



**ECONOMIC GROWTH REPORT
FOR
THE STATE OF TENNESSEE**

2009

**Manufacturers, Headquarters, Distribution Centers and
Selected Service Industry**

**STATE OF TENNESSEE
DEPARTMENT OF ECONOMIC AND COMMUNITY DEVELOPMENT
2009 GROWTH SUMMARY**

MANUFACTURING

	<u>NUMBER OF PROJECTS</u>	<u>JOB OPPORTUNITIES</u>	<u>CAPITAL INVESTMENT</u>
East Tennessee			
New Projects	13	1,323	1,169,005,183
Expansions	230	3,655	459,090,765
Total	243	4,978	1,628,095,948
Middle Tennessee			
New Projects	19	1,441	66,908,521
Expansions	234	5,062	2,867,765,606
Total	253	6,503	2,934,674,127
West Tennessee			
New Projects	7	644	63,402,800
Expansion	149	2,501	648,155,808
Total	156	3,145	711,558,608
Tennessee			
New Projects	39	3,408	1,299,316,504
Expansion	613	11,218	3,975,012,179
Total	652	14,626	5,274,328,683

HEADQUARTERS, DISTRIBUTION AND SELECTED SERVICES

	<u>NUMBER OF PROJECTS</u>	<u>JOB OPPORTUNITIES</u>	<u>CAPITAL INVESTMENT</u>
East Tennessee			
New Projects	6	685	126,852,000
Expansions	46	1,567	155,787,882
Total	52	2,252	282,639,882
Middle Tennessee			
New Projects	4	85	0
Expansions	56	1,151	62,762,912
Total	60	1,236	62,762,912
West Tennessee			
New Projects	9	1,182	163,612,849
Expansions	49	2,228	212,211,334
Total	58	3,410	375,824,183
Tennessee			
New Projects	19	1,952	290,464,849
Expansions	151	4,946	430,762,128
Total	170	6,898	721,226,977
GRAND TOTALS (MANUFACTURING, HEADQUARTERS, DISTRIBUTION AND SELCECTED SERVICES)			
New Projects	58	5,360	1,589,781,353
Expansion	764	16,164	4,405,774,307
Total	822	21,524	5,995,555,660

**FOREIGN DIRECT INVESTMENT IN TENNESSEE
2009**

BY COUNTRY

	<u>NUMBER OF PROJECTS</u>	<u>JOB OPPORTUNITIES</u>	<u>CAPITAL INVESTMENT</u>
CANADA			
NEW PROJECTS	2	13	700,000
EXPANSIONS	9	69	15,999,600
TOTAL	11	82	16,699,600
EUROPE			
NEW PROJECTS	6	1,102	1,094,000,000
EXPANSIONS	39	1,598	158,173,205
TOTAL	45	2,700	1,310,608,501
JAPAN			
NEW PROJECTS	1	130	10,000,000
EXPANSIONS	37	2,521	2,656,529,728
TOTAL	38	2,651	2,660,329,728
OTHER			
NEW PROJECTS	3	100	10,000,000
EXPANSIONS	14	793	35,197,839
TOTAL	17	893	45,197,839
TENNESSEE			
NEW PROJECTS	12	1,345	1,124,472,521
EXPANSIONS	99	4,981	2,908,363,147
TOTAL	111	6,326	4,032,835,668

BY REGION

	<u>NUMBER OF PROJECTS</u>	<u>JOB OPPORTUNITIES</u>	<u>CAPITAL INVESTMENT</u>
EAST TENNESSEE			
NEW PROJECTS	6	984	1,096,325,000
EXPANSIONS	36	963	103,702,938
TOTAL	42	1,947	1,200,027,938
MIDDLE TENNESSEE			
NEW PROJECTS	3	288	17,647,521
EXPANSIONS	40	2,566	2,613,056,770
TOTAL	43	2,854	2,630,704,291
WEST TENNESSEE			
NEW PROJECTS	3	73	10,500,000
EXPANSIONS	23	1,452	191,603,439
TOTAL	26	1,525	202,103,439
TENNESSEE			
NEW PROJECTS	12	1,345	1,124,472,521
EXPANSIONS	99	4,981	2,908,263,147
TOTAL	111	6,326	4,032,835,668

**MANUFACTURING INVESTMENT AND EMPLOYMENT FOR NEW PROJECTS BY NAICS
2009 GROWTH YEAR**

<u>NAICS</u>	<u>DESCRIPTION</u>	<u>NUMBER OF PROJECTS</u>	<u>INVESTMENT</u>		<u>JOB OPPORTUNITIES</u>	
			<u>AMOUNT</u>	<u>% OF TOTAL</u>	<u>NUMBER</u>	<u>% OF TOTAL</u>
311	Food Manufacturing	2	29,400,000	2.26	350	10.27
316	Leather and Allied Product Manufacturing	1	6,150,000	0.47	75	2.20
321	Wood Product Manufacturing	3	5,319,702	0.41	149	4.37
322	Paper Manufacturing	1	5,693,098	0.44	63	1.85
325	Chemical Manufacturing	2	50,000,000	3.85	34	1.00
326	Plastics and Rubber Products Manufacturing	4	71,606,183	5.51	525	15.40
327	Nonmetallic Mineral Product Manufacturing	2	1,001,000,000	77.04	580	17.02
332	Fabricated Metal Product Manufacturing	3	1,850,000	0.14	77	2.26
333	Machinery Manufacturing	5	11,000,000	0.85	349	10.24
335	Electrical Equipmen, Appliance, & Component Mfg	1	500,000	0.04	51	1.50
336	Transportation Equipment	5	113,247,521	8.72	804	23.59
337	Furniture and Related Product Manufacturing	3	1,500,000	0.12	175	5.13
339	Miscellaneous Manufacturing	7	2,050,000	0.16	176	5.16
TOTAL		39	1,299,316,504	100.00	3,408	100.00

MANUFACTURING INVESTMENT AND EMPLOYMENT FOR EXPANSION PROJECTS BY NAICS

<u>NAICS</u>	<u>DESCRIPTION</u>	<u>NUMBER OF PROJECTS</u>	<u>INVESTMENT</u>		<u>JOB OPPORTUNITIES</u>	
			<u>AMOUNT</u>	<u>% OF TOTAL</u>	<u>NUMBER</u>	<u>% OF TOTAL</u>
311	Food Manufacturing	46	232,685,000	5.85	1,089	9.71
312	Beverage and Tobacco Product Manufacturing	9	273,065,088	6.87	78	0.70
313	Textile Mills	6	8,719,770	0.22	67	0.60
314	Textile Product Mills	9	7,167,000	0.18	208	1.85
315	Apparel Manufacturing	12	1,304,000	0.03	257	2.29
316	Leather and Allied Product Manufacturing	1	13,500	0.00	0	0.00
321	Wood Product Manufacturing	29	4,360,520	0.11	159	1.42
322	Paper Manufacturing	24	138,753,148	2.88	44	2.06
323	Printing and Related Support Activities	30	20,520,298	0.52	140	1.25
324	Petroleum and Coal Products Manufacturing	5	23,200,000	0.58	66	0.59
325	Chemical Manufacturing	47	212,032,664	5.33	1,433	12.77
326	Plastics and Rubber Products Manufacturing	39	82,677,998	8.43	1,001	15.46
327	Nonmetallic Mineral Product Manufacturing	24	12,685,688	0.32	85	0.76
331	Primary Metal Manufacturing	20	14,301,127	0.36	125	1.11
332	Fabricated Metal Product Manufacturing	104	100,938,746	1.24	839	7.48
333	Machinery Manufacturing	65	67,540,900	1.70	1,140	10.16
334	Computer and Electronic Product Manufacturing	22	22,881,000	0.73	405	3.61
335	Electrical Equipment, Appliance & Component Mfg	22	83,078,758	2.09	299	2.67
336	Transportation Equipment	50	2,648,558,127	66.63	3,244	28.92
337	Furniture and Related Product Manufacturing	15	3,376,500	0.08	40	0.36
339	Miscellaneous Manufacturing	34	62,880,571	1.58	499	4.45
TOTAL		613	3,975,012,179	100.00	11,218	100.00

**HEADQUARTERS, DISTRIBUTION AND SELECTED SERVICES
INVESTMENT AND EMPLOYMENT FOR NEW PROJECTS BY NAICS
2009 GROWTH YEAR**

<u>NAICS</u>	<u>DESCRIPTION</u>	<u>NUMBER OF PROJECTS</u>	<u>INVESTMENT</u>		<u>JOB OPPORTUNITIES</u>	
			<u>AMOUNT</u>	<u>% OF TOTAL</u>	<u>NUMBER</u>	<u>% OF TOTAL</u>
212	Mining	1	0	0.00	30	1.54
423	Merchant Wholesalers, Durable Goods	2	115,000,000	39.59	133	6.81
424	Merchant Wholesalers, Nondurable Goods	2	2,900,000	1.00	470	24.08
484	Truck Transportation	1	8,000,000	2.75	60	3.07
488	Support Activities for Transportation	1	129,000,000	44.41	429	21.98
493	Warehousing and Storage	2	7,000,000	2.41	160	8.20
511	Publishing Industries (Except Internet)	1	0	0.00	10	0.51
541	Professional, Scientific, and Technical Services	1	325,000	0.11	15	0.77
561	Administrative and Support Services	6	7,239,849	2.49	620	31.76
562	Waste Management and Remediation Services	1	0	0.00	25	1.28
622	Hospitals	1	21,000,000	7.23	0	0.00
TOTAL		19	290,464,849	100.00	1,952	100.00

**HEADQUARTERS, DISTRIBUTION AND SELECTED SERVICES
INVESTMENT AND EMPLOYMENT FOR NEW PROJECTS BY NAICS
2009 GROWTH YEAR**

<u>NAICS</u>	<u>DESCRIPTION</u>	<u>NUMBER OF PROJECTS</u>	<u>INVESTMENT</u>		<u>JOB OPPORTUNITIES</u>	
			<u>AMOUNT</u>	<u>% OF TOTAL</u>	<u>NUMBER</u>	<u>% OF TOTAL</u>
423	Merchant Wholesalers, Durable Goods	58	156,992,307	36.45	368	7.44
424	Merchant Wholesalers, Nondurable Goods	35	24,132,566	5.60	0	4.08
451	Sporting Goods, Hobby, Book, and Music Stores	1	75,348	0.02	0	0.00
488	Support Activities for Transportation	3	28,691,839	6.66	900	18.20
492	Couriers and Messengers	1	2,429,000	4.64	69	0.00
493	Warehousing and Storage	12	10,969,308	0.56	632	1.40
511	Publishing Industries (Except internet)	5	2,720,081	0.63	12	0.24
512	Motion Picture and Sound Recording Industries	2	0	0.00	129	2.61
517	Telecommunications	3	14,624,000	3.39	0	0.00
519	Other Information Services	1	8,300,000	1.93	303	6.13
522	Credit Intermediation and Related Activities	1	7,870,760	1.83	130	2.63
524	Insurance Carriers and Related Activities	1	0	0.00	85	1.72
541	Professional, Scientific, and Technical Services	30	143,636,227	33.34	1,439	29.09
561	Administrative and Support Services	8	19,490,000	4.52	1,303	26.34
562	Waste Management and Remediation Services	1	1,800,000	0.42	6	0.12
TOTAL		151	430,762,128	100.00	4,946	100.00

**TOP FIVE MANUFACTURING SECTORS
NEW PROJECTS
RANKED BY INVESTMENT
(2005 – 2009)**

<u>RANK</u>	<u>NAICS</u>	<u>DESCRIPTON</u>	<u>AMOUNT</u>	<u>% OF TOTAL</u>
<u>2009</u>				
1	327	Nonmetallic Mineral Product Manufacturing	1,001,000,000	77.04
2	336	Transportation Equipment	113,247,521	8.72
3	326	Plastics and Rubber Products Manufacturing	71,606,183	5.51
4	325	Chemical Manufacturing	50,000,000	3.85
5	311	Food Manufacturing	29,400,000	2.26
<u>2008</u>				
1	327	Nonmetallic Mineral Productd Manufacturing	1,233,325,000	48.40
2	336	Transportation Equipment	1,053,715,000	41.35
3	311	Food Manufacturing	90,500,000	3.55
4	339	Miscellaneous Manufacturing	34,382,091	1.35
5	325	Chemical Manufacturing	23,000,000	0.90
<u>2007</u>				
1	325	Chemical Manufacturing	200,446,352	39.57
2	311	Food Manufacturing	58,000,000	11.00
3	326	Plastics and Rubber Products Manufacturing	48,195,500	9.52
4	321	Wood Product Manufacturing	45,972,500	9.50
5	333	Machinery Manufacturing	43,250,000	8.51
<u>2006</u>				
1	325	Chemical Manufacturing	258,750,650	31.70
2	331	Primary Metal Manufacturing	230,000,000	28.18
3	339	Miscellaneous Manufacturing	105,100,000	12.88
4	336	Transportation Equipment	86,635,000	10.61
5	332	Fabricated Metal Product Manufacturing	51,475,000	6.31
<u>2005</u>				
<u>SIC</u>				
1	37	Transportation Equipment	99,259,000	34.85
2	30	Rubber & Miscellaneous Plastics Products	39,900,000	12.95
3	28	Chemicals & Allied Products	35,000,000	12.29
4	26	Paper & Allied Products	28,200,000	9.90
5	25	Furniture & Fixtures	19,950,000	7.00

**TOP FIVE MANUFACTURING SECTORS
NEW PROJECTS
RANKED BY NEW JOBS CREATED
(2005 – 2009)**

<u>RANK</u>	<u>NAICS</u>	<u>DESCRIPTON</u>	<u>NUMBER OF JOBS</u>	<u>% OF TOTAL</u>
<u>2009</u>				
1	336	Transportation Equipment	804	23.59
2	327	Nonmetallic Mineral Product Manufacturing	580	17.02
3	326	Plastics and Rubber Products Manufacturing	525	15.40
4	311	Food Manufacturing	350	10.27
5	333	Machinery Manufacturing	349	10.24
<u>2008</u>				
1	336	Transportation Equipment	2,628	41.74
2	327	Nonmetallic Mineral Product Manufacturing	585	9.29
3	311	Food Manufacturing	457	7.26
4	332	Fabricated Metal Product Manufacturing	442	7.02
5	321	Wood Product Manufacturing	417	6.62
<u>2007</u>				
1	333	Machinery Manufacturing	875	17.46
2	336	Transportation Equipment	760	15.17
3	321	Wood Products Manufacturing	757	15.11
4	311	Food Manufacturing	460	9.18
5	339	Miscellaneous Manufacturing	411	8.19
<u>2006</u>				
1	336	Transportation Equipment	1,635	28.84
2	334	Computer and Electronic Product Manufacturing	630	11.11
3	339	Miscellaneous Manufacturing	569	10.04
4	332	Fabricated Metal Product Manufacturing	543	9.58
5	333	Machinery Manufacturing	481	8.48
<u>2005</u>				
	SIC			
1	34	Transportation Equipment	1,376	33.70
2	25	Furnitures & Fixtures	440	10.77
3	34	Fabricated Metal Products, Except Machinery	397	9.72
4	20	Food & Kindred Products	380	6.30
5	26	Paper & Allied Products	309	7.56

**FOREIGN DIRECT INVESTMENT
BY YEAR
2000 - 2009**

<u>YEAR</u>	<u>TYPE OF PROJECT</u>	<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
2009	New	12	1,124,472,521	1,345
	Expansion	99	2,908,363,147	4,981
	Total	111	4,032,835,668	6,326
2008	New	14	1,181,800,000	3,182
	Expansion	98	443,321,279	1,155
	Total	112	1,624,121,279	4,337
2007	New	15	259,497,600	1,022
	Expansion	108	1,186,672,106	4,212
	Total	123	1,446,139,706	5,234
2006	New	14	105,224,000	1,696
	Expansion	67	649,639,201	2,301
	Total	81	755,863,201	3,997
2005	New	12	111,850,000	2,390
	Expansion	86	761,097,773	3,034
	Total	98	872,947,773	5,424
2004	New	9	214,400,000	1,146
	Expansion	99	592,396,494	4,806
	Total	108	806,796,494	5,952
2003	New	10	197,300,000	1,224
	Expansion	78	1,192,487,366	5,237
	Total	88	1,389,587,366	6,461
2002	New	17	1,337,200,000	1,509
	Expansion	97	465,228,427	2,936
	Total	114	1,802,428,427	4,445
2001	New	13	279,750,000	1,609
	Expansion	109	778,106,285	3,006
	Total	122	1,057,856,285	4,615
2000	New	9	113,271,000	813
	Expansion	99	1,747,524,815	7,636
	Total	108	1,860,795,815	8,449

**MANUFACTURING GROWTH IN TENNESSEE
2000 – 2009**

**NEW PROJECTS AND EXPANSIONS
NUMBER OF PROJECTS, INVESTMENT AND JOB OPPORTUNITIES**

<u>YEAR</u>	<u>NUMBER OF PROJECTS</u>			<u>INVESTMENT(\$)</u>			<u>JOB OPPORTUNITIES</u>		
	<u>TOTAL</u>	<u>NEW</u>	<u>EXPANSION</u>	<u>TOTAL</u>	<u>NEW</u>	<u>EXPANSION</u>	<u>TOTAL</u>	<u>NEW</u>	<u>EXPANSION</u>
2009	652	39	613	5,274,328,683	1,299,316,504	3,975,012,179	14,626	3,408	11,218
2008	750	46	704	3,936,674,613	2,548,266,091	1,388,408,522	15,324	6,296	9,028
2007	721	56	665	3,849,792,279	506,536,889	3,343,255,390	15,481	5,011	10,470
2006	556	63	493	2,449,990,804	871,220,258	1,628,770,746	18,994	5,919	13,075
2005	513	44	469	2,143,660,832	284,747,750	1,858,913,082	16,264	4,082	12,182
2004	760	58	702	2,739,299,619	519,395,500	2,219,904,119	31,020	6,047	24,973
2003	635	35	600	2,328,278,111	320,600,000	2,007,678,111	15,780	3,211	12,569
2002	670	57	613	3,718,442,508	1,446,033,000	2,272,409,508	15,443	3,915	11,528
2001	881	56	825	4,036,627,313	527,878,729	3,058,748,584	15,804	3,964	11,840
2000	1,131	66	1,065	4,952,405,038	539,320,494	4,413,084,544	27,013	5,636	21,377

EAST TENNESSEE

MANUFACTURING

<u>TYPE OF PROJECT</u>	<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
NEW	13	1,169,005,183	1,323
EXPANSION	230	459,090,765	3,655
TOTAL	243	1,628,095,948	4,978

HEADQUARTERS, DISTRIBUTION AND SELECTED SERVICES

<u>TYPE OF PROJECT</u>	<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
NEW	6	126,852,000	685
EXPANSION	46	155,787,882	1,567
TOTAL	52	282,639,882	2,252

EAST TENNESSEE

NEW PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Anderson) Andersonville	Carter Logistics, LLC	493110	Third party logistics
(Bradley) Cleveland	Wacker Chemical	327992	Polycrystalline silicon
(Claiborne) Harrogate	SGS North America, Inc.	541990	Coal testing laboratory
(Greene) Greeneville	SouthCo, Inc.	337122	Manufactures college dormatory wood furniture
(Hamblen) Morristown	Wellco Enterprises	316213	Manufactures footwear for military, tactical, industrial & outdoor use
(Hamblen) Morristown	Double H Tennessee, LLC	326199	Extruded plastic products; plastic cores; plastic lids
(Hamilton) Chattanooga	Scratch Golf Clubs	339920	Manufactures custom golf clubs
(Hamilton) Chattanooga	Gestamp Corporation	336370	Stamped metal automotive parts
(Knox) Knoxville	Pattison Signs	339950	Manufactures outdoor signs
(Knox) Knoxville	Coast Sign	339950	Manufactures outdoor signs
(Knox) Knoxville	Principle USA	339950	Manufactures outdoor signs
(Knox) Knoxville	Blair Sign	339950	Manufactures outdoor signs
(Monroe) Vonore	DuPont Danisco Cellulosic Ethanol, LLC & Genera Energy	325193	Manufactures ethanol
(Roane) Kingston	Crete Carrier Corporation	484121	Trucking
(Roane) Harriman	J R Global Manufacturing, Inc.	332710	Machine shop
(Sullivan) Bristol	United Coal Company	212112	Coal mining Corp Hq
(Sullivan) Bristol	Reclaimed Resources, Inc.	423930	Recycles municipal waste

EAST TENNESSEE

NEW PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Washington) Telford	Alo AB	333924	Manufactures front-end loaders for industrial tractors
(Washington) Johnson City	Right Way Marketing, LLC	561422	Call Center

EAST TENNESSEE

EXPANSION PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Anderson) Oak Ridge	Oak Ridge National Laboratory Energy Research	541712	Research & development laboratory
(Blount) Maryville	Denso Manufacturing Tennessee, Inc.	336399	Automotive parts: starters, alternators, electronics & instrument clusters
(Bradley) Charleston	Arch Chemicals, Inc.	325998	Manufactures water treatment chemicals
(Bradley) Charleston	Olin Corporation	325998	Chemicals
(Bradley) Cleveland	Coca - Cola Enterprises, Inc	312111	Manufactures & bottles soft drinks
(Carter) Elizabethton	Snap - On Tools Corporation	332212	Manufactures hand tools
(Carter) Johnson City	Infinity Spas	326191	Hot tubs
(Greene) Midway	D T R Tennessee, Inc.	326291	Manufactures automobile anti-vibration molded rubber products; automotive fuel hose
(Greene) Midway	Minco, Inc. / Insul - Therm	325188	Manufactures fused silica & magnesia
(Greene) Greeneville	Deere & Company	333112	Lawn mower & tractor assembling
(Hamblen) Morristown	N C R Corporation	334419	Manufactures roll paper, inking devices & electronic supplies
(Hamblen) Morristown	Tuff Torq Corporation	333112	Lawn & garden equipment transmissions
(Hamblen) Morristown	Colgate Palmolive Company	325611	Manufacturers toothpaste
(Hamblen) Morristown	Mahle	336311	Manufactures aluminum & steel pistons
(Hamblen) Morristown	J TEKT Automotive - Morristown, Inc.	336330	Automotive steering and driveline products
(Hamblen) Morristown	Rogers Petroleum, Inc.	424720	Wholesales lubricants, fuels; convenient stores
(Hamblen) Morristown	Valtimet, Inc.	331491	Manufactures stainless steel, copper-nickel & titanium tubing for the power generation, desalination, chemical & petrochemical processing industries

EAST TENNESSEE

EXPANSION PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Hamilton) Chattanooga	J I T Steel Service	423510	Coil service
(Hamilton) Chattanooga	Farley's & Sathers Candy Company, Inc.	311330	Manufacturers confectionery products
(Hamilton) Chattanooga	Chattem Chemicals, Inc.	325998	Manufactures specialty chemicals
(Hamilton) Chattanooga	Columbus McKinnon Corporation	333120	Manufactures chain handling & load securing devices & logging tools & accessories
(Hamilton) Chattanooga	Arcade Marketing, Inc.	323119	Commercial offset & letterpress printing
(Hamilton) Chattanooga	Kenco Transportation Services	488510	Freight forwarding
(Hamilton) Chattanooga	eSpin Technologies	335991	Manufacturers nano fibers
(Hamilton) Collegedale	McKee Foods Corporation	311812	Manufactures snack foods & bakery products
(Hamilton) Chattanooga	United Enertech Corporation	333412	Manufactures air control products
(Hamilton) Chattanooga	SIAG Aerisyn, Llc	332312	Manufacturers steel towers for wind powered electric generators
(Hawkins) Rogersville	Baldor	332991	Manufactures ball bearings
(Hawkins) Rogersville	TRW Automotive US, Llc	336330	Manufactures automobile steering gears
(Hawkins) Rogersville	Sekisui Ta Industries, Inc.	322221	Manufactures adhesive, packaging, electrical, plastic & pressure sensitive tape
(Hawkins) Rogersville	H D K Industries, Inc.	313230	Manufacture nonwoven fabric & mattress padding
(Jefferson) Dandridge	Ball Packaging Corporation	332431	Manufactures metal food containers
(Knox) Knoxville	Knoxville Beverage Company, Inc.	424820	Wholesales beer & wine
(Knox) Knoxville	Johnstone Supply	423610	Motors, Controls; heating, air conditioning & refrigeration equipment and supplies

EAST TENNESSEE

EXPANSION PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Knox) Knoxville	Melaleuca , Inc.	325611	Detergents, dental care products, nutritional supplements, personal care & hygiene products
(Knox) Mascot	Exedy America Corporation	336350	Manufactures torque converters
(Marion) Guild	Serodino, Inc.	336611	Manufactures tugboats, sightseeing & cruise boats
(McMinn) Athens	Thomas & Betts Corporation	335932	Manufactures electrical component fittings & outlet boxes
(McMinn) Athens	Mayfield Dairy Farms, Inc.	311511	Manufactures milk & ice cream
(McMinn) Calhoun	Calhoun Newsprint	322121	Newsprint , market pulp & white paper
(Monroe) Vonore	J TEKT Automotive Tennessee - Vonore Company	336330	Rack & pinion steering gears, hose assemblies
(Monroe) Vonore	Carlex Glass Company	327215	Manufactures automotive windows
(Roane) Lenoir City	C R Barger & Sons, Inc.	327390	Manufactures concrete tanks, concrete products for utility companies and developers
(Sevier) Pigeon Forge	Mountain Valley Vineyards, Inc.	312130	Manufactures wine
(Sullivan) Piney Flats	Robinette Company	323112	Manufacture paper bags for the food & feed industries
(Sullivan) Bristol	Exide Technologies, Battery Division	335912	Manufactures batteries
(Sullivan) Kingsport	LeClerc Foods, Inc.	311919	Manufactures granola bars & crackers
(Sullivan) Bristol	King Pharmaceuticals, Inc.	325412	Pharmaceuticals
(Sullivan) Bristol	Touchstone Wireless, Lp	334220	Manufactures cell phones

MIDDLE TENNESSEE

MANUFACTURING

<u>TYPE OF PROJECT</u>	<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
NEW	19	66,908,521	1,441
EXPANSION	234	2,867,765,606	5,062
TOTAL	253	2,934,674,127	6,503

HEADQUARTERS, DISTRIBUTION AND SELECTED SERVICES

<u>TYPE OF PROJECT</u>	<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
NEW	4	0	85
EXPANSION	56	62,762,912	1,151
TOTAL	60	62,762,912	1,236

MIDDLE TENNESSEE

NEW PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Clay) Celina	V&F Transformer Corporation	335311	Manufactures electric transformers
(Coffee) Tullahoma	Active Burgess Mould & Design	333511	Industrial mold repair
(Coffee) Tullahoma	UP Dish Services, LLC.	561422	Inbound call center
(Davidson) Nashville	Five Star Custom Foods	311999	Meat products and sauces
(Davidson) Nashville	Supreme Oil Co, Inc / Admiration Foods	311941	Manufactures salad dressings, edible oils, condiments, vinegars, and mayonnise
(Davidson) Nashville	Lennox Hearth Products, Inc.	327390	Mfg concrete fireplaces (Corp Hq)
(Davidson) Nashville	Evermore Recycling	562111	Aluminum scrap collection (Corp Hq)
(Davidson) Nashville	Vista - Pro Automotive, LLC	336399	Manufactures automotive radiators, heater cores & condensers (Corp Hq)
(Franklin) Winchester	Mason Plastics	326199	Plastic injection molding & machining for conveyors
(Giles) Pulaski	Magneti Marelli Suspension USA, LLC	336330	Automotive shock absorbers
(Giles) Pulaski	Tennessee Fine Soap and Liquids	325611	High-end decorative hand soap bars
(Humphreys) Waverly	Mathias Metal Systems, LLC.	332999	Insulated metal panels for polution control
(Humphreys) McEwen	RIO Ammunition, Inc.	332993	Shotgun ammunition
(Lawrence) Lawrenceburg	Best Foam Fabricators	326150	Manufactures foam products used in automobile
(Marshall) Lewisburg	Will & Baumer Candle Company	339999	Manufactures candles
(Smith) Gordonsville	Somerset Hardwood Flooring	321918	Manufactures hardwood lumber
(Smith) Gordonsville	Gordonsville Hardwoods	321113	Saw mill

MIDDLE TENNESSEE

NEW PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Sumner) Gallatin	Alliance Distribution Partners, LLC	423840	Wholesales general line of industrial supplies
(Sumner) Gallatin	Silver Eagle Bus Manufacturing	336211	Custom tour bus manufacturing
(Warren) McMinnville	Outer Armour	339920	Manufactures portable hunting blinds
(Wayne) Waynesboro	Beecham Chair Company	337122	Wood chairs
(Williamson) Franklin	SpanDeck, Inc.	333120	Manufactures Craines (Corp Hq)
(Williamson) Brentwood	Howard Publishing	511130	Religious book publishing

MIDDLE TENNESSEE

EXPANSION PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Bedford) Shelbyville	Alcan Packaging	326150	Manufactures plastic tubing
(Bedford) Shelbyville	Bemis Flexible Packaging Milprint, Inc.	326113	Polyethylene weave & plastic for diapers; flexographic plastic printing
(Bedford) Shelbyville	CalsonicKansei North America, Inc.	336399	Manufactures automotive exhaust systems, engine cooling moulés, cockpit/front end modules, HVAC & electronics
(Coffee) Manchester	Van - Rob Manchester	336370	Manufactures automotive metal stampings
(Coffee) Manchester	V I A M (TN), LP	314110	Manufactures automobile floor mats
(Coffee) Tullahoma	Oak Gloves	326199	Manufactures vinyl & disposable gloves
(Davidson) Nashville	Bridgestone Americas Tire Operations, LLC	326211	Radial heavy-duty truck & passenger tires
(Davidson) Nashville	Mid - South Wire Company, Inc.	331111	Steel wire & wire cutting
(Davidson) Nashville	Standard Candy Company, Inc.	311330	Chocolate candy
(Dickson) White Bluff	Interstate Packaging Company	326112	Flexible packaging, labels, laminating & plate making
(Franklin) Tullahoma	J S P International	326291	Manufactures rubber bumper impace absorber assemblies for automobiles
(Giles) Pulaski	Frito - Lay, Inc.	311821	Manufactures snack foods: cookies & crackers; chips, popcorn & pretzels
(Giles) Pulaski	Tenneplas a Divison of Windsor Mold	333514	Manufacturers injection mold tooling
(Giles) Pulaski	SaarGummi Tennessee	326291	Manufacturers rubber automobile door & window seals
(Humphreys) New Johnsonville	Matheson Tri - Gas Products	325120	Specialty gases: hydrogen sulfide
(Lincoln) Fayetteville	Frito - Lay, Inc.	311919	Manufactures potato & tortilla chips & snack foods
(Lincoln) Fayetteville	Goodman Company, L P	333415	Manufactures furnaces & air conditioners

MIDDLE TENNESSEE

EXPANSION PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Macon) Lafayette	North Central Telephone Co-Op	517110	Telecommunication carriers
(Marshall) Lewisburg	Cosmolab, Inc.	325620	Manufactures cosmetic pencils & make-up
(Marshall) Lewisburg	Walker Die Casting, Inc	331521	Aluminum die castings
(Maury) Mount Pleasant	Cytec, Inc.	325998	Manufactures chemical specialties
(Montgomery) Clarksville	Jostens, Inc.	511130	Yearbook publishing & printing
(Montgomery) Clarksville	Bridgestone Metalpha USA	314992	Steel tire cord
(Montgomery) Clarksville	ABMA, LLC	336399	Manufactures hubs & rotors
(Montgomery) Clarksville	Conwood Company, LLC	312229	Manufactures snuff & chewing tobacco products
(Moore) Lynchburg	Jack Daniel Distillery	312140	Manufactures whiskey
(Overton) Monroe	Cooper Recycling, LLC	423930	Recycles ferrous and nonferrous scrap metal
(Putnam) Cookeville	Flowserve Corporation	333995	Manufactures actuators, plugs & butterfly & ball valves
(Robertson) Springfield	Electrolux Home Products North America	335221	Manufactures electric & gas ranges
(Rutherford) LaVergne	Perfect Equipment, Inc.	336999	Manufactures & distributes wheel weights
(Rutherford) Smyrna	Nissan North America, Inc.	336111	Manufactures automobiles & pick-up trucks
(Smith) Gordonsville	Torque Traction Integration Technologies, Inc.	336350	Drive shafts and machining parts for driveshafts
(Sumner) Portland	Thomas & Betts Corporation	335932	Manufactures electrical boxes
(Warren) McMinnville	StrategicWire, LLC	519110	Custom medial monitoring & publishing to business & organizations

MIDDLE TENNESSEE

EXPANSION PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Warren) McMinnville	Ben Lomand Rural Telephone Cooperative, Inc.	517110	Provides telecommunications, internet & digital television service
(White) Sparta	Norcom, Inc.	336211	Wrecker bodies, Rane bathing tubs
(Williamson) Brentwood	Simplex Healthcare	561422	Call center
(Williamson) Brentwood	Comdata Network, Inc.	541511	Computer software development
(Wilson) Lebanon	Permobil, Inc.	339113	Manufacture high end wheel chairs

WEST TENNESSEE

MANUFACTURING

<u>TYPE OF PROJECT</u>	<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
NEW	7	63,402,800	644
EXPANSION	149	648,155,808	2,501
TOTAL	156	711,558,608	3,145

HEADQUARTERS, DISTRIBUTION AND SELECTED SERVICES

<u>TYPE OF PROJECT</u>	<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
NEW	9	163,612,849	1,182
EXPANSION	49	212,211,334	2,228
TOTAL	58	375,824,183	3,410

WEST TENNESSEE

NEW PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Carroll) Huntingdon	Duroboats	336612	Manufactures aluminum fishing boats
(Crockett) Alamo	YieldKing Manufacturing	333319	Manufacturers commercial ovens
(Fayette) Rossville	Norfolk Southern Corporation	488210	Intermodal rail hub
(Gibson) Milan	CableSouth Media II, LLC	561422	Call center
(Hardin) Savannah	Worx of Wood	337110	Custom wood residential cabinets
(Henderson) Lexington	Summit - Brantley Building Innovations, LLC	321214	Manufactures floor trusses, floor systems and pre-engineered wall & floor panelization
(Henry) Paris	Military Benefits Association	561422	Call center
(Henry) Paris	BNG Enterprises	561422	Call center
(Madison) Jackson	Carlisle Tire & Wheel	326211	Manufactures tires, inner tubes & wheels for agricultural, all-terrain vehicles, golf carts, lawn/garden tractors and trailers
(Madison) Jackson	Medical Center Physicians Tower	622110	Hospital
(Shelby) Memphis	Pacific Paper	322299	Manufactures paper napkins
(Shelby) Memphis	NuCo2, Inc.	424690	Wholesales Co2 cartridges for soft drink dispensers
(Shelby) Memphis	Foxconn Corporation	561422	Inbound call center
(Shelby) Memphis	Noble Americas Corporation	493110	Cotton warehouse
(Shelby) Memphis	Nike, Inc.	424340	Footwear return center
(Tipton) Covington	Briadco Machine & Tool	333514	General machining; tool & die repair; plastic injection mold build/repair

WEST TENNESSEE

EXPANSION PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Carroll) McKenzie	Nestaway	332618	Manufactures shopping carts
(Decatur) Parsons	Kolpak	333415	Freezers & Coolers (Corp Hq)
(Gibson) Humboldt	Conagra Packaged Foods, Inc.	311930	Manufactures flavoring extracts & syrups, food preparations
(Gibson) Milan	Kongsberg Automotive	336399	Manufactures automotive seat covers & seating
(Hardin) Counce	Packaging Corporation Of America	322211	Manufactures linerboard
(Haywood) Brownsville	Haywood Company	326220	Manufactures vinyl garden hose, tread rubber, PVC compounds & plasticizers
(Haywood) Brownsville	L A S C O Fittings, Inc.	326122	Manufactures PVC pipe fittings
(Henderson) Lexington	Columbus McKinnon, Chain Division	332111	Manufactures steel chains
(Henry) Paris	Dana Holdings Corporation, Sealing Products	326291	Manufactures gaskets, composite cam cover systems, air ducts, power train plastic parts & fuel cell components
(Madison) Jackson	Porter Cable/Delta Corporation	333991	Manufactures portable electric hand tools
(Madison) Jackson	Gerdau Ameristeel Corporation	331111	Manufactures & fabricates rounds, flats, angles, channels, squares, reinforcing bars
(Madison) Jackson	Procter & Gamble Manufacturing Company	311919	Manufacture potato chips
(Madison) Jackson	Owens - Corning Fiberglass Corporation	326199	Manufactures wet chop fiberglass
(Madison) Jackson	Pinnacle Foods Group, Inc.	311412	Manufactures frozen pizza, waffles, pancakes & French toast, fish & shrimp bowls
(Madison) Jackson	Fortis Plastics, Inc.	326199	Manufactures custom injection moldings
(Madison) Jackson	Delta Faucet Company	332913	Manufactures faucets
(Madison) Jackson	T B D N Company	333411	Manufactures automobile, air & oil filters

WEST TENNESSEE

EXPANSION PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Madison) Jackson	A R J Manufacturing, LLC	336370	Stamped Automotive Parts
(Obion) Union City	Williams Sausage Company	311612	Sausage
(Shelby) Memphis	The JM Smucker Company	311421	Manufactures preserves, jellies, dessert toppings & fruit syrups
(Shelby) Memphis	Southern Steel Supply Company, Inc.	423510	Steel service center
(Shelby) Arlington	Rich Products Corporation	311511	Manufactures non-dairy coffee creamer; whipped toppings & icings
(Shelby) Memphis	Onyx Medical Corporation	339113	Manufactures orthopedic trauma implants
(Shelby) Memphis	Monogram Food Solutions, LLC	424420	Wholesales packaged frozen foods (Corp Hq)
(Shelby) Memphis	Brother International Corporation	423420	Distributes office equipment & parts
(Shelby) Memphis	KMA Manufacturing	561210	Provides maintenance and repair services to steel mills
(Shelby) Memphis	Conwood Company, LLC	312229	Manufactures chewing tobacco & snuff
(Shelby) Memphis	E I Dupont De Nemours & Company	325199	Manufactures industrial chemicals
(Shelby) Memphis	S F I Tennessee, LLC	336370	Manufactures truck trailers & farm implement parts; steel fabricating
(Shelby) Memphis	NYK Logistics, Inc.	488510	Freight forwarding arranging
(Shelby) Memphis	McKesson Rxpak, Inc.	424210	Pharmaceutical packaging
(Shelby) Memphis	Federal Express Corporation	492110	Air Courier Services (Corp Hqrs)
(Shelby) Collierville	A O C, LLC	325211	Unsaturated polyester resins
(Shelby) Memphis	Lucite International, Inc.	325211	Manufactures acrylic monomers & sheet

WEST TENNESSEE

EXPANSION PROJECTS

LOCATION	COMPANY	NAICS	PRODUCT/SERVICE
(Shelby) Memphis	Sitel Worldwide Corporation	561422	Telemarketing
(Shelby) Memphis	Praxair, Inc.	325120	Nitrogen, oxygen & argon
(Shelby) Memphis	Smith & Nephew, Inc., Orthopedic Division	339112	Surgical instruments & implants
(Shelby) Memphis	Pfizer, Inc.	522220	Sales financing
(Shelby) Memphis	Owens - Corning Fiberglass Corporation	324122	Manufactures residential roofing & rolled goods
(Shelby) Memphis	NuVasive, Inc.	423450	Wholesales surgical & medical instruments
(Shelby) Bartlett	EM Printing	323119	Commercial printing
(Shelby) Memphis	Flextronics Logistics	488991	Distributes products on a fee basis
(Shelby) Memphis	Aluma - Form, Inc.	335932	Utility pole line hardware
(Shelby) Memphis	Ozburn - Hessey Logistics	493110	General Warehousing
(Tipton) Covington	Slimfast Nutritional Food Products	311999	Manufactures dietetic drink products
(Tipton) Covington	Delfield Company	333294	Manufactures food service equipment specializing in refrigerators, freezers & display cases