

# Is My Organization Ready?

An assessment tool for potential AmeriCorps\*State applicants

This assessment tool is designed to help potential applicants assess their organizational readiness to administer and support a high quality AmeriCorps\*State program. This tool asks the reader to score the organization/legal applicant on elements necessary to run a high quality program by selecting the answer that best describes the organization's current status or performance. There are no wrong answers.

## Organization Mission

1. Does your organization have a written mission statement?  
[If no, skip to question 5.]  Yes  No  Unsure
2. Does the mission statement provide a clear expression of your organization's reason for existence?  Yes  No  Unsure
3. Is the mission understood by **all** stakeholders within the organization?  Yes  No  Unsure
4. Is the mission frequently referred to (e.g., in meetings, in annual planning)?  Yes  No  Unsure

## Strategic Planning and Operations

5. Does the organization have a clear and coherent written plan (e.g., 3-10 year strategic plan)? [If no, skip to question 11.]  Yes  No  Unsure
6. Does the strategic plan have well defined goals and action steps with timeframes **and** are the goals measurable  Yes  No  Unsure
7. Is the strategic plan linked to the overall mission, vision, and overarching goals of the organization?  Yes  No  Unsure
8. Is the strategic plan broadly known by the staff and board?  Yes  No  Unsure
9. Has the strategic plan been supported with a realistic and detailed annual plan that outlines the specific work to be accomplished?  Yes  No  Unsure
10. Is this annual plan consistently used at all levels of the organization to direct operations?  Yes  No  Unsure

## Needs Assessment, Program Design and Implementation

11. Does the organization conduct frequent assessments of community needs?  Yes  No  Unsure
12. Does the organization analyze the results of needs assessments and implement changes?  Yes  No  Unsure
13. Does the organization have the ability to grow and/or create new and innovative programs to meet the needs of service recipients?  Yes  No  Unsure
14. Does the organization have a track record of accomplishments with its programs?  Yes  No  Unsure

## Program Alignment

15. Are the organization's programs and services well defined?  Yes  No  Unsure
16. Are the programs fully aligned with the organization's mission, goals, and overall strategy?  Yes  No  Unsure
17. Do the programs and services fit together well as part of the overall strategy?  Yes  No  Unsure

### Performance Measurement

18. Does the organization have a well developed and comprehensive evaluation system used to measure the social impact of the programs and services?  Yes  No  Unsure
19. Does the organization collect data to measure performance and progress on a continual basis?  Yes  No  Unsure
20. Does the organization analyze the data and report findings to stakeholders in an accurate and timely manner (e.g., issue an annual report)?  Yes  No  Unsure

### Commitment to Continuous Improvement

21. Does the organization conduct frequent assessments of existing programs' effectiveness in meeting recipient needs and identify areas for improvement?  Yes  No  Unsure
22. Does the organization conduct continual assessment of internal operations to assess efficiency and effectiveness?  Yes  No  Unsure
23. If yes to questions 22 and 23, are adjustments and improvements always made?  Yes  No  Unsure

### Use of Technology

24. Does the organization have networked computing hardware with a comprehensive range of up-to-date software applications?  Yes  No  Unsure
25. Does every key staff member have a computer with up-to-date software?  Yes  No  Unsure
26. Does every key staff member have internet access and e-mail capabilities?  Yes  No  Unsure
27. Is computer technology used regularly by staff?  Yes  No  Unsure

### Financial Management

28. Has the organization ever managed a federal grant?  Yes  No  Unsure
29. Is the organization familiar with procedures for the determination and allowance of costs in connection with Federal grants and contracts (e.g., OMB Circulars)?  Yes  No  Unsure
30. Does the organization have a written cost allocation plan?  Yes  No  Unsure
31. Does the organization have a computerized accounting system?  Yes  No  Unsure
32. Does the organization produce and review financial statements regularly?  Yes  No  Unsure
33. Does the organization have formal internal controls governing all financial operations?  Yes  No  Unsure
34. Is the cash flow actively managed?  Yes  No  Unsure
35. Are the financial operations audited annually?  Yes  No  Unsure
36. Does the organization utilize a strategic budgeting process that reflects the organizational needs and objectives?  Yes  No  Unsure
37. Is the budget closely and regularly monitored?  Yes  No  Unsure
38. Are time distribution records maintained by funding source and project for each employee to account for total hours devoted to the organization?  Yes  No  Unsure
39. Are timesheets approved by appropriately signed documentation?  Yes  No  Unsure

### Human Resources

40. Does the organization have a well planned process to recruit, develop, and retain employees?  Yes  No  Unsure
41. Does the organization provide relevant and regular internal and external training?  Yes  No  Unsure
42. Are employee performance appraisals consistent and institutionalized?  Yes  No  Unsure
43. Does the organization have a proven willingness to ensure high-quality job occupancy?  Yes  No  Unsure
44. If applicable, does the organization have a well planned process to recruit, develop, and retain volunteers?  Yes  No  Unsure

### Partnership/Collaboration

45. Has the organization built and maintained partnerships?  Yes  No  Unsure
46. Are these partnerships strong and do they have a high impact?  Yes  No  Unsure
47. Have these relationships led to mutually beneficial collaboration?  Yes  No  Unsure

### Sustainability

48. Does the organization have highly diversified funding with multiple financial resources?  Yes  No  Unsure
49. Does the organization have a group of dedicated people who believe in and support the organization's success?  Yes  No  Unsure

### Governance and Operations

50. Does the organization have an active and effective board of directors and/or other governing body?  Yes  No  Unsure
51. Does the board of directors or governing body meet on a regular basis?  Yes  No  Unsure
52. Does the organization have written by-laws?  Yes  No  Unsure
53. Does the organization provide staff with all of the information necessary to carry out duties appropriately?  Yes  No  Unsure
54. Does the organization have a written policies and procedures manual? [If no or unsure, skip questions 55 and 56.]  Yes  No  Unsure
55. Does this manual address civil rights issues?  Yes  No  Unsure
56. Does staff understand and consistently follow the written policies and procedures?  Yes  No  Unsure

### Results

Each "yes" answer is worth one point.

**51 points or more:** Based on your self-assessment, your organization may have the capacity to administer AmeriCorps\*State funds.

**42-50 points:** Based on your self-assessment, your organization may need to make a few improvements in capacity and planning to succeed.

**Less than 41 points:** Based on your self-assessment, your organization may have a significant need to build its capacity. Applying for AmeriCorps\*State funds may not be a suitable option for you at this time.