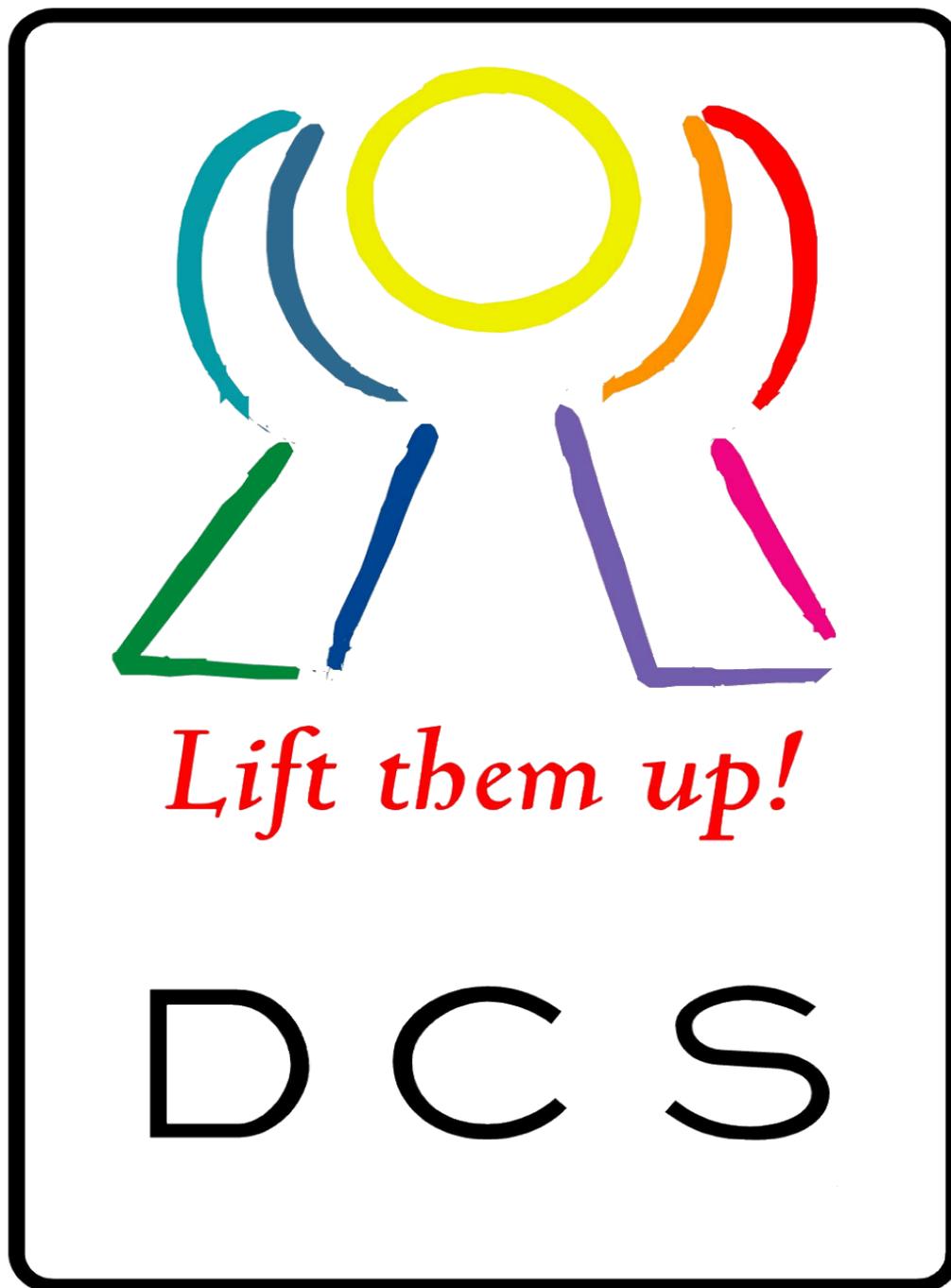


# Tennessee Department of Children's Services



Annual Report  
July 1, 2010 – June 30, 2011

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# Vision, Mission and Values

## Vision

Leading the way for safety and permanency in the lives of children and families by championing excellence in service.

## Mission

Our mission is to empower families, and support community safety and partnerships, to help ensure safety, permanency and well-being for children.

## Values

**Integrity** - The department values honor, respect, trustworthiness and principled action.

**Commitment to Excellence** - The department expects peak performance from all levels of staff, every day, in every degree.

**Diversity** - The department respects, celebrates and seeks to maintain the integrity of all cultures.

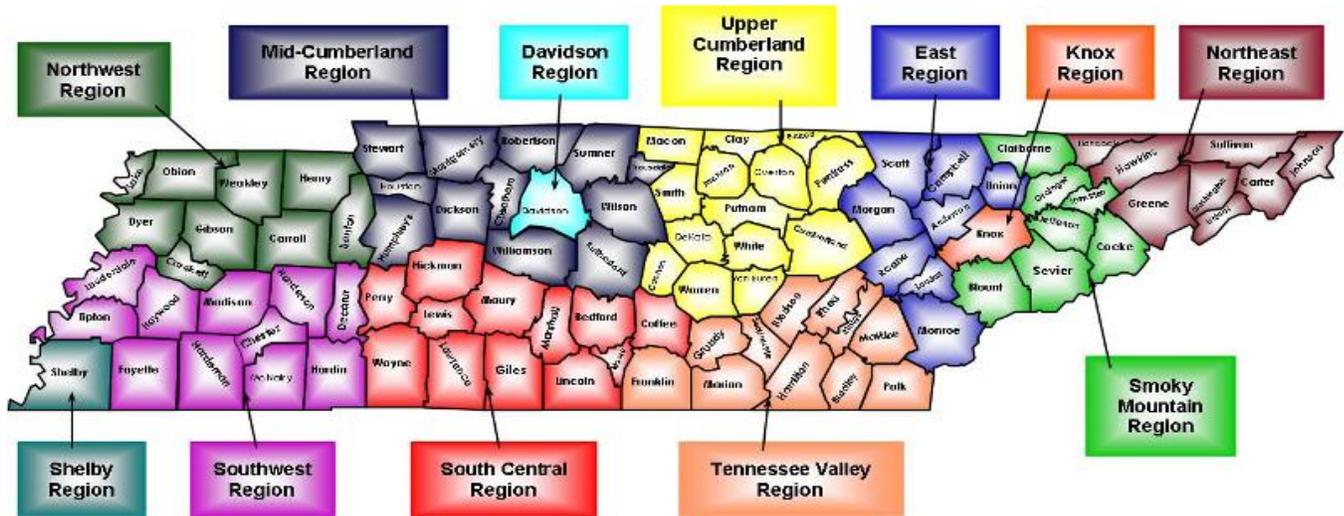
**People** - The department values all people, promoting partnerships between staff, families and community partners in order to create a comprehensive network of services.

**Family-Focused** - The department takes a strengths-based service approach, coordinating with family members as well as professionals and others to form an all-inclusive team promoting stability and permanence for children.

**Community Partnerships** - The department actively engages community stakeholders.

**Safety** - The department makes every effort to ensure the safety of children, families, staff and the community.

**Employees** - The department strives to create a work environment that allows for personal and professional growth, affording each employee a high quality of life. The department will also respect and promote each staff member's personal family interests recognizing that we must have the opportunity for safety and stability in our own lives before we can adequately and appropriately serve others.



## **Introduction**

The Tennessee Department of Children’s Services (DCS, the agency or the department) is mandated by TCA 37-2-411 and 37-5-105 to produce an annual report each year. This report is being submitted to comply with that requirement, share the agency vision, mission, and values and provide a basic overview of the department. DCS cannot produce some of the required data in our SACWIS system, TFACTS, which is a replacement for several legacy systems. Although reporting features in TFACTS are frequently updated, its full capacity is not completely developed. Because of the evolving nature of the system child and family information is constantly updated, the data in this report represents point in time information between July 1, 2010 to June 30, 2011.

## **DCS Program Overviews**

The department’s primary responsibility is always to protect children from abuse and neglect. The Office of Child Welfare performs this assignment. Child Protective Service (CPS) staff investigates reports of abuse and neglect and they work with families to resolve issues that may threaten the safety or well-being of children. DCS also will maintain children in their own homes whenever safe and appropriate. Children who cannot safely remain in their homes are served by the Division of Foster Care and Adoption. DCS works with families and other relevant parties to achieve permanency and stability in the child’s living situation. If it is determined that a child cannot safely return home, the department strives to provide a nurturing permanent home through placement with relatives, kin or adoption. The Office of Child Welfare is also responsible to ensure the well being of all children under its supervision and does that job through the Division of Well Being. The Well Being Division includes health and education services as well as independent and transitional living services to prepare young people for adulthood. Independent and transitional living services offer important opportunities that expand the competencies, resiliency and self-confidence of youth transitioning from foster care. If a teen has not achieved reunification, he/she may choose to extend their education, physical health, mental health, employment, housing and personal support services with DCS when they enter the adult world. DCS seeks to help these young adults if they leave custody with no safe, reliable or stable family connections.

The Division of Juvenile Justice (DJJ) was created by an act of the legislature during the 2006 legislative session to coordinate statewide services to adjudicated delinquent youth and their families. The division’s programs consist of custody, probation and aftercare services which include out-of-home placement, clinical, medical and well being services, supervision and monitoring, family engagement and resource linkage. Custodial youth with more serious delinquent offenses, are served through one of five Youth Development Centers serving. These youth might also have been served in a state owned and operated community residential center; however, these facilities were phased out during this fiscal year. Currently any custodial delinquent youth who can be served in

the community are placed in a resource home or are served by provider contract agencies.

The Office of the General Counsel is located in Central Office and has staff in several field offices across the state. These attorneys provide legal advice and counsel to the Commissioner and the department's employees. There is a dedicated attorney who provides legal advice and counsel to the Commissioner, Core Leadership Team, and Program Directors regarding compliance with departmental consent decrees. There is also an Administrative Procedures Division that is responsible for all hearings and appeals or contested departmental cases as governed by the Uniform Administrative Procedures Act. The lead Administrative Procedures attorney may also sit as the Commissioner's designees in employee grievance hearings governed by the Rules and Regulations of the Tennessee Department of Human Resources.

The Communications Office serves as the public face of the Department of Children's Services. The Communications Office is the first place that the press, researchers, and the public turn to find information and answers. The Legislative and Constituent Services Unit (LCS) is a part of the office which serves as a customer service unit accepting and responding to complaints and concerns on both public and private issues. The goal of LCS is to judiciously respond to executive and legislative inquires. The LCS Unit conducts investigative research and serves as an internal/external liaison and agency representative. The LCS Unit also works diligently with DCS regional and Central Office staff to respond to inquiries. The purpose of the Legislative and Constituent Services Unit is to review and respond to concerns of and/or inquiries by clients, parents, foster and adoptive parents, advocates, legislators, and other concerned citizens regarding all areas within DCS, such as child protective services, foster care, adoption, agency programs, DCS policies and procedures, and service delivery. The LCS Unit provides objective and neutral analysis of data, while maintaining confidentiality and working cooperatively with others. The LCS Unit is focused on providing timely, thorough, and accurate responses to inquires and complaints that come to the department.

The DCS Office of Inspector General (OIG) is currently responsible for conducting agency audits, monitoring for management, and ensuring compliance with state and federal policy. The OIG also conducts investigations of public complaints and allegations of employee misconduct by malfeasance, misfeasance and fraud. The divisions within this office perform specialized functions in accordance with their areas of expertise. These units are Internal Audit (IA), Internal Affairs (IAD), Quality Service Review (QSR) and Policy and Planning. The OIG also maintains a direct connection with the National Crime Information Center for criminal background investigations surrounding the emergency placement of children. Additionally, an Absconder Recovery Program aids in the prevention, location and apprehension of custody children who runaway from custodial placements. The Divisions of Human Resources, Training and Diversity Initiatives are also a part of this office each with a responsibility to all departmental staff. The divisions must provide support services in the areas of training and development, human resource development, data and program support. Overall, the Office of Inspector General provides the fail-safe to assure that employees have the tools needed to deliver high quality services.

### **Placement and Service Costs**

In providing protection and permanence for children, one of the greatest costs the department carries is the cost of room and board for children in care. The state shoulders all the cost of its Youth Development Centers (YDCs) and until the end of this fiscal year, group homes. A portion of the cost of DCS foster home care and contract foster care placements are reimbursed by the federal government when the children and the placement meet predetermined eligibility criteria. This fiscal year brought an end to state run group homes. Children who had been served in those facilities are now served through contract placements, thus minimizing the state cost burden for custodial care. The table below outlines the amount of state and federal money that was used to pay for foster care maintenance payments, group homes and YDCs. The chart also shows the amount of money DCS spent to fund services to custodial children and their families.

**Table 1: Placement and Service Costs – FY'10/'11 Source: Fiscal Database**

<b>Cost Category</b>	<b>Amount of Federal Dollars</b>	<b>Amount of State Dollars</b>
Foster Care Maintenance	\$7,907,900	\$11,079,400
Group Homes	\$0	\$2,303,000
Youth Development Centers	\$0	\$45,857,000
Services to custodial children/families	\$25,595,400	\$80,797,600
<b>Total Expenditures</b>	<b>\$33,503,300</b>	<b>\$137,964,300</b>

To prevent child abuse and entry into DCS custody, DCS Case Managers help families identify their needs and then determine the resources available to meet the needs. Some of the preventive services provided to families are: home visitation, substance abuse treatment, mental health services, respite care, provision of concrete needs (such as food, shelter, clothing), and parenting classes. Many of the Exchange Club Family Centers (Memphis, West Tennessee, Nashville, Livingston, Rutherford County) provide Parent Education as do Child and Family in Knoxville, the Behavioral Research Institute in Cleveland, and Frontier Health in Johnson City. The Exchange Clubs, Catholic Charities, LeBonheur Hospital and Nurses for Newborns provide home visiting. Local mental health agencies provide counseling, CAC's provide counseling for sexual abuse victims and non-offending counseling for the parents.

**Custodial Placement Data**

Unfortunately, even with these efforts, there are still children who cannot remain safe in their home and must come into state custody. By the end of fiscal year 2010/2011, there were 7,643 children in DCS custody with 6,850 being newly admitted. The table below shows the number of children that were in state custody during this fiscal year, statewide and by region. There is also information provided about length of stay and placements.

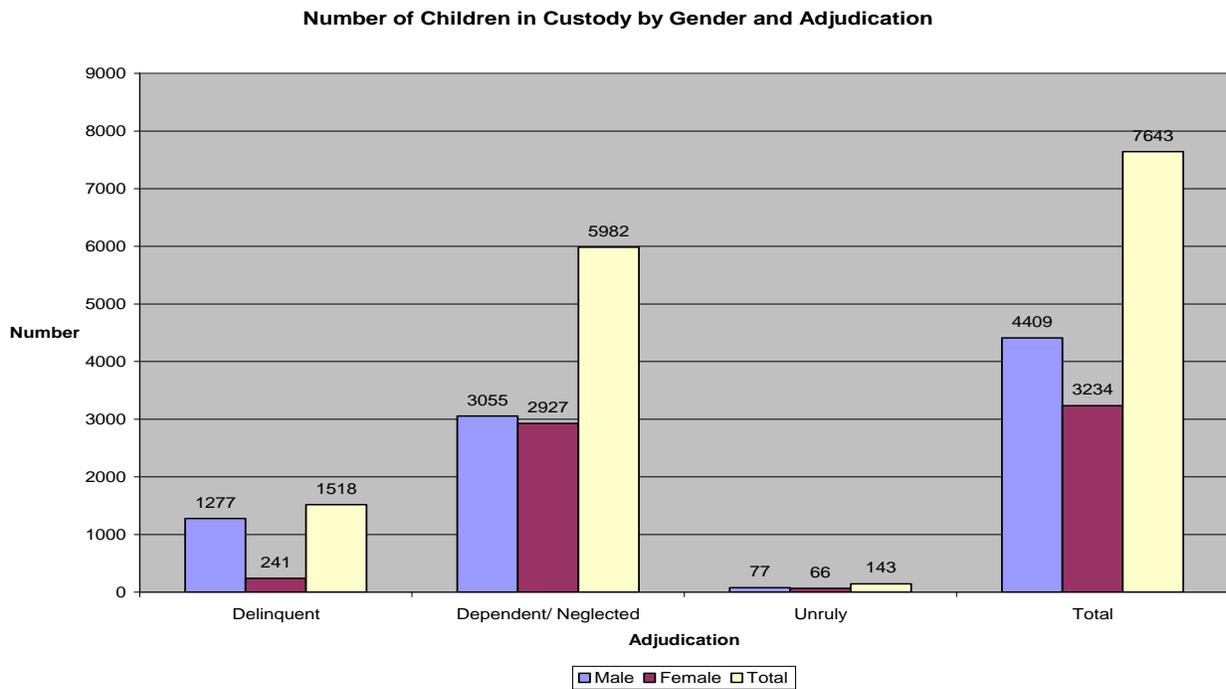
**Table 2: Number of Children Admitted to and in Custody by Region – FY '10/'11 Source: TFACTS**

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.

<b>Commitment Region</b>	<b>Number of Children Admitted during the Fiscal Year</b>	<b>Number of Children in Custody during the Fiscal Year</b>
Davidson	389	442
East Tennessee	550	566
Hamilton	260	349
Knox	406	605
Mid Cumberland	813	832
Northeast	569	655
Northwest	260	248
Shelby	1090	1054
Smoky Mountain	676	835
South Central	475	592
Southeast	444	455
Southwest	350	365
Upper Cumberland	507	634
Unknown	61	11
<b>Total</b>	<b>6850</b>	<b>7643</b>

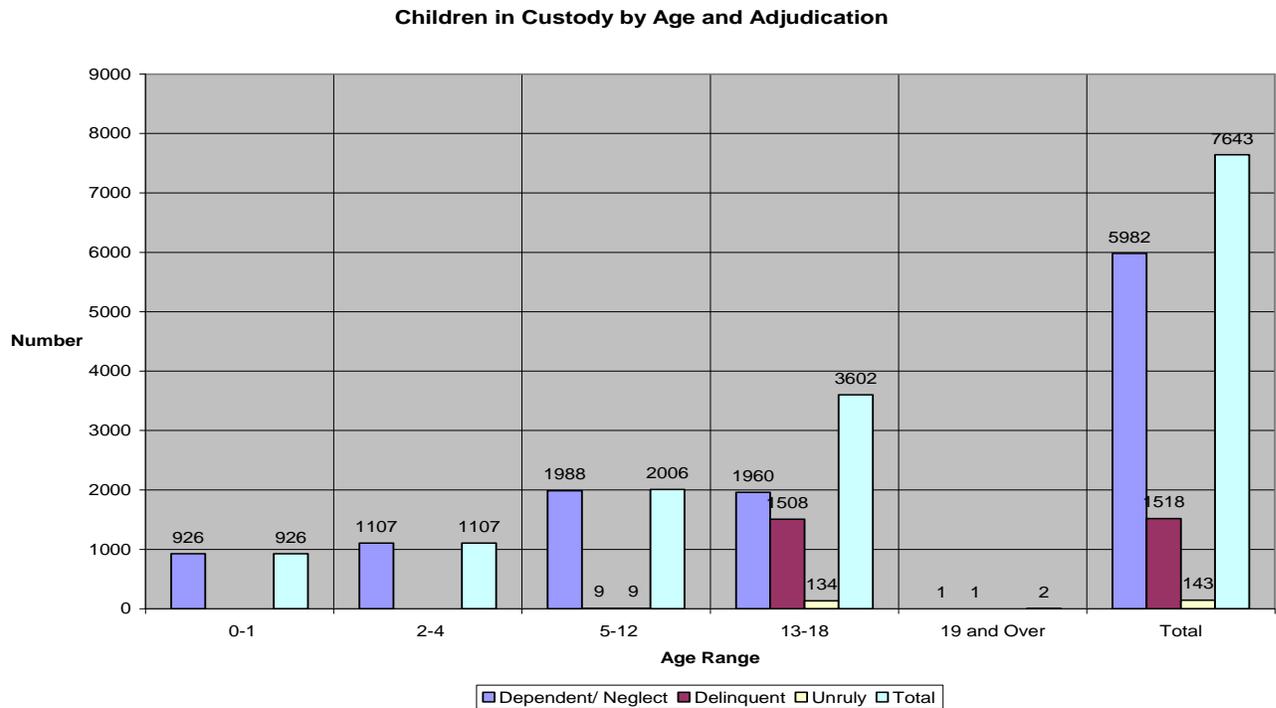
**Figure 1: Number of Children by Gender and Adjudication as of 6/30/11 Source: TFACTS**

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.



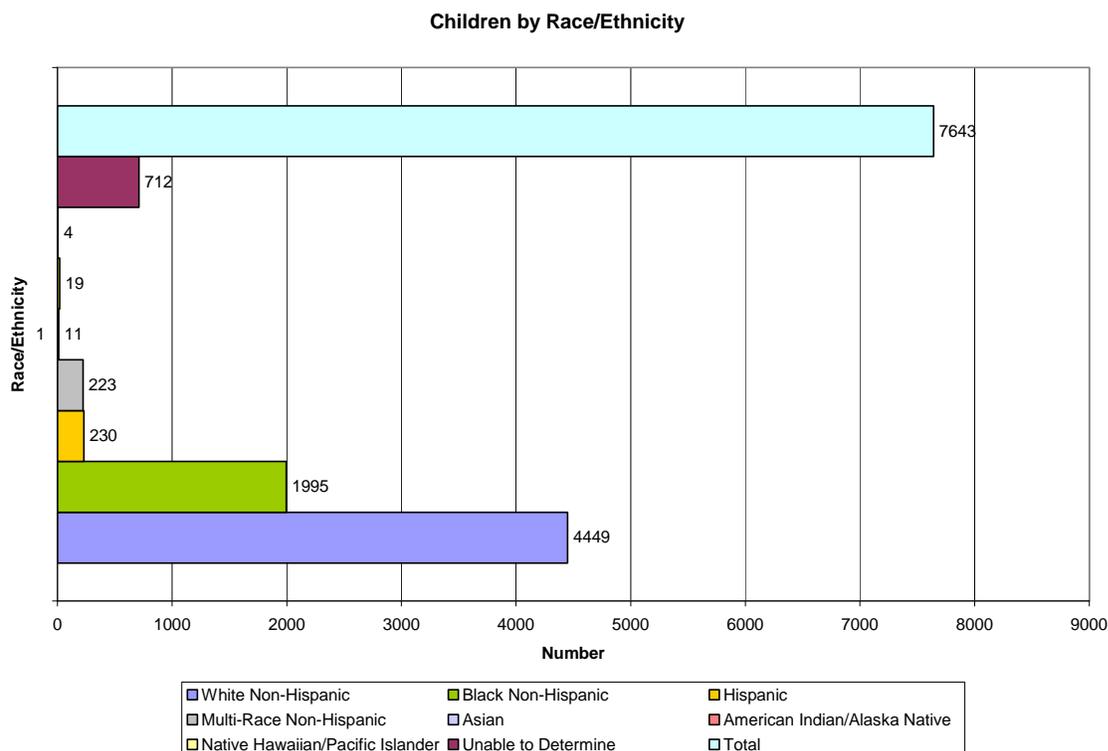
**Figure 2: Number of Children by Age and Adjudication as of 6/30/11 Source: TFACTS**

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.



**Figure 3: Number of Children by Race/Ethnicity as of 6/30/11 Source: TFACTS**

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.



**Table 3: Length of Stay by Adjudication Statewide Source: TFACTS**

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.

Responsible Region	Adjudication	Median Length of Stay in Months for Children Exiting Care in FY 2010-2011	Median Length of Stay in Months for Children Remaining in Care on June 30, 2011
Statewide	Delinquent	8.9	6.7
	Dependent/Neglect	9.7	8.9
	Unruly	9.0	5.4
	All Adjudications	9.3	8.3

**Table 4: Length of Stay by Region and Adjudication Source: TFACTS**

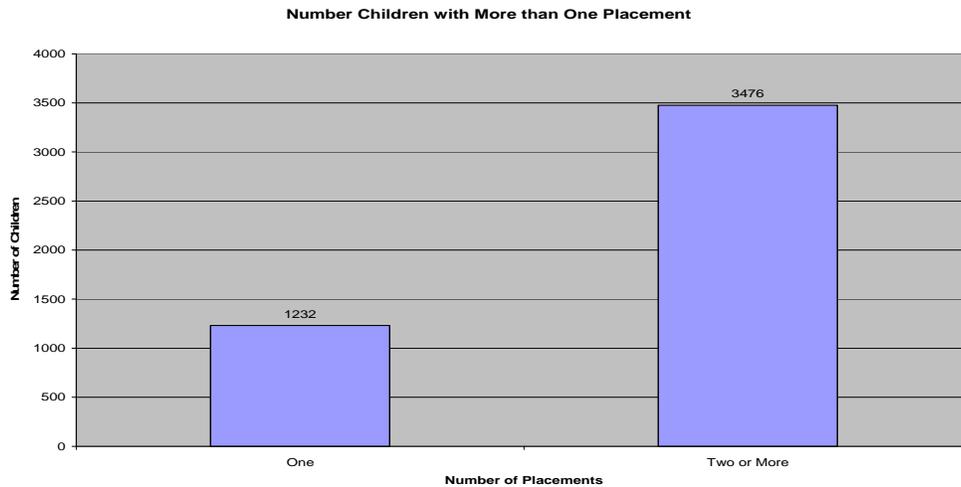
TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data is collected.

Responsible Region	Adjudication	Median Length of Stay in Months for Children Exiting Care in FY 2010-2011	Median Length of Stay in Months for Children Remaining in Care on June 30, 2011
Davidson	Delinquent	10.1	7.3
	Dependent/Neglect	10.2	10.4
	Unruly		15.5
	All Adjudications	10.2	8.4
East Tennessee	Delinquent	8.0	4.4
	Dependent/Neglect	8.8	7.3

Responsible Region	Adjudication	Median Length of Stay in Months for Children Exiting Care in FY 2010-2011	Median Length of Stay in Months for Children Remaining in Care on June 30, 2011
	Unruly	10.3	7.6
	All Adjudications	8.7	7.2
Hamilton	Delinquent	10.7	7.5
	Dependent/Neglect	12.9	10.8
	Unruly	16.3	1.9
	All Adjudications	12.2	8.8
Knox	Delinquent	9.6	7.0
	Dependent/Neglect	14.8	9.4
	Unruly		5.0
	All Adjudications	13.7	9.3
Mid Cumberland	Delinquent	8.5	6.6
	Dependent/Neglect	9.9	8.6
	Unruly	9.9	7.6
	All Adjudications	9.2	8.3
Northeast	Delinquent	9.1	9.0
	Dependent/Neglect	10.4	7.8
	Unruly	8.8	5.5
	All Adjudications	9.4	7.8
Northwest	Delinquent	8.2	5.8
	Dependent/Neglect	9.2	7.7
	Unruly	13.4	3.3
	All Adjudications	8.4	6.5
Shelby	Delinquent	10.5	7.4
	Dependent/Neglect	4.0	8.6
	All Adjudications	7.6	8.0
Smoky Mountain	Delinquent	9.1	7.4
	Dependent/Neglect	9.4	9.7
	Unruly	6.8	6.2
	All Adjudications	9.3	9.5
South Central	Delinquent	7.9	5.1
	Dependent/Neglect	12.2	11.0
	Unruly	7.7	6.7
	All Adjudications	9.7	9.5
Southeast	Delinquent	7.9	5.2
	Dependent/Neglect	6.9	8.7
	Unruly	8.3	3.4
	All Adjudications	7.1	7.7
Southwest	Delinquent	8.6	5.0
	Dependent/Neglect	5.5	10.3
	Unruly	4.9	4.2
	All Adjudications	7.1	8.8
Upper Cumberland	Delinquent	6.8	5.6
	Dependent/Neglect	12.9	7.7
	Unruly	8.4	8.5
	All Adjudications	11.4	7.4

**Figure 4: Number of Children with More than One Placement as of 6/30/11 Source: TFACTS**

TFACTS is a “live” system that receives continuous updates; therefore results may vary based on when data are collected.



**Table 5: Number of Children by Placement Level/Type – Statewide as of 6/30/11 Source: TFACTS**

TFACTS is a “live” system that receives continuous updates; therefore results may vary based on when data are collected.

Location	Placement Type	Number of Children
Statewide	Contract Foster Care	1991
Statewide	DCS Foster Care	2703
Statewide	DCS Group Home	1*
Statewide	DCS Overnight Office Placement	44
Statewide	Detention/Jail Placement	76
Statewide	Inpatient	6
Statewide	Level 2	372
Statewide	Level 3	642
Statewide	Level 4	72
Statewide	Medically Fragile foster home	61
Statewide	PREADOPTIVEHOME	404
Statewide	Runaway	137
Statewide	Trial Home Visit	635
Statewide	Youth Development Center	441
Statewide	Unknown	58
<b>Statewide Total</b>		<b>7643</b>
Unknown/Missing	Contract Foster Care	3
Unknown/Missing	DCS Foster Care	2
Unknown/Missing	Level 3	1
Unknown/Missing	PREADOPTIVEHOME	5
<b>Total</b>		<b>11</b>

\*Note: This was the final year DCS operated group homes, so most all youth had moved by 6/30/11.

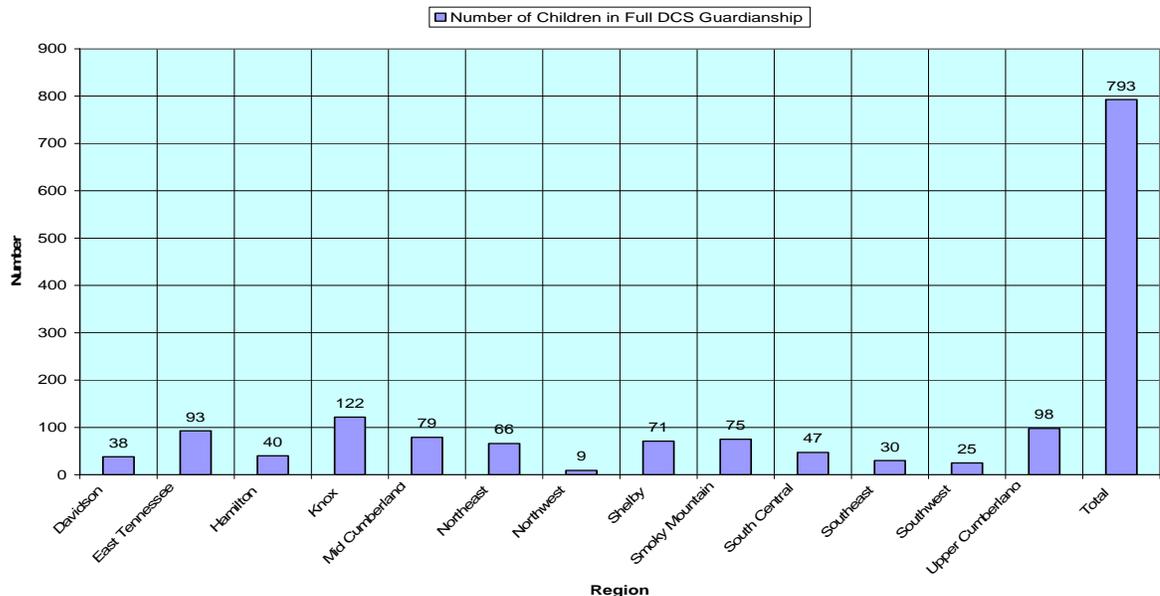
### **Permanency Data**

Over 75% of DCS children in full-guardianship have either a dual or sole goal of adoption identified in their current permanency plan. DCS reviews the full-guardianship population monthly and have learned that the children that do not have adoption as a goal plan to exit to either Permanent

Planned Living Arrangement (PPLA), Guardianship, or Exit to Relatives. There were a total of 793 children in full DCS guardianship this fiscal year and thirty-nine (39) of those children had PPLA as one of their goals; however, only two (2) children had a sole goal of PPLA.

**Figure 5: Number of Children in Full DCS Guardianship FY '10/11** Source: TFACTS

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.

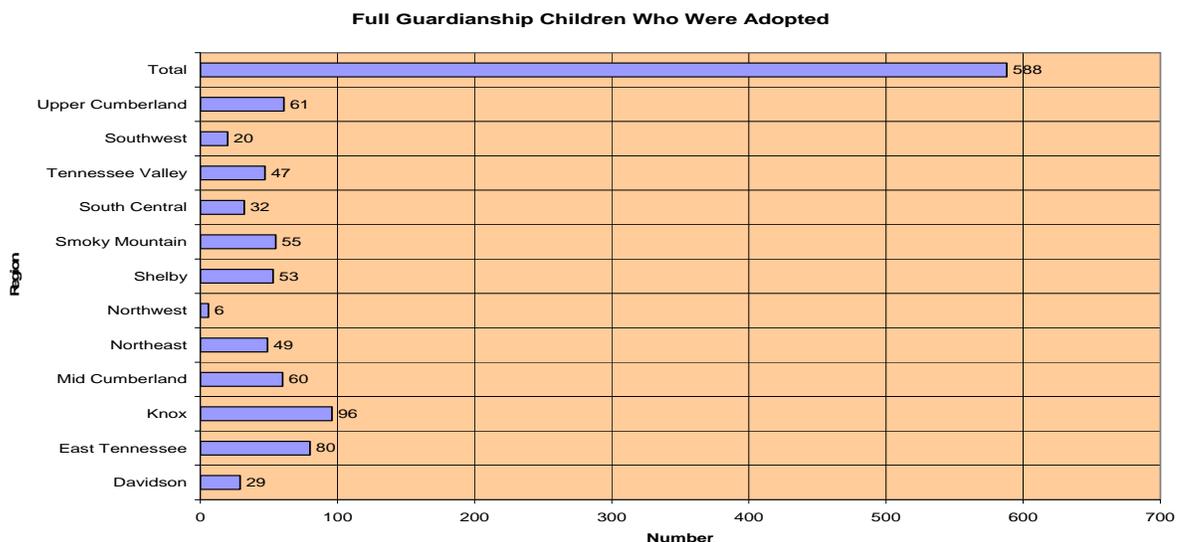


TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data is collected.

For children/youth in guardianship, the agency tracks whether the child has an adoptive family identified or anticipated. If children do not have families identified, assessments occur that include the child's desire for adoption, further attempts to identify relatives through archeological digs of records and exploration of prospective adoptive families. Through these sets of work, permanency goals other than adoption may evolve. The following figures show the number of children who exited custody through adoption or permanent guardianship.

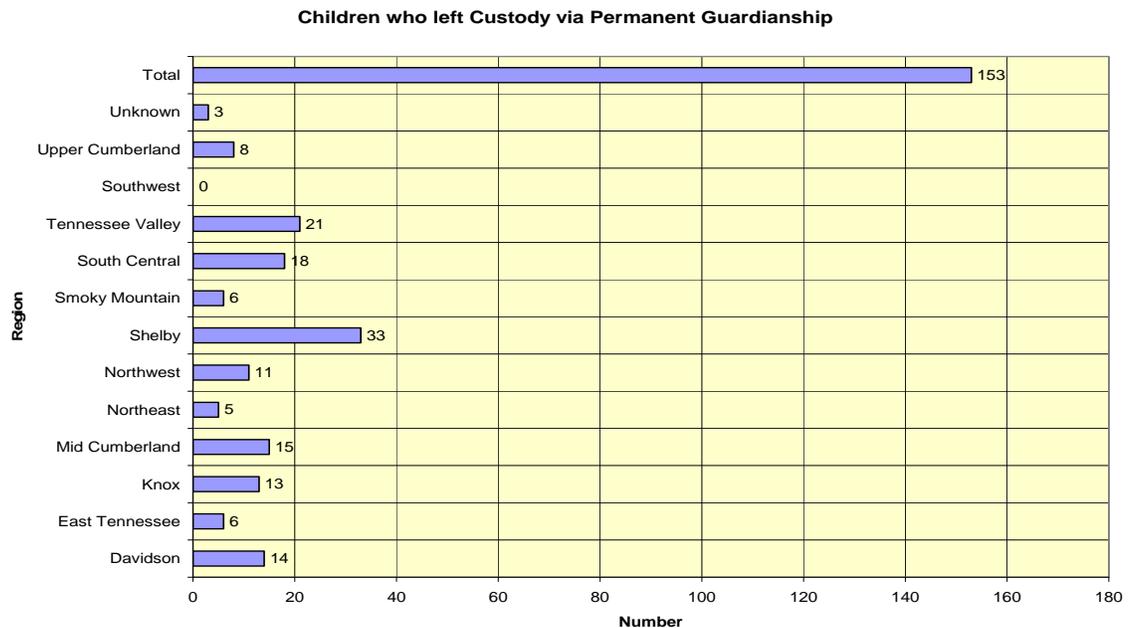
**Figure 6: Number of Children in Full DCS Guardianship who were Adopted FY '10/11** Source: TFACTS

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.



**Figure 7: Number of Children who left DCS Custody via Permanent Guardianship FY'10/'11**  
**Source: TFACTS**

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.



### **Caseload Information**

The Foster Care program is governed by best practice caseload standards as articulated by the Council on Accreditation, the DCS accrediting agency, in accordance with FC Standard 19.06, Kinship Standard 16.06 and Adoption Standard 13.06. Additionally, the terms of the Brian A. settlement agreement dictate foster care caseload caps for the agency. Both the COA and the Settlement Agreement recognize that caseload sizes above the recognized standards/caps, negatively impact staff's ability to effectively serve children and families. An example would be the potential inability of an FSW to visit children/families frequently enough to impact timely permanency if caseload sizes were too large. Remaining within an established cap (20 maximum), enables agency staff to comply with best practice visitation standards.

There is some variation in caseload size also court activity and staff turnover do have an impact. DCS strives to maintain manageable caseload numbers. The TFACTS system allows managers to monitor caseload sizes. The typical custodial social service FSW carries a caseload of around 14. The juvenile justice FSW carries caseloads with custody and non custodial cases with an average of five custody cases. The non-custody cases are now counted as a family case and those caseload numbers average about 13. These numbers are average family case numbers and do not reflect the total number of unique children each worker must support. Currently the system does not distinguish between probation and social service non-custodial cases, nor will it allow DCS to monitor case transfer.

### **Service Assessment**

The service array provided to families and children across the may vary from region to region, but we have contracts available to support child needs and provide services to families across the state. Currently, the Department contracts with thirty (30) private provider agencies to provide custodial services to children who have been identified as needing a higher level of support and supervision than those being served in "traditional" foster care or DCS managed placements, as well as a wide

milieu of other contracted services. There are three primary ways that service effectiveness is measured and tracked:

1. Internal review – The department’s Program Accountability Review (PAR) process monitors provider contract compliance through on site reviews with a focus on the appropriateness and quality of services. The annual Quality Service Review (QSR) is a process of reviewing casework activity, in each service region, utilizing qualitative outcome scores. The review scores are the baseline for the regional practice improvements over the next year.
2. Monthly tracking of contract outcome expectation – DCS reviews contractor performance each month measured by data reporting. For example, the department tracks adoption dissolutions within our Adoption Support and Preservation (ASAP) contract. The timeliness and quality of home studies and the number of foster family referrals and follow-up is also monitored. These are just a few examples of how our contracts are assessed. By reviewing monthly reports and having follow-up conversations with providers, we are able to keep communication lines open and ensure that expectations are being met.
3. Regional/Central Office review of outcome data - Reports from Chapin-Hall, a research and policy center at the University of Chicago and our SACWIS system allow us to track timeliness of permanency for children, the number of placement disruptions, timeliness to adoptions, and many other outcomes that can be contributed to successful services provision.

Through the outlets described above, DCS can assess its ability to meet the needs of children/youth, the quality of those services, and determine when other service needs arise.

Measuring the effectiveness of child and family in-home services has been challenging. There is no formal evaluation process for contracted or community based resources that provide quality data to determine effectiveness. For the past two years, TN has partnered with the Atlantic Coast Child Welfare Implementation Center to develop a service array process that incorporates an evaluative component and contractual changes to individually meet the needs of the families and then to determine if services requested for a family were successful, thus resulting in a reduction of repeat maltreatment and custodial episodes. There are five regions in various stages of a pilot to enhance the service array for in-home services. The project will eventually be implemented statewide.

The prevention and intervention programs implemented and monitored by the Division of Juvenile Justice (DJJ) have proven quite effective. There are four custody prevention programs established in Carroll, Montgomery, Tipton, and Rutherford counties that provide education and day-treatment services for delinquent youth who have been referred by the local juvenile courts. These specialized educational programs are approved by the Department of Education (DOE), and also offer a therapeutic component utilizing cognitive behavioral interventions. There are twelve other custody prevention and family intervention programs for delinquent youth that provide an array of services such as case management, individual and group counseling, probation, parenting classes, and other family services as deemed necessary. The division sponsors five truancy grant programs that are designed to decrease truancy and improve academic performance. These programs are monitored monthly by the division using diversion as the measure of success. No youth served by these grant funded programs have entered state custody.

Community Intervention Services (CIS) programs provide community based intervention, treatment, and intensive probation services. The youth placed in CIS programs are delinquent youth (usually felony offenders) who have violated county and/or state probation, and would be placed in DCS custody if these services were not available. DCS contracts with seven service providers that provide intensive probation, counseling, and other therapeutic services for these youth.

The Division of Juvenile Justice has also improved the quality of services provided to its custodial population this year with its compliance with T.C.A 37-5-121, which requires all programs related to the prevention, treatment or care of juveniles adjudicated delinquent be evidence-based. "Evidence-based" is defined as a program or practice that is governed by a manual or protocol that specifies the nature, quality and amount of service that constitutes the program; and, that scientific research using at least two separate client samples has demonstrated improvement in the client outcomes that are central to the program. DCS' Youth Development Centers (YDCs) played an integral role complying with this fiscal year's statutory benchmark. Due to the hard and coordinated work of our YDC staff, our consulting team, and staff from the Tennessee Center for Child Welfare, the evidence-based program Aggression Replacement Training® (ART®) was progressively implemented in all male YDCs beginning in 2008.

### **Personnel Information**

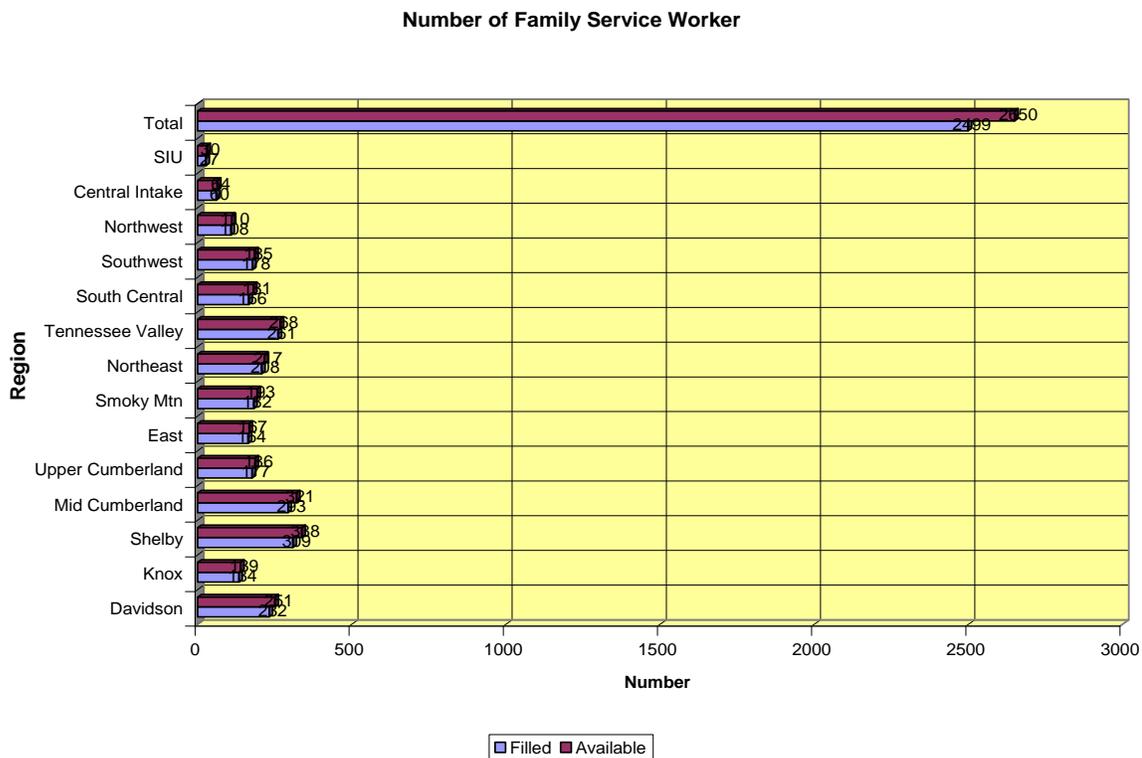
Basic qualifications for a DCS Case Manager 2, or Family Service Worker (FSW) as termed internally, are as follows: Graduation from an accredited college or university with a bachelor's degree and experience equivalent to one year of full-time professional work providing child welfare services including, but not limited to, one or a combination of the following: social, psychological, or correctional counseling or case management; volunteer services coordination for a children's service program; and/or juvenile classification coordination.

There is also a training level in the case manager series where someone with no experience can be hired as a DCS case manager 1 and serve a longer probationary period of one year to then qualify and promote automatically to a Case Manager 2. All FWS have the same basic requirements whether they serve social service foster care children, delinquent juvenile justice youth, or non-custodial child protective services cases. There are four levels in the DCS case manager series, CM 1 – CM 4. This series has a salary range from \$2,233 per month to \$4,592 per month, with the average salary being about \$3,523 per month. All FSWs must have 40 annual in-service training hours each year.

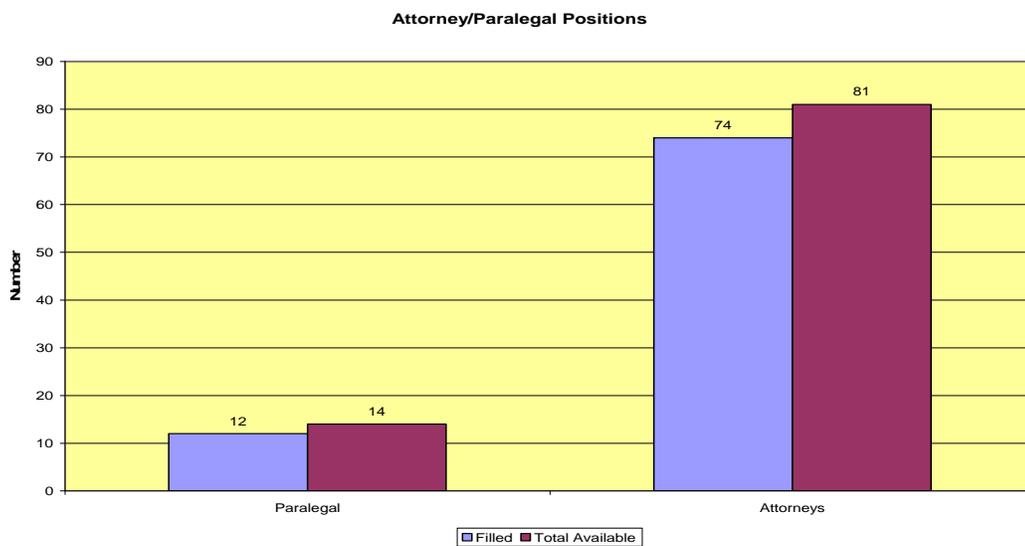
The basic requirements for most DCS attorneys is graduation from an accredited school of law and experience equivalent to three years of increasingly responsible professional full-time experience in the practice of law. The average salary for DCS attorneys is \$55,020 per year.

The basic qualifications for a DCS paralegal is graduation from an accredited college, university, or professional school with one of the following: (1) an Associate's Degree in Paralegal or Legal Assistant Studies; (2) a Bachelor's Degree in Paralegal or Legal Assistant Studies; (3) a Paralegal Certificate; or (4) one year (28 semester hours) of graduate level law school. A paralegal may also be considered if he/she has a high school diploma and two years of full-time experience in researching legal issues and documenting findings to assist in building case files, settling legal disputes, and/or providing legal counsel to clients. The average salary for a DCS paralegal is \$35,352 per year.

**Figure 8: Number of Family Service Workers (FSWs) as of 6/30/11 Source: DCS HR Database**



**Figure 9: Number of DCS Attorney and Paralegals as of 6/30/11 Source: DCS HR Database**



## Additional Data Tables

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.

**Table 6: Number of Children by Placements by Level/Type – By Region FY '10/'11 Source: TFACTS**

Responsible Region	Placement Level	Frequency
Davidson	Contract Foster Care	78
Davidson	DCS Foster Care	105
Davidson	Detention/Jail Placement	14
Davidson	Level 2	34
Davidson	Level 3	62
Davidson	Level 4	11
Davidson	Medically Fragile foster home	4
Davidson	Pre-Adoptive Home	14
Davidson	Runaway	18
Davidson	Trial Home Visit	36
Davidson	Youth Development Center	62
Davidson	Unknown	4
<b>Total</b>		<b>442</b>
Responsible Region	Placement Level	Frequency
Knox	Contract Foster Care	191
Knox	DCS Foster Care	194
Knox	DCS Overnight Office Placement	3
Knox	Detention/Jail Placement	2
Knox	Inpatient	2
Knox	Level 2	17
Knox	Level 3	43
Knox	Level 4	6
Knox	Medically Fragile foster home	10

Responsible Region	Placement Level	Frequency
East Tennessee	Contract Foster Care	86
East Tennessee	DCS Foster Care	275
East Tennessee	DCS Overnight Office Placement	4
East Tennessee	Detention/Jail Placement	2
East Tennessee	Inpatient	1
East Tennessee	Level 2	22
East Tennessee	Level 3	43
East Tennessee	Level 4	8
East Tennessee	Medically Fragile foster home	8
East Tennessee	Pre-Adoptive Home	49
East Tennessee	Runaway	4
East Tennessee	Trial Home Visit	42
East Tennessee	Youth Development Center	17
East Tennessee	Unknown	5
<b>Total</b>		<b>566</b>
Responsible Region	Placement Level	Frequency
Mid Cumberland	Contract Foster Care	283
Mid Cumberland	DCS Foster Care	257
Mid Cumberland	DCS Overnight Office Placement	1
Mid Cumberland	Detention/Jail Placement	6
Mid Cumberland	Level 2	38
Mid Cumberland	Level 3	59
Mid Cumberland	Level 4	10
Mid Cumberland	Medically Fragile foster home	7
Mid Cumberland	Pre-Adoptive Home	53

Responsible Region	Placement Level	Frequency
Knox	Pre-Adoptive Home	45
Knox	Runaway	5
Knox	Trial Home Visit	70
Knox	Youth Development Center	15
Knox	Unknown	2
<b>Total</b>		<b>605</b>
Responsible Region	Placement Level	Frequency
Northeast	Contract Foster Care	164
Northeast	DCS Foster Care	304
Northeast	DCS Overnight Office Placement	5
Northeast	Detention/Jail Placement	2
Northeast	Level 2	23
Northeast	Level 3	38
Northeast	Level 4	2
Northeast	Medically Fragile foster home	7
Northeast	Pre-Adoptive Home	31
Northeast	Runaway	9
Northeast	Trial Home Visit	43
Northeast	Youth Development Center	21
Northeast	Unknown	6
<b>Total</b>		<b>655</b>
Responsible Region	Placement Level	Frequency
South Central	Contract Foster Care	131
South Central	DCS Foster Care	240
South Central	DCS Overnight Office Placement	6
South Central	Detention/Jail Placement	7
South Central	Level 2	53

Responsible Region	Placement Level	Frequency
Mid Cumberland	Runaway	14
Mid Cumberland	Trial Home Visit	63
Mid Cumberland	Youth Development Center	37
Mid Cumberland	Unknown	4
<b>Total</b>		<b>832</b>
Responsible Region	Placement Level	Frequency
Shelby	Contract Foster Care	387
Shelby	DCS Foster Care	211
Shelby	DCS Group Home	1
Shelby	Detention/Jail Placement	24
Shelby	Level 2	8
Shelby	Level 3	132
Shelby	Level 4	7
Shelby	Medically Fragile foster home	2
Shelby	Pre-Adoptive Home	18
Shelby	Runaway	54
Shelby	Trial Home Visit	38
Shelby	Youth Development Center	163
Shelby	Unknown	9
<b>Total</b>		<b>1054</b>
Responsible Region	Placement Level	Frequency
Southwest	Contract Foster Care	62
Southwest	DCS Foster Care	141
Southwest	DCS Overnight Office Placement	5
Southwest	Detention/Jail Placement	4
Southwest	Level 2	15

Responsible Region	Placement Level	Frequency
South Central	Level 3	33
South Central	Level 4	4
South Central	Medically Fragile foster home	4
South Central	Pre-Adoptive Home	36
South Central	Runaway	8
South Central	Trial Home Visit	53
South Central	Youth Development Center	15
South Central	Unknown	2
<b>Total</b>		<b>592</b>
Responsible Region	Placement Level	Frequency
Upper Cumberland	Contract Foster Care	92
Upper Cumberland	DCS Foster Care	319
Upper Cumberland	DCS Overnight Office Placement	8
Upper Cumberland	Detention/Jail Placement	2
Upper Cumberland	Level 2	39
Upper Cumberland	Level 3	39
Upper Cumberland	Level 4	6
Upper Cumberland	Medically Fragile foster home	2
Upper Cumberland	Pre-Adoptive Home	45
Upper Cumberland	Runaway	2
Upper Cumberland	Trial Home Visit	63

Responsible Region	Placement Level	Frequency
Southwest	Level 3	50
Southwest	Level 4	3
Southwest	Medically Fragile foster home	1
Southwest	Pre-Adoptive Home	12
Southwest	Runaway	3
Southwest	Trial Home Visit	55
Southwest	Youth Development Center	11
Southwest	Unknown	3
<b>Total</b>		<b>365</b>
Responsible Region	Placement Level	Frequency
Smoky Mountain	Contract Foster Care	278
Smoky Mountain	DCS Foster Care	297
Smoky Mountain	DCS Overnight Office Placement	4
Smoky Mountain	Detention/Jail Placement	4
Smoky Mountain	Inpatient	2
Smoky Mountain	Level 2	39
Smoky Mountain	Level 3	50
Smoky Mountain	Level 4	8
Smoky Mountain	Medically Fragile foster home	6
Smoky Mountain	Pre-Adoptive Home	48
Smoky Mountain	Runaway	2

Responsible Region	Placement Level	Frequency
Upper Cumberland	Youth Development Center	15
Upper Cumberland	Unknown	2
<b>Total</b>		<b>634</b>
Responsible Region	Placement Level	Frequency
TN Valley	Contract Foster Care	207
TN Valley	DCS Foster Care	259
TN Valley	DCS Overnight Office Placement	7
TN Valley	Detention/Jail Placement	6
TN Valley	Inpatient	1
TN Valley	Level 2	73
TN Valley	Level 3	45
TN Valley	Level 4	7
TN Valley	Medically Fragile foster home	9
TN Valley	Pre-Adoptive Home	38
TN Valley	Runaway	16
TN Valley	Trial Home Visit	66
TN Valley	Youth Development Center	58
TN Valley	Unknown	12
<b>Total</b>		<b>455</b>

Responsible Region	Placement Level	Frequency
Smoky Mountain	Trial Home Visit	76
Smoky Mountain	Youth Development Center	18
Smoky Mountain	Unknown	3
<b>Total</b>		<b>835</b>
Responsible Region	Placement Level	Frequency
Northwest	Contract Foster Care	29
Northwest	DCS Foster Care	99
Northwest	DCS Overnight Office Placement	1
Northwest	Detention/Jail Placement	3
Northwest	Level 2	11
Northwest	Level 3	47
Northwest	Medically Fragile foster home	1
Northwest	Pre-Adoptive Home	10
Northwest	Runaway	2
Northwest	Trial Home Visit	30
Northwest	Youth Development Center	9
Northwest	Unknown	6
<b>Total</b>		<b>248</b>

**Table 7: Number of Children by Region, Gender and Race/Ethnicity as of 6/30/11 Source: TFACTS**

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.

Responsible Region	Gender		Race/Ethnicity								Total
	Female	Male	White/ Non-Hispanic	Black/ Non-Hispanic	Hispanic	Multi-Race/ Non-Hispanic	Asian	American Indian/ Alaska Native	Native Hawaiian/ Pacific Islander	Unable to Determine	
Davidson	125	317	104	243	18	22	4	2	1	48	442
East Tennessee	247	319	464	15	14	13		6		54	566
Hamilton	141	208	148	157	1	9		2		32	349
Knox	271	334	399	141	27	30	4			4	605
Mid Cumberland	333	499	462	151	33	31	1	2	2	150	832
Northeast	284	371	530	31	8	11	1			74	655
Northwest	104	144	147	63	8	3				27	248
Shelby	390	664	52	882	14	21		1		84	1054
Smoky Mountain	386	449	637	20	45	24		3	1	105	835
South Central	265	327	455	60	34	23				20	592
Southeast	212	243	369	41	11	16	1			17	455
Southwest	169	196	160	172	7	12				14	365
Upper Cumberland	300	334	514	16	10	8		3		83	634
Unknown/Missing	7	4	8	3							11
<b>Total</b>	<b>3234</b>	<b>4409</b>	<b>4449</b>	<b>1995</b>	<b>230</b>	<b>223</b>	<b>11</b>	<b>19</b>	<b>4</b>	<b>712</b>	<b>7643</b>

**Table 8: Number of Children by Race/Ethnicity, Age Group, and Gender as of 6/30/11 Source: TFACTS**

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.

Race/Ethnicity	0-1		2-4		5-12		13-18		19		Total
	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female	
White Non-Hispanic	269	241	378	325	710	620	1110	794	2		4449
Black Non-Hispanic	79	71	99	91	192	164	910	389			1995
Hispanic	21	15	23	22	32	34	54	29			230
Multi-Race Non-Hispanic	13	15	25	16	41	35	50	28			223
Asian	0	0	0	0	2	3	4	2			11
American Indian/Alaska Native	0	1	1	2	1	3	3	8			19
Native Hawaiian/Pacific Islander	0	0	0	0	1	0	1	2			4
Unable to Determine	105	96	67	58	85	83	131	87			712
<b>Total</b>	<b>487</b>	<b>439</b>	<b>593</b>	<b>514</b>	<b>1064</b>	<b>942</b>	<b>2263</b>	<b>1339</b>	<b>2</b>		<b>7643</b>

**Table 9: Number of Exits by Region and Method of Permanence FY '10/'11 Source: TFACTS**

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.

Responsible Region	Adoption	Emancipation	Living With Other Relatives Kin	Permanent Guardianship	Reunification With Parents or Primary Caretakers	Transfer to Another Agency	Runaway	Death of Child	Release Reason Total
Davidson	41	36	108	14	215	14	5		433
East Tennessee	76	27	76	6	235	4			424
Hamilton	27	26	37	19	165	2			276
Knox	133	56	79	13	152	3		2	438
Mid Cumberland	101	57	102	15	472	12	14	1	774
Northeast	64	47	86	5	262	4	2	2	472
Northwest	10	25	41	11	176	3	1	1	268
Shelby	68	82	221	33	436	25	12	4	881
Smoky Mountain	77	49	122	6	287	9	4	2	556
South Central	61	37	73	18	242	8	2	1	442
Southeast	38	41	89	2	234	7	1		412

Responsible Region	Adoption	Emancipation	Living With Other Relatives Kin	Permanent Guardianship	Reunification With Parents or Primary Caretakers	Transfer to Another Agency	Runaway	Death of Child	Release Reason Total
Southwest	30	19	65		194	3	2		313
Upper Cumberland	79	38	47	8	214	5	1	1	393
Unknown	10	3	18	3	19	1			54
<b>Total</b>	<b>815</b>	<b>543</b>	<b>1164</b>	<b>153</b>	<b>3303</b>	<b>100</b>	<b>44</b>	<b>14</b>	<b>6136</b>

**Table 10: Number of Children Admitted to Custody by County and Race/Ethnicity FY '10/'11** Source: TFACTS as of 6/30/11

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.

Responsible County	White/ Non-Hispanic	Black/ Non-Hispanic	Hispanic	Multi-Race/ Non-Hispanic	Asian	American Indian/ Alaska Native	Native Hawaiian/ Pacific Islander	Unable to Determine	Total
Anderson	132	11	9	8				6	166
Bedford	35	3	8	3				2	51
Benton	12							2	14
Bledsoe	6			1					7
Blount	221	10	9	13		1		31	285
Bradley	114	18	1	3				7	143
Campbell	87	1		1				10	99
Cannon	17	1						1	19
Carroll	12	1							13
Carter	45	2	1					14	62
Cheatham	18			2				3	23
Chester	12	2	1	2					17
Claiborne	38		1					15	54
Clay	10							3	13
Cocke	77		8	1				6	92
Coffee	92	3	4	6				4	109
Crockett	1	1						1	3
Cumberland	84	1		2				6	93

<b>Responsible County</b>	<b>White/ Non- Hispanic</b>	<b>Black/ Non- Hispanic</b>	<b>Hispanic</b>	<b>Multi- Race/ Non- Hispanic</b>	<b>Asian</b>	<b>American Indian/ Alaska Native</b>	<b>Native Hawaiian/ Pacific Islander</b>	<b>Unable to Determine</b>	<b>Total</b>
Davidson	104	242	18	22	4	2	1	48	441
De Kalb	46							6	52
Decatur	9								9
Dickson	67	14	1	3		1		17	103
Dyer	14	9		1				8	32
Fayette	6	16		4					26
Fentress	25		1					10	36
Franklin	46	2		3				2	53
Gibson	44	37	4					8	93
Giles	19	7	1	1					28
Grainger	34							4	38
Greene	125	4		3				15	147
Grundy	19		2						21
Hamblen	77	7	10	4				18	116
Hamilton	148	156	1	9		2		32	348
Hancock	9								9
Hardeman	9	17	1						27
Hardin	21								21
Hawkins	56	2	2	3	1			2	66
Haywood	2	13	1						16
Henderson	14	4	3	2				4	27
Henry	35	4	3					2	44
Hickman	25	1						1	27
Houston	3							1	4
Humphreys	18	1						7	26
Jackson	28							3	31
Jefferson	89	2	9					16	116
Johnson	27			1				5	33
Knox	396	140	27	30	4			4	601
Lake	1	1							2
Lauderdale	15	13		1				1	30

<b>Responsible County</b>	<b>White/ Non- Hispanic</b>	<b>Black/ Non- Hispanic</b>	<b>Hispanic</b>	<b>Multi- Race/ Non- Hispanic</b>	<b>Asian</b>	<b>American Indian/ Alaska Native</b>	<b>Native Hawaiian/ Pacific Islander</b>	<b>Unable to Determine</b>	<b>Total</b>
Lawrence	103	7	8	5				5	128
Lewis	7								7
Lincoln	26	6	2					1	35
Loudon	52		1			3		10	66
Macon	53		2					3	58
Madison	32	97		1				7	137
Marion	21	2						1	24
Marshall	24	8	2					4	38
Maury	74	23	7	7				3	114
McMinn	84	19	4	6	1			4	118
McNairy	17	1							18
Meigs	24			1				1	26
Monroe	57	2	2	1				13	75
Montgomery	79	46	7	11		1	2	44	190
Moore	2			1					3
Morgan	23			1				2	26
Obion	12	6						2	20
Overton	28	5						9	42
Perry	8	1							9
Pickett	4								4
Polk	9			1				1	11
Putnam	94	1	2	1				18	116
Rhea	27		4	1				1	33
Roane	40	1	1					2	44
Robertson	30	13	4	2				9	58
Rutherford	67	31	12	5				19	134
Scott	25							6	31
Sequatchie	19								19
Sevier	100	1	8	6		2	1	15	133
Shelby	55	882	14	21		1		84	1057
Smith	23	2	1	2		3		8	39

Responsible County	White/ Non- Hispanic	Black/ Non- Hispanic	Hispanic	Multi- Race/ Non- Hispanic	Asian	American Indian/ Alaska Native	Native Hawaiian/ Pacific Islander	Unable to Determine	Total
Stewart	8			2				2	12
Sullivan	158	12	3	2				16	191
Sumner	67	11	1	4				25	108
Tipton	22	9	1	2				2	36
Trousdale	4	3	1					2	10
Unicoi	18	1	1					1	21
Union	47		1	2		3		4	57
Van Buren	5								5
Warren	48	3	4					7	62
Washington	92	10	1	2				21	126
Wayne	40		2						42
Weakley	16	4	1	2				4	27
White	47	3		3				9	62
Williamson	44	20	2		1			15	82
Wilson	57	13	5	2				7	84
Unknown/Missing	13	6							19
<b>Total</b>	<b>4449</b>	<b>1995</b>	<b>230</b>	<b>223</b>	<b>11</b>	<b>19</b>	<b>4</b>	<b>712</b>	<b>7643</b>

**Table 11: Number of Exits by County, Gender and Age Group FY '10/'11** Source: TFACTS

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.

Responsible County	Gender		Age Group					Total
	Female	Male	0-1	2-4	5-12	13-18	19	
Anderson	73	93	24	27	56	59		166
Bedford	22	29	6	2	16	27		51
Benton	5	9	2	1	3	8		14
Bledsoe	5	2	1	3	1	2		7
Blount	152	133	46	55	104	79	1	285
Bradley	59	84	22	18	37	66		143
Campbell	54	45	18	15	38	28		99
Cannon	13	6	1	2	6	10		19
Carroll	7	6	1	4	5	3		13
Carter	24	38	17	16	13	16		62
Cheatham	6	17			3	20		23
Chester	9	8	4	3	6	4		17
Claiborne	18	36	9	8	17	20		54
Clay	7	6	4	2	5	2		13
Cocke	44	48	13	15	27	37		92
Coffee	51	58	7	12	39	51		109
Crockett	2	1				3		3
Cumberland	41	52	11	9	28	45		93
Davidson	125	316	41	53	65	282		441
De Kalb	20	32	7	11	16	18		52
Decatur	5	4	1	3	2	3		9
Dickson	36	67	10	14	18	61		103
Dyer	14	18	3	8	7	14		32
Fayette	11	15	4	9	3	10		26
Fentress	18	18	6	7	13	10		36
Franklin	24	29	5	6	12	30		53
Gibson	45	48	9	8	21	55		93
Giles	10	18		2	4	22		28
Grainger	18	20	2	2	15	19		38
Greene	62	85	23	24	47	53		147
Grundy	9	12	2	11	5	3		21
Hamblen	48	68	11	25	34	46		116
Hamilton	140	208	41	37	77	193		348
Hancock	6	3		3	3	3		9
Hardeman	12	15	2	3	7	15		27
Hardin	9	12		4	5	12		21
Hawkins	25	41	8	9	26	23		66
Haywood	8	8			1	15		16
Henderson	9	18	4	2	3	18		27
Henry	13	31	7	6	7	24		44
Hickman	13	14	3	7	7	10		27
Houston	1	3		1	1	2		4

Responsible County	Gender		Age Group					Total
	Female	Male	0-1	2-4	5-12	13-18	19	
Humphreys	12	14	5	8	8	5		26
Jackson	18	13	5	2	17	7		31
Jefferson	49	67	11	14	50	41		116
Johnson	16	17	9	8	8	8		33
Knox	271	330	105	120	198	178		601
Lake	1	1				2		2
Lauderdale	13	17	1		5	24		30
Lawrence	66	62	13	20	38	57		128
Lewis	2	5	1	3	2	1		7
Lincoln	13	22	1	3	6	25		35
Loudon	26	40	6	13	24	23		66
Macon	32	26	3	10	18	27		58
Madison	69	68	17	32	27	61		137
Marion	7	17	3	1	1	19		24
Marshall	15	23	1	3	4	30		38
Maury	53	61	12	16	31	55		114
McMinn	57	61	17	20	32	49		118
McNairy	6	12	1	1	8	8		18
Meigs	17	9	4	2	9	11		26
Monroe	27	48	8	11	17	39		75
Montgomery	77	113	31	34	53	72		190
Moore	1	2				3		3
Morgan	11	15	2	2	8	14		26
Obion	6	14	3			17		20
Overton	26	16	7	7	13	15		42
Perry	3	6	1	1	3	4		9
Pickett	1	3	1	2		1		4
Polk	7	4	1	2	3	5		11
Putnam	58	58	21	14	46	35		116
Rhea	19	14	4	7	9	13		33
Roane	20	24	6	3	9	26		44
Robertson	20	38	3	5	9	41		58
Rutherford	65	69	20	32	31	51		134
Scott	16	15	6		9	16		31
Sequatchie	8	11	3		3	13		19
Sevier	57	76	16	25	32	60		133
Shelby	392	665	109	106	193	649		1057
Smith	17	22	4	1	21	13		39
Stewart	10	2	1		5	6		12
Sullivan	86	105	24	35	57	75		191
Sumner	42	66	10	10	32	56		108
Tipton	18	18	3	4	5	24		36
Trousdale	2	8	1	2		7		10
Unicoi	11	10	1	3	1	16		21
Union	20	37	5	11	21	20		57
Van Buren	2	3			4	1		5

Responsible County	Gender		Age Group					Total
	Female	Male	0-1	2-4	5-12	13-18	19	
Warren	22	40	6	7	17	32		62
Washington	54	72	13	23	46	44		126
Wayne	16	26	1	7	12	22		42
Weakley	11	16	1		5	21		27
White	24	38	15	9	13	25		62
Williamson	28	54	4	12	17	49		82
Wilson	32	52	4	6	17	57		84
Unknown/Missing	9	10	1	3	6	8	1	19
<b>Total</b>	<b>3234</b>	<b>4409</b>	<b>926</b>	<b>1107</b>	<b>2006</b>	<b>3602</b>	<b>2</b>	<b>7643</b>

**Table 12: Number of Children Admitted to Custody by County FY '10/'11 Source: TFACTS**

TFACTS is a "live" system that receives continuous updates; therefore results may vary based on when data are collected.

Commitment County	Number of Children Admitted during the Fiscal Year
Anderson	126
Bedford	53
Benton	11
Bledsoe	7
Blount	190
Bradley	136
Campbell	97
Cannon	13
Carroll	20
Carter	54
Cheatham	20
Chester	9
Claiborne	70
Clay	13
Cocke	70
Coffee	80
Crockett	4
Cumberland	68
Davidson	388
Decatur	8
Dekalb	46
Dickson	72
Dyer	40
Fayette	27
Fentress	30
Franklin	66
Gibson	114
Giles	42
Grainger	29

<b>Commitment County</b>	<b>Number of Children Admitted during the Fiscal Year</b>
Greene	140
Grundy	41
Hamblen	86
Hamilton	260
Hancock	11
Hardeman	16
Hardin	24
Hawkins	51
Haywood	18
Henderson	32
Henry	31
Hickman	26
Houston	3
Humphreys	30
Jackson	7
Jefferson	121
Johnson	37
Knox	405
Lake	3
Lauderdale	35
Lawrence	95
Lewis	4
Lincoln	32
Loudon	79
Macon	43
Madison	138
Marion	30
Marshall	35
Maury	67
McMinn	90
McNairy	10
Meigs	28
Monroe	63
Montgomery	182
Moore	6
Morgan	10
Obion	21
Overton	35
Perry	8
Pickett	3
Polk	7
Putnam	85
Rhea	17
Roane	47
Robertson	53
Rutherford	147

<b>Commitment County</b>	<b>Number of Children Admitted during the Fiscal Year</b>
Scott	48
Sequatchie	22
Sevier	110
Shelby	1090
Smith	30
Stewart	13
Sullivan	156
Sumner	104
Tipton	33
Trousdale	10
Unicoi	15
Union	80
Van Buren	9
Warren	69
Washington	105
Wayne	27
Weakley	16
White	59
Williamson	70
Wilson	108
Unknown	61
<b>Total</b>	<b>6850</b>

## Annual Licensing Report FY2011

The DCS Division of Licensing is a regulatory authority governed by statute and regulates all programs making application for licensure that fall within the purview of applicable state licensing statute and rules. The DCS Division of Licensing develops and promulgates applicable rules; issues conditional and annual licenses; reviews, investigates, documents and processes grievances and complaints, implements disciplinary actions; ensures compliance with applicable federal and/or state laws, regulations, and/or department rules, standards, and guidelines; reviews and makes recommendations on applicable legislation; coordinates annual adoption fees scheduling and compiles annual data on the activities of the entities it licenses.

The following information is based on annual self-reported data collected from all agencies licensed by the Tennessee Department of Children's Services (DCS) during the 2011 fiscal year. Please note that this information is compiled for all reporting licensed agencies and is therefore not limited to those DCS-licensed agencies contracting with the department for residential and/or foster care.

### Self-Reporting Summary

Private and public agencies licensed or approved by the Department of Children's Services providing residential childcare served **8,038** children during the 2011 fiscal year (July 1, 2010 through June 30, 2011).

These agencies served a total of **7,339** children whose cases were subject to foster care review law. This included **6,442** cases subject to review through the Department of Children Services for those children residing in custodial foster care; and **897** children for whom the agencies themselves were responsible for foster care review.

The total number of children residing in programs licensed by the Tennessee Department of Children's Services on June 30, 2011 was **3,343**.

The number of children placed for adoption by the licensed private agencies or approved public agencies totaled **480**. Of this total:

- 108** were in the age range of infant to two years;
- 98** were in the range of 2 through 6 years;
- 274** were aged 7 or older.