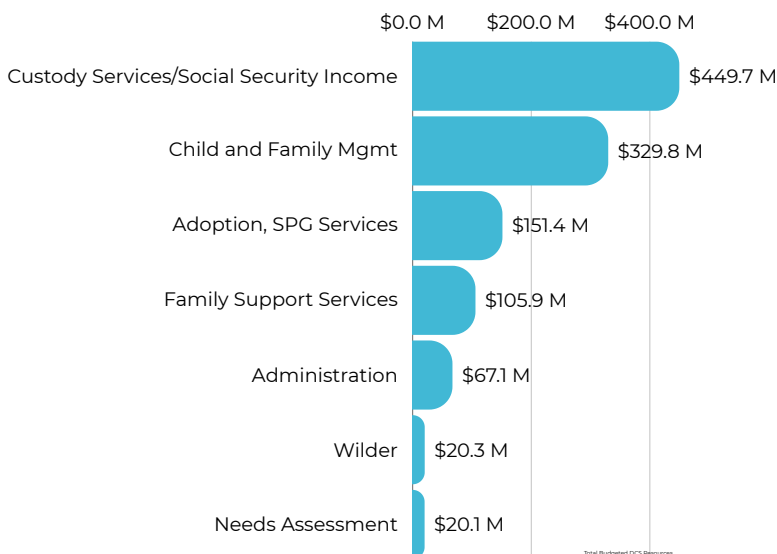
LOGO

*Children
First!*

A FINANCIAL FOUNDATION

In fiscal year 2023, DCS managed a total of **\$1,144,283,950** in budgeted resources, and continues to receive budgetary increases from the Legislature to enhance services delivered statewide to vulnerable children and youth.

BUDGETED RESOURCES



Total Placement Cost of all Children in State Custody*:

- State: \$158,568,100
- Federal: \$29,276,800
- Other: \$252,613,700

\$440,458,600

Wilder Youth Development Center :

- State: \$13,515,500 (housing and services)
- Other: \$490,100

\$14,005,600

Total services cost for foster care children:

- State: \$7,119,200
- Federal: \$4,417,000
- Other: \$8,004,600

\$ 19,540,800

*Placement cost includes continuums and wraparound services provided in higher level placements.

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OFFICE OF CHILD SAFETY

The Office of Child Safety (OCS) is responsible for responding to allegations of child abuse and neglect. The Child Protective Services (CPS) teams are located statewide, and handle cases related to severe and non-severe harm to children. The Child Abuse Hotline is a centralized intake system responsible for gathering information during the initial screening process and receiving information from callers to the hotline and through web/fax/email reports.

Within CPS, specialized teams were developed to address specific needs and create a unique approach when working with children and families. Team members receive additional training to enhance skills and often work within multi-disciplinary teams to coordinate response efforts and service delivery.

Web Reports/Referrals



68,415

Hotline Calls Handled



100,492

CPS Cases Assigned



66,731

Growing History of Achievements

2017

Drug Teams were initially established in 2017. These teams now exist in **8 of the 12** DCS regions with the intent to expand further when staffing resources are available.

2018

OCS formed a collaborative partnership between community agencies and DCS to promote intervention and prevent domestic violence. The Domestic Violence Partnership was established in 2018, and continues to be supported by OCS by embedding domestic violence experts with child welfare case managers, which enhances service provision and assistance to families.

2023

Human Trafficking Team

Human Trafficking (HT) Team was fully instituted in 2023, and provides coordinated investigations to victims of HT. This is in collaboration with local law enforcement (LE), state and federal agencies, and non-governmental organizations (NGOs).

Second Shift

A "Second Shift" has been in action for several years in Shelby County. Middle Tennessee now has **three (3) additional** counties with an expectation that two additional areas will also establish a second shift team in the coming year.

Special Response Team

The Special Response Team (SRT) has been mobilized to assist counties that are experiencing the highest caseloads and vacancies. This team responds to CPS cases and conducts investigative tasks that allow for a safe and efficient case closure process and a reduction of cases.

Cross Agency Supports

OCS created a team of former law enforcement located across the state to provide consultation and investigative support to frontline CPS staff. They assist on investigations, mentoring case managers, offer consultation and provide critical training on topics like interviewing perpetrators and child death investigations.

Pilot Initiative

A pilot initiative has been implemented to attract external candidates with former investigative experience who will investigate severe abuse allegations.

Domestic Violence Liaisons

A multidisciplinary approach between DCS and community agencies for the prevention and intervention of domestic violence (DV). Liaisons, employed by the Domestic Violence Shelter and co-located within DCS offices and DV Shelters, assist families and community agencies in supporting and seeking assistance for DV victims. As of January 2024, **Twenty (20)** DV liaisons positions from **sixteen (16)** agencies serve **sixty-six (66)** counties.

OFFICE OF CHILD PROGRAMS

The Office of Child Programs is guided by a vision of safe and stable child/youth permanency, which can best be achieved through partnerships that embrace the principles of trauma informed, family focused, strengths based, culturally sensitive and collaboratively engaged practice, and ultimately, putting Children First! The Office provides leadership and oversight for two divisions: Custodial/In Home Child Permanency and Regional Operations. Regional staff and partners jointly focused on the areas that follow.

Multi-Agency Collaboration's Single Team Single Plan (STSP)

Beginning in late 2014, STSP began to provide a voluntary opportunity for families to participate voluntarily in services with state agencies and community partners. The Departments of Children's Services, Health, Mental Health/Substance Abuse Services, Education, Human Services, Intellectual and Developmental Disabilities, Labor and Workforce Development, and TennCare share a collective goal to foster single door integrated access to services and supports that build and sustain long-term family permanency. Statewide expansion was completed in August of 2021 and all counties remain active.

Supports for Permanency through Adoption/Guardianship

During the state fiscal year, the Department finalized permanency for **1,055** custodial children in state custody through adoption and **277** through subsidized permanent guardianship. Current trends show that approximately **80%** of adoption finalizations are with caretakers who have fostered the child or youth being adopted.



Finding permanent, nurturing homes for children/youth in state custody creates stability and normalcy while reducing the trauma of "not belonging." Therefore, DCS has an ongoing priority to increase the pool of quality foster homes and to provide adequate support to those homes.

In 2023, the agency approved **571** new foster homes. This number does not include the number of homes secured by our contracted partners.

All foster and adoptive families are offered childcare vouchers. Foster families receive financial assistance with summer camp, extracurricular activities, holiday gifts for children in their care, incentive rates, and bonuses for the harder to place population. Foster parent mentoring and advocacy programs are also provided.

Network Development

The mission of the Network Placement and Provider Relations Division is to provide management and oversight to the Department's placement resources, maintain an open and honest dialogue with contract provider agencies, and ensure there is an adequate network of placement resources to meet the needs of children in custody.

This division is a conduit through which residential services are coordinated and supported in a manner that maximizes the benefits to children, and oversees a network of 30 contract private agencies.

Those eligible to be served through the Network Development division include children in need of placement in foster care (DCS, Therapeutic Foster Care and Medically Fragile Foster Care) and residential care, including Primary Assessment Centers, Level 2, Level 3 and Level 4 sub-acute psychiatric care.

The Network Development division continues to implement the recommendations of our most recent Needs Assessment, work to expand capacity among Level 3 and Level 4 residential providers, treatment foster care, and to implement new programming to fill the service gaps in our network.

CHILD PROGRAMS AT A GLANCE IN FY23



571

New approved
agency foster
homes



1,055

Finalized adoptions
through DCS in
FY23



691

Youth received
extension of foster
care (EFC) services
in FY23



2,478

Children/youth
serviced through
the Relative
Caregiver Program
(RCP)



1,421

Caregivers serviced
through the Relative
Caregiver Program



1,543

Family Support
Services (FSS) and
Family Crisis
Intervention
Program (FCIP)
cases open as of
July 2023

INDEPENDENT LIVING SERVICES & SUPPORTS

The Independent Living (IL) Program provides the John H. Chafee Foster Care Program for Successful Transition to Adulthood services and Extension of Foster Care services. This division is charged with building a network of appropriate supports and services for youth transitioning out of foster care and for those who are likely to remain in care.



691
young adults
received
Extension of
Foster Care

237
college
scholarships
were
awarded



The Independent Living Program Specialists collectively participated in **3,312** Child and Family Team Meetings for youth and young adults ages 14 and older and helped develop **214** Independent Living Plans and **896** Transition Plans.

In-Home Family Support Services

July 2022: **1,546** Family Support Services (FSS) and Family Crisis Intervention Program (FCIP) cases open; July 2023; **1,543** FSS and FCIP cases open.

Family Support Services is strongly influenced by the *Family First Prevention Services Act of 2018*. The purpose of the federal act is to enhance support to children and families and prevent foster care placements through the provision of mental health and substance abuse prevention and treatment services, in-home parent skill-based programs, and kinship/caregiver services. Areas of focus extend from sitter needs to worker safety, staff shortages, community partnerships, internal program collaboration and policy needs. Each month of FY23 an average of **125** new FSS and FCIP cases opened in the state. A total of **443** cases were opened, which includes **125** new cases along with **318** transfer cases from another program area. An average of **214** FSS and FCIP cases closed every month. The supportive services provided to these families reduced custodial episodes and trauma that children experience when removed from their homes.

DURING FY2023:

691 youth received extension of foster care (EFC) services

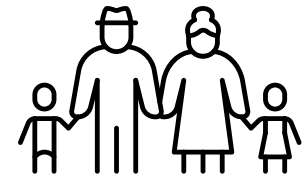
DURING FY2023:



DCS finalized
1,055
adoptions

IN FY2023:

the Relative Caregiver Program served **2,478** Children and **1,421** Caregivers



RELATIVE CAREGIVER PROGRAM

The Relative Caregiver Program (RCP) is a support service offered in all 95 counties to relatives who provide for non-custodial children placed in their care. The program requires the child to be related to the caregiver through blood, marriage, or adoption. Children and relative caregivers receive supportive services geared toward self-sufficiency and stability to ensure the child can safely remain with family instead of entering foster care.

RCP provides direct financial assistance to program enrollees who may not meet the criteria to receive the monthly payment. These added funds help families with rent, utilities, food, clothing, and other financial stressors. The assessment of family needs occurs during the RCP staff's visits and contacts with each caregiver. RCP also provides support groups, community connections, and enrichment activities for the families to engage with other families experiencing like circumstances. The financial, material, and emotional support rendered by RCP helps to achieve safe and stable homes for children who otherwise may be in foster care.

\$853,344 direct assistance given

ACTIVE IN ALL 95 COUNTIES

1,421 caregivers involved

2,478 children enrolled



In-Home Resource Linkage

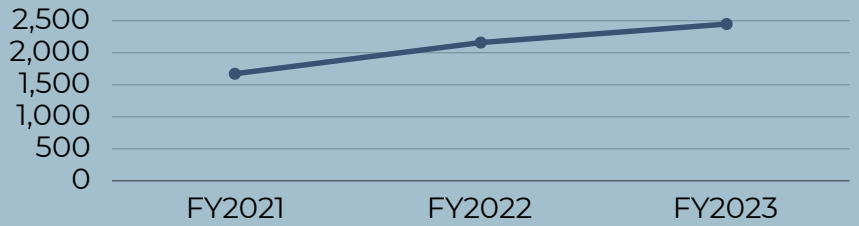
Resource Linkage is offered in all 95 counties in the state and is provided by committed Resource Linkage Coordinators (RLCs). The RLCs are responsible for attending Community Advisory Boards (CABs), the stakeholder group charged with identifying and addressing community needs. RLCs are active in the local Community Advisory Boards, which take the lead in hosting events, building resources, and growing partnerships. RLCs collaborate with public and private agencies to ensure equal access to available resources to aid families in need. Assistance is provided in the form of housing necessities, utilities, clothing, food, and furniture. RLCs are also able to make referrals to other agencies for services such as counseling, parenting, etc. RLCs may occasionally use a DCS case service request to ensure families receive assistance such as extermination, utility payment, transportation, etc. RLCs are also involved in school supply drives, holiday gifts for children, graduation and prom assistance, and many other acts that support families.

OFFICE OF JUVENILE JUSTICE

Youth adjudicated as delinquent may be served by DCS through pre-trial diversion, probation, Interstate Compact for Juveniles, or aftercare supervision.

DIVERSION & PROBATION

During FY2023, **2,448** youth were served on pre-trial diversion or probation compared to **2,159** in FY2022 and **1,672** in FY2021.



INTERSTATE COMPACT FOR JUVENILES

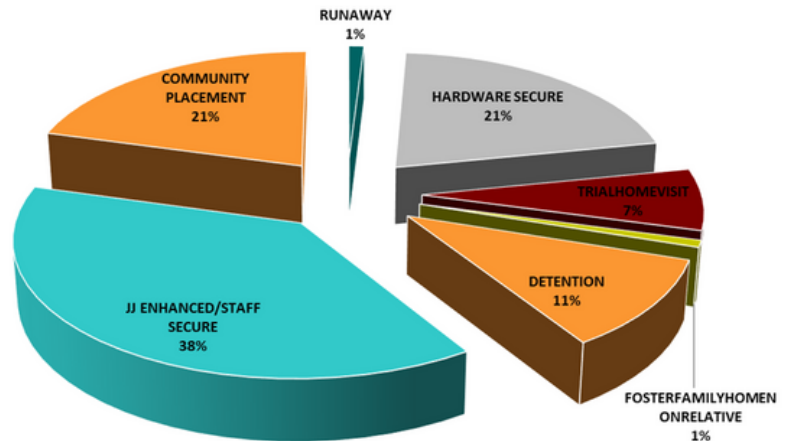
The Office of Juvenile Justice (OJJ) administers the Interstate Compact for Juveniles (ICJ). The compact operates to transfer a juvenile’s supervision from one state to another and to return out-of-state runaways. For fiscal year 2023, Tennessee accepted **108** probation cases and **19** parole cases for supervision through the ICJ. Tennessee sent 167 probation cases and 11 parole cases to other states. ICJ also returned 146 runaway youth to and from Tennessee compared to 148 in fiscal year 2022.

CUSTODIAL SERVICES

1,294 juvenile justice youth were placed into state custody during FY23. Residential services for delinquent youth in DCS’ custody fall into three categories: hardware secure, staff secure, and community-based. In FY2023, **368** youth were served in a hardware secure placement under the highest level of supervision.

The number of youths in residential placements fluctuates throughout the fiscal year. The following graph shows the distribution of placements for custodial delinquent youth on April 1, 2023, a date selected to show a representative count that avoids variations associated with holidays, the school calendar, etc.

Distribution of Juvenile Justice Youth In Placement

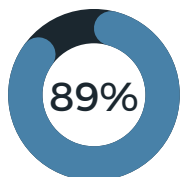


9% increase

On July 1, 2022, there were **575** delinquent youth in custody in Tennessee. By the end of fiscal year 2022, the number grew by **34** to **609**, a 9% increase.

AFTERCARE

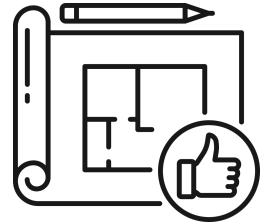
During FY2023, **655** youth were served through aftercare. OJJ has teamed with Youth Villages since October 2017 in providing intensive in-home services for youth on probation and their families through the Multi-Systemic Therapy (MST) program. Since that time, **1,557** youth have been served through MST with a **89%** success rate.



DCS REAL ESTATE PLAN

The Department of Children’s Services’ (DCS) real estate expansion project is aimed at addressing the lack of placement options for children entering the care of the department. The plan will also enhance safety and security for youth and staff at DCS facilities across the state.

The first-of-its-kind real estate plan received funding approved by the State Building Commission- a statutory created group that oversees state construction and demolition projects and the acquisition and disposal of State lands. The funding will go toward designing new Woodland Hills Center and the John S. Wilder youth development center, as well as the renovation and construction of assessment and intake facilities in each of the state’s three grand regions.

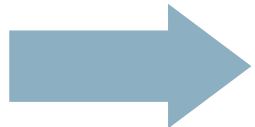


Intake Centers and Assessment Centers

Intake Centers and Assessment Centers seek to serve the Dependent and Neglected (D&N) population as crucial entry points for youth in need of immediate care and ensure the best initial placement. **Intake Centers** provide an immediate, “transitional” venue while permanent placement options are being arranged- intended for only a short-term stay or a couple of nights.

There are no dedicated facilities to perform modern clinical assessments (typically lasting 30 days) to better inform placement, rehabilitative activities and other treatment strategies during the child’s custodial experience. The Department aims to employ more advanced and trauma-informed assessment techniques (e.g., brain mapping), and believes it will support “first placement as permanent placement” and drive a less traumatic custodial life for each child by establishing **Assessment Centers**.

\$88 MILLION



9 FACILITIES



1 Assessment Center and 2 Intake Centers in Each Grand Region

\$88 million of the funding will go toward the conversion and construction of intake and assessment centers across the state.

One assessment center and two intake facilities will be located in each of the state’s three grand regions (West, Middle and East) for a total of **9 facilities**.

Hardware Secure and Staff Secure Facilities

Hardware and staff secure facilities serve the juvenile justice population with the most restrictive and secure facilities to ensure a safe environment for rehabilitation for both the communities and the youth they serve. Both hardware and staff secure facilities met full capacity in FY23, and some facilities require renovations to continue serving their current populations.

DCS will use **\$19 million** of the approved funding to begin the design phase for the new Woodland Hills Center and the John S. Wilder youth development center. The new facilities will increase bed capacity by more than **150** across the state.

NEW WILDER Hardware Secure

72 Beds with infrastructure to expand to **96**

NEW WILDER Staff Secure

24 Beds with infrastructure to expand to **48**

WOODLAND HILLS Staff Secure

Will replace vacant buildings on campus.
72 Beds with infrastructure to expand to **96**

At full capacity, the facilities will give DCS the ability to offer a total of **216 beds**.

OFFICE OF CHILD HEALTH, MENTAL HEALTH AND EDUCATION

Child Health

The Department is responsible for the health of children in its custody. DCS serves as the caretaker, ensuring youth in care receive proper health care, such as routine medical and dental check-ups, visits for medical problems or conditions, appropriate prescriptions, and dealing with insurance providers.

Child Health staff are assigned to each of the 12 DCS regions across the state, liaising with hospitals and DCS placement staff to help identify placement needs of children with special health care needs.

Mental Health

Regional psychologists and licensed mental health clinicians review all available information to determine mental healthcare needs and provide consultation to the DCS case managers so that services can be implemented effectively.

Responsibilities of the Department’s Psychology Director and Licensed Mental Health Clinicians include development and oversight of behavioral healthcare policies, development of service standards for DCS contract providers, consultation prior to receipt of congregate care Level 3 and Level 4 services, participation in utilization review of Level 4 services, and authorization of medically necessary crisis management residential services.



Each region has a Child Well-Being team that consists of professionals from the Office of Child Health, Mental Health and Education.

Education

The Education Team advocates for students in state custody who are educated in Wilder Youth Development Center school, provider in-house schools, and public schools

Education Specialists attend educational meetings and consult with DCS staff, foster parents, and schools. They take the lead during best interest determination (BID) meetings, which are required by the Every Student Succeeds Act to keep children in their school of origin when possible.

OFFICE OF CONTINUOUS QUALITY IMPROVEMENT

The Office of Continuous Quality Improvement focuses on assessing and impacting child welfare practices and outcomes for children and families by using data and analysis to guide, change, and support best casework, staff, provider partners, and leadership.



5,055
Complaints, Concerns, and Inquiries handled by the Customer Relations Unit

Several key units fall under the umbrella of the Office of Continuous Quality Improvement: Accreditation, Affirmative Action, Continuous Quality Improvement, Customer Relations, Data Quality, Due Process, Foster Home & Provider Quality, Internal Affairs, Policy Development, Process Optimization, and Provider Monitoring & Evaluation.

733
Foster Homes reviewed in FY23 by the Foster Home and Provider Quality Team

267
Providers reviewed in FY23 by the Foster Home and Provider Quality Team

221
Provider Monitoring and Evaluation visits and evaluations completed in FY23

40
Action Steps towards best practice and efficiency from 7 LEAN events facilitated by the Office of Process Optimization

OFFICE OF HUMAN RESOURCES

DCS Human Resources manages departmental human resource functions for more than 3,800 DCS positions located in offices and facilities across the state. This includes managing recruitment, selection, and hiring of staff; administering employee benefits; assuring that positions are correctly classified and appropriately compensated; and working with leaders to develop strategies for enhancing levels of employee engagement.

DCS Human Resources manages the agency's stipend program to help recruit students earning master's degrees in social work, in addition to the Employee Suggestion Program, Employee Service Awards, and various employee recognition programs.

22 STAFF

Statewide that serve every DCS Region/YDC as business partners to Regional/YDC leaders in addition to providing HR support for all DCS field employees.

14 STAFF

Central Office Human Resources serve as business partners to Central Office leaders, in addition to providing HR support for Central Office employees. Central Office HR staff provides functional technical assistance to local HR staff.



FY23 2,416 Case Managers (CM) positions filled out of 2,696

CY23 2,227 Case Managers (CM) positions filled out of 2,514*

DCS Case Managers (CM) saw multiple pay increases in FY23. There are multiple rankings of CMs based on experience and expertise. Monthly starting salaries now begin at \$4,533 for CM2, \$5,083 for CM3, and \$5,700 for CM4. Average monthly salary equated to \$4,864

*Total number of Case Manager Positions varies from Fiscal Year to Calendar Year due to the Department re-classifying non-caseload carrying positions to reflect more accurately in future reports.

OFFICE OF TRAINING AND PROFESSIONAL DEVELOPMENT

The Office of Training and Professional Development (OTPD) is responsible for the development and delivery of training and professional development opportunities for DCS staff, contract agency staff, and foster parents.

Individuals who apply to work with children as certified case managers with DCS must pass an intensive background check, hold a 4-year-degree, and complete a series of training. The Department continues to strive in selecting high quality individuals to serve the state's most vulnerable population and ways to prepare and support active case managers in the field. Tennessee DCS has revamped its training with feedback from Tennessee case managers and sister departments across the nation. The initial 9 week course that an individual must complete to become a certified case manager has been increased to **24 weeks**. In addition to the extended training period, training materials have been honed to put an emphasis on the trauma of today's children and youth.



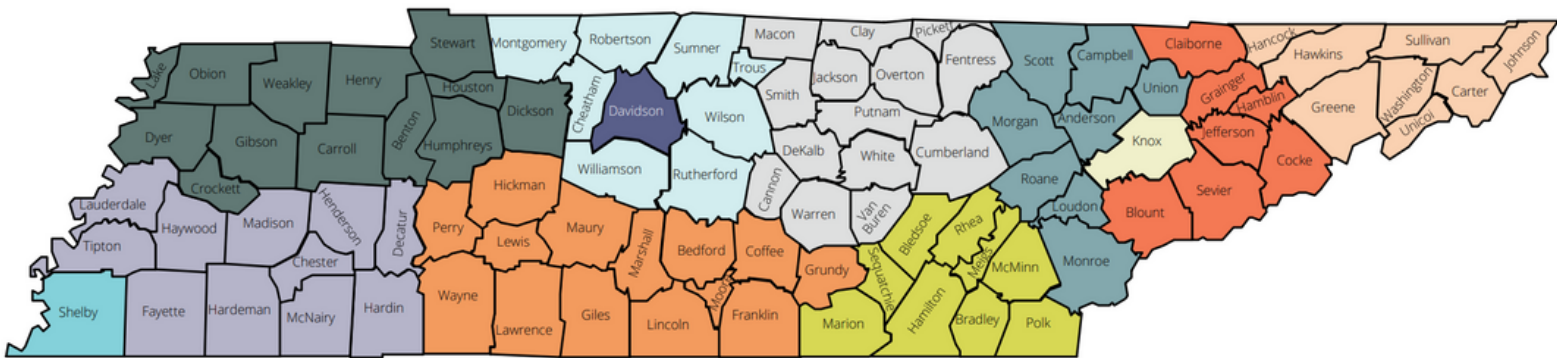
Following classroom training, the Department has increased various "simulations" to allow our case managers-in-training to test their skills in the safety of a controlled environment. From courtrooms to home walk-throughs/investigations, experienced case managers and leadership volunteer to provide these experiences for our new case managers to build confidence and the skills they will need to serve Tennessee's families safely and appropriately. The Department offers a "Poverty Simulation" to allow our case managers to grow their empathy and to experience the difficulties of some of the families they will come to serve.

OFFICE OF GENERAL COUNSEL

The Office of General Counsel (OGC) provides the highest level of legal advice and representation to the Department of Children’s Services. OGC serves a wide range of Central Office legal needs and directs the work of some ninety-two attorneys, eleven paralegals, and thirty-one administrative staff across the state.

98 attorneys, 11 paralegals, and 36 administrative staff across the state.

Regional DCS Legal Staff*



DCS Region	Attorneys/ Paralegal Staff:	Attorneys Positions:	Attorneys Filled:	Paralegal Positions:	Paralegal Filled:
Shelby	10	9	9	1	1
Southwest	6	5	5	1	1
Northwest	6	5	5	1	1
South Central	8	8	8	0	0
Mid-Cumberland	11	10	10	1	1
Davidson	6	6	6	0	0
Upper Cumberland	9	8	8	1	1
TN Valley	10	8	8	2	2
East	7	6	6	1	1
Knox	8	7	7	1	1
Smoky Mountain	8	8	8	0	0
Northeast	9	8	8	1	1
Central Office	10	9	9	1	1

OGC supervises and supports almost ninety DCS trial lawyers who represent the agency in thousands of child abuse and neglect cases every day in juvenile courts across Tennessee. Field lawyers advise local DCS leadership, draft pleadings, conduct trials of dependency and neglect cases and termination of parental rights cases, litigate administrative law cases, and provide training and legal guidance to case managers and other employees. They advise on with education, employment, and juvenile justice issues.

*Numbers as of 10/23/2023

OFFICE OF CHILD WELFARE LICENSING

The Office of Child Welfare Licensing provides oversight and regulation to those child welfare programs that fall within the purview of applicable state licensing statutes and regulations.

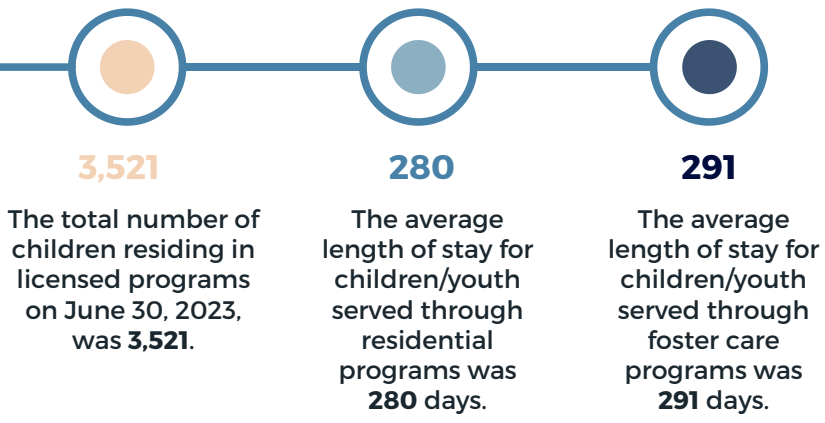
These programs include Family Boarding and Group Care Homes, Child Placing Agencies, Residential Child Care Agencies, Maternity Homes, Runaway Shelters, Child Abuse Prevention Agencies, Non-Traditional Child Care Agencies, Temporary Holding Resources, and Juvenile Detention Centers. The Office of Child Welfare Licensing also regulates all domestic and international adoption agencies operating within the State of Tennessee.



The information on the following page(s) is based on self-reported data that is collected annually from all agencies and facilities licensed by the Tennessee Department of Children’s Services (DCS). This summary reflects data for the 2023 fiscal year. Please note that this information is compiled for all reporting licensed agencies and is not limited to those agencies contracting with DCS for placement of custodial children and youth.

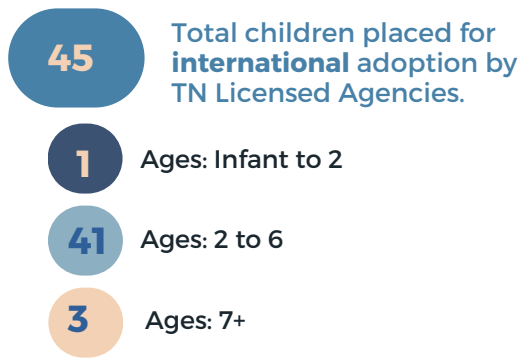
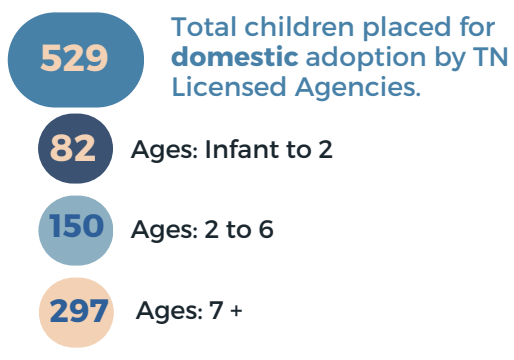
RESIDENTIAL CHILDCARE/FOSTER CARE

All reporting non-secure private and public agencies licensed or approved by the Department of Children’s Services providing residential childcare and/or foster care served **7,862** children during fiscal year 2023.



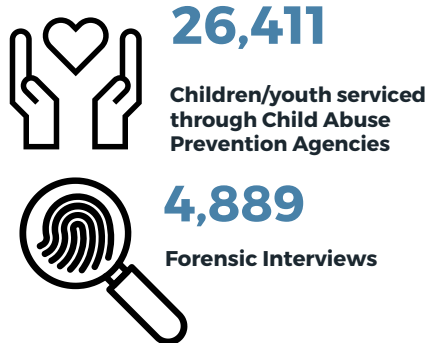
- OF THE 7,862 CHILDREN/YOUTH RESIDING IN RESIDENTIAL OR FOSTER CARE SETTINGS**
- **6,917** were subject to the Foster Care Law, including:
 - **6,741** children/youth were in the custody of the Department of Children’s Services, and
 - **176** children/youth were privately placed.

ADOPTION AND ADOPTION-RELATED SERVICES (CHILD PLACING AGENCIES)



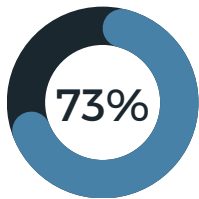
CHILD ABUSE PREVENTION SERVICES

In FY2023, licensed Child Abuse Prevention Agencies, including regional Children’s Advocacy Centers (CACs), reported serving **26,411** individual children and youth across all Tennessee counties, including **4,889** forensic interviews.



JUVENILE DETENTION CENTERS

The following data is an aggregate of the monthly exit data submitted to the Department by all licensed Tennessee Juvenile Detention Centers (JDCs) during FY2023. These numbers are self-reported by the facilities and may include multiple incarcerations in some instances.



Total Incarcerated Youth

5,940 (73%) were male and **2,182** (27%) were female

JDCs are temporary, short term “hardware secure” placements primarily serving youth awaiting adjudication.

Non-Custodial vs. Custodial



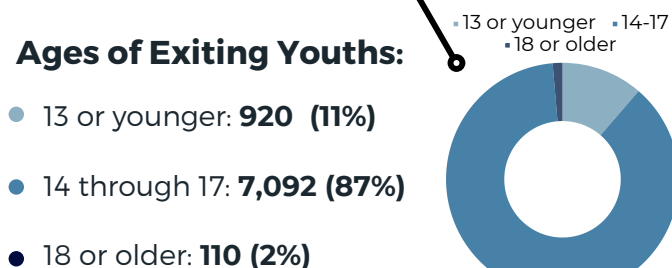
77%

JDCs served **6,314** (77%) non-custodial youth and **1,808** (23%) youth in DCS custody.

Increased Reported Exits

8,122 exits were reported by TN JDCs, an increase of **654** reported exits over FY2022.

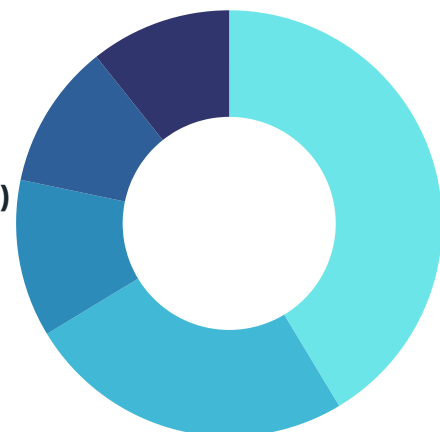
Ages of Exiting Youths:



Lengths of Stay in TN Juvenile Detention Centers:

- < 24 hours: **3,360** (41%)
- 24-72 hours: **2,027** (25%)
- 4-10 days: **971** (12%)
- 11-30 days: **894** (11%)
- > 30 days: **870** (11%)

■ <24 hrs ■ 24-72 hrs ■ 4-10 days
■ 11-30 days ■ >30 days



TENNESSEE CODE § 33-1-312

In accordance with Tennessee Code Annotated § 33-1-312, DCS, along with the Department of Mental Health and Substance Abuse Services (DMHSAS), the Department of Human Services (DHS), the Department of Health (DOH) and the Bureau of TennCare, actively seeks and applies for federal, private or other available funds and actively directs available state funds for the development of recovery programs for Tennessee residents who are pregnant or are women with children to assist those residents by providing substance-abuse disorder treatment and wrap-around services to support life skills development in outpatient treatment facilities, in residential treatment facilities, or through home visitation programs.

Helen Ross McNabb Agency

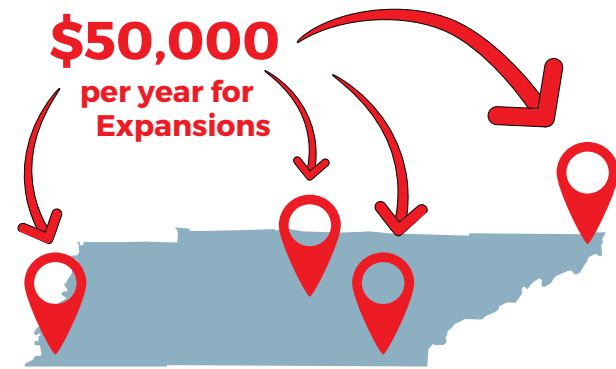
To support this population, DCS has partnered with Helen Ross McNabb Agency, funded Community-Based Child Abuse Prevention (C-BCAP) services such as Safe Families and Parent Leadership, and is collaborating with TDMHSAS and Centerstone to implement the well-supported, evidence-based HomeBuilders Program through the Family First Prevention Services Act (FFPSA).



DCS is a partners with Helen Ross McNabb Agency through a federal Regional Partnership Grant (RPG) to support the Great Starts program, an in-patient substance abuse facility in Knoxville for mothers with children, where the children can often stay with the mothers while they receive treatment. Through this RPG funding, Plans of Safe Care for all families served at Great Starts. Helen Ross McNabb partners with Safe Families to provide respite care for children who cannot be with their mothers at the Great Starts facility. Knoxville Safe Families program received pandemic money from the Governor's Office.

Safe Families Programs

DCS is funding Safe Families programs in Johnson City, Chattanooga, Nashville, and Memphis. This C-BCAP expansion grant money came from American Rescue Plan Act. DCS funded **\$50,000** per year over three years at each of those four sites for the expansion of the Safe Families respite program (to help the DCS Office of Child Safety when children need to be placed in respite during their parents' alcohol and drug treatments).



Safe Families Respite Sites

Nurture the Next

Additional C-BCAP and Children's Trust funding is provided to Nurture the Next to provide support to young parents and newborns through Parent Leadership Program that has been expanded statewide. DCS funds evidence-informed Nurturing Parent Programs across the state, that are not specific to, but do include parents who have alcohol and drug issues.

Partnerships

DCS began a partnership in 2023 with TDMHSAS and Centerstone. TDMHSAS received RPG funding from the Administration on Children and Families to transition the former Therapeutic Intervention, Education, and Skills (TIES) program operated by Centerstone in nine counties in Middle Tennessee to the well-supported, evidence-based HomeBuilders model. Through this RPG funding, intensive in-home services will be provided to parents with substance abuse issues. DCS used Family First Prevention Services Act funding to provide training and support on the new HomeBuilders Model to TDMHSAS and Centerstone, and will use additional funding to subsidize payment for those services once the RPG funding has been exhausted.

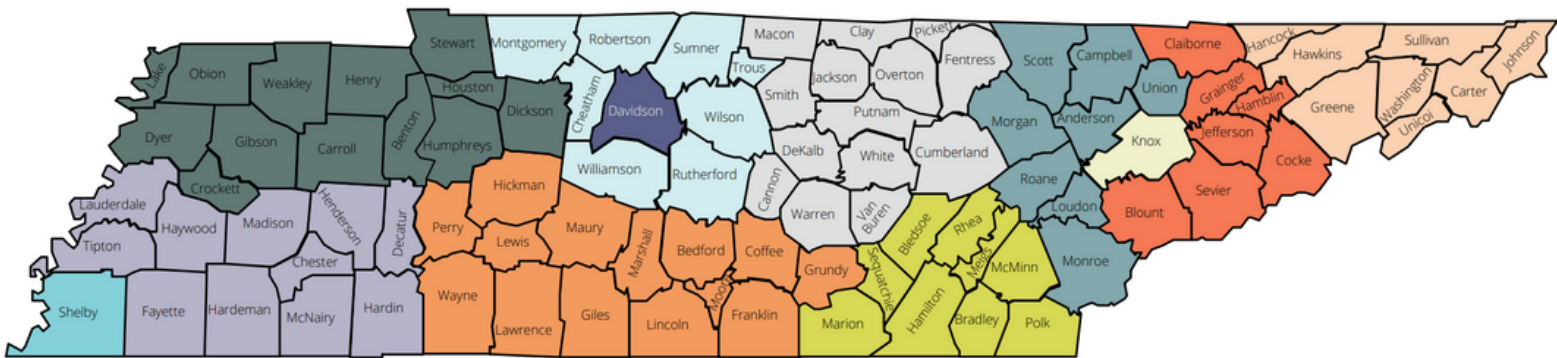
DCS REGIONAL DATA

The Department annually publishes DCS statistics to inform and make data accessible to the public and state legislature. Presenting data is crucial to fostering transparency, good will, and growth between the Department, community and state partners, and the families it continues to serve.

Tennessee Department of Children's Services serves children and families statewide. The state is presented in twelve (12) "regions" that are served under one state child welfare agency. Every region presents its own unique challenges and victories. The following pages will contain an overview of DCS data broken down by region.

Below is a map detailing each region's geographical location and counties.

Department of Children's Services Regional Map



<p>Shelby (Single County Region - 1)</p> <p>Shelby</p>	<p>Davidson (Single County Region - 1)</p> <p>Davidson</p>	<p>East (Multiple County Region - 8)</p> <p>Anderson, Campbell, Loudon, Monroe, Morgan, Roane, Scott, Union</p>	<p>Knox (Single County Region - 1)</p> <p>Knox</p>
<p>Southwest (Multiple County Region - 11)</p> <p>Chester, Decatur, Fayette, Hardeman, Hardin, Haywood, Henderson, Lauderdale, Madison, McNairy, Tipton</p>	<p>Mid-Cumberland (Multiple County Region - 8)</p> <p>Cheatham, Montgomery, Robertson, Rutherford, Sumner, Trousdale, Williamson, Wilson</p>	<p>Tennessee Valley (Multiple County Region - 9)</p> <p>Bledsoe, Bradley, Hamilton, Marion, McMinn, Meigs, Polk, Rhea, Sequatchie</p>	<p>Smoky Mountain (Multiple County Region - 7)</p> <p>Blount, Claiborne, Cocke, Grainger, Hamblen, Jefferson, Sevier</p>
<p>Northwest (Multiple County Region - 13)</p> <p>Benton, Carroll, Crockett, Dickson, Dyer, Gibson, Henry, Houston, Humphreys, Lake, Obion, Stewart, Weakley</p>	<p>South Central (Multiple County Region - 14)</p> <p>Bedford, Coffee, Franklin, Giles, Grundy, Hickman, Lawrence, Lewis, Lincoln, Marshall, Maury, Moore, Perry, Wayne</p>	<p>Upper Cumberland (Multiple County Region - 14)</p> <p>Cannon, Clay, Cumberland, DeKalb, Fentress, Jackson, Macon, Overton, Pickett, Putnam, Smith, Van Buren, Warren, White</p>	<p>Northeast (Multiple County Region - 8)</p> <p>Carter, Greene, Hancock, Hawkins, Johnson, Sullivan, Unicoi, Washington</p>

DCS maintains offices dedicated to every county to serve families, children and workers in their efforts to collaborate towards every family's unique and personalized goals. All data represents FY23, with some items having a "point-in-time" data pull to represent the numbers at the end of FY23.

*Data pulled on 6/30/2023.

**During FY23, DCS began efforts to reclassify many case manager position in order to more accurately reflect the work responsibilities of these positions. Data for budgeted positions and caseloads may have been impacted by the reclassification.

SHELBY



The Shelby Region is a single county region. Shelby Region has a total of 3 offices across the region.

Children in Custody by Adjudication in FY23:



182 Delinquent
1,594 Dependent and Neglected
0 Unruly
1,776 Grand Total

Children in Custody by Age in FY23*:



498 0 to 4-years-old
592 5 to 12-years-old
686 13-years-old and older

Time to Permanency for Custody Exits by Time Frame for FY23:



247 0 to 12 Months
134 12 to 24 Months
57 24 to 36 Months
39 Greater than 36 Months

Children in Custody by Race in FY23*:



1 American Indian/Alaska Native
2 Asian
1,440 Black/African American
56 Multi-Racial
8 Native Hawaiian/Other Pacific Islander
0 Unable to Determine
269 White
0 Unavailable/Blank

97

Children are in Full Guardianship, **80** of which have a Sole Goal of Adoption*

3

Children with a Planned Permanent Living Arrangement (PPLA) as a Permanency Goal*

Placement Data Highlights:

Active Placements During FY23 (by Level and Placement Type):

Level 1 (Total: 1,584)

- Foster Home: 1,488
- Pre-Adoptive: 0
- Trial Home Visit (THV): 96

Level 2 (Total: 18)

Level 2 Continuum (Total: 883)

- Foster Home: 786
- Group Home: 54
- Pre-Adoptive: 0
- Trial Home Visit (THV): 43

Level 3 (Total: 114)

Level 3 Continuum (Total: 540)

- Foster Home: 406
- Group Home: 92
- Pre-Adoptive: 42

Level 4: 63

Other: 1,108

Number of Placement Moves:

116 Zero (0) Moves
98 One (1) Move
126 Two (2) Moves
172 Three (3) or More Moves

Social Services/Child Program Custody Positions and Caseloads * & **:

Average Caseload
16

Highest Caseload **43**
 Lowest Caseload **1**

Filled Positions vs. Budgeted Position



125 / **139**

Foster Home Vacancies *:

117

DCS Foster Homes with at Least One (1) Vacancy

244

Contract Provider Foster Homes with at Least One (1) Vacancy

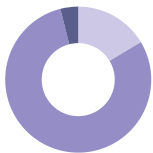
SOUTHWEST



The Southwest Region includes the following counties: Tipton, Lauderdale, Haywood, Fayette, Madison, Hardeman, Chester, Henderson, McNairy, Hardin, and Decatur County.

Southwest's Main Office is located in Madison County with ten (10) additional regional DCS offices.

Children in Custody by Adjudication in FY23:



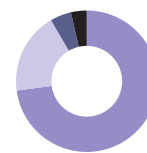
- 100 Delinquent
- 485 Dependent and Neglected
- 24 Unruly
- 609 Grand Total**

Children in Custody by Age in FY23*:



- 125 0 to 4-years-old
- 165 5 to 12-years-old
- 319 13-years-old and older

Time to Permanency for Custody Exits by Time Frame for FY23:



- 121 0 to 12 Months
- 31 12 to 24 Months
- 8 24 to 36 Months
- 6 Greater than 36 Months

Children in Custody by Race in FY23*:



- 2 American Indian/Alaska Native
- 0 Asian
- 226 Black/African American
- 54 Multi-Racial
- 1 Native Hawaiian/Other Pacific Islander
- 4 Unable to Determine
- 322 White
- 0 Unavailable/Blank

20

Children are in Full Guardianship, 17 of which have a Sole Goal of Adoption*

0

Children with a Planned Permanent Living Arrangement (PPLA) as a Permanency Goal*

Placement Data Highlights:

Active Placements During FY23 (by Level and Placement Type):

Level 1 (Total: 719)

- Foster Home: 614
- Pre-Adoptive: 0
- Trial Home Visit (THV): 105

Level 2 (Total: 38)

Level 2 Continuum (Total: 173)

- Foster Home: 134
- Group Home: 18
- Pre-Adoptive: 0
- Trial Home Visit (THV): 21

Level 3 (Total: 111)

Level 3 Continuum (Total: 218)

- Foster Home: 105
- Group Home: 80
- Pre-Adoptive: 33

Level 4: 29

Other: 312

Number of Placement Moves:

- 47 Zero (0) Moves
- 53 One (1) Move
- 105 Two (2) Moves
- 65 Three (3) or More Moves

Social Services/Child Program Custody Positions and Caseloads**:

Average Caseload
13.4

- Highest Caseload 26
- Lowest Caseload 1

Filled Positions vs. Budgeted Position



Foster Home Vacancies*:

51

DCS Foster Homes with at Least One (1) Vacancy

135

Contract Provider Foster Homes with at Least One (1) Vacancy

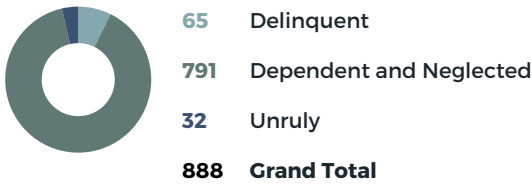
NORTHWEST



The Northwest Region includes the following counties: Benton, Carroll, Crockett, Dickson, Dyer, Gibson, Henry, Houston, Humphreys, Lake, Obion, Stewart, and Weakley County.

Northwest's Main Office is located in Weakley County with twelve (12) additional regional DCS offices.

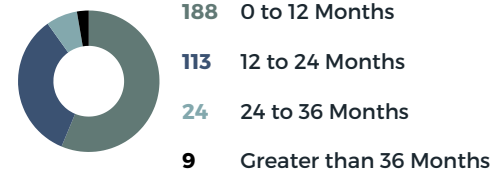
Children in Custody by Adjudication in FY23:



Children in Custody by Age in FY23*:



Time to Permanency for Custody Exits by Time Frame for FY23:



Children in Custody by Race in FY23*:



56

Children are in Full Guardianship, 42 of which have a Sole Goal of Adoption*

3

Children with a Planned Permanent Living Arrangement (PPLA) as a Permanency Goal*

Placement Data Highlights:

Active Placements During FY23 (by Level and Placement Type):

Level 1 (Total: 1,258)

- Foster Home: 1,056
- Pre-Adoptive: 0
- Trial Home Visit (THV): 202

Level 2 (Total: 53)

Level 2 Continuum (Total: 231)

- Foster Home: 152
- Group Home: 26
- Pre-Adoptive: 0
- Trial Home Visit (THV): 53

Level 3 (Total: 104)

Level 3 Continuum (Total: 262)

- Foster Home: 148
- Group Home: 75
- Pre-Adoptive: 39

Level 4: 34

Other: 307

Number of Placement Moves:

- 97 Zero (0) Moves
- 56 One (1) Move
- 99 Two (2) Moves
- 143 Three (3) or More Moves

Social Services/Child Program Custody Positions and Caseloads**:

Average Caseload
13.3

Highest Caseload **22**

Lowest Caseload **1**

Filled Positions vs. Budgeted Position



76

84

Foster Home Vacancies*:

50

DCS Foster Homes with at Least One (1) Vacancy

44

Contract Provider Foster Homes with at Least One (1) Vacancy

DAVIDSON



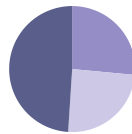
The Davidson Region is a single county region. DCS Central Office is also located in Davidson County.

Children in Custody by Adjudication in FY23:



- 113 Delinquent
- 815 Dependent and Neglected
- 1 Unruly
- 929 Grand Total**

Children in Custody by Age in FY23*:



- 246 0 to 4-years-old
- 228 5 to 12-years-old
- 455 13-years-old and older

Time to Permanency for Custody Exits by Time Frame for FY23:



- 121 0 to 12 Months
- 31 12 to 24 Months
- 8 24 to 36 Months
- 6 Greater than 36 Months

Children in Custody by Race in FY23*:



- 0 American Indian/Alaska Native
- 1 Asian
- 508 Black/African American
- 73 Multi-Racial
- 5 Native Hawaiian/Other Pacific Islander
- 19 Unable to Determine
- 323 White
- 0 Unavailable/Blank

54

Children are in Full Guardianship, 46 of which have a Sole Goal of Adoption*

6

Children with a Planned Permanent Living Arrangement (PPLA) as a Permanency Goal*

Placement Data Highlights:

Active Placements During FY23 (by Level and Placement Type):

Level 1 (Total: 785)

- Foster Home: 688
- Pre-Adoptive: 1
- Trial Home Visit (THV): 96

Level 2 (Total: 24)

Level 2 Continuum (Total: 469)

- Foster Home: 435
- Group Home: 21
- Pre-Adoptive: 2
- Trial Home Visit (THV): 11

Level 3 (Total: 99)

Level 3 Continuum (Total: 529)

- Foster Home: 329
- Group Home: 143
- Pre-Adoptive: 57

Level 4: 44

Other: 841

Number of Placement Moves:

- 74 Zero (0) Moves
- 34 One (1) Move
- 108 Two (2) Moves
- 83 Three (3) or More Moves

Social Services/Child Program Custody Positions and Caseloads**:

Average Caseload
17.3

- Highest Caseload 44
- Lowest Caseload 1

Filled Positions vs. Budgeted Position



Foster Home Vacancies*:

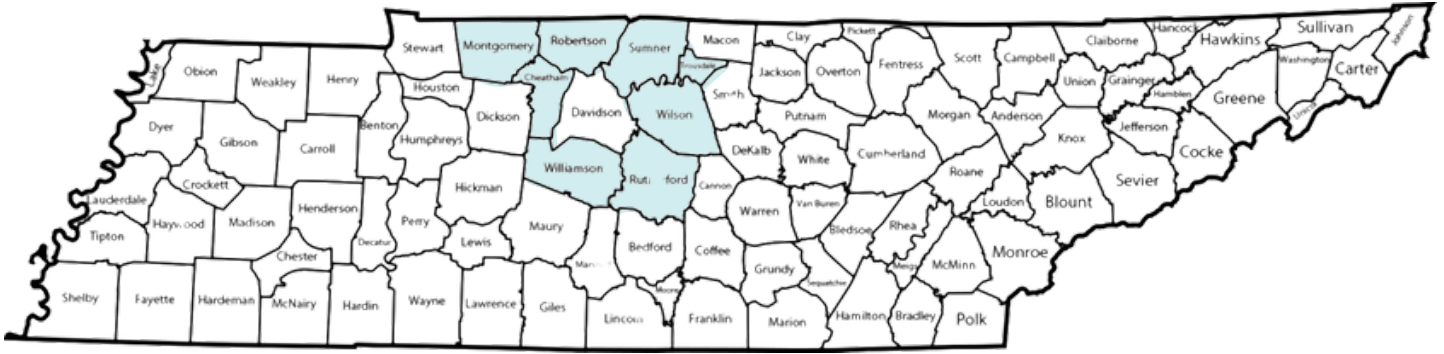
74

DCS Foster Homes with at Least One (1) Vacancy

91

Contract Provider Foster Homes with at Least One (1) Vacancy

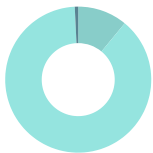
MID-CUMBERLAND



The Mid-Cumberland Region includes the following counties: Cheatham, Montgomery, Robertson, Rutherford, Sumner, Trousdale, Williamson, and Wilson County.

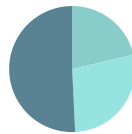
Mid-Cumberland's Main Office is centrally located in Davidson County with eight (8) additional regional DCS offices.

Children in Custody by Adjudication in FY23:



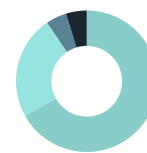
174 Delinquent
1,398 Dependent and Neglected
16 Unruly
1,588 Grand Total

Children in Custody by Age in FY23*:



339 0 to 4-years-old
443 5 to 12-years-old
806 13-years-old and older

Time to Permanency for Custody Exits by Time Frame for FY23:



311 0 to 12 Months
110 12 to 24 Months
22 24 to 36 Months
22 Greater than 36 Months

Children in Custody by Race in FY23*:



5 American Indian/Alaska Native
16 Asian
393 Black/African American
171 Multi-Racial
3 Native Hawaiian/Other Pacific Islander
49 Unable to Determine
951 White
0 Unavailable/Blank

111

Children are in Full Guardianship, **95** of which have a Sole Goal of Adoption*

3

Children with a Planned Permanent Living Arrangement (PPLA) as a Permanency Goal*

Placement Data Highlights:

Active Placements During FY23 (by Level and Placement Type):

Level 1 (Total: 2,049)

- Foster Home: 1,796
- Pre-Adoptive: 0
- Trial Home Visit (THV): 253

Level 2 (Total: 45)

Level 2 Continuum (Total: 638)

- Foster Home: 565
- Group Home: 30
- Pre-Adoptive: 0
- Trial Home Visit (THV): 43

Level 3 (Total: 247)

Level 3 Continuum (Total: 629)

- Foster Home: 351
- Group Home: 196
- Pre-Adoptive: 82

Level 4: 82

Other: 1,222

Number of Placement Moves:

149 Zero (0) Moves
102 One (1) Move
231 Two (2) Moves
196 Three (3) or More Moves

Social Services/Child Program Custody Positions and Caseloads**:

Average Caseload
14.5

Highest Caseload **38**

Lowest Caseload **1**

Filled Positions vs. Budgeted Position



127 / **156**

Foster Home Vacancies*:

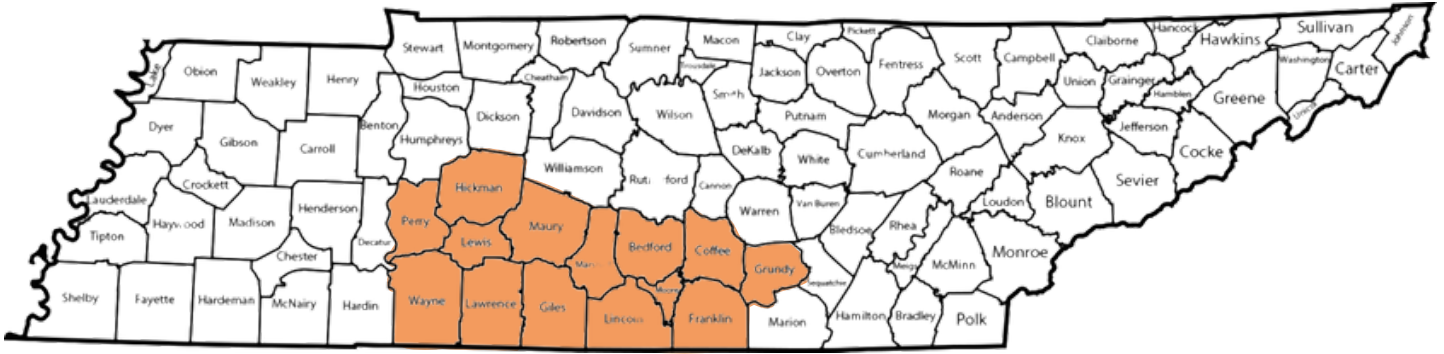
154

DCS Foster Homes with at Least One (1) Vacancy

234

Contract Provider Foster Homes with at Least One (1) Vacancy

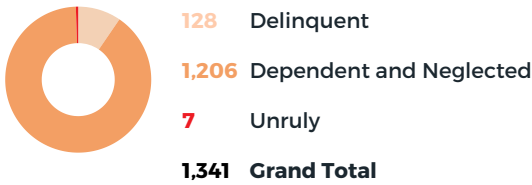
SOUTH CENTRAL



The South Central Region includes the following counties: Bedford, Coffee, Franklin, Giles, Grundy, Hickman, Lawrence, Lewis, Lincoln, Marshall, Maury, Moore, Perry, and Wayne County.

South Central's Main Office is centrally located in Maury County with twelve (12) additional regional DCS offices (Marshall's regional office is served by Maury County).

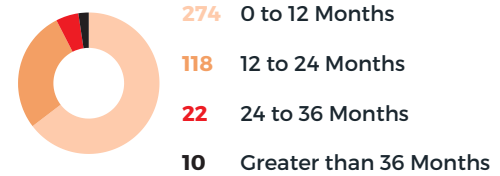
Children in Custody by Adjudication in FY23:



Children in Custody by Age in FY23*:



Time to Permanency for Custody Exits by Time Frame for FY23:



Children in Custody by Race in FY23*:



90

Children are in Full Guardianship, 74 of which have a Sole Goal of Adoption*

0

Children with a Planned Permanent Living Arrangement (PPLA) as a Permanency Goal*

Placement Data Highlights:

Active Placements During FY23 (by Level and Placement Type):

Level 1 (Total: 1,571)

- Foster Home: 1,371
- Pre-Adoptive: 0
- Trial Home Visit (THV): 200

Level 2 (Total: 68)

Level 2 Continuum (Total: 635)

- Foster Home: 542
- Group Home: 26
- Pre-Adoptive: 0
- Trial Home Visit (THV): 67

Level 3 (Total: 166)

Level 3 Continuum (Total: 369)

- Foster Home: 255
- Group Home: 69
- Pre-Adoptive: 45

Level 4: 43

Other: 425

Number of Placement Moves:

- 97 Zero (0) Moves
- 82 One (1) Move
- 159 Two (2) Moves
- 115 Three (3) or More Moves

Social Services/Child Program Custody Positions and Caseloads**:

Average Caseload

16.6

Highest Caseload 35

Lowest Caseload 1

Filled Positions vs. Budgeted Position



Foster Home Vacancies*:

108

DCS Foster Homes with at Least One (1) Vacancy

154

Contract Provider Foster Homes with at Least One (1) Vacancy

EAST



The East Region includes the following counties: Anderson, Campbell, Loudon, Monroe, Morgan, Roane, Scott, and Union County.

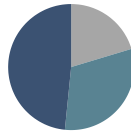
East's Main Office is centrally located in Anderson County with seven (7) additional regional DCS offices.

Children in Custody by Adjudication in FY23:



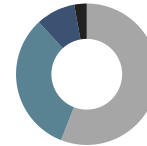
43	Delinquent
771	Dependent and Neglected
2	Unruly
816	Grand Total

Children in Custody by Age in FY23*:



166	0 to 4-years-old
255	5 to 12-years-old
395	13-years-old and older

Time to Permanency for Custody Exits by Time Frame for FY23:



118	0 to 12 Months
68	12 to 24 Months
19	24 to 36 Months
6	Greater than 36 Months

Children in Custody by Race in FY23*:



1	American Indian/Alaska Native
1	Asian
17	Black/African American
73	Multi-Racial
5	Native Hawaiian/Other Pacific Islander
5	Unable to Determine
714	White
0	Unavailable/Blank

108

Children are in Full Guardianship, 94 of which have a Sole Goal of Adoption*

4

Children with a Planned Permanent Living Arrangement (PPLA) as a Permanency Goal*

Placement Data Highlights:

Active Placements During FY23 (by Level and Placement Type):

Level 1 (Total: 1,095)

- Foster Home: 979
- Pre-Adoptive: 0
- Trial Home Visit (THV): 116

Level 2 (Total: 49)

Level 2 Continuum (Total: 204)

- Foster Home: 159
- Group Home: 28
- Pre-Adoptive: 0
- Trial Home Visit (THV): 17

Level 3 (Total: 139)

Level 3 Continuum (Total: 261)

- Foster Home: 161
- Group Home: 77
- Pre-Adoptive: 23

Level 4: 34

Other: 316

Number of Placement Moves:

52	Zero (0) Moves
44	One (1) Move
78	Two (2) Moves
97	Three (3) or More Moves

Social Services/Child Program Custody Positions and Caseloads**:

Average Caseload
15.2

Highest Caseload	29
Lowest Caseload	1

Filled Positions vs. Budgeted Position



Foster Home Vacancies*:

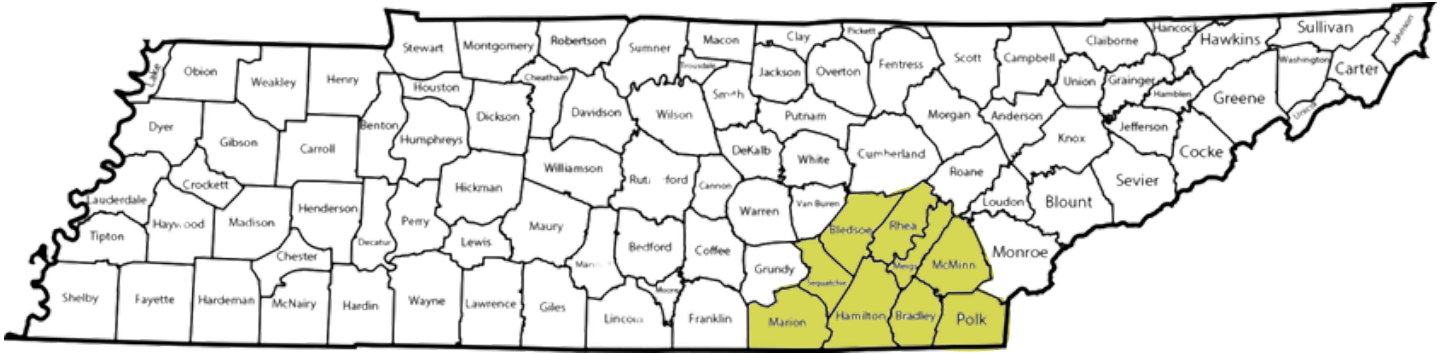
81

DCS Foster Homes with at Least One (1) Vacancy

61

Contract Provider Foster Homes with at Least One (1) Vacancy

TENNESSEE VALLEY



The Tennessee Valley Region includes the following counties: Bledsoe, Bradley, Hamilton, Marion, McMinn, Meigs, Polk, Rhea, and Sequatchie County.

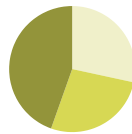
Tennessee Valley's Main Office is centrally located in Hamilton County with eight (8) additional regional DCS offices.

Children in Custody by Adjudication in FY23:



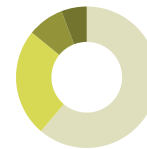
- 129 Delinquent
- 1,115 Dependent and Neglected
- 17 Unruly
- 1,261 Grand Total**

Children in Custody by Age in FY23*:



- 358 0 to 4-years-old
- 341 5 to 12-years-old
- 562 13-years-old and older

Time to Permanency for Custody Exits by Time Frame for FY23:



- 221 0 to 12 Months
- 89 12 to 24 Months
- 30 24 to 36 Months
- 21 Greater than 36 Months

Children in Custody by Race in FY23*:



- 1 American Indian/Alaska Native
- 2 Asian
- 274 Black/African American
- 119 Multi-Racial
- 0 Native Hawaiian/Other Pacific Islander
- 15 Unable to Determine
- 850 White
- 0 Unavailable/Blank

107

Children are in Full Guardianship, 92 of which have a Sole Goal of Adoption*

4

Children with a Planned Permanent Living Arrangement (PPLA) as a Permanency Goal*

Placement Data Highlights:

Active Placements During FY23 (by Level and Placement Type):

Level 1 (Total: 1,716)

- Foster Home: 1,552
- Pre-Adoptive: 0
- Trial Home Visit (THV): 164

Level 2 (Total: 82)

Level 2 Continuum (Total: 683)

- Foster Home: 591
- Group Home: 42
- Pre-Adoptive: 0
- Trial Home Visit (THV): 50

Level 3 (Total: 164)

Level 3 Continuum (Total: 427)

- Foster Home: 243
- Group Home: 125
- Pre-Adoptive: 59

Level 4: 51

Other: 575

Number of Placement Moves:

- 116 Zero (0) Moves
- 92 One (1) Move
- 188 Two (2) Moves
- 95 Three (3) or More Moves

Social Services/Child Program Custody Positions and Caseloads**:

Average Caseload
14.8

- Highest Caseload **24**
- Lowest Caseload **1**

Filled Positions vs. Budgeted Position



109 118

Foster Home Vacancies*:

115

DCS Foster Homes with at Least One (1) Vacancy

167

Contract Provider Foster Homes with at Least One (1) Vacancy

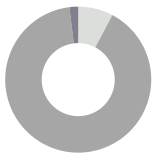
UPPER CUMBERLAND



The Upper Cumberland Region includes the following counties: Cannon, Clay, Cumberland, DeKalb, Fentress, Jackson, Macon, Overton, Pickett, Putnam, Smith, Van Buren, Warren, and White County.

Upper Cumberland's Main Office is centrally located in Putnam County with twelve (12) additional regional DCS offices (Jacksons regional office is served by Putnam County).

Children in Custody by Adjudication in FY23:



104 Delinquent
1,212 Dependent and Neglected
26 Unruly
1,342 Grand Total

Children in Custody by Age in FY23*:



453 0 to 4-years-old
415 5 to 12-years-old
474 13-years-old and older

Time to Permanency for Custody Exits by Time Frame for FY23:



206 0 to 12 Months
116 12 to 24 Months
33 24 to 36 Months
8 Greater than 36 Months

Children in Custody by Race in FY23*:



0 American Indian/Alaska Native
2 Asian
50 Black/African American
65 Multi-Racial
0 Native Hawaiian/Other Pacific Islander
13 Unable to Determine
1,211 White
1 Unavailable/Blank

91

Children are in Full Guardianship, 72 of which have a Sole Goal of Adoption*

2

Children with a Planned Permanent Living Arrangement (PPLA) as a Permanency Goal*

Placement Data Highlights:

Active Placements During FY23 (by Level and Placement Type):

Level 1 (Total: 1,688)

- Foster Home: 1,448
- Pre-Adoptive: 0
- Trial Home Visit (THV): 240

Level 2 (Total: 88)

Level 2 Continuum (Total: 269)

- Foster Home: 211
- Group Home: 35
- Pre-Adoptive: 0
- Trial Home Visit (THV): 23

Level 3 (Total: 102)

Level 3 Continuum (Total: 282)

- Foster Home: 163
- Group Home: 82
- Pre-Adoptive: 37

Level 4: 37

Other: 367

Number of Placement Moves:

163 Zero (0) Moves
65 One (1) Move
110 Two (2) Moves
220 Three (3) or More Moves

Social Services/Child Program Custody Positions and Caseloads**:

Average Caseload
15.7

Highest Caseload 24
Lowest Caseload 1

Filled Positions vs. Budgeted Position



111 128

Foster Home Vacancies*:

98

DCS Foster Homes with at Least One (1) Vacancy

44

Contract Provider Foster Homes with at Least One (1) Vacancy

KNOX



The Knox Region is a single county region.

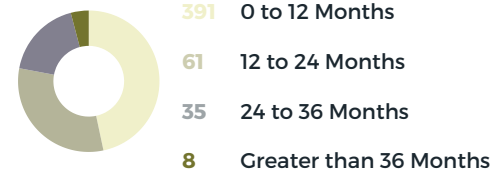
Children in Custody by Adjudication in FY23:



Children in Custody by Age in FY23*:



Time to Permanency for Custody Exits by Time Frame for FY23:



Children in Custody by Race in FY23*:



81

Children are in Full Guardianship, 76 of which have a Sole Goal of Adoption*

1

Children with a Planned Permanent Living Arrangement (PPLA) as a Permanency Goal*

Placement Data Highlights:

Active Placements During FY23 (by Level and Placement Type):

Level 1 (Total: 1,302)

- Foster Home: 1,115
- Pre-Adoptive: 0
- Trial Home Visit (THV): 187

Level 2 (Total: 43)

Level 2 Continuum (Total: 299)

- Foster Home: 231
- Group Home: 37
- Pre-Adoptive: 0
- Trial Home Visit (THV): 31

Level 3 (Total: 188)

Level 3 Continuum (Total: 313)

- Foster Home: 216
- Group Home: 68
- Pre-Adoptive: 29

Level 4: 49

Other: 549

Number of Placement Moves:

- 77 Zero (0) Moves
- 44 One (1) Move
- 96 Two (2) Moves
- 84 Three (3) or More Moves

Social Services/Child Program Custody Positions and Caseloads**:

Average Caseload
16.3

Highest Caseload 36
Lowest Caseload 1

Filled Positions vs. Budgeted Position



Foster Home Vacancies*:

121

DCS Foster Homes with at Least One (1) Vacancy

94

Contract Provider Foster Homes with at Least One (1) Vacancy

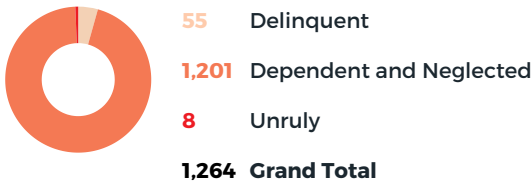
SMOKY MOUNTAIN



The Smoky Mountain Region includes the following counties: Blount, Claiborne, Cocke, Grainger, Hamblen, Jefferson, and Sevier County.

Smoky Mountain's Main Office is centrally located in Blount County with six (6) additional regional DCS offices.

Children in Custody by Adjudication in FY23:



Children in Custody by Age in FY23*:



Time to Permanency for Custody Exits by Time Frame for FY23:



Children in Custody by Race in FY23*:



125 Children are in Full Guardianship, **99** of which have a Sole Goal of Adoption*

0 Children with a Planned Permanent Living Arrangement (PPLA) as a Permanency Goal*

Placement Data Highlights:

Active Placements During FY23 (by Level and Placement Type):

Level 1 (Total: 1,522)

- Foster Home: 1,370
- Pre-Adoptive: 0
- Trial Home Visit (THV): 152

Level 2 (Total: 81)

Level 2 Continuum (Total: 550)

- Foster Home: 418
- Group Home: 74
- Pre-Adoptive: 0
- Trial Home Visit (THV): 58

Level 3 (Total: 202)

Level 3 Continuum (Total: 429)

- Foster Home: 309
- Group Home: 89
- Pre-Adoptive: 31

Level 4: 64

Other: 449

Number of Placement Moves:

- 107** Zero (0) Moves
- 74** One (1) Move
- 153** Two (2) Moves
- 208** Three (3) or More Moves

Social Services/Child Program Custody Positions and Caseloads**:



Filled Positions vs. Budgeted Position



Foster Home Vacancies*:

60 DCS Foster Homes with at Least One (1) Vacancy

86 Contract Provider Foster Homes with at Least One (1) Vacancy

NORTHEAST



The Northeast Region includes the following counties: Carter, Greene, Hancock, Hawkins, Johnson, Sullivan, Unicoi, and Washington County.

Northeast's Main Office is centrally located in Washington County with seven (7) additional regional DCS offices.

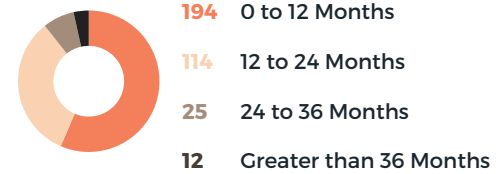
Children in Custody by Adjudication in FY23:



Children in Custody by Age in FY23*:



Time to Permanency for Custody Exits by Time Frame for FY23:



Children in Custody by Race in FY23*:



126 Children are in Full Guardianship, **103** of which have a Sole Goal of Adoption*

1 Children with a Planned Permanent Living Arrangement (PPLA) as a Permanency Goal*

Placement Data Highlights:

Active Placements During FY23 (by Level and Placement Type):

Level 1 (Total: 1,362)

- Foster Home: 1,147
- Pre-Adoptive: 0
- Trial Home Visit (THV): 215

Level 2 (Total: 72)

Level 2 Continuum (Total: 314)

- Foster Home: 217
- Group Home: 44
- Pre-Adoptive: 0
- Trial Home Visit (THV): 53

Level 3 (Total: 223)

Level 3 Continuum (Total: 474)

- Foster Home: 193
- Group Home: 211
- Pre-Adoptive: 70

Level 4: 72

Other: 790

Number of Placement Moves:

- 123** Zero (0) Moves
- 61** One (1) Move
- 126** Two (2) Moves
- 185** Three (3) or More Moves

Social Services/Child Program Custody Positions and Caseloads**:



Filled Positions vs. Budgeted Position



Foster Home Vacancies*:

124 DCS Foster Homes with at Least One (1) Vacancy

126 Contract Provider Foster Homes with at Least One (1) Vacancy